### **County of El Dorado**

Probation Department 3974 Durock Road, 205 Shingle Springs, CA 530-621-5625 www.edcgov.us/probation

# Minutes - Draft Community Corrections Partnership

Chief Probation Officer, Chair \*
Presiding Judge of Superior Court for El Dorado County \*
Sheriff \*
District Attorney \*
Chief Public Defender \*
Chief of Police, City of Placerville \*
Director of the Health and Human Services Agency\*
Chief Administrative Officer
Chief of Police, City of South Lake Tahoe
Superintendent of Schools EDC

\* CCP Executive Committee

Thursday, January 21, 2021

1:30 PM

3974 Durock Rd. Suite 205, Shingle Springs, CA

#### **PUBLIC PARTICIPATION INSTRUCTIONS:**

To comply with social distancing requirements from the Governor, the Community Corrections Partnership (CCP) has turned to remote attendance for its meetings.

Members of the public who are interested in attending remotely by phone can call 877-853-5247 a few minutes prior to the start of the meeting. The meeting will be locked 10 minutes after the start time and there will be no late admittance.

The Meeting ID is: 987-9791-5411 and the Password is: 887867104.

The El Dorado County Probation Department is committed to ensuring that persons with disabilities are able to participate in its public meetings.

If you require accommodation please call 530-621-6510, preferably no less than 24 hours in advance of the meeting.

#### PROTOCOLS FOR PUBLIC COMMENT:

Public comment will be received at the designated period as called by the CCP Chair. Individuals will have 3 minutes to address the CCP regarding specific items appearing on the meeting agenda.

If a person providing input to the CCP creates a disturbance by refusing to follow the Protocols for Public Comment, the Chair of the Partnership may mute the speaker's phone or remove their access to the meeting.

By participating in this meeting, you acknowledge that you are being recorded.

If you need any assistance with the above directions to access the meeting, please call 530-621-6510.

#### **CALL TO ORDER AND ROLL CALL**

**Present:** 7 - Don Semon, James Clinchard, Brian Richart, Teri Monterosso, Joseph Wren, Bryan

Golmitz and Shelby Wineinger

Absent: 2 - Vern R. Pierson and John D'Agostini

#### **PUBLIC COMMENT**

None

#### **ADOPTION OF THE AGENDA**

A motion was made by Don Semon and seconded by James Clinchard to Adopt the agenda.

Yes: 6 - Don Semon, James Clinchard, Brian Richart, Teri Monterosso, Joseph Wren, and Shelby Wineinger

#### **OLD BUSINESS**

1. 21-0127 Approval of the Minutes from the Meeting of June 16, 2020

Attachments: A. 21-0127 Draft Minutes 6.16.20 Mtg

A motion was made by Joseph Wren and seconded by Don Semon to Approve the minutes from the June 16, 2020 meeting.

Yes: 6 - Don Semon, James Clinchard, Brian Richart, Teri Monterosso, Joseph Wren and Shelby Wineinger

#### **POLICY MATTERS**

2. 21-0117 Recommending the Executive Committee update, as needed, and approve appointed designee for each voting member as requested.

- 1.) Health and Human Services, blank
- 2.) District Attorney, James "Jim" Clinchard, Assistant District Attorney
- 3.) Placerville Police Department, John Meuser, Operations Division Commander
- 4.) Probation, Gary Romanko, Deputy Chief Probation Officer
- 5.) Public Defender, Timothy Pappas, Deputy Chief Public Defender
- 6.) Sheriff, Bryan Golmitz, Undersheriff
- 7.) Superior Court, Shelby Wineinger, Assistant Court Executive Officer

Appointed designee's were approved by their respective Department Heads. Don Semon indicated that Daniel Del Monte will be his designee for the Health and Human Services Department.

### **STAFF REPORTS**

**3. 21-0128** Recommending the Executive Committee:

1. Receive an presentation from Grant Consultants, Kayce Rane and

Kevin O'Connell on the Justice and Mental Health Collaboration Program; and

- 2. Approve the El Dorado County Stepping Up Initiative Strategic Plan, December 2020; and
- 3. Discuss and approve formation of a CCP Ad hoc committee as needed; and
- 4. Receive fiscal report on the JMHCP grant.

Attachments: A. 21-0128 Presentation from Grant Consultants

B. 21-0128 Strategic Plan

C. 21-0128 JMHCP Grant Report

Chair requested agenda items be reordered so that Item #4 is heard after Item #1, Item #2 will be next, and Item #3 will be heard last.

A motion was made by Don Semon and seconded by Bryan Golmitz to Approve the El Dorado County Stepping Up Initiative Strategic Plan, December 2020; and, Approve the formation of a CCP Ad hoc committee as needed.

Yes: 7 - Don Semon, James Clinchard, Brian Richart, Teri Monterosso, Joseph Wren, Bryan Golmitz, and Shelby Wineinger

#### **FUNDING MATTERS**

### **4. 21-0133** Recommending the Executive Committee:

- 1. Receive fiscal report on fiscal year end (YE) 2019/2020 and mid-year 2020/2021, including all budget adjustments within the 10% limit.
- 2. Receive fund balance report through 6/30/2020.
- 3. Review and approve requested 2020/2021 mid-year Community Corrections Budget and 2020/2021 mid-year Community Corrections Training, Planning, and Implementation Budget;
- 4. Approve Chair to submit the final recommended 2020/2021 mid-year Community Corrections Budget, related Implementation Plan, and 2020/2021 mid-year Community Corrections Training, Planning, and Implementation Budget to the Board of Supervisors.

Attachments: A. 21-0133 Fiscal & Budget Reports

A motion was made by Don Semon and seconded by Shelby Wineinger to Approve requested 2020/2021 mid-year Community Corrections Budget and 2020/2021 mid-year Community Corrections Training, Planning, and Implementation Budget. And to Approve the Chair to submit the final recommended 2020/2021 mid-year Community Corrections Budget, related Implementation Plan, and 2020/2021 mid-year Community Corrections Training, Planning, and Implementation Budget to the Board of Supervisors.

Yes: 6 - Don Semon, James Clinchard, Brian Richart, Joseph Wren, Bryan Golmitz, and Shelby Wineinger (Teri Monterosso did not vote because she had to leave the meeting before this item was heard.)

### **NEW BUSINESS**

**5. 21-0131** Discuss and approve a date for the next CCP meeting.

Discussion regarding the date for the next CCP meeting. March 4th has been tentatively selected with the time to be determined at a later date.

### **ADJOURNMENT**

A motion was made by Joseph Wren to adjourn the meeting. Meeting adjourned at 3:30 pm.



### STEPPING UP INITIATIVE

A PLAN TO REDUCE THE CRIMINALIZATION OF THE MENTALLY ILL IN EL DORADO COUNTY

Presented to: El Dorado County Community Corrections Partnership January 21, 2021

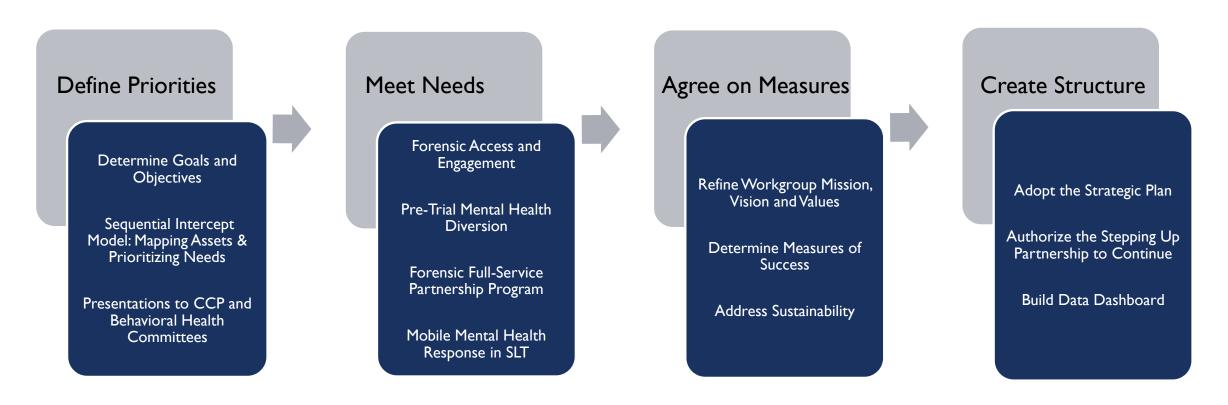
Presenters:

Kayce Rane, Rane Community Development Kevin O'Connell, O'Connell Research

US Department of Justice Bureau of Justice Assistance Grant 2018-MO-BX-0017 Justice and Mental Health Collaboration Program

### INTENT: CREATE A NEW WAY OF DOING BUSINESS

Phase I: Sept 2019 – December 2020



### MISSION AND VISION

**Mission:** The Stepping Up Partnership offers resources, leadership, and strategic directions to improve access to services, promote recovery, and reduce justice involvement of the mentally ill in El Dorado County.

