

File Number: PROJ 21-0002 Receipt No.: 3005  
Date Received: 3/19/2021 Amount: \$239

**APPEAL FORM**

(For more information, see Section 130.52.090 of the Zoning Ordinance)

Appeals must be submitted to the Planning Department with appropriate appeal fee. Please see fee schedule or contact the Planning Department for appeal fee information.

APPELLANT 20200628 420-0001 LLC | CCPA20-0012 | Charles Boldwyn

ADDRESS 2018 Lake Tahoe Blvd South Lake Tahoe, CA 96150

DAYTIME TELEPHONE (530) 427-4163

A letter from the Appellant authorizing the Agent to act in his/her behalf must be submitted with this appeal.

AGENT \_\_\_\_\_

ADDRESS \_\_\_\_\_

DAYTIME TELEPHONE \_\_\_\_\_

APPEAL BEING MADE TO: Board of Supervisors Planning Commission

ACTION BEING APPEALED (Please specify the action being appealed, i.e., approval of an application, denial of an application, conditions of approval, etc., and specific reasons for appeal. If appealing conditions of approval, please attach copy of conditions and specify appeal.)

This is an appeal from a decision by the El Dorado County Planning and Building Department ("Staff") related to the Meyers Commercial Cannabis Retail Selection with input provided by the County's Sheriff Department, Air Quality Management District, and the Planning Division. This appeal is brought by 20200628 420-0001 LLC a California Limited Liability Company ( " Appellant " ) also referred to as Charles Boldwyn and applicant CCPA20-0012.

Please see attached.

DATE OF ACTION BEING APPEALED March 5, 2021

  
Signature

March 19, 2021  
Date

2021 MAR 19 PM 4:03  
RECEIVED  
PLANNING DEPARTMENT



**Cash Register Receipt**  
County of El Dorado

**Receipt Number**  
**R30005**

DESCRIPTION	ACCOUNT	QTY	PAID
ProjectTRAK			\$239.00
PROJ21-0002	Address: 3025 US HWY 50	APN: 034342011	\$239.00
APPEALS FEES			\$239.00
ALL APPEALS	3720200 0240	0	\$239.00
<b>TOTAL FEES PAID BY RECEIPT:R30005</b>			<b>\$239.00</b>

Date Paid: Friday, March 19, 2021  
Paid By: boldwyn  
Cashier: ADM2  
Pay Method: CHK-PLACERVILLE 466

## **I. Introduction**

This is an appeal from a decision by the El Dorado County Planning and Building Department Staff ("Staff") related to the Meyers Commercial Cannabis Retail Selection with input provided by the County's Sheriff Department, Air Quality Management District, and the Planning Division. This appeal is brought by 20200628 420-0001 LLC a California Limited Liability Company ("Appellant") also referred to as Charles Boldwyn and applicant CCPA20-0012.

## **II. Background**

On or around May of 2020, the El Dorado County Planning and Building Department announced "procedures for submitting application materials and for scoring and selecting a candidate to go through the conditional use permit (CUP) process for one (1) available commercial cannabis retail license in Meyers, CA." Applicants were invited to provide Pre-Applications and a pay a fee to be considered for scoring and selection.(Exhibit 1)

In addition to providing a truthful and complete application, applicants were to "be reviewed by County staff with expertise in the corresponding fields and numerically scored by a multi-departmental, blind panel based on the following equally-rated criteria:

1. Distance to a Residence
2. Security Plan
3. Odor Control Plan
4. Background Check
5. Plan to prevent theft and access to cannabis and cannabis products by individuals under the age of 21 unless they have a valid medical cannabis card".(Exhibit 1) (the "Scoring Criteria")

Applications were "scored in each of the above criteria areas based on their completeness, thoughtfulness, creativity, and ability to meet and/or exceed the standards outlined in the County's application forms."(Exhibit 1)

Scoring criteria were "described as follows:

1. A score of 1 barely meets the minimum standards to be considered complete
2. A score of 2 marginally goes beyond minimum standards
3. A score of 3 exceeds minimum standards but is still an average plan
4. A score of 4 is greater than average but less than the best plan
5. A score of 5 is the best possible submittal"(Exhibit 1)

The Distance to a Residence criteria was scored as follows:

1. "A location that is directly adjacent to a Residence will be given a score of 1.
2. A location that is between 1 and 100 feet from a Residence will be given a score of 2.
3. A location that is between 101 and 200 feet from a Residence will be given a score of 3.
4. A location that is between 201 and 300 feet from a Residence will be given a score of 4.
5. A location that is greater than 301 feet from a Residence will be given a score of 5.

**Note** – the measurement will be taken from the closest property line to the closest property line of the two parcels."(Exhibit 1)

Prior to the deadline for application submission of 5:00PM, June 30, 2020, three (3) applicants submitted applications and Pre-Application payments (the "Applicants"). The Applicants were assigned "Pre-app File #s" of CCPA20-0011, CCPA20-0012, & CCPA20-0013 for Tahoe Honey Company ("THC"), Charles Boldwyn (defined above as "Appellant"), and Embarc ("Embarc") respectively.

On March 5, 2021, Staff notified by email each Applicant the results of the above scoring process and posted the results (the "Scoring Results") on the County's relevant website. (Exhibit 2) Scores were as follows (the "Scores"):

Pre-app File #	Applicant	Distance to a Residence	Security Plan	Odor Control Plan	Background Check	Plan to Prevent Theft and Access	Total
CCPA20-0011	Tahoe Honey Company	3	4	4	1	4	16
CCPA20-0012	Charles Boldwyn	1	5	3	5	5	19
CCPA20-0013	Embarc	2	4	5	5	4	20

Immediately upon receipt on March 5, 2021, Appellant notified Staff of Appellant's intent to appeal the decision and requested copies of the Applicants' applications for the purposes of evaluating their completeness, accuracy, truthfulness, and relative merits of each of the Scoring Criteria.

