## **ATTACHMENT A**

April 19, 2011 Board Agenda with letter dated March 31, 2011 from DOT to Board of Supervisors re: TIM Fee Program Analysis and Review of CIP Project Costs Estimates



## **County of El Dorado**

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#### **Master Report**

File Number: 08-1466

\*File ID: 08-1466

Agenda Agenda Item

Status: Department

Matters

Version: 6

Type: Reference:

Gov Body: Board of

Supervisors

**Department:** Department of

Transportation (DQT)

Agenda Title: DOT 04/19/11 Age Restricted TIM Fee Program

Created: 09/17/2008

Update

Final Action: 04/19/2011

Title: Department of Transportation recommends the Board of Supervisors consider options pertaining to a general reduction of fees and creation of

additional fee categories with the 2004 General Plan Traffic Impact Mitigation Fee Program. (Refer 1/25/11, Item 29) (Est. Time: 1 Hour)

**FUNDING:** 2004 General Plan Traffic Impact Mitigation Fee Program.

Notes: This version was created for DOT to provide further clarification regarding the steps, time and

cost necessary to complete each of 5 options previously presented.

Agenda Date: 04/19/2011

Agenda Number:

Sponsors:

**Enactment Date:** 

Time Required: 1 hour

Attachments: RIP-TIM Hwy 50.pdf, Letter from Kathye Russell att'd

10-10-08.pdf, Age Restricted Housing att'd 10-13-08, 3A - Age Restricted TIM.pdf, 3B - Age Restricted TIM Fee.pdf, 4A - Memo to Board from DOT 12-3-10 v1, 4B - Age Restricted Presentation 12-3-10 v13, 5A -Age Restricted Presentation 08-1466.pdf, 5B - AR TIM Fee Resolution - Draft - 1-19-11 v4.pdf, Draft Resolution submitted by M. McDougal-att'd 2-4-11, 6A - TIM Program Analysis.PDF, 6B - CIP Proj Cost

Estimates.PDF, C - 08-1466 - TIM Fee Update

Presentation

Same:

**Hearing Date:** 

Contact: Craig McKibbin x5914

**Next Meeting Date:** 

#### **Approval History**

Version	Date	Approver	Action
3	10/07/2008	Richard Shepard	Approved
3	10/07/2008	Agenda Coordinator	Delegate
3	10/08/2008	Laura Schwartz	Approved
Notes	Department matters		
3	10/08/2008	Gayle Erbe-Hamlin	Approved
5	01/18/2011	Craig McKibbin	Approved
5	01/18/2011	Jim Ware	Approved
5	01/19/2011	Agenda Coordinator	Delegate
5	01/19/2011	Laura Schwartz	Approved
Notes	Department matters		
5	01/19/2011	Theresa R Daly	Approved
6		Craig McKibbin FYI	
6	04/05/2011	Jim Ware	Approved
6	04/05/2011	Agenda Coordinator	Delegate
6	04/11/2011	Laura Schwartz	Approved
Notes	Department matters		
6	04/12/2011	Theresa R Daly	Approved

## **History of Legislative File**

Ver- sion:	Acting Body:	Date:	Action:	Sent To:	Due Date:	Return Date:	Result:	
1	Board of Supervi	sors 09/23/20	08 Continued				Pass	
Mover	Action Text: A motion was made by Supervisor Baumann, seconded by Supervisor Dupray to direct staff to review the information offered by the Developer and to return to the Board in three weeks (October 14, 2008) with a fee schedule and a resolution for possible adoption.  Ver: Helen Baumann  Yes: 5 - Dupray, Baumann, Supervisor Sweeney, Supervisor Briggs and							
			or Santiago	,, cp	-11860 4110			
3 Board of Supervi		sors 10/14/20	08 Approved				Pass	
	Action Text:	of Transportation to we resolve all of the outs program categories; a	vork with the Traffic tanding issues and c and return to the Boa	y, seconded by Supervisor Impact Mitigation (TIM) W concems relating to the im and at the time of the next a propriate resolutions for the	orking Group and deve plementation of the ne annual update, May 20	elopers to w fee		

#### Master Report Continued (08-1466)

Mover:

Rusty Dupray

Yes: 5 - Dupray, Baumann, Supervisor Sweeney, Supervisor Briggs and

Supervisor Santiago

3 Board of Supervisors

10/14/2008 Approved

Pass

Action Text:

A motion was made by Supervisor Dupray, seconded by Supervisor Baumann to create two new Traffic Impact Mitigation (TIM) fee categories for Age Restricted (55+) Housing - Single Family

Dwelling and Age Restricted (55+) Housing - Multifamily Dwelling County-wide.