**Vision:** Individuals with behavioral health concerns are met by the justice system with dignity and compassion, linked to advocacy and supports, and provided timely and effective treatment.

### Values:

- Advocacy on behalf of the people of El Dorado County.
- Commitment to create positive change within our justice system.
- Compassion for the lives of people affected by mental health challenges.
- Resolve to act, learn, and grow in response to the needs expressed by the community.



# GOALS AND MEASURABLE OBJECTIVES

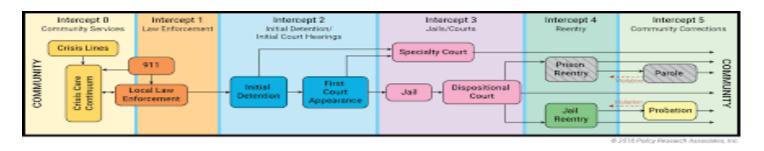
Goals	Strategy	Measuring Objectives		
Reduce Bookings	Law enforcement deflects people with mental illness from arrest and booking.	Reduce: % of bookings with a positive mental health screen.		
Reduce Length of Stay	Courts / prosecution divert people with mental illnesses from custody.	Reduce: average length of stay for those with a positive screen.		
Reduce Recidivism	Probation and mental health clinicians coordinate case planning and interventions.	Reduce: average # of returns to custody for those with positive screen.		
Increase Treatment	Behavioral Health provides a menu of interventions suitable to the justice involved population.	Increase: count of justice-involved clients participating in targeted behavioral health programs.		

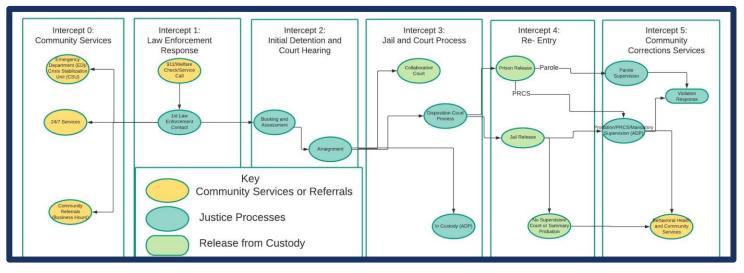
## SEQUENTIAL INTERCEPT MODEL (SIM)

A national model for helping communities understand and improve interactions between criminal justice systems and people with mental illness.

El Dorado County's SIM Map shows the different services, interventions, and supports people might experience depending on where they are in the justice system.

The SIM Map was used to identify assets and prioritize needs.





### ASSESSMENT OF NEEDS



Significant will among partners to change operations and practices in order to increase access to treatment services.



Program models and diversion opportunities existed, but they were underutilized and relied on department champions.



Referral protocols were not well established and key partners did not know enough about what made a good referral from the perspective of other agencies.



While programs services existed, little was tailored for a justice involved population – leading to a service delivery model that was misaligned to the target population.

### **COMMUNITY PRIORITIES**

- I. STRENGTHEN
  COMMUNICATIONS AND
  COORDINATION.
- 2. STRENGTHEN CRIMINAL JUSTICE SYSTEM'S LINKAGES TO TREATMENT.
- 3. EXPAND TREATMENT
  OPPORTUNITIES UNDER THE
  MENTAL HEALTH SERVICES ACT.

### Coordination

Standardize the use of release of information and consent forms.

Establish a protocoldriven, not relationship based, approach to coordination.

### Criminal Justice

Formalize the communication and referral processes for custody reentry.

Build out the pre-trial diversion and collaborative court models

### Behavioral Health

Expand behavioral health programs for justice involved individuals at all intercept points.

Use real-time data to monitor impact of treatment on meeting the Stepping Up goals.

# **NEXT STEPS**







**SUSTAIN** 

**USE DATA** 

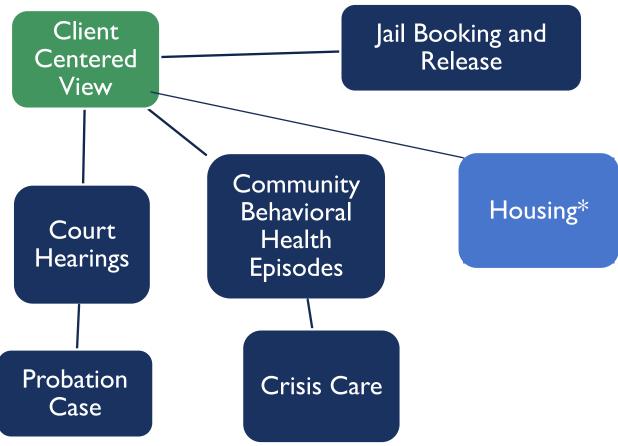
Complete Work to Implement New Programs		Sustain Stepping Up Partnership Model	В	Build Out the Data Dashboard
<ul> <li>Update partnership agreements and contracts</li> </ul>	•	Approve workgroup and accountability structure	•	Refine processes for data-driven monitoring of performance
<ul> <li>Update job duties and information sharing protocols</li> </ul>	•	Approve workplan for 2021	•	Use data strategically to strengthen programming
<ul> <li>Use performance measures to document impact</li> </ul>	•	Secure additional funds for program and capacity building	•	Share updates on progress with the community

### DATA STRATEGY

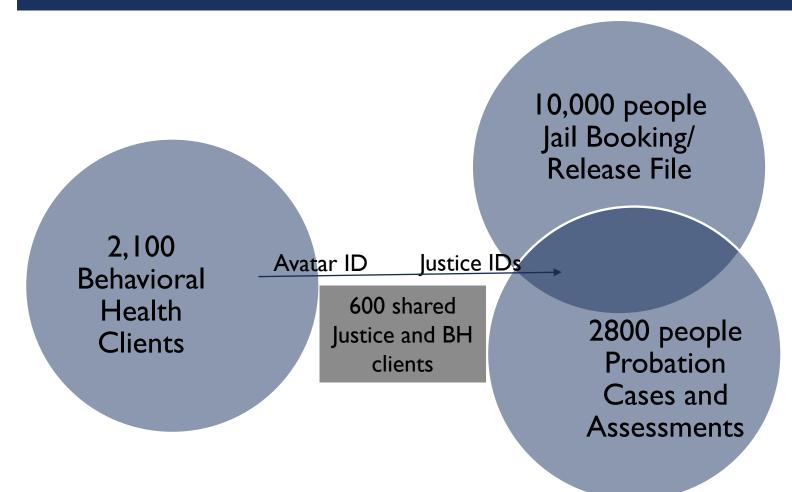


### DATA INTEGRATION

 El Dorado County can better inform policy and practice from multiple perspectives



# DATA MERGING AND INTEGRATION (2017-PRESENT)



List is still growing, but new programming or datasets can be merged using a translation table

CREA	TING BASELINES (2019)	MH screening Positive Negative			
	Numbers of Total Bookings and Unique Individuals Identified as screening positive for MH needs in 2019	1,158 people 1,504 bookings	2,848 people 3,619 bookings		
	Average Length of Stay in Jail for People screening positive for MH needs in 2019	16 days	I4 days		
5	3-year Jail Re-booking amounts for people screening positive for MH needs(2017 release cohort)	7 bookings	4 bookings		
*	Percentage of People with Serious Mental Illness (SMI) Connected to Community-Based Mental Health Treatment Upon Release	PEN	IDING		

### IMPLEMENTATION OF THE PLAN

Meet Regularly to Understand Programmatic and Systemic Issues

- Court-based Mental Health Diversion Programs
- Transitions to Care for Short Term Jail Stays
- Behavioral Health Coordination for People on Probation / PRCS

Review and Evaluate Programs and Practices in ongoing way

- Are our interventions having the impact we want?
- Are they serving the right people with the most effective programs?

