



# STRATEGIC PLAN UPDATE

## March 22, 2022

- 2014 - The County began the process of developing a Countywide Strategic Plan, which was subsequently completed in 2016. The adopted Plan included five overarching goals:
    - Economic Development
    - Good Governance
    - Healthy Communities
    - Infrastructure
    - Public Safety
  
  - 2016-2019 – Board periodically received progress updates from staff.
  
  - 2019 - The County conducted a major update of the Strategic Plan. The Mission, Vision, Core Values and Goals remained the same - shifted from specific tasks and timelines to a more strategic process of identifying themes and priorities.
  
  - 2020 – The Mission, Vision, Core Values and Goals remained the same.
  
  - 2021 – Departments conducted a review of the Strategic Plan and made recommended revisions to the Infrastructure, Healthy Communities, and Economic Development Goals, and the Board made additional revisions to the Economic Development Goal.
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# Introduction

# Economic Development

{ Strategic Plan  
2022 Update



*Elevate to El Dorado*

**A Great Place to Live, Work & Play**

# Mission Statement

*Enable a prosperous and vibrant community*

## Strategic Goals, Themes and Priorities:

- Retain, develop and attract businesses that provide economic sustainability and quality job creation
- Increase employment opportunities by improving workforce development skills
- Invest in infrastructure needs to improve and maintain competitiveness
- Nurture the County and Community's business friendly environment
- Provide attainable housing options – balance jobs with housing
- Explore the feasibility of biomass and cogeneration plants

# Retain, develop and attract businesses that provide economic sustainability and quality job creation

## Accomplishments

- Continued business retention and expansion efforts;
- Explored several verticals for attraction including assisting the Community and Economic Development Advisory Committee (CEDAC) with potential emerging sectors like biomass, cogeneration, and hemp;
- Conducted numerous pre-application meetings with site selection companies and provided fee estimated, pre-planning and building services to explore viability of projects;
- Worked with existing developments including the Crossings, Prospector's Plaza and El Dorado Hills business parks and guided several projects through the building and planning phases of their projects;
- Vetted potential new incentive plans with County Counsel and other agencies;
- Received and reviewed several J-8 special district fee offset applications and brought the County's first one to the Board of Supervisors in January of 2022;
- Received allocation of American Rescue Plan Act (ARPA) funds to assist non-profits in weathering losses incurred during the pandemic;
- The use of telework and virtual meetings allowed staff to continue communicating and assisting businesses amidst the COVID-19 pandemic.

# Increase employment opportunities by improving workforce development skills

## **Identify current workforce resources**

- Work with Health and Human Services Agency (HHSA) One-Stop, Golden Sierra Workforce, and Tahoe Prosperity for workforce resources
- HHSA Employment Services in South Lake Tahoe works with ADVANCE Network for job readiness programs
- HHSA continues to grow their Subsidized Employment program in South Lake Tahoe and the West Slope
- Child Support Services offers tuition reimbursement, checkpoint lessons, and training sessions to staff
- Sheriff's Office ensures all employees are provided with the most relevant and up to date training and conferences to be at the forefront of criminal trends and public service

## **Conduct survey with the business community to determine labor skills gap**

- Joining Golden Sierra Workforce Board as the Economic Development seat
- Continued efforts as part of the Business Retention work with John Krueger
- Continued work on a larger workforce effort with Rancho Cordova and Folsom on labor skills gap in region

## **Identify skills the County's workforce has in abundance for business attraction**

- Gathering workforce data from the Greater Sacramento Economic Council (GSEC) for the Highway 50 Economic Alliance which includes Folsom, Rancho Cordova and the County of El Dorado

## **Collaborating with the local school systems, community colleges, and County departments on how to create workforce development classes desired by the market**

- California State Library funded online learning platforms (JobNow, Coursera, NorthStar Digital and Skillshare)
- Availability of career online High School Certification programs for adults

# Invest in infrastructure needs to improve and maintain competitiveness

**Conduct a comprehensive land use, water, sewer, gas, electricity, multi-modal transportation, infrastructure needs study to identify potential economic development zones or clusters**

- Studies conducted by the El Dorado County Transportation Commission (EDCTC) on HWY 50 and the El Dorado Hills Business Park are helping to identify areas of targeted growth

**Encourage development of high speed Internet service (broadband and/or Wi-Fi)**

- Joint efforts between the Department of Transportation, Chief Administrative Office, County Counsel, Planning and Building, and a consultant have led to the near completion of the Economic Development Administration (EDA) Broadband Grant application. This Federal assistance will be used to construct the El Dorado County Middle-Mile Fiber Project, a proposed project that will address the lack of connectivity within the three community areas of Cool, Garden Valley, and Georgetown
- Received guidance from the Board to pursue a second EDA grant for the South Lake Tahoe area. The County of El Dorado, Tahoe Prosperity, and the City of South Lake Tahoe are working on a co-application for this project
- Started a contract for a speed test campaign for the County of El Dorado
- Received an allocation of American Rescue Plan Act (ARPA) funds to complete the final design and engineering for the remaining priority areas already approved by the Board of Supervisors
- The Department of Transportation continues to work with Caltrans on middle mile backbone infrastructure projects
- Upgraded A/V equipment in the Board Chambers has allowed for better visibility and community participation

**Explore the use of special financing districts such as Business Improvement Districts, Tourism Improvement Districts, Agriculture Improvement Districts, Tax Increment Financing, etc.**

- Working with John Krueger and the Chief Administrative Office to discuss possibilities of such districts; possible Community and Economic Development Advisory Committee (CEDAC) item

# Nurture the County and Community's business friendly environment

## **Continue to evaluate opportunities to improve County processes that are identified as onerous for the business sector**

- Continued work through our Ombudsman, permit process improvements, website updates on Planning, Building and Economic Development pages
- Adapted permit processes for the victims of the Caldor Fire
- Department of Agriculture conducted outreach to Agricultural associations to provide information on regulatory processes

## **Actively participate with local, Regional and National organizations to strengthen the County's economic development advantages**

- Participation in the American River Economic Area (A.R.E.A.) which consists of Rancho Cordova, Folsom and the County of El Dorado
- Economic and Business Relations Manager, Kyle Zimbelman, completed Leadership El Dorado; a year long course through the El Dorado County Chamber of Commerce
- Continued work with the Highway 50 Economic Alliance in coordination with Rancho Cordova, Folsom and the County of El Dorado
- The Economic and Business Relations Manager attended the California Economic Summit as a representative of the County
- Bi-weekly participation in regional Economic Development Director meetings with the Greater Sacramento Economic Council (GSEC)
- Advocated on behalf of small businesses and non-profits for American Rescue Plan Act (ARPA) funds to support losses inflicted by the pandemic
- Assisted with the creation of an economic impact report for Sierra at Tahoe to understand the impacts of the Caldor Fire on our community
- County Counsel assisted in negotiations with the City of South Lake Tahoe on the 56- Acres property

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# Nurture the County and Community's business friendly environment

**Continue to provide expert assistance and guidance to help navigate regulatory requirements in support of business development**