Mover:

Rusty Dupray

Yes: 5 - Dupray, Baumann, Supervisor Sweeney, Supervisor Briggs and

5

Board of Supervisors

Supervisor Santiago 12/06/2010 Approved

Pass

Action Text:

A motion was made by Supervisor Knight, seconded by Supervisor Briggs, as follows:

1) Direct staff to return on January 25, 2011 with a refined and/or revised schedule showing the process time frame and the cost to process an update to the land use forecast and traffic model in order to adopt an age-restricted fee program; and

2) Direct staff to draft an outline of a resolution or ordinance to move forward with the age-restricted fee program assuring the fee structure program stays intact, and include the correct language to account for those applicants who move forward prior to final implementation of the program.

Notes:

**PUBLIC COMMENT** 

M. McDoughal A. Marinaccio K. Beal N. Brown D. Barnett S. Taylor

R. Karey

Mover:

Yes: 5 - Supervisor Knight, Supervisor Nutting, Supervisor Sweeney,

5

5

Supervisor Briggs and Supervisor Santiago

5 Board of Supervisors

01/25/2011 Amended

Pass

Action Text: A

John R. Knight

A motion was made by Supervisor Sweeney, seconded by Supervisor Knight, as follows:

1) Direct County Counsel to work with the developer's representative to formulate an agreement which

would allow for the advancement of age restrictive housing with the full payment of fees

acknowledging that if the fees are reduced, there would be a plan for restitution reimbursement;
2) Direct staff to define the uniqueness of Zone 8 to allow a study of a TIM fee reduction program for age restricted housing, including cost and timing; and

3) Schedule a closed session to discuss possibility of litigation.

Notes:

PUBLIC COMMENT

M. McDougal

Mover: James R. Sweeney

Yes: 5 - Supervisor Knight, Supervisor Nutting, Supervisor Briggs,

Supervisor Santiago and Supervisor Sweeney

6 Board of Supervisors

04/19/2011 Received and Filed

Action Text:

Received and Filed.

PUB M. D

PUBLIC COMMENT

M. Donque M. McDougal

#### Text of Legislative File 08-1466

Department of Transportation recommends the Board of Supervisors consider options pertaining to a general reduction of fees and creation of additional fee categories with the 2004 General Plan Traffic Impact Mitigation Fee Program. (Refer 1/25/11, Item 29) (Est. Time: 1 Hour)

FUNDING: 2004 General Plan Traffic Impact Mitigation Fee Program.

Fiscal Impact/Change to Net County Cost: Potential change to the TIM Fee Program

County of El Dorado

Page 3

Printed on 11/22/2011

Revenue Proforma.

#### Background:

On January 31, 2011, the Board directed the Department of Transportation (Department) to return with additional information regarding the 2004 General Plan Traffic Impact Mitigation (TIM) Fee Program, toward the Board's ultimate goal to adjust the TIM Fee Program with the possible creation of additional fee categories, including an Age Restricted category.

The Department responded in a February 25, 2011 letter with a recommendation to consider the options or combination of options outlined below that would result in cost savings. Any identified savings could then be applied to a general reduction in the cost of the TIM Fee Program.

- A. The deletion of projects not absolutely necessary for traffic impact mitigation. The trigger would be compliance with General Plan Level of Service requirements.
- B. The deletion of the remaining High Occupancy Vehicle (HOV) Lane Project (i.e., the Bass Lake Road to Cameron Park Drive section) from the fee Program as it is expected that Casino revenue will cover those costs.
- C. The reduction of the "Traffic Signal" line item in the TIM Fee Program. This has implications as to what the County will need to require from developers (e.g., developer constructed signals with no reimbursement).
- D. Identify the likely impacts of eliminating any expenditure on the State Highway system with the exception of the Silva Valley Interchange Project.

The Board directed the Department to return with a regular agenda item with a more detailed description of the items above, along with an estimated staff time and cost to complete the initial analysis, which would provide the Board with enough information to allow the Board to make a decision on how to proceed with the above topics. Attachment A is a letter providing that information.