Develop a Long-Term Data Strategy

- Explore shared platforms and approaches for assessments
- Develop sustainability plan for merging data for the purpose of analysis

Discuss Strategies for Long-Term Fiscal Sustainability

- Use data to inform grant seeking and system needs
- Develop tools to estimate the fiscal sustainability of programs and grants

### SUSTAINABILITY FOR EL DORADO COUNTY

### Workgroup – Recurring Effort

- Monthly Workgroup Meetings
  - Implementation report-outs / dialogue
  - Topic discussions: findings and action steps
  - Strategic directions / Resource development

### <u>Leadership – Periodic Oversight</u>

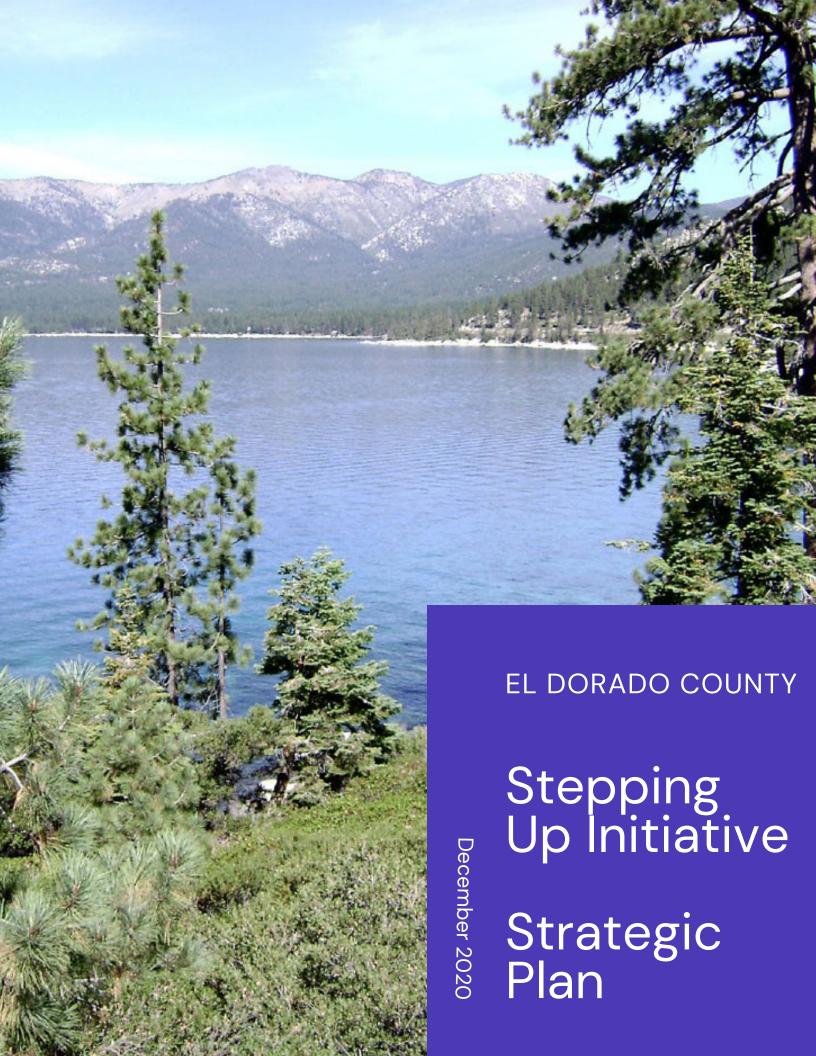
- Approval and buy in from CCP.
- Commitment to champion recommendations.
- Joint allocation to maintain effort.
- Consider appointing one county lead.

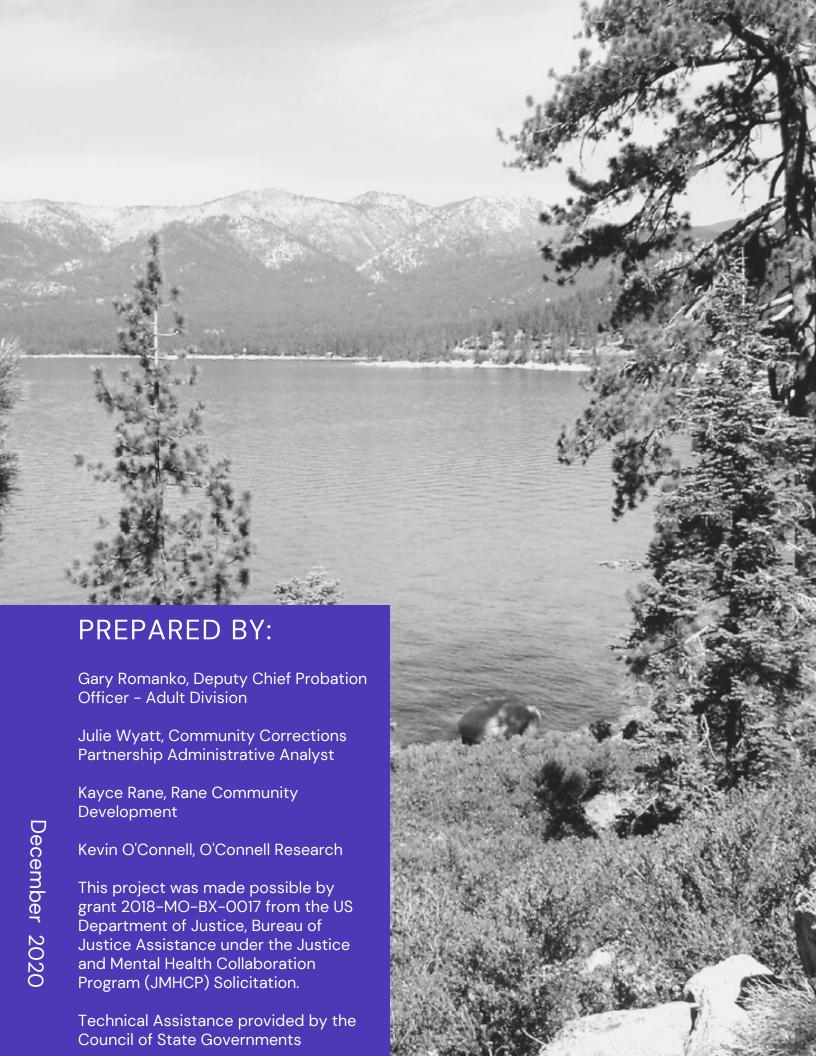
### REQUESTED ACTION

### It is requested that the Community Corrections Partnership:

Approve the December 2020 Stepping Up Initiative Strategic Plan in its entirety, including:

- Refined Mission, Vision, and Values statements
- Formation of the ad hoc workgroup of the Community Corrections Partnership
- Adoption of the Goals, Objectives, Strategic Priorities, and Measures described in the Plan
- Concurrence with the Next Steps and Work Plan to:
  - Update the contract agreement with Wellpath, to strengthen reporting, referral, and care coordination with HHSA.
  - Work with County Counsel to update consent protocols and clarify job duties and responsibilities for information sharing.
  - Create a shared data repository to track measures of success in meeting Plan goals and objectives.
  - Receive data reports, share findings with key stakeholders, and use data to inform decision making.





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# Introduction

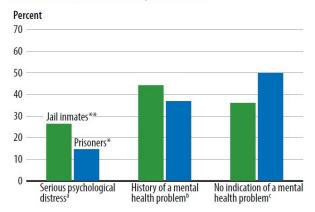
### The Stepping Up Initiative

is a national initiative to reduce the criminalization of the mentally ill.

Nationwide 4% of Americans experience a serious mental illness, with over one-third experiencing challenges getting timely and effective treatment services. The average delay between symptom onset and getting help is eleven years. The ripple effects of untreated mental illness are profound. Left untreated people with mental illness can have difficulty managing their perceptions, emotions, and behaviors. <sup>1</sup>

Too often, this can result in actions that lead to law enforcement interventions and arrest. Nationally, people with mental illnesses account for 14% of state prison inmates and 26% of those in jail. The same study found that 33% of prisoners and 44% of jail inmates had been told by a mental health professional that they had a mental disorder. <sup>2</sup>

### Mental health status of prisoners and jail inmates, by type of mental health indicator, 2011–2012



The economic cost of this is staggering - at an average price of \$100,000 for each person incarcerated we simply cannot afford it. That is why the White House Council on Economic

Advisors in 2018, determined that the most effective way to lower costs to our communities is by investing in treatment programming. Mental health programming is estimated to reduce recidivism by 21% and treatments for substance use disorders reduces recidivism by 17%.

As a result, jurisdictions across the country are adopting the protocols of the **Stepping Up Initiative** as a way to measure and track progress in building access to treatment programs and lowering criminal justice system involvement for those with mental illnesses.