- Continually working with local businesses and constituents to navigate the Planning and Building processes; Senior Planner and Ombudsman positions are in place to provide expertise along with the Economic Development Business and Relations Manager
- Libraries received a grant from the California State Library to support local businesses through program collaboration for the community

# Provide attainable housing options – balance jobs with housing

## Housing

- Continued work and monitoring of the South Shore Housing Action Plan
- Ongoing efforts by the El Dorado County Transportation Commission (EDCTC) on the El Dorado Hills Business Park Community Transportation Plan
- Major Amendments to the Zoning Ordinance
- Creation of Temporary Recreational Vehicle (RV) Urgency Ordinance 5136, allowing the use of an RV for temporary housing for hardship purposes
- 2021-2029 Housing Element Update
- Creation of Caldor Fire Urgency Ordinance 5150, addressing temporary emergency housing, resiliency, and rebuilding after the 2021 Caldor Fire
- Accessory Dwelling Unit (ADU) Ordinance Update
- Continued efforts for Community Design Standards

## Housing and Homelessness (Public Safety)

- El Dorado Opportunity Knocks (EDOK) in collaboration with the Health and Human Services Agency (HHSA) and other agencies, has developed and released *Collectively Building: A Community Plan to Prevent and End Homelessness in El Dorado*; a draft strategic plan focused on preventing and ending homelessness in the community
- Homeless Outreach Team (HOT), in collaboration with County Parks; hope to achieve territorial reinforcement on County owned properties affected by homelessness. (Addressing potential water runoff/environmental impact issues)
- Implementation of ArcGIS and survey123 system used by HOT to track and compile data on homeless, used by PERT to track trends of people who are experiencing a mental health crisis to better determine solutions
- Information sharing with other County departments who utilize ESRI and ArcGIS products for data collection. In data sharing, the county emphasizes the importance of modernizing workflows and creating efficiencies by reducing the duplication of work.

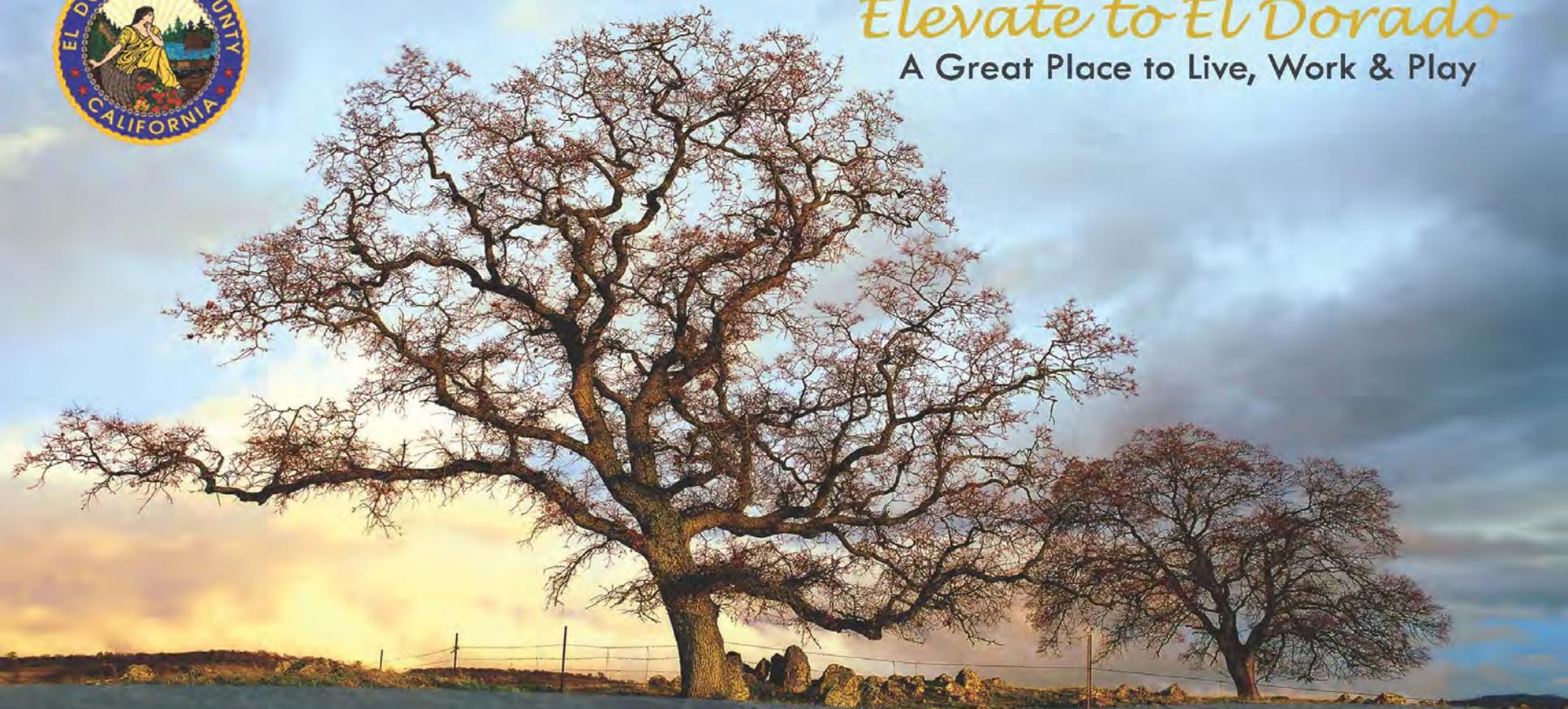
# Explore the feasibility of biomass and cogeneration plants

- Hired an Extra Help Principal Management Analyst to lead a feasibility study for a biomass cogeneration facility
- Serves as a single point of contact for the County
- Works with Pioneer Energy, South Fork American River Project (SOFAR), and Rural County Representatives of California (RCRC).



# *Elevate to El Dorado*

A Great Place to Live, Work & Play



El Dorado County began its entrepreneurial spirit with the California Gold Rush, and is still open for business today. With unmatched rural beauty, endless recreational opportunities, safe communities and world class public schools, the County provides an unparalleled quality of life.

From anywhere in the County, an hour's drive will allow you to ski, hike, bike, raft, rock climb, enjoy wine tasting, access Sacramento International Airport and stroll historic downtown Placerville. Our Lake Tahoe region has hosted the Winter Olympics, and our Rubicon Trail is internationally renowned.

Learn more at [www.el-dorado.com](http://www.el-dorado.com)

Photo: Paul Cockrell, Placerville Art Gallery

# Strategic Plan Update

{ Good Governance

⌘ Achieving the best possible process for making and implementing decisions in accordance with the County's core values, legal requirements and industry best practices

# Good Governance

**Implement systems that improve system-wide process, data sharing and departmental collaboration**

## ↳ CAO – Central Services

- ⌘ Procurement and Contracts created new Competitive Process Request Form to be used to request any type of competitive solicitation.
- ⌘ Coordinated training and contract template updates with County Counsel related to the County's responsibility, in accordance with AB5, pertaining to contracting with Independent Contractors.
- ⌘ Launched PlanetBids in April 2021 allowing all bids and Requests for Proposals to be submitted online.
- ⌘ Established after hours emergency facilities maintenance phone number for departments to call for facilities emergency assistance.
- ⌘ Moved all DOT Utility billings into Quickbooks and all Non-Road billings into an excel template to replace a broken Access database which allowed for timely billings and improved Cash Flow.