Additionally, the February 25th letter included a statement that the Department intended to "work with the Economic Development Advisory Committee's (EDAC) Regulatory Reform Subcommittee's Technical Advisory Subcommittee to review all project cost estimates prepared by Department staff for potential cost savings." That process has been started and Attachment B is a letter providing more information on the plan for that review.

Contact:

James W. Ware, P.E. Director, Department of Transportation

Concurrences: N/A

## **COUNTY OF EL DORADO**

#### **DEPARTMENT OF TRANSPORTATION**



MAINTENANCE DIVISION 2441 Headington Road Placerville CA 95667 Phone: (530) 642-4909 Fax: (530) 642-9238

JAMES W. WARE, P.E. Director of Transportation

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March 31, 2011

El Dorado County Board of Supervisors 330 Fair Lane Placerville, CA 95667

Subject: 2004 General Plan Traffic Impact Mitigation (TIM) Fee Program Analysis

Honorable Supervisors,

As a part of my February 25, 2011, letter to the Board on the Age Restricted Traffic Impact Mitigation (TIM) fee issue, I recommended that the Board direct the Department of Transportation (Department) to explore four areas where there may be an opportunity to reduce the TIM Fee Program's cost and thereby provide the Board with the opportunity to make adjustments to the TIM Fee Program, such as reducing the fees, creating new fee categories, etc.

#### Those four areas were:

- A) Deletion of projects not absolutely necessary for traffic impact mitigation. The trigger would be compliance with General Plan Level of Service requirements.
- B) Deletion of the remaining HOV lane project (i.e., Bass Lake Road to Cameron Park Drive section) from the fee program as it is expected the Casino revenue will cover the costs.
- C) Reduction of the "Traffic Signal" line item in the TIM Fee Program. This has implications as to what the County will need to require from developers (e.g., developer constructed signals with no reimbursement).
- D) Identify the likely impacts of eliminating any expenditure on the State Highway System with the exception of the Silva Valley Parkway Interchange project.

The Board directed the Department to return with an estimated time and cost needed to complete each of the above options. The Board also directed the Department to provide this information for the entire County and with the Tim Fee Zone 8 separated out.

### A. <u>Deletion of projects not absolutely necessary for traffic impact mitigation.</u>

Some projects within the TIM Fee Program may not be necessary for regional traffic impact mitigation and may be removed from the program without violating General Plan policies. These might include the Headington Road project, Country Club Drive from Silva Valley Parkway to Bass Lake Road, and the Palmer Drive/Wild Chaparral Road Connection (not

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currently in the fee program, however the Board has directed it be included once the necessary environmental documentation is completed). Deletion of these and similar projects could result in cost savings.

The Department is not recommending deletion of any specific projects at this time. Rather, if directed by the Board to proceed, the Department will accomplish the following tasks and return to the Board for final decisions on what projects to delete:

- Identify and list all projects that may fit into this category along with their individual cost savings;
- 2. Determine if any environmental update to the General Plan Environmental Impact Report (EIR) would be necessary for any or all of the listed projects;
- 3. Identify any other significant issues, such as a preclusion of future developer reimbursement possibilities, to the TIM Fee Program; and
- 4. Return to the Board with a summary report briefly describing why each project is on the list with any possible ramifications identified, and requesting a decision on what projects should be removed from the fee program. The report will also detail the costs and time of any additional work that may be required to actually remove the projects from the program (e.g., environmental documentation).

The estimated staff time and cost for this initial task (creating the list and summary report):

- o Zone 8 only: 30 hours of staff time, \$4,500 in staff costs, 8 weeks to deliver
- All zones (including Zone 8): 50 hours of staff time, \$7,000 in staff costs, 12 weeks to deliver

# B. <u>Deletion of the remaining US 50 High Occupancy Vehicle (HOV) Lane Project (i.e., Bass Lake Road to Cameron Park Drive) from the TIM Fee Program.</u>

The Department's Capital Improvement Program (CIP) identifies this segment of the HOV lanes as project 2A. The TIM Fee Program also includes this project at a cost of \$24,865,174.00 (approximately 2.5% of the overall program). The Department is comfortable in deleting this project from the Fee Program at this time because the County has received two annual payments from the Casino with assurances they will continue to meet their obligation for annual payments.