### El Dorado County's Strategic Plan: Public Safety Objective

El Dorado County is a place of safe, healthy and vibrant communities; where residents, businesses and visitors can count on public agencies and community partners to look after and protect their safety and well-being.

The El Dorado County Strategic Plan, adopted in 2019, affirms and highlights the public interest in working collectively to address the needs of the mentally ill and prevent justice involvement: <sup>4</sup>

- Provide support for the mentally ill, homeless, and those with substance use disorders where public safety issues are present.
- Achieve better outcomes for children, young adults and families in the areas of mental illness and substance abuse prevention.
- Approach large, complex system-wide matters as one organization – Departments will collaborate on projects and efforts that have cross-departmental impacts.

# **EDC's Stepping Up Initiative Planning Objective:** Create A New Way of Doing Business.

With funding from the US Department of Justice, El Dorado County launched a coordinated planning effort between justice and mental health partners to develop agreements on how to identify, engage, and treat those with mental illness with the aim of reducing justice system contact.

This multi-year effort was conceived in two phases. During the first phase stakeholders convened to discuss the scope of the problem, prioritize objectives, brainstorm solutions, and develop uniform indicators to measure and track results. The completion of the first phase is marked by the development of this Strategic Plan document which describes the project priorities and next steps for implementation.

The second phase of the project will launch in January 2021 and is best described as the time to put words into action. During this period workgroup members will be tasked with following through on commitments made to allocate new resources, train staff in new approaches, and share information in order to enhance and speed-up service coordination.

Meanwhile, County Information Systems will build a repository for selected performance measures. Stakeholders will review these measures on a quarterly basis as a means to determine:

(1) if commitments have been implemented, and (2) if the new practices are making a difference. Through this continued review of the data partners will be able to determine if trends are being reversed and goals are being met.



### The Stepping Up Partnership

The Stepping Up Initiative Partnerships is a justice and mental health collaboration comprised of the core agencies that address mental health services and the criminal justice system. Additional partners include community stakeholders representing the needs of the mentally ill and their families.

- El Dorado County Probation
- El Dorado County Sheriff
- El Dorado County Behavioral Health Dept.
- El Dorado County District Attorney
- El Dorado County Public Defender
- El Dorado County Counsel
- El Dorado County Administrator's Office
- Placerville Police Department
- Superior Court of El Dorado
- Behavioral Health Commission
- NAMI of El Dorado County

# **MISSION**

The Stepping Up Partnership offers resources, leadership, and strategic directions to improve access to services, promote recovery, and reduce justice involvement of the mentally ill in El Dorado County.

# VISION

Individuals with behavioral health concerns are met by the justice system with dignity and compassion, linked to advocacy and supports, and provided timely and effective treatment.

# **VALUES**

- Advocacy on behalf of the people of El Dorado County.
- · Commitment to create positive change within our justice system.
- · Compassion for the lives of people affected by mental health challenges.
- Resolve to act, learn, and grow in response to the needs expressed by our community.

# Our Goals

1

# Reduce the number of people with mental illnesses booked into jail.

Law enforcement officers have adequate training to identify mental health concerns and the resources and supports necessary to engage people experiencing a mental health crisis.

Courts and criminal justice partners are mindful of treatment progress and can work with clinical treatment teams to avert technical violations which may result in returns to custody.

3

### Reduce recidivism for people with mental illness.

Individuals identified as having a mental health disorder while in custody are referred to an outpatient clinical team for care coordination and reentry planning at least 30-days prior to release.

Joint case management team meetings are convened between clinical partners working on recovery and justice partners monitoring activities and behaviors to coordinate responses that facilitate recovery and rehabilitation.

2

# Reduce the average length of stay in jail for people with mental illness.

Eligible Individuals with mental illness are offered diversion programs and/or supervised probation with terms and conditions for treatment participation as alternatives to lengthy terms in custody.

Sobriety is not a pre-condition for entry into community mental health treatment or diversion programs.

4

### Increase connections to treatment.

Individuals with mental illnesses who touch the justice system are identified early and referred to treatment.

Clinical interventions include treatment options for individuals with co-occurring disorders and early / emerging behavioral health concerns.

Interventions are trauma informed and responsive to individualized needs.

# 3. Key Findings



# **Jail Bookings**

The Brief Jail Mental Health Screen (BJMHS) is a validated screening tool used widely by jails and prisons throughout the country.

Nearly every individual booked\* into either of the County's two local jails are screened for mental health concerns using this tool.

Of those booked into custody, 29% show indications of a mental health concern.

Results of the screenings are shared with a clinical team who conduct a more full clinical assessment of behavioral health needs.

 For those booked with a 24/hour stay. This excludes those booked and released with a citation.

# **Length of Stay**

People who screen positive on the BJMHS tend to have longer stays in custody.

About 16 days on average,
 compared to 14 days for those without mental health findings.

Percent of people with a positive mental health screen in El Dorado Jails.

29%

# **El Dorado County**

### 2019 Jail Booking Data

- High proportion of inmates have a mental health concern.
- Over one-third of bookings (38%) are for violations, warrants, or court commitments.
- Nearly a quarter of all bookings are alcohol related underscoring the need to more broadly address substance use disorders.

1 in 4
Bookings are

ookings are Alcohol Related

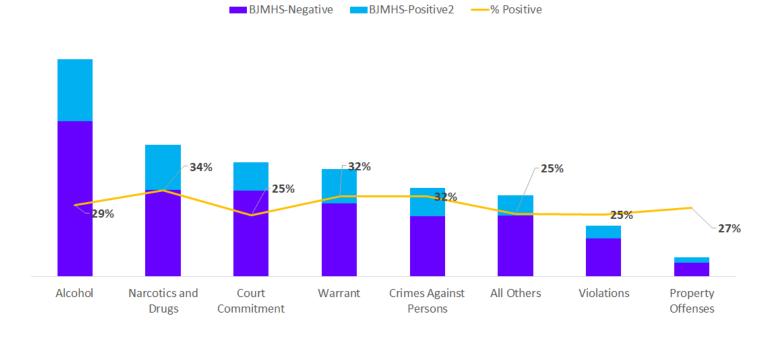


**5,724**2019
Bookings

29%
Positive
Screen

66%
Bookings for
Misdemeanor
Offense

2019 Misdemeanor Bookings by BJMHS Screening Result



# Recidivism

34% of those booked for a technical violation had a positive mental health screen.

There were an average of seven prior jail admissions for people identified with mental health concerns compared to three priors for everyone else.

Average number of prior jail bookings for inmates with mental health concerns.

7

Recidivism is defined both as:
(1) the commitment of a new crime or (2) any return to custody for technical violations, such as failure to appear or to otherwise follow the terms and conditions of their release.

Data shows that people with mental illnesses who are arrested in El Dorado County are having a hard time stabilizing once returned to the community.

They are more likely to have multiple prior bookings and are more likely to be returned for a technical violation than those without indications of a mental illness, according to data shared by the El Dorado County Sheriff's Office.

# Access to Treatment

Any contact by people with mental illnesses with our criminal justice system must be understood as an opportunity to identify and engage someone in crisis with treatment. This includes but is not limited to: referrals by law enforcement, jails, the courts, and probation.

In El Dorado County there are some coordinated efforts between criminal justice and mental health systems of care, but all partners indicated much more is needed.

Some law enforcement officers have undertaken a special 40-hour training in how to respond to people with mental illnesses and special teams have been established for post-release supervision and monitoring. But overall, case loads for specialty mental health justice programs were low at the start of the Stepping Up planning process. At its start in 2019, only two clients were engaged by the County's Behavioral Health Court.

57% of deputy sheriffs have completed the advanced course in Mental Health Crisis Intervention Training.

Four probation officers (12%) have received advanced training in supervising adults with serious mental illnesses.

Number of clients in the Behavioral Health Court at the start of the planning process.

2

# 4. Local Assets

# **Asset Mapping**

# Challenges

Asset mapping examines the extent to which existing programs and services fulfill the mission and vision of the initiative.

The Stepping Up Partnership examined the assets and resources that exists at five different "intercept points" or areas in which the criminal justice system can "intercept" or touch upon someone with serious mental illnesses. Intercept points are:

- Prevention / early intervention
- Initial law enforcement contact
- Booking and arraignment
- Jail and court proceedings
- Custody and reentry
- Community supervision

Assets are described on pages 13-15.

Promising programs are underutilized and too often rely on founding champions to sustain efforts. Program coordination relies too heavily on personal relationships. More routine protocols are needed to foster and sustain interagency collaboration.