## ⌘ Clerk of the Board

- ⌘ Provided online Legistar, Brown Act, and GovQA trainings.

## ⌘ County Counsel

- ⌘ Implemented a new case management system allowing the County Counsel's office to electronically manage, organize, and store case information, facilitate remote work, and increase efficiencies.

## ↳ HHSA

- ⌘ Through the Youth and Family Commission, worked with community leaders to address challenges with youth and families through data sharing and collaboration..
- ⌘ Per AB2083, the Child Welfare Program is working to establish a Children's System of Care, that brings together multiple stakeholders to create system wide processes, share data, resources, and improve collaborative efforts to serve system involved youth
- ⌘ Through its Information and Assistance Program, shared community contacts with appropriate departments that seek community education opportunities specific to the aging process.

## Information Technologies

- ☞ Implemented a Risk Management process within IT
- ☞ Improved the security posture of the County by continuing to execute year 2 of a 3-year security strategy
- ☞ Improved connectivity in BOS and Planning Commission Board rooms
- ☞ Improved video conference room
- ☞ FENIX interfaces - addition of C-IV and new benefits vendor interfaces
- ☞ TRAKiT test plans developed
- ☞ Public devices - improved security of mobile devices
- ☞ Migrating library to the EDC Domain and under the support of the IT Department
- ☞ Planned improvements for on-boarding and off-boarding of employees
- ☞ 2021 Elections support
- ☞ Custom application development

## ⌘ Recorder-Clerk

- ⌘ Implemented an online scheduler for the public to make appointments.
- ⌘ Collaborated with the Surveyor's office on common rejections in order to better serve shared customers when recording documents.
- ⌘ Started working on the Map Project which will help to preserve and maintain records.
- ⌘ Absorbed a 30% increase in recordings in 2021/2022 despite multiple vacancies.
- ⌘ Worked with the Auditor-Controller's office in sharing a staff member to assist with fiscal responsibilities.

**Approach large, complex and/or system-wide matters as one organization - Departments will collaborate on projects and efforts that have cross-departmental impacts**

## & CAO

- ⌘ The 2021 Redistricting Team made up of the CAO, Surveyor, County Counsel, and Registrar of Voters worked together with the Board on a collaborative public process to re-draw Supervisorial District boundaries with the 2020 Census population data in a condensed timeframe due to delays in the Federal data release process.

## & CAO – Central Services

- ⌘ Tracking and reporting of ARPA funds for multiple county departments.
- ⌘ Helped create and test manual payroll process prior to roll out for entire county when KRONOS went offline.

## ↳ Child Support Services

- ⌘ Shared data with HHSA to assist with grant determinations.
- ⌘ Utilized a shared drive in order to facilitate information sharing with the Public Defender for mutual customers.
- ⌘ Collaborated with Probation to share data necessary to locate Child Support customers and participated in Probation's Community Resource Fair.
- ⌘ Collaborated with HHSA on CalSAWS migration.
- ⌘ Collaborated with the Library to perform outreach and provide contact materials at the Libraries throughout the county on a regular basis.

## ↳ County Counsel

- ↳ Led efforts to improve the county-wide process for responding to public record requests, including providing trainings and assisting multiple departments in responding to large scale requests for records, in-depth inquiries for comprehensive information, and media requests.
- ↳ Collaborated with the Procurement & Contracts Division to revise County-wide contracting templates to address changes in state law relating to independent contractors and, in addition, conducted two County-wide trainings on guidelines for contracting with independent contractors and guidelines for administering contracts.

## ↳ Human Resources / Risk Management

- ↳ Developed COVID-19 Employee Resource Center website for new information

## ⌘ Information Technologies

- ⌘ Developed Project Portfolio dashboards to improve organization communication related to IT initiatives and priorities
- ⌘ Implementation of the IT Steering Committee and supporting sub-committees
- ⌘ Full implementation of Adobe Sign
- ⌘ Established a cross departmental ERP Team and developed an agile support model
- ⌘ Plan for decommission of VDI
- ⌘ Completed solicitation to hire expertise for the M365 migration and plan for the migration of Google to Microsoft

## ⌘ Planning & Building

- ⌘ Continued work with IT on improvements to the TRAKiT permit tracking software to increase efficiencies.

## ↳ Sheriff

- ⌘ Established an 'Exit Plan' for the homeless and indigent inmates being released. This new plan connects them with services through the Sheriff's Office, Marshall Hospital, HOT and HHSA prior to release.
- ⌘ Met regularly and worked closely with all County Offices, as well as the County Office of Education (EDCOE), El Dorado Irrigation District (EID), Sacramento Municipal Utility District (SMUD), Sierra Pacific Industries (SPI), Pacific Gas and Electric (PG&E), U.S. Forest Service, CAL FIRE, CAL OES, El Dorado County Fire Safe Council, the City of South Lake Tahoe, and the City of Placerville to be as prepared as possible for any emergency.
- ⌘ Continued to have an OES representative embedded on regional and State Incident Management teams, which gives the county real world experience in disaster management.

**Promote the development of resources to identify and pursue additional revenue including local, state, federal and private funding for new and existing projects**

## ⌘ Agriculture

- ⌘ Obtained \$228,000 in funding through cooperative agreements with state and federal partners to continue noxious weed eradication efforts on agricultural and non-agricultural lands for years 2021-2023

## ⌘ Clerk of the Board

- ⌘ Implemented improvements to the audio/video in the Boardroom, which will generate a long-term savings of approximately \$20,000/year as a result of no longer requiring a dedicated videographer.

## ⌘ Human Resources / Risk Management

- ⌘ Obtained a \$25,000 grant from PRISM for security cameras at the main County campus

**Incorporate benchmarks (to other agencies) and best practices to provide context to decisions, using data to inform discussions while promoting efforts to creatively address service delivery**

## ↳ Sheriff

- ↳ Investigators continue to establish and build up relationships with allied agencies and regional partnerships to provide additional assistance and knowledge of emerging drug trends and solutions.

Evaluate requests and recommendations based on complete assessment of the best available information, with the goal of reaching well informed decisions

## ☞ CAO – Central Services

- ☞ Created Excel document to calculate and compile information required for the annual Road Report replacing broken Access database.
- ☞ Created Excel document to compile Department of Transportation Capital Improvement Project costs to allow project managers to see full costs in real time.
- ☞ Awarded contract and commenced with an updated conditions assessment on the majority of County buildings

## ⌘ Human Resources / Risk Management

- ⌘ Negotiated and executed two multi-year labor agreements (covering represented bargaining units GE, PL, SU, and PR), updated the Salary and Benefit Resolution for Unrepresented Employees No. 118-2021 (covering unrepresented units EH, CO, UM, UD, and EL), and effectuated associated wage increases based on total compensation market studies.
- ⌘ Conducted additional total compensation market studies for TC, CA, MA, and BD units.
- ⌘ Effectuated charter 504 wage increases (affecting units SA, SM, and UD) and minimum wage increases based on internal and external compensation data for statutory compliance.
- ⌘ Reviewed and processed 890 contract requests (inclusive of initial, renewal, and amendments) for bargaining unit impacts; engaged staff and labor in associated labor relations as applicable.