The Department proposes to remove this project and adjust the overall program costs during the current TIM Fee Program annual update cycle. I must note, however, that this will not automatically reduce the TIM Fee rates because during the past two annual update cycles (June 2, 2009 and June 8, 2010), the Department recommended that the needed fee increases totaling approximately \$52.8M not be implemented due to the poor economy. The Board accepted that recommendation and took action to not raise the fees at that

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time. That action resulted in the \$995.7M program having only \$942.9M in projected revenue. Removing the remaining US 50 HOV Lane Project will help reduce that gap but will not eliminate it.

No additional staff costs are associated with this task as there will be no significant increase in the time to complete the annual update.

#### C. Reduction of "Traffic Signal" line item in the TIM Fee Program.

The TIM Fee Program includes a line item entitled "Traffic Signal, Operational and Safety Improvements" with a total cost of \$110.2 million (approximately 11% of the overall program). The traffic signal projects average approximately \$3.5M each and include such intersection improvements as widening for turn pockets and shoulders, bike and pedestrian facilities, American with Disabilities Act (ADA) required improvements. The operational and safety improvement costs are to pay only for required local match funds on State and Federal grants for operational improvement projects such as Intelligent Transportation System (ITS) facilities and safety projects such as high accident location mitigation improvements.

Additionally, the Fee Program includes funding for several studies (e.g., Ray Lawyer Drive Extension, Forni Road, and Highway 50 in Camino) with a combined cost of \$4.7M in program costs. There is a Bridge Funding line item similar to the safety projects described above where the funds are used for the local match on State and Federal grants for bridge projects (\$15.7M). There is a Transit Improvements line item for the construction of Park and Ride lots, purchase of commuter buses, etc., totaling approximately \$10.5M.

The ramification of reducing funding for the Traffic Signal line item is primarily fewer intersections in the County being signalized through the Fee Program. Signals beyond those funded by the Fee Program would need to be funded from some other source. For example, development projects would be required to construct signal improvements without any hope for reimbursement.

The ramification of reducing funding for the grant match funds could be the reduction in outside grants used by the County to construct needed improvements. This is a case where spending a dollar of our money nets nine dollars of their money.

The Department is not recommending the deletion or reduction of any of these specific line item amounts at this time. Rather, if directed by the Board to proceed, the Department will look at the issues with such a deletion or reduction and report back to the Board on the impacts of such decision(s) by the Board. One of the issues we need to review is how much of these line items have already been expended. In some cases this may preclude deleting the line item entirely. Based upon any direction given by the Board, the Department will prepare a summary report discussing various alternatives along with a

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recommendation concerning the above items, so that the Board can determine specific changes to be made to the TIM Fee Program.

The estimated staff time and cost for this initial task (doing the necessary research and preparing the summary report) is 50 hours of staff time, \$7,000 in staff costs, and 12 weeks to deliver. I have not included a separate estimate for Zone 8 because these are West Slope-wide line items and cannot be directly split out by Zones.

## D. <u>Identify likely impacts of eliminating any expenditure on the State Highway</u> System.

Approximately half of the TIM Fee Program is for improvements on the State Highway System. This is made up of approximately \$14M for miscellaneous improvements on Highway 49, approximately \$75M for main line improvements on Highway 50, and almost \$400M for the eight interchange projects. The Silva Valley Parkway Interchange Project has the unique characteristic of a restricted Set-Aside account, while the Missouri Flat Interchange Project includes funding from the Missouri Flat Master Circulation and Funding Plan (MC&FP). All the interchanges have some degree of funding from the Zone fees for local roads with the El Dorado Hills Boulevard and the Silva Valley Parkway Interchange Projects being wholly funded by Zone 8 local road funds.

As the Board is aware, a great deal of funding, both TIM Fee Program and State and Federal grant funding, has been expended for these projects. Any actions to eliminate all or a portion of the State Highway projects from the Fee Program will have to take those expenditures into account. Several of the projects, such as the Missouri Flat Interchange Project, simply cannot be eliminated from the Fee Program because that Project is moving toward completion and all the funds have been obligated.

Additional issues that will need to be analyzed include the need for additional environmental documentation—likely a supplement to the General Plan EIR. Also, the TIM Fee Program includes an expectation for approximately \$180M in State and Federal grant funds. Since most of these grants are directed at State Highway improvements, the elimination of State Highway projects from the Fee Program may put those funds at risk.

