

## Veterans' TOT 2026 Grant Application

Deadline : April 23, 2026 at 11:59 PM PDT(Midnight) - CLOSED

### Applicant Information

**Name:** Marissa Muscat  
**Email:** marissa@taoehomeless.org  
**App ID:** 05821752  
**Status:** Submitted  
**Cycle:** None  
**Last Modified:** Apr 22 2026 21:46 PDT by marissa@taoehomeless.org  
**Last IP Address:** [REDACTED]  
**Common App:** 2026 COMMON APP for EDCF grants

### Organization Information

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**Legal Name of Organization** Tahoe Coalition for the Homeless

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**Mailing Address- Street number and name OR PO  
Box**

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PO Box 13514

<b>City</b>	South Lake Tahoe
<b>State</b>	CA
<b>Zip Code</b>	96151
<b>Phone Number</b>	530-200-2822
<b>Organization's Website Address</b>	<a href="http://tahoehomeless.org">http://tahoehomeless.org</a>
<b>Attach your organization's logo.</b>	TCH Portrait.jpg
<b>Grant contact name</b>	Marissa Muscat
<b>Grant contact email address</b>	marissa@tahoehomeless.org
<b>Executive Director/ CEO/ President</b>	Tom Makris, Board President
<b>Executive Director email address</b>	Tom@tahoehomeless.org

**Please provide names and titles of your primary board of directors: board president, board secretary, & board treasurer only.**

Tom Makris, Board President  
Leigh Wayne Miller, Treasurer  
Kate Hebert, Secretary

<b>Year Incorporated</b>	2015
<b>Number of paid staff</b>	19.00
<b>Number of volunteers</b>	15.00

**Mission Statement**

We partner with our community to house, shelter and support our neighbors experiencing or at risk of homelessness to foster their independence

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**Fiscal Agent's confirmation letter- this is only needed if the community based organization that is applying is using a Fiscal Agent (because they are not their own nonprofit). Fiscal Agent must write a letter stating that they are taking fiscal responsibility of the grant funds on the community-based organization's behalf if they are granted funds. Fiscal Agents will keep specific program related funds restricted/accounting separate for this particular project request.**

**Fiscal Agent letter must be dated within 90 days of the grant submittal.**

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### **Is Your Non-Profit in Good Standing?**

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**EIN or TIN**



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**Attach the IRS Determination letter that contains your organization's Employer Identification Number AND verifies that your organization has been given 501c3 status.**

501(c)(3) Verification Letter (4).pdf

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**Click on this link for the IRS database to find your organization. Please take a screenshot of the page that shows your organization name and the IRS filings for the past year(s). This page should show that your organization has filed its 990, 990EZ or 990N in the past three years at least once.**

IRS Copies TCH.png

**THIS SECTION IS REQUIRED unless organization is a faith based organization, a government entity or a Native American Tribe recognized by the federal government.**

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**Visit the CA Secretary of State website and search for your organization. Take a screenshot of that page that shows your organization is active and up-to-date with your statement of information.**

**If your entity is registered in a state other than California, please provide a screenshot of your state's registration entity proving your active and up-to-date status. Also, your organization should be registered in CA if you are doing business in CA (like applying for these funds:)).**

TCH CA Sec of State.png

**THIS SECTION IS REQUIRED unless organization is a faith based organization, a government entity or a Native American Tribe recognized by the federal government.**

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**Lastly, visit the CA Department of Justice website to verify your organization's registration. Search for your organization , and take a screenshot of the page that shows your organization name, and that its registration with the Department of Justice is CURRENT. Upload this screenshot here.**

**All organizations that "do business in California" are required to file annually with the CA DOJ.**

DOJ TCH 4.10 Current.png

**THIS SECTION IS REQUIRED unless organization is a faith based organization, a government entity or a Native American Tribe recognized by the federal government.**

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**Grant Information**

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**Grant Title: please create a title that describes what your grant is requesting**

Veteran Outreach and Support Program

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**Grant Request SUMMARY: In 300 words or less please provide a summary that describes the program/project that your organization is requesting funds for.**

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Tahoe Coalition for the Homeless (TCH) is requesting \$20,000 to begin a Veteran Outreach and Support Program (VOSP). We will serve veterans in El Dorado County (EDC) who are homeless or at risk of homelessness with support to either obtain or maintain housing. This program will supplement and expand our current programs for outreach and rapid rehousing. It will also begin efforts at prevention and diversion from homelessness for veterans. This award will initiate more intensive outreach to veterans in El Dorado County, and create connections between our organization and other groups supporting former service members. Case management with veterans will identify their individual goals and needs. Referrals will be made to available programs. Financial assistance will be provided to assist veterans in self-determined ways to keep them off the streets. This could be in the form of rental deposit, rental assistance, payment of utility bills, car repairs, job training costs, or other needs that we cannot predetermine but would help foster independence. For example, clients may qualify for a program for housing but need funds for furniture or transportation. Gap funds in this project would be flexible to meet those unforeseen needs. Funding the VOSP improves the lives of vets with housing instability or homelessness.