Create and maintain a supportive culture for all employees through staff engagement in policy and process decisions and through strong labor relations

## ⌘ Clerk of the Board

- ⌘ Increased office efficiencies and employee morale by providing in-depth cross training of staff and encouraging professional development.

## ⌘ CAO – Central Services

- ⌘ Created two surveys related to FENIX training and FENIX reporting. ERP team working to establish ongoing training program and identifying ways to streamline and simplify reporting

## ⌘ Child Support Services

- ⌘ Regularly involve staff at all levels in the decision-making process for case assignments and cases processes.

## ⌘ Human Resources / Risk Management

- ⌘ Reviewed and processed 890 contract requests (inclusive of initial, renewal, and amendments) for bargaining unit impacts; engaged staff and labor in associated labor relations as applicable.

## ⌘ Planning & Building

- ⌘ Strengthened appointed committees by providing Brown Act training and efficient meeting practices.
- ⌘ Increased staff recruitment efforts to continually build efficiencies and strengthen service to the public.

## ⌘ Sheriff

- ⌘ PERT recognized by the National Alliance on Mental Illness for demonstration of law enforcement's best practices in responding to the community members struggling with mental illnesses.
- ⌘ Sheriff's Office Detectives and CSI have been purchasing the latest technology and attending trainings to learn the newest investigative tools to efficiently close cases.

- ⌘ Implement systems that improve system-wide process, data sharing and departmental collaboration
- ⌘ Approach large, complex and/or system-wide matters as one organization – Departments will collaborate on projects and efforts that have cross-departmental impacts
- ⌘ Promote the development of resources to identify and pursue additional revenue including local, state, federal and private funding for new and existing projects
- ⌘ Incorporate benchmarks (to other agencies) and best practices to provide context to decisions, using data to inform discussions while promoting efforts to creatively address service delivery
- ⌘ Evaluate requests and recommendations based on complete assessment of the best available information, with the goal of reaching well informed decisions
- ⌘ Create and maintain a supportive culture for all employees through staff engagement in policy and process decisions and through strong labor relations

# Themes & Priorities



# Healthy Communities

{ Strategic Plan Update

- ⌘ Achieve sufficient and attainable housing for all El Dorado County residents
- ⌘ Partnering with all stakeholders, we continue to prepare to meet the needs of our growing older adult population
- ⌘ Implement solutions to address and reduce homelessness in El Dorado County
- ⌘ Achieve better outcomes for children, young adults and families in the areas of mental illness and substance abuse prevention
- ⌘ Encourage and support through policy and resources the pursuit of local, state and federal, private and public funding opportunities to support and promote healthy communities

# Priorities, Objectives and Themes

- ⌘ Four (4) Sacramento region air districts were awarded a second EPA Targeted Airshed Grant that will provide AQMD with \$971K to reduce EDC residents' exposure to particulate matter
- ⌘ Continued implementation of grant programs to help residents and businesses replace vehicles, Ag equipment, lawn mowers, busses and wood stoves, as well as a competitive grant program that funds several shuttle services
- ⌘ Deployed additional air sensors throughout the County so that residents can easily check the particulate matter levels in their communities
- ⌘ Working to improve forest health by actively supporting the prescribed burn and residential burn programs to reduce wildfire danger when atmospheric conditions favor smoke dispersion

# Air Quality Management District

- ⌘ Regularly provided outreach throughout 2021 to educate the community on Child Support services, as well as other available services such as job resources through job fairs and HHSA's One-Stop Employment Services:
  - ⌘ Child Support's banner was displayed over main Street in Placerville in February and August.
  - ⌘ Participated in a drive-through event for Kids Expo in May 2021
  - ⌘ Staffed a booth at the National night out event in Pollock Pines in August 2021
  - ⌘ Outreach, engagement, or presentations provided to the Center for Violence-Free Relationships in August 2021 and the Mother Theresa Maternity home in November 2021
  - ⌘ Staff outreach conducted at the Food Bank's annual Holiday Outreach Program in Cameron Park in December 2021

# Child Support

- ∞ Assisted with the adoption and anticipated certification of the 2021 - 2029 Housing Element, which addresses all aspects of housing in the county including strategies for encouraging the development of affordable housing
- ∞ Assisted with the development and adoption of amendments to the Zoning Code to conform with new state laws that make the development of accessory dwelling units more achievable and more affordable
- ∞ Provided support in the development of policies and other responsive measures designed to mitigate the risk of COVID-19 in County workplaces

# County Counsel

- ⌘ Finished a CalRecycle grant with the El Dorado County Food Bank, providing funding to the Food Bank to purchase infrastructure (equipment, resources and a larger truck)
- ⌘ Started a pilot project with El Dorado Hills in notifying food facilities about food donations to local charities to divert consumable food from the landfill

# Environmental Management

- ⌘ Increased grant housing resources for Adult Protective Services and the Transition Aged Youth population. (Home Safe, Transitional Housing Program, Housing Navigation Program)
- ⌘ In 2021, Public Guardian found housing for 23 individuals who would have become homeless or would have continued to live in unsafe housing conditions
- ⌘ MHSA programming continues to support 11 households through to ensure stability and self-sufficiency in housing
- ⌘ Self Sufficiency programs recently accepted Housing and Disability Advocacy Program (HDAP) funding with an implementation goal of launching in Spring 2022. This program will be available to support eligible Caldor Survivors, as well as El Dorado resident who have a disability and are facing homelessness
- ⌘ Since the time that HHSA has supported EDOK as Administrative Entity, homeless outcomes have increased dramatically. In calendar year 2021, 433 individuals exited homelessness through EDOK and HHSA homeless grant funded programs, with nearly 80% exiting to permanent housing. Exiting 433 in 2021 reflects an 85% increase in exits from homelessness from 2020 to 2021. In total, 1350 individuals have exited homelessness through EDOK and HHSA's grant funded programs between 2017 and 2021 (4 years)

# Health and Human Services Agency

- ⌘ The Elder and Dependent Adult Abuse Project (EDAAP) continues to provide outreach and education to the community regarding adult abuse, neglect and exploitation through in-person and online in-service trainings, enhanced social media outreach, as well as its quarterly multidisciplinary meetings
- ⌘ EDAAP is developing a Financial Abuse Services Team composed of representatives from APS, the Office of the Public Guardian, the District Attorney's Office, County Counsel and law enforcement partners in the county to collaborate on the goal of identifying, investigating and preventing financial abuse of older and dependent adults
- ⌘ Information and Assistance Program (I&A) is facilitating a \$143,750 Dignity at Home Fall Prevention Grant for the Senior Population
- ⌘ Child Welfare Services has partnered with the Child Abuse Prevention Council to convene a community wide prevention planning team with support from the Office of Child Abuse Prevention with CA Department of Social Services