Given the complexity of this portion of the Fee Program, along with the issue of compliance with General Plan policies, effects of reimbursement and development agreements, State Government Code requirements, etc., the Department recommends the Board provide any guidance and instructions on how you want to proceed in this regard. Such direction may include looking at only removing selected interchanges, removing the Highway 49 projects, or removing the Highway 50 mainline projects to the extent possible.

With any such direction from the Board, the Department would work with County Counsel and other departments to analyze the issues and return with a summary report on what the options for the Board might be within the constraints of the above items.

**Board of Supervisors** TIM Fee Program Analysis March 31, 2011 Page 5 of 5

The estimated staff time and cost for this initial task (doing the necessary research and preparing a summary report of all issues and their ramifications), depending upon the Board's direction, is 300 hours of staff time, \$45,000 in staff costs, and 6 months to deliver the report to the Board. This estimate is for the elimination of all of the projects on the State Highway system. If the Board directs a reduced scope of analysis, such as 'only look at interchange A', a reduced amount of time and cost would be required, however, much of the work would be necessary regardless because a great deal of the research involved with such issues as California Environmental Quality Act (CEQA) would be the same.

I have not included a separate estimate for Zone 8 because the issues involved with this item are West Slope wide issues (e.g., General Plan compliance) and can be analyzed on a global scale for this first step. If the Board desires to make a change impacting only Zone 8. we recommend that you provide that as direction and we will proceed and adjust the above estimates appropriately (likely only a 10% to 15% savings).

#### Funding and timing of this work

The funding for this analysis is from the TIM Fee Program itself. The Program includes a line item for periodic updating of the Program and this work clearly falls within that description. I also want to let the Board know the Department is not proceeding with the 2011 Annual Update of the Program until we have completed a "third party outside" review. By separate letter I describe my decision to have an outside party review the 2011 CIP.

Sincerely,

James W. Ware. P.E. Director of Transportation

## **COUNTY OF EL DORADO**

#### **DEPARTMENT OF TRANSPORTATION**



JAMES W. WARE, P.E. Director of Transportation

internet Web Site: http://www.edcgov.us/dot



March 31, 2011

El Dorado County Board of Supervisors 330 Fair Lane Placerville, CA 95667

Subject: Review of Capital Improvement Program (CIP) Project Cost Estimates

Honorable Supervisors,

As a part of my February 25, 2011, letter to the Board on the Age Restricted Traffic Impact Mitigation (TIM) fee issue, I recommended that the Board direct the Department of Transportation (Department) to "work with the Economic Development Advisory Committee's (EDAC) Regulatory Reform Subcommittee's Technical Advisory Subcommittee to review all of the project cost estimates prepared by the Department for potential cost savings." I have chosen to move forward with this effort and additionally have decided to expand it to include all of the road and bridge projects in the West Slope Capital Improvement Program (CIP).

I believe this "third party outside" review will benefit the Department in several ways. It will ensure that we are using estimates in the CIP that have had outside eyes on them and that will reflect the best professional judgment available. It will bring them into line with expectations of the on-going positive bidding conditions we are seeing due to the current economic climate. It will increase the transparency of this critical step in the production of our capital program and it will raise the understanding, and hopefully the confidence, of the various stakeholders in the process.

Since these CIP cost estimates are the information feeds to the TIM Fee Program's project list and costs, ensuring the CIP estimates are correct will also ensure the cost estimates used to determine the TIM Program costs, and hence the TIM fees themselves, are correct and not based upon flawed information.

The process the Department is following is:

- 1. Identify and invite the appropriate individuals to participate in the review process; this has been completed.
- Disseminate cost estimates and other pertinent information. Members would be provided with Road and Bridge CIP project cost estimates and other pertinent information via the DOT File Transfer Protocol (FTP) website; currently on-going.

Board of Supervisors Review of CIP Project Estimates March 31, 2011 Page 2 of 2

- 3. Hold a kick-off meeting with the participants to determine how the review process will work; completed on Thursday, March 24, 2011.
- 4. Hold subsequent meetings based upon the agreed-to process with the review team. Department staff will attend to answer questions and address issues raised by team members regarding the project cost estimates.
- 5. Modify the CIP project cost estimates as appropriate to reflect any new information.

Following the completion of this review process, the Department will complete the preparation of the 2011 CIP package and return to the Board for adoption. The Department will also prepare an update to the TIM Fee Program subsequent to the completion of the "third party outside" review.

Sincerely,

James W. Ware, P.E.

Director of Transportation