

10-0080 2A-1



# A Plan For the Future

Without new private and public investment in the community, South Lake Tahoe will continue to stagnate or decline.

The proposed redevelopment project area has received little private or public investment for many years, and it shows.

- There is a need to create a new partnership with residents and businesses to create more opportunities for **environmentally friendly improvements** and **encourage local resident shopping**.
- The new Project Area would provide **funding** to assist residents and businesses with **energy efficiency** and **sustainability programs** and create attractive **neighborhood improvements** to serve residents.
- The new Project Area would establish **incentives for property owners** to improve their homes and businesses.
- Assist and facilitate the development of quality and affordable housing for working families.

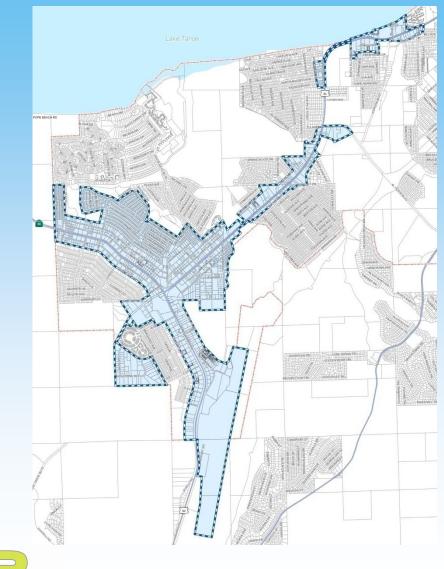
#### Solution:

Create a community improvement plan that serves locals First.





# **Proposed Project Area**



CECEP Central Tahoe Community Improvement Plan



#### **Goals of Proposed Project No. 2**

#### The Heart of South Lake Tahoe!

Focus on local resident and business needs and wants (December 2008 Community Survey)

- Implement community vision and community plan concepts through General Plan/Tahoe Valley CP.
- Finance opportunities to attract quality local-serving commercial businesses desired by the community.
- Help existing businesses thrive.
- Where appropriate, support infill with high-quality and affordable housing for working families and residents.
- Improve public works infrastructure and facilities (eg: drainage, fire protection, streets, environmental enhancements, walkways).





### **Existing Conditions In Project Area**

Regional land-use controls and a limited building season limit improvement opportunities for property owners.

- "Checkerboard" of public ownership of lands by Federal and State governments that limit improvement opportunities in some instances.
- Higher fire insurance rates because of "Very High Fire Hazard" area and Class 9 ISO Rating for Lukins Water Customers.
  - Developing in "Y area" not financially feasible even with increased density without a new source of funding to offset development costs and make needed environmental improvements.





#### Existing Conditions In Project Area

- More vacant commercial units than the rest of the City.
- More crime than the rest of the City.
- More code violations than the rest of the City.
- Inadequate water system for domestic and fire protection.
- Cost of modernization high earthquake standards, removal of asbestos/lead paint, etc.
- Need for street repair, drainage improvements.
- Commercial and residential property values lower than the rest of the City.





CTCIP - April 27, 2010

### **Existing Conditions In Project Area**

Over\$162millionofinfrastructureimprovements needed.

- Most residents are lower income.
- Retail sales down compared to rest of City.
- Development costs 2.5 times higher than the rest of California.
- City budget lower in per-capita revenue than other resort towns in California.





### **Existing Conditions In Project Area**

# 86% of properties in Project Area affected by at least one of the following characteristics:

- Electrical or fire hazards
- Poor-quality construction
- Damaged walls or deteriorated roofs
- Unsafe stairs or balconies
- Broken or boarded-up windows
- Commercial obsolescence
- Poor site or parking layout and inadequate loading areas
- Incompatible adjacent land uses
- Parcels that are unusually shaped or too small to meet current standards
- Poor drainage
- Poor streets





CTCIP - April 27, 2010

# **Financial Benefits**

Tax increment revenues provide one potential funding source to implement the community plan.

- City will also continue to pursue other funding opportunities, including state and federal grants
- Programs are developed and designed to meet the various needs and goals put forward by the community.





#### Tax Increment Revenues

- Tax increment revenues have been estimated based on positive impact redevelopment will have on spurring new investment and increasing property values.
  - No redevelopment scenario assumes 4% growth
  - Redevelopment scenario assumes approx. 6% growth
- Growth in tax base assumed to be slow for next few years.
- Growth above normal levels expected after this due to redevelopment





#### Tax Increment Revenues

- Total tax increment over next 45 years estimated at \$244 million in today's dollars. (With revised boundary)
- \$75 million of this to go back to taxing entities as pass through
- \$114 million expected to be available for improvement projects.
- Another \$49 million expected for quality housing projects.