# Health and Human Services Agency

- ⌘ Maternal Child Adolescent Health (MCAH) Public Health Nurses (PHNs) continue to assess entire families and make needed linkages to healthcare insurance, primary care, specialty care and resources to meet basic needs.
- ⌘ Public Health MCAH staff are working with Marshall Medical and EDC Behavioral Health to elevate the level of care provided to substance use pregnant women through the development of consistent protocols and assessment tools between providers
- ⌘ In 2021, Public Health pursued five (5) additional Covid-19 related public health grants and was awarded just over \$8M in funding
- ⌘ Public Health started a homebound vaccination program in 2021 and provided approximately 126 vaccines. These vaccinations were provided primarily in private homes but 29 were provided at congregate living sites
- ⌘ Public Health also coordinated with private pharmacies to provide onsite vaccinations for 6 residential care homes

# Health and Human Services Agency

- ⌘ Behavioral Health applied for and was granted \$200,000 to develop a Crisis Care Mobile Unit (CCMU) to build crisis response teams throughout El Dorado County. Initial Stakeholder Meetings were held in February 2022. The final implementation plan will be submitted no later than February 14, 2023
  - ⌘ Applied for Round 2 Behavioral Health Continuum Infrastructure Program (BHCIP) which is specifically for planning how to expand our Mental Health treatment infrastructure. Final plan is due December 31, 2022
  - ⌘ Applied for and was awarded Supplemental Mental Health Block Grant (MHBG): Funding is directed to individuals who are experiencing their first episode of psychosis, crisis response, and crisis stabilization. Focus is on youth ages 16-25, however serves up to age 40
  - ⌘ Applied for and was awarded Supplemental Substance Abuse Block Grant (SABG) funding to increase prevention and intervention services to perinatal women and youth struggling with substance use issues
- ⌘ Animal Services: Obtained donated vaccines and grants which included rabies and microchips through veterinary supply companies, and national and local animal welfare organizations. These allows for the provision of free services to animal owners.

# Health and Human Services Agency

- ⌘ Community Hubs have been expanded to serve all ages with the partnership of EDCOE, First5 El Dorado, Marshall Hospital, HHSA staff, and the addition of three Community Health Advocate positions
- ⌘ Community Hub staff has received training and is now providing access to social services for seniors
- ⌘ Library Community Hubs partnered with Feed El Dorado, Senior Services, Kiwanis, and other agencies to establish monthly drive through food deliveries for seniors and families in need
- ⌘ The Library has partnered with HHSA to host the Covid19 testing site in Placerville, vaccine clinics in Georgetown, Cameron Park, and Placerville, assisted hundreds of seniors to make Covid19 vaccine appointments online, and are distributing thousands of Covid19 Rapid Testing kits to the community
- ⌘ Through the described expanded partnerships, the Community Hub teams were able to respond and support emergency needs generated by the Caldor Fire and provide ongoing support for victims through the Local Assistance Center, FEMA application, as well as support at evacuation sites
  - ⌘ The Placerville Library also served as a school center for children and teachers evacuated by the Caldor Fire
- ⌘ Multiple grant funded programs have been launched as Community Hub programs that support caregivers of young children and their families om working to increase language acquisition and social/emotional wellbeing

# Library

- ⌘ Supporting the efforts of affordable housing development through Traffic Impact Fee offsets and cooperation with grant funding applications
- ⌘ Helped develop the South Shore Housing Action Plan
- ⌘ Developed the urgency Ordinance for Temporary Use of RVs for hardship
- ⌘ Developed the 2021-2029 Housing Element Update
- ⌘ Developed the Accessory Dwelling Unit (ADU) Ordinance Update
- ⌘ Launched Permit Ready Accessory Dwelling Unit Building Plans
- ⌘ Launched Affordable Housing Ordinance effort
- ⌘ Additional attainable housing developments:
  - ⌘ El Dorado Haven Apartments (65 units)
  - ⌘ Courtside Manor Apartments-Phase 2 (24 mix generation units)
  - ⌘ Diamond Village Apartments (81 units)
  - ⌘ El Dorado Senior Apartments (149 units)

# Planning and Building

- ⌘ The Sheriff's Homeless Outreach Team (HOT) and Psychiatric Emergency Response Team (PERT) continue to work together on in field contacts and providing access to necessary and available services, at first contact, to reduce future calls for service
- ⌘ Narcotics, SRO and HOT teams worked together to bring awareness, prevention and enforcement of fentanyl and other dangerous drugs.
  - ⌘ These groups attended Red Ribbon Weeks around the county to bring awareness of the dangers of fentanyl and other emerging drug trends.
- ⌘ PERT achieved better outcomes for children, young adults, and families in the areas of mental illness and substance abuse prevention
- ⌘ PERT and SROs collaborated with school counselors and officials to help them determine the best outcomes for their students and families struggling with mental health
- ⌘ The entire Correctional Staff has been provided 16 hours of mental health training funded by the BSCC's Mental Health Training Grant

# Sheriff's Office

Proposed new theme:

- ⌘ “Lead and facilitate the creation and maintenance of fire-adapted communities”

Proposed task under this theme:

- ⌘ “Prepare countywide Wildfire Protection Strategy”

# Wildfire Resilience Group



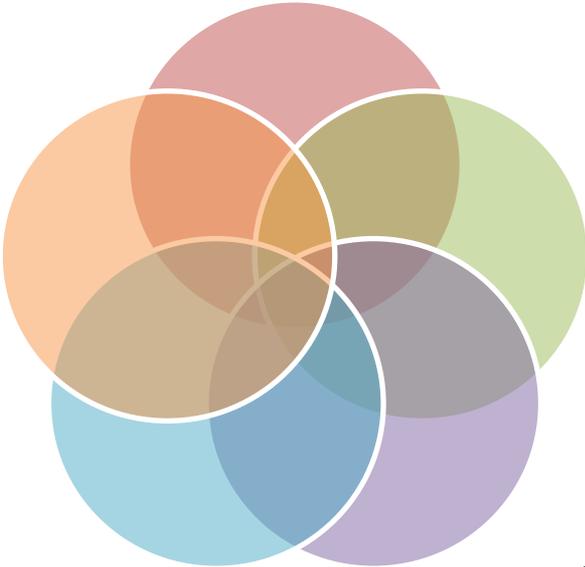
Infrastructure

Public Safety

Good  
Governance

Economic  
Development

Healthy  
Communities



**County Vision: Safe, healthy and vibrant communities, respecting our natural resources and historical heritage.**

*Provide, operate and maintain our infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*



# GOAL:

## Infrastructure

*Provide, operate and maintain our infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

### **OBJECTIVE:**

*Broadband/Technological Connectivity considered into County projects*

### **Information Technologies:**

- Extended WiFi services to Bldg. C
- Full implementation of Soft Phone solution in support of remote work

### **Library:**

- Secured funding from CA State Library for updated firewalls to enhance Broadband speed and capacity for every library
- Procured mobile outreach vehicles for SLT, Placerville and Georgetown to provide outreach services for seniors and childcare sites.