"The biggest challenge is really the underutilization of promising programs due to lack of coordination or crossagency marketing. We just assume it doesn't exist for our clients."

Developing a Stratogy (path for mild to moderati

# Sequential Intercept

# Mapping Workshop January 22, 2020

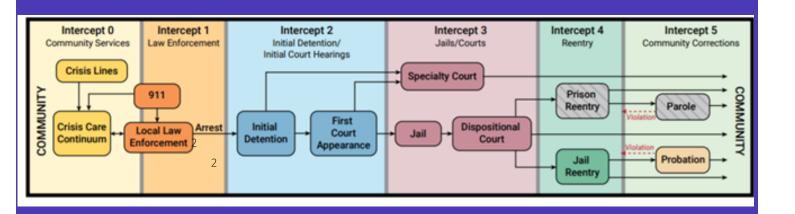




# Sequential Intercept Model

The Sequential Intercept Model (SIM) was introduced with the goal of helping communities understand and improve the interactions between criminal justice systems and people with mental illnesses and substance use disorders.<sup>5</sup>

The SIM is used to identify existing community resources and help plan for additional resources for people with mental illnesses and substance use disorders at each phase of interaction with the justice system.

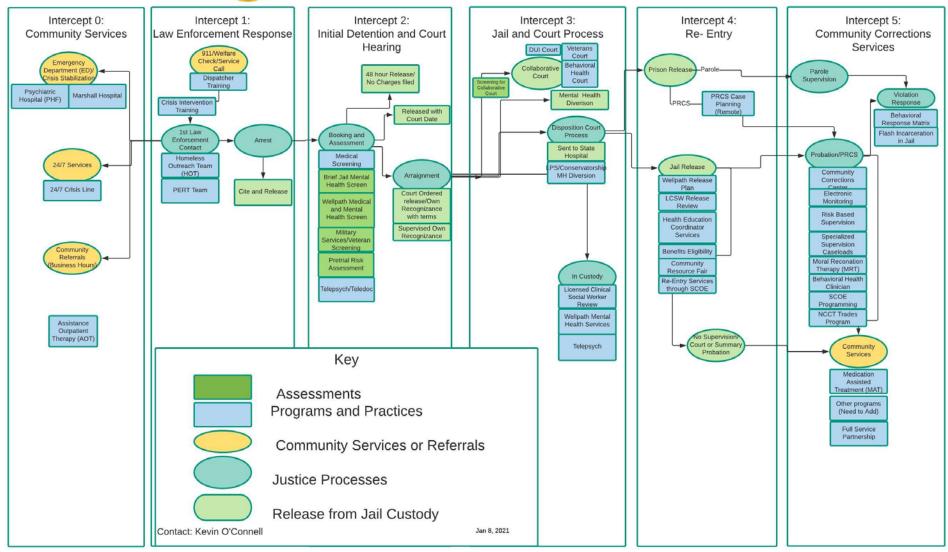


The SIM can help community leaders and program staff work jointly to divert more individuals with mental illnesses and substance use disorders away from the justice system and into treatment.

The system map on the following page shows how different systems in El Dorado County overlap and flow to and from one another. Local assets, along with stakeholder suggestions and priorities to make them stronger, are described on pages 13–16.



### El Dorado County Sequential Intercept Map



#### MAKE IT STRONGER **ASSETS STATUS** Entry into care for those with El Dorado's Mental Programs operate as a partnership between emerging mental illnesses is Health Crisis Continuum Behavioral Health and includes: 24/7 crisis complicated. More access points are needed for those lines, crisis stabilization local hospital who are experiencing and emergency emergency departments. escalating symptoms without psychiatric hospital. a diagnosis. POST Certified 40-El Dorado Sheriff and Municipal police departments **Probation Department** may have more financial Hour Crisis Intervention have committed to constraints with rolling out new Training courses are available for all law training all officers over trainings. Incorporate training enforcement officers. the next 1-2 years. costs for local police officers in future grant applications. The PERT team is a Update consent for information Psychiatric Emergency Response Team (PERT) partnership between sharing so 911 dispatch has Behavioral Health and El assigns a mental health background on addresses / clinician to co-respond Dorado County Sheriff. people with behavioral health with law enforcement concerns and can deploy during mental health appropriate response. related calls. 90% of all inmates are Custody should consider Administration of the screened within 24 hours. additional protocols to flag Brief Jail Mental Health Screens (BJMHS) is inmates with positive Some inmates are booked assessments so that counts routine protocol at and released prior to can be more accurate (based both jails.

screening.

on full assessments, not brief

screenings).

**ASSETS** 

A Collaborative

Court

Behavioral Health

Court is administered

through the Superior

In-custody treatment

and programming.

Community Mental

**Dedicated Probation** 

training who promote

rehabilitation in

consultation with

Behavioral Health.

Officers.

Health Services.

Health for more timely and

management activities.

coordinated case

### **Community Priorities**



1. Strengthening Communication and Coordination

Standardize the use of Release of Information / Consent forms across the system.

Establish a protocol-driven, not relationship based approach to coordination.



2. Strengthen Criminal Justice System's Linkages to Treatment

Formalize the communication and referral processes for custody reentry.

Build out the Pre-Trial Diversion and Collaborative Court Model.



3. Expand Treatment Opportunities under Mental Health Services Act funding (MHSA / Prop. 63) Expand behavioral health treatment programs for justice involved individuals at all intercept points and train justice partners on how to refer clients into services.

Use real-time data to monitor the impact of treatment on meeting the core goals of the Stepping Up Initiative.

## Implementation Update (Dec. 2020)

#### I. Cross-Agency Communication and Coordination

**Goal: Improve dispatch capacity to notify officers of a potential mental health crisis.** Consumers and their family members can choose to opt-into the County's EMS "flag" system which will notify police that the residence includes a person who may require a special response. Form will be printed and available in County mental health clinics.

**Goal: Improve court's capacity to receive information about diversion clients' progress in mandated treatment programs.** Public Defender is responsible for discussing defense options with their clients. Clients that choose to participate in diversion court are given a consent form by their attorney that allows mental health clinicians and case managers to keep the court updated on their progress in meeting treatment goals.

#### II. Justice System Linkages to Treatment

**Goal: Increase partnership between law enforcement and mental health.** Law enforcement / mental health partnerships continue to strengthen. On the West Slope, Sheriff Deputies work in partnership with a dedicated mental health clinician using a co-responder model. In South Lake Tahoe, police officers can contact the local on-call clinician for mobile response or telephone consultation depending on need and availability. The South Lake Tahoe program is in development, and more funding is sought to strengthen services.

**Goal:** Increase use of diversionary court proceedings for people with serious mental illness. A misdemeanor mental health diversion court is now operating. Referrals are made by the Public Defender to County Mental Health for an initial assessment of behavioral health needs. If deemed eligible (based on a multitude of factors) cases are transferred to the diversion court. Within four months of launch, twelve participants were enrolled.

#### **III. Expand Treatment Opportunities**

Goal: Increase access to treatment for justice involved individuals displaying signs and symptoms associated with emerging mental illnesses, including substance use paired with trauma exposure. As of December 2020, the Forensic Access and Engagement Program has two full-time staff members with an additional hire pending. Case enrollment has begun with full launch anticipated in 2021, as planned.

**Goal:** Increase access to treatment for justice involved individuals with serious mental illnesses. As of December 2020, the Justice Full Service Partnership (FSP) Program has four full time staff split evenly between the South Lake Tahoe and West Slope regions of El Dorado County. Referrals are being received from the new mental health diversion programs, as described above, with two clients currently engaged into the dedicated FSP treatment team and more assessments pending.

# 5. Next Steps



### Step-by-Step Implementation Guide

- 1. Complete ongoing work to implement new programs
- Update partnership agreements and contracts to include referral protocols.
- Update job duties with clear guidance on when and how to share information between mental health and justice partners.
- Use performance and outcome measures to document impact.
- 2. Sustain the Stepping Up Partnership Model
- Confirm continuance of the workgroup and accountability structure with the Community Corrections Partnership (CCP).
- Schedule the Stepping Up Workgroup Meetings for 2021.
- Identify and pursue additional grant funding opportunities.
- 3. Build out the Data Dashboard
- Identify measures that will be monitored on a regular basis.
- Review measures and use findings to improve programs.
- Share updates on progress with community stakeholders and partners.