# Impacts from Tax Increment Financing

- All current property taxes remain with taxing entities
- A greater share of the growth goes to redevelopment
  - Normally 100% of growth split among taxing agencies
  - Under redevelopment, 34% goes back to taxing agencies
- Agency intent is to "grow the pie" beyond normal levels as a means to fund redevelopment and mitigate impacts





# Project Area No. 2

- No one knows what growth will be in this area
- Recent growth has been 4% per year
- If Agency can raise this to 6% per year, then much of County impact will be mitigated
- Estimate of County loss would be a total of \$3 million over 45 years or \$65,000 per year





# Economic Development Projects and Programs

- Small business loans/grants.
- Façade improvement loans/grants.
- Business retention, expansion and attraction as desired by the community.
- Bank commercial floor area and seek additional CFA in New City General Plan and TRPA Regional Plan
- Assistance with best management practices and sustainability implementation programs.
- Façade Improvements
- Other types of redevelopment assistance designed to attract local serving businesses.





# Public Improvements and Facilities

- Street improvements and reconstruction, including streetscapes on Highway 50.
- Water system upgrades including fire hydrants.
- Improvement to storm drainage system to prevent flooding and eliminate flow of harmful sediments into Lake Tahoe.
- Bike lanes, parking to reduce impact on neighborhood, transit, public safety improvements, and improvements to parks and recreation facilities.





#### CTCIP - April 27, 2010

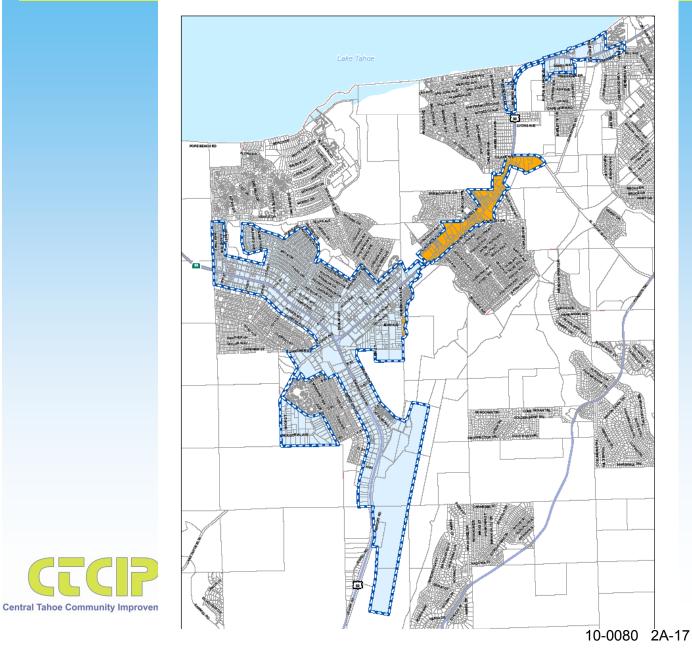
# **Housing Programs**

- First-time homebuyer programs.
- Land banking.
- New housing construction.
- Loans for housing rehabilitation.
- Matching funds for other grant and/or loan programs.



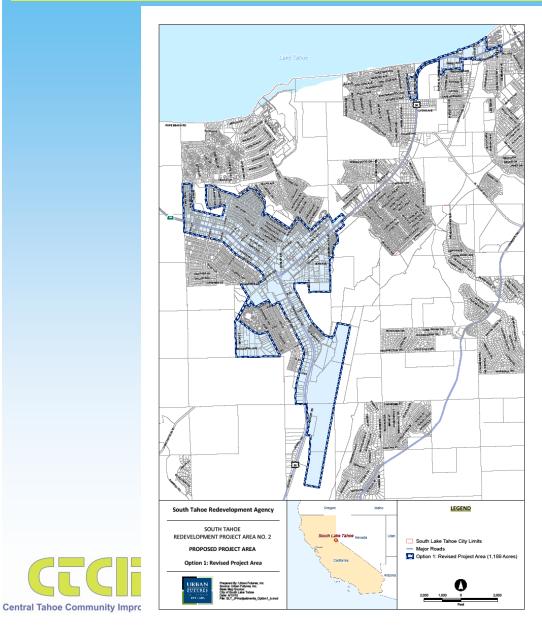


# Area Proposed to be Removed





# **Proposed Revised Project Area**



CTCIP - April 27, 2010