# GOAL:

## Infrastructure

*Provide, operate and maintain our infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

### **OBJECTIVE:**

*Broadband/Technological Connectivity considered into County projects*

### **Department of Transportation:**

- Getting ready to present the Intelligent Transportation System Pilot Program to the Board of Supervisors
- Evaluating conduit or cable as part of the El Dorado Hills Blvd. overlay project between Saratoga Way and Harvard Way
- Evaluating establishment of new underground utility districts in Tahoe
- Extra conduits for future broadband Cables to be installed at the following projects:
  - Mosquito Road Bridge Replacement Project
  - Missouri Flat Road at Enterprise Drive and Industrial Drive during traffic signal installation

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

***OBJECTIVE: Improve Road Maintenance***

### Department of Transportation:

- Completed Rehabilitation and Surface Treatments:
  - Bar J (also ADA ramp upgrades)
  - Carson Road
  - Sawmill Road
  - El Dorado Hills Subdivisions
  - Ice House Road
  
- Anticipate completing the following SB1 project in 2022
  - Greenwood Road
  - Bucks Bar Road
  - Cold Creek Area in South Lake Tahoe
  - El Dorado Hills Blvd. from Green Valley to Harvard
  - Koki Lane, Deer Park not including Patterson, and Tullis Mine

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

***OBJECTIVE: Improve Road Maintenance***

### Department of Transportation:

- Completed:
  - 321 Customer Service requests
  - 565 dead deer pickup requests
  - 950 calls for immediate staff response from the California Highway Patrol
  
- CIP projects in process
  - Mosquito Road Bridge Replacement
  - Missouri Flat Phase I – PG&E Utility Undergrounding
  - Installation of Recessed Edge-lines on Pony Express
  - Ped crossing improvements in El Dorado and Diamond Springs
  - Consumnes Mine Bridge Deck and Guardrail replacements

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Analyze need, coordinate and plan for County facilities, parks and trails including ongoing maintenance, operations and replacement.

### CAO Facilities:

- Installed generator at Bldg. A and West Slope Animal Shelter
- Completed sale and transfer of District Attorney buildings on Main
- Completed new underground cabling project and demolition of old Sheriff Admin Bldg.
- Received BOS approval and awarded architectural contract to begin planning of the new West Slope Juvenile Hall
- Completed over \$6 million in deferred maintenance projects
- Completed new space for the Alternate Public Defender and Procurement and Contracts
- Completed SB 844 Jail Expansion real estate due diligence and held land lease meetings with State agencies receiving tentative approval to move forward
- Received final Permission to Operate County's new 1.8 megawatt solar farm

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Analyze need, coordinate and plan for County facilities, parks and trails including ongoing maintenance, operations and replacement.

## CAO:

- Finalized a revised agreement with the El Dorado County Fair Association for the continued use and management of the County owned fairgrounds property. Revised agreement includes a new requirement that the Fair Association annually provide to the Board of Supervisors a five-year strategic plan that includes a capital improvement plan.

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Analyze need, coordinate and plan for County facilities, parks and trails including ongoing maintenance, operations and replacement.

### CAO Parks:

- F550 Pumper truck completed and pumping units on the Rubicon Trail
- Completed feasibility study and received direction from the Board on Chili Bar Park
- Worked with the City of SLT on a master plan for the 56 acres
- Continued work on the Parks and Trails Master Plan update
- Completed fiscal analysis for Sports Complex
- Expanded boat launch area at Henningsen Lotus Park
- Started planning and CEQA process for Forebay Community Park
- Completed new river map for the South Fork of the American River

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Analyze need, coordinate and plan for County facilities, parks and trails including ongoing maintenance, operations and replacement.

## Department of Transportation:

- Reviewed projects to ensure bike and pedestrian trails are consistent with the Bicycle Master Plan
- Currently reviewing and modifying El Dorado County Transportation Commission's Active Transportation Plan
- Donated fill dirt at Old Depot Bike Park
- Completed railroad flood damage repair along SPTC corridor

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Analyze need, coordinate and plan for County facilities, parks and trails including ongoing maintenance, operations and replacement.

## Information Technologies:

- Improved our security posture
  - Implemented 19 internal firewalls
  - Removed/replaced hundreds of aging devices from the network
  - Improved security on public access devices
- Improved BOS and Planning Board rooms audio/video
- Upgraded video conference room
- Installed 19 surveillance cameras on the outer perimeter of Buildings A, B, C and Library

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Encourage and support through policy and resources the pursuit of local, state, and federal, private and public funding opportunities to support the County's infrastructure.

### County Counsel:

- Obtained successful results in the Court of Appeal in an action challenging environmental review to replace a hydrologically deficient bridge
- Worked with the Department of Transportation to update procedures and contract templates used in County right of way acquisitions
- Provided legal support and advice to coordinate with multiple State and Federal agencies to allow for the funding and reinvestment of VOI/TIS grant funds for the new Juvenile Hall facility.

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Encourage and support through policy and resources the pursuit of local, state, and federal, private and public funding opportunities to support the County's infrastructure.

## CAO Parks:

- Entered into a JPA with State Parks to collect funds for River Use on their behalf and receive a percentage to be deposited into the River Trust Fund
- Received \$400,000 Prop 68, Per Capita Funding.

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Encourage and support through policy and resources the pursuit of local, state, and federal, private and public funding opportunities to support the County's infrastructure.

### Department of Transportation:

- Awarded \$1 million of Caltrans SHOPP money for the completion of Diamond Springs Parkway Phase 1B
- Awarded CalRecycle grant of \$250,000
- Obtained TRPA and CMAQ funds to assist with paying for a new vector truck totaling \$250,000

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Work collaboratively with the El Dorado County Transportation Commission, Cities of Placerville and South Lake Tahoe, CalTrans, and other stakeholders to develop short, intermediate, and long-term plans to address traffic issues due to the volume of traffic that travels to and from Apple Hill and the Tahoe Basin.

## Department of Transportation:

- Partnered with CalTrans on US 50 Camino Safety Project
- Participating in multiple technical advisory committees with local stakeholders on regional projects to develop new, shared-use paths for alternative modes of transportation.
  - Examples include the Tahoe Greenway project

# GOAL:

## Infrastructure

*Provide, operate and maintain infrastructure, public facilities, and associated services that protect our community, environment and economic well being.*

**OBJECTIVE:** Work collaboratively with the El Dorado County Transportation Commission, CalTrans, and other stakeholders to develop short, intermediate, and long-term plans to address traffic issues due to travel to the Confluence at the El Dorado county and Placer County line.

## Department of Transportation:

- Participates in a bi-weekly Confluence check-in call
- Ready to participate in a Project Development Team for the Confluence grant project if requested by the El Dorado County Transportation Commission



# STRATEGIC PLAN UPDATES

March 22, 2022

## LAW AND JUSTICE

- Sheriff's Office
- District Attorney's Office
- Probation Department
- Public Defender's Office
- Alternate Public Defender's Office



# EL DORADO COUNTY SHERIFF'S OFFICE

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2022  
Strategic Plan  
Updates



# MISSION STATEMENT

The mission of the El Dorado County Sheriff's Office is to uphold the law through the investigation and enforcement of criminal and civil law, to provide leadership and law enforcement support to allied law enforcement agencies, to deliver consistent and humane treatment to those placed in our care and custody, and to perform these responsibilities in a manner that is responsive to the needs of our community and faithful to the Constitution of the United States and the Constitution of the State of California.