# 1. Complete ongoing work to implement for new programs

Over the past year, and through the course of the Stepping Up discussions, County Agencies came together and made agreements to start or expand programs to better intercept and re-direct individuals with mental health concerns into treatment, including:

**PERT:** An expanded Psychiatric Emergency Response Team, now operating in the South Lake Tahoe area through a mobile crisis response unit.

**Pre-trial diversion:** A specialty court program for diverting misdemeanor, non-violent offenders with mental illnesses to treatment services instead of time in custody for harm committed.

Forensic Outreach: A case management program for justice-involved individuals reluctant to engage in treatment services. Focus is on engaging those with emerging or moderate behavioral health concerns, including substance use disorders.

Justice FSP: An intensive clinical treatment program for individuals with the highest severity of untreated mental illnesses and concurrent justice involvement. Focus is on providing a coordinated approach to recovery and rehabilitation.

While major strides have been made over the past six months to hire and train staff, major tasks still remain, including solidifying referral pathways, coordination of effort, and joint reporting of impact.

#### **Next Steps:**

Update partnership agreements and contracts to include referral protocols. Monthly or quarterly performance reports from Wellpath to El Dorado County should include a count and demographic breakdown of those identified with mental illnesses in custody and referred for services.

Update job duties with clear guidance on when and how to share information between mental health and justice partners. Work with County Counsel to update unit specific protocols pertaining to the sharing of information for the purposes of improved case management and coordination of care. Develop written protocols, necessary consent forms and documentation, and provide training to key staff on program protocols and compliance measures.

Use performance and outcome measures to document impact. Each program partner should be documenting the number and demographics of people served, the type and amount of services provided, and any observable changes or outcomes the occurred as a result of participation in programming. Existing data systems may be useful for this task.

# 2. Sustain the Stepping Up Partnership Model

The Stepping Up Partnership serves as a neutral and voluntary convening of key partners to review and discuss joint programming in order to meet the Stepping Up Initiative Goals. Its success is based on holding a safe space for department leaders and project managers to brainstorm innovative ideas and out of the box concepts without fear of reprisals. However public accountability is critical. The current format of a quasi-independent workgroup with bi-annual reporting to the County's Community Corrections Partnership (CCP) should be maintained in order to sustain this balance.

The Stepping Up Partnership is responsible for developing key ideas and strategic directions, making recommendations on how to secure additional resources, and crafting policies and protocols to turn ideas into action. The CCP serves as a forum for public accountability and is responsible for reviewing and approving Strategic Plans and Progress Reports on a regular basis to ensure that the activities and direction of the Stepping-up partnership continue to meet the overall objectives of the County.

It is further recommended that the Stepping Up Partnership make an annual presentation to the Behavioral Health Commission.

#### **Next Steps:**

Confirm Continuance of the Workgroup and Accountability Structure with the CCP. Submit Strategic Plan and proposed meeting and reporting schedule to the CCP for consideration by March 2021.

Schedule the Stepping Up Workgroup Meetings for 2021. The partnership should agree to a rotating responsibility for developing the meeting agenda and leading the discussion. logistics of convening the meeting, maintaining a record of participation, and following up on tasks and activities will be sustained through 2021 by a dedicated facilitator, via the JMHCP grant. Starting in 2022, dedicated funds will need to be identified to maintain the role of a facilitator and/or part-time program coordinator. Moving forward there is some interest in this remaining the task of a neutral third party - not a Department employee - with funds for the work pooled from multiple agencies.

Identify and pursue additional grant funding opportunities. Use workgroup meetings to identify grant opportunities and prioritize needs to meet overall program objectives. While program staffing is important, partners also recognized and highlighted the need more training in evidence-based practices, a uniform method of tracking progress, better communication protocols, and a standard consent form that can "follow" clients between and across services. Make sure all grant applications also address long-term organizational capacity needs.

#### 3. Build-out the Data Dashboard

A new joint partner data dashboard, which collates de-identified data from Custody, Behavioral Health, and Probation is in development with final completion slated for the end of 2021.

The dashboard can track the aggregate experiences of different types of people who were booked into custody, participated in treatment services, or received rehabilitative programming.

The dashboard <u>does not</u> include any confidential or personally identifying information.

Over the next year, Stepping Up partners should:

- Practice using the data dashboard as a means to generate discussion and inform decisions.
- Advocate for and enable the sustained use of the dashboard by
  - a. committing to share data uploads on a regular basis, and
  - b. advocating for dedicated resources to maintain dashboard in the future.
- Continue to provide input and make updates to the dashboard on a regular basis so that it continues to meet the needs of El Dorado County.

#### **Next Steps:**

Identify Measures that will be monitored on a regular basis. Select and track different kinds of indicators. Process measures help to determine if things happened the way they were intended to happen. Counts of the number of people who participated in an activity and how much service they received will give information about how much service occurred. Outcome measures are the true measure of impact. These are typically measured in terms of whether core measures of success increased or decreased over time.

Suggested measures are included on the following pages. The partnership group is also encouraged to develop program level benchmarks of success that can be shared out on a regular basis.

Review Measures and Use Findings to Improve Program. Ongoing, the partnership should regularly review select measures. Use the data to identify what is working and what areas may need to be adjusted to better meet program expectations.

#### Share Updates on Progress with Community.

Provide written reports and presentations to the Community Corrections Partnership, Behavioral Health Commission, and other key stakeholders including program staff, community members, and the consumers and family members impacted by mental illness.

STRATEGIES	DETAILS	PROCESS MEASURE
Trainings for law enforcement in mental health	Law enforcement agencies will adopt 40-hour crisis intervention curricula.	70% of personnel complete 40-hour training.
Mental Health Screenings at Booking	El Dorado County's custody division will screen all inmates at booking.	<ul> <li>Maintain 90% of inmates screened with BJMHS at booking.</li> </ul>
Care coordination across jail and community behavioral health care partners	Behavioral Health and Wellpath will share information about diagnosis, medications, etc.	<ul> <li>75% of positive BJMHS are assessed within three business days.</li> <li>50% of positive assessments are reported to Behavioral Health before release.</li> </ul>
Diversion programming as an alternative to incarceration	Pre-trial and post-conviction mental health dockets are available.	<ul> <li>Case load capacity of 10+ active clients is met within one year for each docket.</li> </ul>
New mental health programming addresses co-occurring treatment needs and coordinates with justice partners	Behavioral Health will maintain dedicated treatment teams to work with justice involved clients.	75% of referrals are from law enforcement, courts and probation.
Monitor client participation and assure fidelity to evidence-based practice standards. Leverage supervision tools to measure and track change.	Partners will meet regularly to case manage shared clients and review practice for effectiveness.	<ul> <li>100% of eligible mental health diversion clients are assigned to needed clinical services and supports.</li> <li>Client success incorporates best practice recommendations such as harm reduction.</li> </ul>
Measure core objectives	Leadership team will meet quarterly to review shared metrics of success	Client data from Sheriff, Probation, and Behavioral Health is matched and aggregated for analysis.

GOAL	ACTIVITY	INDICATORS	OBJECTIVE
Reduce Bookings	Law enforcement deflects people from arrest and booking when observed actions have a nexus to a behavioral health concern and person is not deemed a public safety risk.	# of PERT requests and responses.  # of violations of probation booked for those with positive screen.	The proportion of those being booked into custody with a positive mental health screen is declining.
Reduce Length of Stay	Courts / Prosecution divert people with mental illness from custody for certain eligible offenses.	# and % of clients completing pre- trial mental health diversion.  # and % of clients completing mental health court.  # of Justice FSP clients and % accepted.	The average length of stay in custody is declining for those with a positive mental health screen.
Reduce Recidivism	Probation coordinates case planning with clinicians and offers cognitive behavioral interventions and rehabilitative services.	# and % of those with positive screenings engaged in a collaborative case plan.  Dosage (amount and frequency) of cognitive behavioral interventions.  # of Forensic Access and Engagement clients and % accepted.	The average number of returns to custody is decreasing for inmates with a positive mental health screen.
Increase Treatment	Behavioral Health enrolls justice involved clients into clinical treatment programs as appropriate for their diagnosis and level of treatment need.	Outpatient and crisis mental health utilization for clients of select programs.  Outpatient, intensive outpatient, and residential substance use disorder program utilization.  No show rate for scheduled appointments.	Clients are successfully participating in specialty justice / behavioral health programs.  PERT  Forensic Access and Engagement  Justice FSP

#### **End Notes**

- 1. National Alliance for the Mentally III. *Mental Health by the Numbers*. Updated September 2019. <a href="https://www.nami.org/mhstats">https://www.nami.org/mhstats</a>
- 2. US Department of Justice, Bureau of Justice Statistics. *Indicators of Mental Health Problems Reported by Prisoners and Jail Inmates: 2011–2012. June 2017.* <a href="https://www.bjs.gov/content/pub/pdf/imhprpji1112.pdf">https://www.bjs.gov/content/pub/pdf/imhprpji1112.pdf</a>
- 3. Council of Economic Advisers. *Returns on Investments in Recidivism-reducing Programs*. May 2018. <a href="https://www.whitehouse.gov/wp-content/uploads/2018/05/Returns-on-Investments-in-Recidivism-Reducing-Programs.pdf">https://www.whitehouse.gov/wp-content/uploads/2018/05/Returns-on-Investments-in-Recidivism-Reducing-Programs.pdf</a>
- 4. County of El Dorado. 2019 El Dorado County Strategic Plan. (see also the "Public Safety" element.) <a href="https://www.edcgov.us/Government/CAO/StrategicPlan/Pages/Strategic-Plan.aspx">https://www.edcgov.us/Government/CAO/StrategicPlan/Pages/Strategic-Plan.aspx</a>
- 5. Munetz, M. R., & Griffin, P. A. (2006). Use of the sequential intercept model as an approach to decriminalization of people with serious mental illness. Psychiatric Services, 57(4), 544-549.