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**Grant Amount Requested**

\$ 20000

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**Geographic Area Served by this Grant**

El Dorado County

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**What is the need that your project/program that you are requesting funds for supports?**

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The Veteran Outreach Support Program (VOSP) meets the needs of veterans experiencing or at risk of homelessness. When we connect with veterans through our intake system, we assess what programs they are eligible for at TCH and what local resources to investigate. Historically, we referred clients who are veterans to Only Kindness, a nonprofit dedicated to serving veterans in El Dorado County. With their closing slated for June of 2026, a gap will be present for local vets. Our program helps to fill that need in the realm of housing insecurity or homelessness. It does so by providing outreach to build relationships with potential clients and community partners, and supporting veterans with case management and financial aid. By keeping direct aid flexible, we can help former service members with some of the incidental or unexpected costs associated with ending homelessness or maintaining housing.

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**Please provide information (DATA) demonstrating the need exists for VETERANS in El Dorado County.**

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On a single day "point in time" homeless count performed in January 2024, there were 284 people experiencing homelessness in El Dorado County. A voluntary survey of 84 of them found that 6 reported that they were veterans. In the US, 7.6% of all veterans live below the poverty level, making them vulnerable to housing instability. With El Dorado County having roughly 17,000 local veterans, that means nearly 1,300 vets are at risk. Last year, TCH served 802 people experiencing homelessness through the Coordinated Entry System, which provides intakes of all people experiencing homelessness for the county and makes referrals to resources based on vulnerabilities and needs. In our system last year, 45 clients were veterans, which is 6% of all of the clients we served. TCH maintain's the EDC "by name list", which is a comprehensive list of homeless people in our community. Currently 25 of those individuals are veterans. We know that Only Kindness, a nonprofit organization that exclusively supports veterans in El Dorado County, will be ceasing operations in the summer of 2026, which will leave a gap for homeless and impoverished veterans. This program can help fill a small part of the hole that they leave behind, by making community partners aware of our services and assisting veterans with housing instability or homelessness.

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**How will this program/project in this grant request address the need described above?**

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This program will address the needs above by performing outreach, case management, and direct financial assistance. TCH staff will make regular contact with local organizations that serve veterans, to inform them of our programs and to connect with vets who face homelessness or housing insecurity. Local groups currently identified are Veteran Affairs, County Veteran Service Representatives, Veterans of Foreign War Posts, American Legion Posts, Victory Village, Volunteers of America, and veteran liaisons at Lake Tahoe Community College and Folsom Lake College. Case managers will work directly with clients to create a self-directed plan based on the veteran's individual needs and values. Staff will work to build trust and develop strong relationships with clients. Referrals will be made to community and government partners and services. When specific financial needs are identified that will contribute to establishing or maintaining homelessness, direct financial assistance will be provided. These efforts should lead to improving the housing situation of local former servicemen.

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**How is your organization suited to meet this need?  
Please describe how organization's mission aligns with the need and the program/project that funding is being requested for.**

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Tahoe Coalition for the Homeless has a mission to house, shelter and support our neighbors experiencing or at risk of homelessness to foster independence. We provide permanent housing, rapid rehousing, case management, and housing navigation across both slopes of El Dorado County. Throughout our decade-long tenure, we have supported veterans across all our programs. In 2022, through our Project Homekey, we reached "functional zero" for veterans in South Lake Tahoe, which means that for a specific population (in this case, veterans), homelessness is reduced to a point where it is rare, brief, and non-recurring. There are currently 25 people on the list of people experiencing homelessness in EDC who are veterans being tracked by TCH - 6 in South Lake Tahoe and 19 on the Western Slope. Today, we house 6 veterans in South Lake Tahoe at our Permanent Supportive Housing sites. Last year we reached 26 veterans through our outreach program, and served 57 veterans across both slopes of the county. The year prior we helped 2 veterans exit homelessness through our Rapid Rehousing program. We feel with increased outreach and relationship building, we can increase support for veterans in our community. Our track record of housing and supporting veterans will grow with better outreach, and our direct impact will increase with this grant award.