# VISION

A modern approach to traditional law enforcement values;  
Total enforcement on crime and criminals;  
Total care for victims, witnesses and the community; Total professionalism, through training and by example

# Core Values

## COUNTY OF EL DORADO

- Accountability
- Collaboration
- Integrity
- Service Excellence

## SHERIFF'S OFFICE

- Total Care
- Total Professionalism
- Total Enforcement

# “Total Professionalism through training and by example”

Attending the most relevant and up to date training around  
California and the Nation

Bringing the latest strategies, tactics, and philosophies  
to our agency

Remaining at the forefront of criminal trends,  
public service capabilities and leadership within the profession

Involved with student internship opportunities with local high schools and  
community and state colleges.

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## Economic Development

## “Total Care for victims, witnesses and the community”

Homeless Outreach and Psychiatric Emergency Response Teams work with other El Dorado County agencies to serve these special populations

Correctional staff assists in building exit plans for indigent and homeless inmates

Investigative teams have budgeted and prioritized funds for purchasing advanced technology and attend specialized trainings

New records management (RIMS) system in 2021. RIMS will allow the Sheriff's Office to share data and resources with other law enforcement agencies and the community

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# Good Governance

## “Total Professionalism through training and by example”

Narcotics Teams continue to navigate the new industry of cannabis, establishing policies and procedures that are responsive to the needs of our communities

The Sheriff's Office, Office of Emergency Services has been leading the way in protecting and rebuilding our communities from the Caldor Fire

The Sheriff's Office is in the process of implementing the Body Worn Camera (BWC) project. The BWC recording technologies have proven to increase transparency and build public trust. The project will be utilized by all divisions within the Sheriff's Office.

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# Good Governance

## “Total Care for victims, witnesses and the community”

School Resource Officers and Narcotics Detectives work collaboratively with local schools to bring awareness of dangerous drugs and prevention of overdose

Specialized units are working collaboratively to provide full circle care and response to the homeless and mentally ill populations

Correctional Staff received funds from the BSCC Mental Health Training Grant to provide all staff with 16 hours of additional training

Support Services implemented the Cordico app in 2021 to promote employee wellness and provide easy access to services for employees and their families

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# Healthy Communities

## “Total Care for victims, witnesses and the community”

The response to COVID has required Correctional Staff to find new ways to bring services to inmates

Remote services were added to each facility to increase the availability and efficiency of caring for all inmates

Remote services also brought an increase of safety and security by reducing the number of visitors within the facilities

The Sheriff’s Office is now using All Band handheld radios which allows for interoperability with outside agencies.

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## Infrastructure

## “Total Enforcement on crime and criminals”

Investigations staff promoted ‘Lock it or Lose it’ to prevent property crimes and established funding for LPR’s to help locate stolen vehicles and at-risk missing persons

Additional detectives assigned to sexual assault and child abuse cases to help bring closure for those families and victims

Patrol received enhanced training to effectively and safely respond to active and dangerous crime scenes through de-escalation and disengagement.

The new RIMS system has improved efficiencies in emergency communications inside the Sheriff’s Office and with other State, Federal, and local agencies.

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# Public Safety

## “Total Professionalism through training and by example”

School Resource Officers, Patrol and OES train on campuses and alongside school staff in proper and safe responses to active shooter threats

SRO program has been actively participating in Student Threat Assessment, in collaboration with the El Dorado County School District and allied agencies.

Patrol deputies continue to take home their patrol vehicles at the end of their shifts and utilize virtual briefings

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# Public Safety



# EL DORADO COUNTY PROBATION DEPARTMENT

## 2022 STRATEGIC PLAN UPDATES

PROVIDING PUBLIC SAFETY THROUGH COLLABORATIVE PARTNERSHIPS AND  
INNOVATIVE PRACTICES IN CORRECTIONS, WITH ACCOUNTABILITY AND COMPASSION

**WE BELIEVE:**

OUR WELL TRAINED, DEDICATED AND COMPASSIONATE EMPLOYEES  
ARE THE PROBATION DEPARTMENT'S MOST VALUABLE ASSET

**WE ARE COMMITTED TO:**

RESPECTING HUMAN RIGHTS AND DIVERSITY

FOSTERING TRANSPARENCY THROUGH ACCOUNTABILITY AND COMMUNICATION

PROVIDING EXEMPLARY SERVICE BY LEADING WITH INTEGRITY, HUMILITY, HONESTY AND EQUALITY

SAFE COMMUNITIES THROUGH CHANGED LIVES

# The Probation Department is Comprised of the Following Departmental Divisions for Provision of Services throughout El Dorado County

- Fiscal – Administration
  - Operations Support
  - Juvenile Treatment Center
  - Juvenile Court / Field Services
  - Adult Court / Field Services
- 
- ✓ People are the most important aspect of what we do.
  - ✓ We are committed to being transparent and accountable.
  - ✓ We will continue to improve outcomes through an evidence-based approach.

## STRATEGIC FOCUS

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## **Improved Communication and Coordination between public safety and other agencies and the public.**

- The Community Corrections Partnership (CCP) includes our collaborative partnership with Health and Human Services to provide or broker assessed services to meet responsivity (stabilization) and criminogenic risk factors, including access to health care, mental health, substance abuse/addiction services, behavioral interventions, and transitional and emergency housing assists justice-involved individuals with attaining self-sufficiency.
- The CCP includes the El Dorado County Office of Education which provides adult education services in the Jails and CCC, the location for Northern California Construction Trade, Inc. on-site training in El Dorado. Most recently, the UCCE Master Gardeners of El Dorado have established a Community Garden.
- The El Dorado County Stepping Up Initiative, a collaboration between Probation (lead), Sheriff, Health and Human Services-Behavioral Health, District Attorney, Public Defender, Placerville Police Department, Behavioral Health Commission, National Alliance on Mental Illness were established to analyze and provide recommendations to create sustainable system changes for justice-involved individuals suffering from mental illness, and to provide intervention services for these citizens to attain self-sufficiency reducing costs associated with incarcerating a mentally ill individual in the county jails and/or placing them in costly behavioral health facilities.
- Chair of ACES Public Safety Sector developing the “Handle with Care” notification system in collaboration with First 5 and EDCOE.
- Provided mutual aid support to the EDC Office of Emergency Services for Caldor Fire evacuations.
- Evacuated detained youth to Placer County Probation Department’s juvenile residential facility during Caldor Fire.

## **SUPPORT FOR THE MENTALLY ILL, HOMELESS, AND THOSE WITH SUBSTANCE ABUSE DISORDERS WHERE PUBLIC SAFETY ISSUES ARE PRESENT**

- Lead Agency for the El Dorado County Justice Mental Health Collaborative – Stepping Up Initiative to provide appropriate mental health intervention services for justice-involved individuals reducing costs associated with incarcerating a mentally ill individual in the county jail and/or placing them in a costly behavioral health facility.
- The Probation Department operates and manages a men's transitional house in Placerville, The Bridge, for formally incarcerated justice-involved individuals to stabilize housing, access services, and eliminate homelessness for justice-involved individuals re-entering the community.
- We have a full services kitchen at the Juvenile Treatment Center that provides all meals to youth and at times has assisted with providing meals to the community such as Project Room Key.
- Continued partnership with the El Dorado Food Bank to ensure vulnerable populations have access to food products.