### Acknowledgements

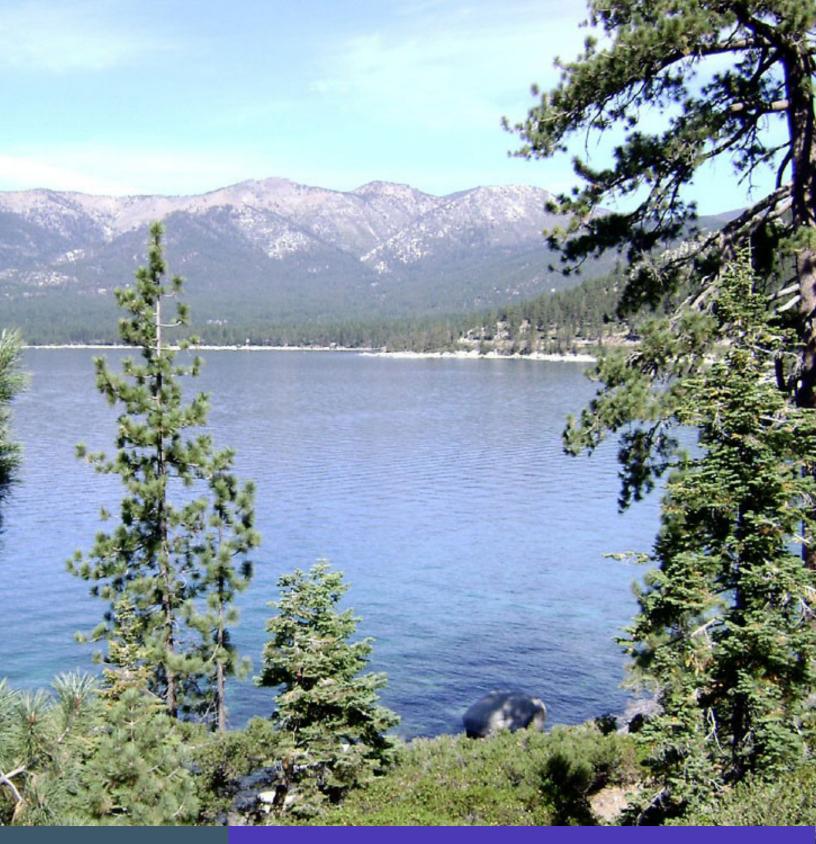
The Stepping Up Initiative partnership would like to thank the El Dorado County Probation Department, and the leadership of **Chief Probation Officer Brian Richart,** for securing funding for this project and overseeing the collaborative planning process.

Additional appreciations are due to **Sheriff John D'Agostini and Don Semon**, **El Dorado County Health and Human Services Agency Director** for their unswerving commitment and dedication to this project.

Gratitude is extended to the following working group members who met twice a month to develop this Strategic Plan:

- Gary Romanko, Probation Chair
- Rena Russell, Probation
- Nikki Moeszinger, Probation
- Steve Clavere, Behavioral Health Commission
- Nicole Ebrahimi-Nuyken, Behavioral Health Division
- · Joe Wren, Placerville Police
- Shawne Corley, County Administrator's Office
- Mollie Purcell, County Administrator's Office
- Paula Frantz, County Counsel
- Fred Hjerpe, National Alliance on Mental Illness El Dorado Chapter
- Shelby Wineinger, Superior Court of El Dorado County
- Michael McCoy, District Attorney's Office
- Teri Monterosso, Public Defender
- Terrell Green, Sheriff's Office
- Matt Foxworthy, Sheriff's Office

Finally, a heartfelt thank you is given to all the NAMI members who provided letters of support and offered public testimony on the need for better justice and mental health collaborations. This Strategic Plan is dedicated to you, your families, and everyone living with mental illness.





# El Dorado County Stepping Up Initiative

El Dorado County Probation Department 3974 Durock Road, Suite 205 Shingle Springs, CA 95682

	STEPPING UP BUDGET						S	TEPPING L				
		Year 1 Grant Budget		Year 2 Grant TOTAL Budget AVAILABLE		FISCAL FISCAL YEAR YEAR 2019/20 2020/21				Grant Balance Remaining		
Federal Requests												
Strategic Planning Consultant RANE	\$	75,000.00			\$	75,000.00	\$	29,878.00	\$	24,362.50	\$	20,759.50
System Research & Analysis / Information Sharing Technical Advisor O'CONNELL	\$	65,000.00			\$	65,000.00	\$	27,507.00	\$	12,406.25	\$	25,086.75
Assessment & Screening Tool Training			\$	24,200.00	\$	24,200.00			\$	-	\$	24,200.00
SQL Server Enterprise (data warehouse)			\$	60,000.00	\$	60,000.00			\$	<u>~</u>	\$	60,000.00
Assessment & Screening Tools (Noble)			\$	34,000.00	\$	34,000.00			\$	=	\$	34,000.00
Information Technology Advisor			\$	10,524.00	\$	10,524.00			\$	-	\$	10,524.00
Indirect on contracts	\$	5,000.00	\$	8,420.00	\$	13,420.00	\$	5,000.00	_\$_	830.00	\$	7,590.00
Total Federal Request	\$	145,000.00	\$	137,144.00	\$	282,144.00	\$	62,385.00	\$	37,598.75	\$	182,160.25