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**What is the grant timeline and major milestones of this project?**

**Please remember, if your grant is approved, funding must be spent within a year.**

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Funding will be awarded by September of 2026. In the first 30-60 days of the grant award, materials specific to this program will be developed and finalized. Outreach will begin to local partners in the first 30-60 days as well. Throughout the year of the program, referrals will be made through the Coordinated Entry System. Case management and outreach will be ongoing throughout the grant cycle. Funding will be completely spent within one year of receipt of the award.

Fundraising to support our programs also will occur throughout the year. TCH holds fundraising events and activities throughout the year, with mailers that will be distributed in early fall and during the Thanksgiving holiday season. November is Homelessness Awareness Month, and an awareness/fundraising event is scheduled. In May, the Big Day of Giving Campaign will occur to continue to initiate funding for our programs. Grant writing applications also are ongoing. A final major milestone is a grant we've already applied to for Street Outreach and Rapid Rehousing through the Emergency Solutions Grant. If awarded, we anticipate funding for 2 years beginning in early 2027.

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**What are the measurable objectives of the project/program that you are requesting grant funds for?**

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- Number of veterans entered into our programs
- Number of veterans served with case management and financial assistance
- Number of veterans housed or prevented from becoming homeless
- Dollars spent per veteran on direct financial aid

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**How will the objectives be measured?**

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The ability to measure our objectives is built into our routine organizational structure. Anyone who encounters Tahoe Coalition for the Homeless enters through the "Front Door", which is the Coordinated Entry System for all of El Dorado County. Front Door staff connect people to available services and housing across El Dorado County. Any veteran who receives direct services will be entered and progress will be followed using the Homeless Management Information System, a HUD-mandated database which is a secure local database to collect, store, and analyze confidential, client-level data for those experiencing or at risk of homelessness. Data will be reviewed and collated at the end of the grant period for measurement/reporting purposes.

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**What is the number of un-duplicated veterans to be served if this grant is funded?** 12

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**What percentage of your total clientele are veterans?** 6

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**How will you confirm/show proof of a veteran's status? Please be very specific...this data may be asked for in the final report**

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Tahoe Coalition for the Homeless will verify veteran status through one of three methods. The first is the DD214 form which summarizes a veteran's service record to include dates of service, type of discharge and reason for separation. If the DD214 form is not available, TCH will use the SQUARES application which verifies eligibility for healthcare and VA programs. Lastly, if we are unable to verify through the other methods, we will reach out for assistance through Veterans Affairs.

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**What is the anticipated impact of the project?**

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The impact of funding this project will be that 12 veterans will receive case management and support services from TCH. This will hopefully lead to 12 veterans maintaining or obtaining housing. Another effect will be improved relationships with community partners that serve veterans, such as Veteran Affairs, County Veteran Service Representatives, Veterans of Foreign War Posts, American Legion Posts, Victory Village, Volunteers of America, and veteran liaisons at Lake Tahoe Community College and Folsom Lake College. That impact will last long after the year-long grant period has ended and allow all of our programs to reach more veterans. Our hope is to increase the number of veterans in contact with our system compared to last year. In 2025 we reached 46 veterans, and anticipate a 10 percent increase of reaching over 50 veterans in 2026-27.

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**How will you measure the impact of this project/program?**

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Measuring impact is built into the structure of the organization. Any person who encounters TCH undergoes a vulnerability assessment and their information is entered into the Homeless Management Information Database (confidential and secure). We will track data related to services provided using this database. We will be able to see if we are receiving more referrals from veteran service partners using the database.

Some of our impact will be less objective and more difficult to measure, although it is possibly more important. By performing outreach, more veterans will be aware of the services we provide. By providing some solutions for veterans, we will build trust between our team and veteran service providers. In the long term we expect that our ability to assist former service members will increase because of these efforts.