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**Public Safety – Good Governance – Healthy Communities - Infrastructure**

## PREVENTION AND EARLY INTERVENTION SERVICES FOR YOUTH

- Member of the County Student Attendance Review Board (SARB)
- Peer Court administrator in collaboration with HHSA.
- Provide a secure detention option for youth to our law enforcement agencies.
- Receive and process delinquent referrals received from law enforcement agencies.
- Provide community supervision utilizing the risk, need responsivity principles of effective intervention, including delinquent youth removed from the parent/guardian's home.
- Provide mental health, addiction services, and cognitive-behavioral interventions to youth in custody.

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Public Safety – Good Governance – Healthy Communities

## **ENCOURAGE AND SUPPORT THROUGH POLICY AND RESOURCES THE PURSUIT OF LOCAL, STATE, AND FEDERAL PRIVATE AND PUBLIC FUNDING OPPORTUNITIES TO SUPPORT PUBLIC SAFETY MISSION IN PREVENTION AND INTERVENTION**

- STEPPING-UP INITIATIVE
- CHAIR OF COMMUNITY CORRECTIONS PARTNERSHIP AND JUVENILE JUSTICE COORDINATING COUNCIL.
- ADMINISTRATIVE SUPPORT TO THE JUVENILE JUSTICE/DELINQUENCY PREVENTION COUNCIL
- MEMBER OF COUNTY ACES COLLABORATIVE
- BOARD OF STATE AND COMMUNITY CORRECTIONS USDOJ MENTAL HEALTH TRAINING GRANT
- CA-DHSS-NALOXONE DISTRIBUTION PROJECT
- CAL-DOJ SUPERVISED RELEASE FILE (SRF) REIMBURSEMENT GRANT
- DEVELOPING PARTNERSHIP WITH CDCR TO ENHANCE SERVICES AT THE CCC AND ALSO ENSURE JUSTICE-INVOLVED INDIVIDUALS RELEASED TO PAROLE RECEIVE APPROPRIATE INTERVENTION SERVICES

**THE PROBATION DEPARTMENT THROUGH A COLLABORATIVE PROCESS  
CARRIES OUT THE STATUTORY REQUIREMENTS OF THE STATE OF  
CALIFORNIA THROUGH OUR MISSION, VISION, AND VALUES WHILE  
UTILIZING OUR INTERNAL STRATEGIC FOCUS AS OUR GUIDING  
PRINCIPLES. THESE ELEMENTS ALIGN WITH THE EL DORADO COUNTY  
STRATEGIC GOALS AND CORE VALUES. WE REPRESENT THE  
DEPARTMENT, COUNTY, AND OURSELVES BY CONTINUING TO SERVE WITH  
PROFESSIONALISM, ACCOUNTABILITY, AND COMPASSION FOR EACH  
OTHER AND THE PEOPLE OF THE COMMUNITY WE SERVE.**

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# Probation Summary



**EL DORADO COUNTY  
PUBLIC DEFENDER'S OFFICE**

**2022 STRATEGIC PLAN UPDATES**



# MISSION STATEMENT

**The mission of the El Dorado County Public Defender's Office is to provide quality legal representation for those who cannot afford to hire private counsel.**

**The Public Defender's office provides competent, effective, and ethical legal services in a compassionate and professional manner, providing constitutional balance to the El Dorado County legal system.**

## ***SUPPORT FOR CLIENTS IN CRISIS WHERE PUBLIC SAFETY ISSUES ARE PRESENT.***

- Implementation and design of the new Mental Health Diversion (MHD) court, including creation of forms, policies and procedures, and structure, in partnership with the Superior Court and the District Attorney's Office.
  - Assigned dedicated Deputy Public Defender to handle all facets of MHD and the related Behavioral Health Court (BHC) to increase quality, efficiency, and consistency of representation of the most fragile in the criminal justice system.
  - Continued zealous representation of persons in other Specialty Treatment Courts, including Veterans Court, to reduce recidivism and provide clients with comprehensive legal representation, support, and advocacy. Continued zealous representation of clients to increase their participation in misdemeanor diversion opportunities, to reduce the long-term impacts on these low-level offenders; this reduces jail population, increases efficiencies among all law and justice partners, and benefits the clients and the community, as barriers to employment and housing are removed.
- 

**Public Safety – Good Governance – Healthy Communities**

## ***PREVENTION AND EARLY INTERVENTION SERVICES FOR YOUTH***

- Robust participation in the Juvenile Justice & Delinquency Prevention Commission (JJJPC), including chairing the commission, refocusing the mission and goals, and inspection of juvenile facilities.
- Participation in and directing statewide work groups that evaluate juvenile justice in the context of developing medical and psychosocial evidence-based practices, to reframe the entirety of juvenile justice laws and procedures. The recommendations of the work groups inform the larger policy decisions made by the State, which has responded with dramatic changes in order to reduce disparate incarceration, to increase services, and to decrease recidivism.

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**Public Safety – Good Governance – Healthy Communities**

**ENCOURAGE AND SUPPORT THROUGH POLICY AND RESOURCES THE PURSUIT OF LOCAL, STATE AND FEDERAL PRIVATE AND PUBLIC FUNDING OPPORTUNITIES TO SUPPORT THE PUBLIC SAFETY MISSION IN PREVENTION AND INTERVENTION.**

- Obtained grant funding of \$347,900 for the first Public Defender grant from the Board of State & Community Corrections (BSCC) to hire two Limited Term positions (a Deputy Public Defender and a Program Assistant). This increase in resources will support new diversion opportunities and post-conviction relief opportunities, thus benefitting clients and improving their chances for long-term success.

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**Public Safety – Good Governance – Healthy Communities**

***FOCUSING MORE RESOURCES ON DIVERSION PROGRAMS TO REDUCE JAIL TIME AND RECIDIVISM, SAVING TAX PAYER DOLLARS.***

- Obtained grant funding of \$347,900 for the first Public Defender grant from the Board of State & Community Corrections (BSCC) to hire two Limited Term positions (a Deputy Public Defender and a Program Assistant). This increase in resources will support new diversion opportunities and post-conviction relief opportunities, thus benefitting clients and improving their chances for long-term success.
  - Application approved for the Public Defense Pilot Program from the Board of State and Community Corrections (BSCC) in the amount of \$250,991.33, pending Board of Supervisor Approval.
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**Public Safety – Good Governance – Healthy Communities**

***THE PUBLIC DEFENDER COMMITMENT:***

- UTILIZING RESOURCES AVAILABLE TO MAKE OUR COMMUNITY SAFER, HEALTHIER, AND MORE EQUITABLE.
- PROVIDING QUALITY LEGAL REPRESENTATION TO ENSURE FAIR AND BALANCED RESULTS.
- FOCUSING ON INTERDEPARTMENTAL COLLABORATION, WITH AN EMPHASIS ON COMPASSIONATE PUBLIC SERVICE, AND PRIORITIZING LEGAL AND MORAL INTEGRITY IN ALIGNMENT WITH THE CORE VALUES OF EL DORADO COUNTY.

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# Public Defender Summary