#### Community Corrections (AB 109) Current Budget View

				FY 2019/2020 Year End Actual		FY 2020/2021 Appropriations	FY 2020/2021 Year End Projections
State Revenue	Previous State Estimate			4,391,535		3,830,932	3,830,932
State Growth Funding				257,539		-	0,000,002
State Growth Funding 10% to Innovation Fu	and, eff 15/16			(25,754)		(2)	*
CY Innovation Fund Appropriated to CCP (4	4 Accts)			ó		-	
Transfer-In PY Innovation Fund (15/16,16/1	7,17/18,18/19)		Do to the	o		122,821	122,821
Fund Balance				3,530,578		3,590,027	3,590,027
Total Funding Available				8,153,897		7,543,780	7,543,780
PROBATION DEPARTMENT			N. Trans				
Salaries & Benefits:		FTE					
Overhead	Approved 13% for budgeted		13%	136,101	13%	127,486	127,486
AB 109 Probation Services	Deputy Probation Staff	9.0		1,038,666		980,658	980,658
CCC & Adult Services	Probation Transportation Officer (PT Perm)	0.5		8,264		£ 75.65	
Subtotal Salaries & Benefits				1,183,031		1,108,144	1,108,144
Services & Supplies:							
AB 109	Transitional Treatment Bed Housing (from HHSA Tx)		400			30,000	
AB 109	Emergency Housing			98,241		100,000	50,000
AB 109	Transportation Services			794		5,000	1,500
AB 109	Professional Services (Moved From CAO - Sr. DA)			126,342		125,000	125,000
EMP	EMP Contracted Services			274,140		160,000	265,000
NCCT	Apprenticeship training			163,736	ha".	139,800	120,000
ccc	Meals for Clients				1	1,500	828
ccc	Facility Lease / Facility Costs Utilities/Data/Communication			64,582		81,234	81,234
CCC	FA/Minor Equipment/Supplies CCC Program		ini sel	13,211 42,184		21,034 22,778	21,034
Subtotal Services & Supplies & Fixed Assets			11:55	783,231		686,346	22,578 686,346
**CY Full Indirect Cost Recovery Rate For FY	\$ 487,877			100,201		000,340	000,340
20/21 is 49.75%, which calculates at	401,011						- 10
Total Probation AB 109 Budget		9.5	-	1,966,262		1,794,490	1,794,490
<b>HEALTH &amp; HUMAN SERVICE</b>	ES AGENCY						
Salaries & Benefits:		FTE					
Overhead	Overhead		31.41%	111,174	25.53%	125,557	173,385
HHSA Manager	HHSA Manager	0.2		113,746		20,470	700 <b>7</b> 000
Behavioral Health	SUDS and MH Coordinator	1.5		36,609		.M <del>-</del> 1	=
Behavioral Health	Substance Use Disorder Staffing	5.0		322,471		385,800	287,305
Behavioral Health Behavioral Health	Mental Health Staffing	1.0		105,462		111,280	98,703
Human Services	Psychiatry Human Services Staff	4.5		2,125		15,000	11,171
Public Health	Public Health Nursing	1.5 0.8		100,975		120,235	73,494
Subtotal Salaries & Benefits		0.0		792,561	-	92,975 <b>871,317</b>	35,084 679,142
Services & Supplies:				702,001		071,017	073,142
Treatment/Assessments/Residential	Treatment Contracts (20/21 30K to Probation)			00.055		470.000	
CFMG Medical Costs	Annual cost			80,355 250,000		170,000	119,400
Travel	Travel/mileage expense			2,978		250,000 5,000	250,000
Subtotal Services & Supplies				333,333		425,000	369,400
Total Haalth & Human Control & AD	400 D 1	12.2					
Total Health & Human Services Agency AB	109 Budget	10.0	1.13V/6	1,125,895		1,296,317	1,048,542
SHERIFF'S DEPARTMENT			F-0111 E-1				
Program	Position	FTE					
Salaries & Benefits:		0 <del>1 7</del> 0.			51501//		
Overhead	Approved 13% for budgeted		13%	164,118	13%	166,683	166,683
Jail	Correctional Staff	10.0		1,262,449		1,282,175	1,282,175
Subtotal Salaries & Benefits  **CY Full Indirect Cost Recovery Rate For FY				1,426,567		1,448,858	1,448,858
20/21 is 29.46%, which calculates at	\$ 377,729						
Total Sheriff AB 109 Budget		10,0		1,426,567		1,448,858	1,448,858
OTHER COR BURGET CONCIDED ATIONS						10000	
OTHER CCP BUDGET CONSIDERATIONS: AB 109 Budget Reserve	Established EV 15/46 Decision 2		WE Y				
1. 27.772.02074.045.024	Established FY 15/16, Requesting Removal 20/21			<b>₹</b>		=	-
Local Law Enforcement Enhancement Contract EDC Office of Education	Placerville/SLT Police Department Admin. Staff, Salary & Supplies		mi Sala	45 440		000 0 10	-
Public Defender	Social Worker Contract Services			45,146		228,949	228,949
Total Other CCP Budget Considerations	and another their waster and an analysis of the second analysis of the second analysis of the second and an analysis of the se			45,146		228,949	228,949
		00.5					
TOTALS		29.5		4,563,870		4,768,614	4,520,839
Projected Year End Fund Balance			STEE A	3,590,027	-	2,775,166.52	3,022,940.66

#### Community Corrections (AB109) Planning/Implementation Budget

		15_0	2 N. 02000000000		Midyear	Ä,	Year End	
DEPARTMENT/PROGRAM		Bu	dget 20/21	A	djustments		Projection	
NO	TES						FY 20/21	Notes:
PROBATION DEPARTMENT	TLO							Notes.
Control of the Contro	(1)		40,909		(14,091)		26,818	
	461		5,000		(11,001)		5,000	
The control of the co	1/4600		15,000				15,000	
	264	-	10,000				10,000	
and the contract of the contra	500	li .	10,000				10,000	
	500	4	10,000				10,000	
	*		10,000				10,000	
98 ABT 10F 8F4 17/3300	*							
Total Probation Plan and Impl Funds		\$	90,909	\$	(14,091)	\$	76,818	
HEALTH & HUMAN SERVICES AGENCY								
	(1)		10,000		(F 000)		5.000	
Materials & Supplies for CCC Programs	(1)		10,000		(5,000)		5,000	
Materials & Supplies for CCC Programs								
Total HHSA Plan and Impl Funds		\$	10,000	\$	(5,000)	\$	5,000	
					No. 10			\$2500 due to limitations
SHERIFF'S DEPARTMENT								of available trainings
Staff Training and Development (	(1)		6,000		(4,750)		1,250	
Crisis Intervention Team (CIT) Training		1	8,000		(6,750)		1,250	
Total Sheriff Plan and Impl Funds		\$	14,000	\$	(11,500)	\$	2,500	
						174		
DISTRICT ATTORNEY								
Staff Training and Development (	1)		6,000				6,000	
Total DA Plan and Impl Funds		\$	6,000	\$	-	\$	6,000	ETTER SET OF
					- 1	199		
PUBLIC DEFENDER								
Staff Training and Development (	(1)		6,000				6,000	
*								
Total PD Plan and Impl Funds		\$	6,000	\$		\$	6,000	
COURTS								
Staff Training and Development	1)		6,000				6,000	
		1						
Total Courts Plan and Impl Funds	_1	\$	6,000	\$		\$	6,000	
CHIEF ADMINISTRATIVE OFFICE								
Transcore Facilities (See Silv) (SEE SILV) (SEE SILV)	1)		1,000				1,000	
otali Training and Development	.,		1,000				1,000	
Total CAO Plan and Impl Funds	1	\$	1,000	\$		\$	1,000	
OTHER								
Professional Services - San Joaquin Data Co-Op	2)						install a	
Professional Services - Kayce Rane	7		10,000		- 111118		10,000	
Professional Services - Kevin O'Connell			10,000				10,000	
Total Other Plan and Impl Fund Requests	-	\$	20,000	\$		\$	20,000	
				No. 10			20,000	
Total Planning/Implementation Budget Appropriations		\$	153,909			-	THE PARTY OF THE P	

**Estimated Fund Balance** 

\$ 367,069

#### NOTES:

<sup>(1)</sup> For training and development relating to AB109 related activities.

<sup>(2)</sup> For data analysis consulting services, as approved by the Board on 10/8/13 under 13-1035, with the specific contract recommended by

### **Community Corrections (AB109) Fund Balance Projection**

As of December 31, 2020

Community Corrections: Programming					Pro	Based on YE ojections @ Midyear
		2017/2018	2018/2019	2019/2020		2020/2021
Estimated Ending Fund Balance PY Actual Fund Balance PY Annual Allocation Annual Growth (Includes REDUCTION of 10% for Innovation EFF 15/16 Growth) Innovation Fund Approriated to CCP Programs Estimated Allocation Estimated Growth		3,887,059 4,050,456 200,027 0	3,731,750 4,279,341 155,621 0	3,530,578 4,391,535 231,785 0		3,590,028 0 122,821 3,830,932 0
ANNUAL FUNDING AVAILABLE	\$	8,137,542	\$ 8,166,712	\$ 8,153,898	\$	7,543,780
Budgeted Appropriations Actual Budgeted Appropriations Estimated		4,405,792	4,636,133	4,563,870		4,520,839
Estimated Rollover Fund Balance	\$	3,731,750	\$ 3,530,578	\$ 3,590,028	\$	3,022,941
FB Increase						
"FB Decrease		-4%	-5%	2%		-16%
June 16, 2020 CCP Budget Item#20-0815 Fund Balance Projections				\$ 2,357,557	\$	1,270,457
Community Corrections: Planning/Training Implementation F	und	ds			Pro	Based on YE ojections @ Midyear
		2017/2018	2018/2019	2019/2020		2020/2021
Estimated Ending Fund Balance PY Annual Allocation Estimated Allocation		379,979 100,000	288,781 100,000	<i>316,901</i> 100,000		<i>390,387</i> 100,000
ANNUAL FUNDING AVAILABLE	\$	479,979	\$ 388,781	\$ 416,901	\$	490,387
Budgeted Appropriations Actual Budgeted Appropriations Estimated		191,198	71,880	26,514		123,318
Estimated Rollover Fund Balance	\$	288,781	\$ 316,901	\$ 390,387	\$	367,069
		-24%	10%	23%		-6%

C:\Downloads\ 21-0133 CCP Budget Fund Balance

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