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**Is the project/program you are requesting funds for an ongoing program or project? If so, please describe how funding will be found to continue the project upon completion of this grant cycle.**

**What determines if your program/project continues on in regards to impact?**

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TCH has programs which are ongoing for our clients including Permanent Supportive Housing, Rapid Rehousing, Street Outreach, case management, medical respite, and day habilitation. We also are building programs for prevention/diversion from homelessness. Veterans are eligible for all of our existing programs, in addition to services available to veterans through specific veteran resources. This grant will assist us in performing veteran service partner outreach. Those efforts will outlive the grant cycle. The outreach should build a foundation for relationships between TCH and veteran service providers. TCH has been awarded funding for Rapid Rehousing and Street Outreach in prior years from federal and state sources, and we continue to apply for similar funds, which can be utilized by veterans if awarded. We actively seek grants for our clients, including veteran specific funds. Unrestricted donations are sometimes used for gap funding for clients as well, which could be applied in future years to maintain impact. .

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**Grant Budget**

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**Grant Program Revenue**

<b>Veteran's Grant Amount Requesting</b>	\$ 20000
<b>Other Contributions</b>	
<b>Fundraising revenue</b>	
<b>Total Revenue</b>	\$ 20000

**Grant Program Expenditures**

<b>Staff salaries, wages and benefits</b>	\$ 5000
<b>Occupancy and utilities</b>	\$ 12000
<b>Equipment</b>	

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<b>Supplies, materials and printing</b>	
<b>Travel and meetings</b>	\$ 500
<b>Marketing and advertising</b>	
<b>Staff and volunteer training</b>	
<b>Contract services</b>	
<b>Other</b>	\$ 2500
<b>Total Expenditures</b>	\$ 20000

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**Budget Narrative**

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**Budget Narrative**

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For the VOSP program, we will be applying \$20,000 as follows:

\$5,000 will be used to fund case managers. We anticipate that 1-2 case managers will work 8 hours monthly performing outreach and direct services for veterans referred to the program.

\$12,000 will be in direct funds for veterans experiencing homelessness or at risk of homelessness. We hope to directly serve 12 veterans with these funds, in addition to the impacts to others through our outreach programs. With \$12,000 we expect we will be able to house or divert from homelessness at least 1 veteran, and prevent an additional 11 from becoming homeless by assisting with utility payments or other financial assistance.

\$500 will be applied towards transportation expenses for case managers to meet directly with clients or resource providers throughout El Dorado County.

\$2,500 will be indirect costs - this is to support the expenses necessary to operate the organization that cannot be specifically assigned to a specific project. Included items might be rent, utilities, and accounting.

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### **Submit Grant Application**

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### **Signature and Affirmation**

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**By entering your full name below,  
you certify that all information is  
true and correct to the best of your  
knowledge.**

Marissa R. Muscat

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INTERNAL REVENUE SERVICE  
P. O. BOX 2508  
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: **AUG 17 2016**

TAHOE COALITION FOR THE HOMELESS  
PO BOX 13514  
SOUTH LAKE TAHOE, CA 96151

Employer Identification Number:

[REDACTED]

DLN:

17053095306026

Contact Person:

ZENIA LUK

ID# 31522

Contact Telephone Number:

(877) 829-5500

Accounting Period Ending:

June 30

Public Charity Status:

170(b)(1)(A)(vi)

Form 990/990-EZ/990-N Required:

Yes

Effective Date of Exemption:

July 27, 2015

Contribution Deductibility:

Yes

Addendum Applies:

No

Dear Applicant:

We're pleased to tell you we determined you're exempt from federal income tax under Internal Revenue Code (IRC) Section 501(c)(3). Donors can deduct contributions they make to you under IRC Section 170. You're also qualified to receive tax deductible bequests, devises, transfers or gifts under Section 2055, 2106, or 2522. This letter could help resolve questions on your exempt status. Please keep it for your records.

Organizations exempt under IRC Section 501(c)(3) are further classified as either public charities or private foundations. We determined you're a public charity under the IRC Section listed at the top of this letter.

If we indicated at the top of this letter that you're required to file Form 990/990-EZ/990-N, our records show you're required to file an annual information return (Form 990 or Form 990-EZ) or electronic notice (Form 990-N, the e-Postcard). If you don't file a required return or notice for three consecutive years, your exempt status will be automatically revoked.


If we indicated at the top of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

For important information about your responsibilities as a tax-exempt organization, go to [www.irs.gov/charities](http://www.irs.gov/charities). Enter "4221-PC" in the search bar to view Publication 4221-PC, Compliance Guide for 501(c)(3) Public Charities, which describes your recordkeeping, reporting, and disclosure requirements.

Letter 947

TAHOE COALITION FOR THE HOMELESS

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey I. Cooper". The signature is stylized and cursive.

Jeffrey I. Cooper  
Director, Exempt Organizations  
Rulings and Agreements