On March 10, 2021, Staff requested by email of each Applicant to "review their application file prior to the County releasing them" and to "redact any information that is sensitive or proprietary" and to "return the attachment by Friday, March 12".

On Monday, March 15, Staff released Applicants' pre-application files through the County's electronic public records center and Appellant immediately began reviewing the released pre-application files.

On Monday, March 15, Appellant notified Staff that Applicant Embarc had redacted significant portions of their pre-application and specifically had redacted their entire Odor Control Plan as well as what appeared to be parts of Embarc's application related to their proposed site in addition to omitting the release of their Security Plan. Appellant notified Staff that Appellant required this information for the purposes of ascertaining evidence as to the relative merits of the scores received by Embarc for the Scoring Criteria of Distance to a Residence and Odor Control Plan in particular and the fitness of the application in general. Appellant received neither a response from Staff nor complete pre-application files of the other Applicants with the information required to complete an evaluation of the factual basis on which the scores were derived. Given that the differentials in the Odor Control scores were determinative in Embarc receiving an overall score one point higher than Appellant, denying the ability of Appellant to

review Embarc's Odor Control Plan does not provide Appellant a reasonable opportunity to prepare an Appeal that will fully address all material issues regarding Staff's scoring of each application.\

### **III. Grounds for Appeal**

For the reasons provided below, Appellant should be granted a continuance on this Appeal and Applicant's should be compelled to authorize the release of pre-application files with only non-material and personally sensitive information redacted.

In the alternative, this Commission should receive evidence and make a determination that the Scores were calculated incorrectly and should be recalculated based on the evidence and arguments provided.

#### **A. Appellant should be granted a continuance and Applicant's should be compelled to authorize the release of pre-application files with only non-material and personally sensitive information redacted.**

Staff has devised a merit-based method for calculating the Scores by evaluating each Applicant's response to the Scoring Criteria. Staff has indicated that this process of evaluation and scoring was completed by County departments with relevant experience in each of the Scoring Criteria and was completed by blind panels. Except for the criteria of Distance to a Residence, each other category is entirely subjective in nature. Therefore, it is reasonable to assume that Staff scored each application based on the subjective merits of each response *relative* to the subjective merits of the opposing Applicants. This means that if these three (3) pre-application files were provided to other experts in each of the Scoring Criteria, they too should arrive at similar Scoring Results.

In order for Appellant to raise evidence based factual arguments as to why (i) Appellant should have received a higher score or why (ii) Applicant's should have received a lower score, Appellant would need to review each Applicant's submission in detail. Here, given that Applicants have redacted significant portions of their Applications Appellant is unable to review each Application to make any determination as to whether or not there is factual support of the resulting Scores.

Without access to the material components of each of the Applicant's pre-application files, Appellant is denied access to the very evidence upon which the scores were predicated and is materially disadvantaged from raising arguments that would go to show that the scores were calculated improperly.

Therefore, this Commission should continue this Appeal and direct all Applicants to release pre-application files with only non-material personally sensitive information redacted.

#### **B. Embarc was improperly scored on the criteria Distance to a Residence and their score should be reduced from two (2) points to one (1) point**

Applicant Embarc provided an application listing a property address of 3008 US HWY 50 and APN parcel numbers 034-671-005, 034-671-006, 034-671-1014. See Exhibit 3 - Embarc Traffic Impact Study and Exhibit 4 - Embarc Site Plan.

Embarc's score on the criteria Distance to a Residence was based on a measurement taken only from the lot on which the structure sits. If Embarc's score had been properly computed, Embarc would have received one (1) point in this category and Embarc and Appellant's total scores for this reason alone would have been identical even prior to any other issues addressed in this Appeal.

**1. All three APNs should be treated as one lot for the purposes of measuring distances to the nearest Residential Use**

On both Exhibit 3 and Exhibit 4 of its Application, Embarc clearly indicates that the two lots immediately adjacent to the lot on which the structure sits are part of the Site Plan and proposed project:

- a) On the Site Plan (Exhibit 4), the Property Boundary is denoted by a thick black line and is inclusive of all three (3) contiguous lots;
- b) On the Site Plan (Exhibit 4) the parking lot and driveway is located on one of these lots;
- c) On the Site Plan (Exhibit 4) when listing the "Distance from the centerline of any public or private roadway to the property line" it is measured to the empty lot adjacent to the structure;
- d) On the Site Plan (Exhibit 4), the distance from the property line to the structure is taken from the furthest boundary of the contiguous lots;
- e) All three lots share the same ownership: Lad Sierra LLC (Exhibit 4);
- f) When listing the adjacent parcels as required by the pre-application instructions, Embarc lists the parcels adjacent to the three (3) lots;
- g) Embarc's application envisions securing "the premises within 50 feet of any public entrance and exit" which evidences that Embarc intends to exercise control over the adjoining lots.

It is clear that Embarc believes that all three separate APNs should be included as part of the proposed project and thus the measurement should be taken from the Property Boundary as listed on Embarc's own Site Plan (Exhibit 4) rather than only from the lot itself.

**2. The immediately adjacent parcel is zoned for mixed use including residences**

The parcel immediately adjacent to the south west of Embarc's proposed site (APN 034-400-4) is listed on Embarc's Site Plan (Exhibit 4) as "Use: Commercial". This is not accurate. The Zoning is MAP-1 and the use is mixed. Located here at address 3030 US 50 is the USDA Forest Service Lake Tahoe Basin Management Unit Meyers Work Center which has several housing units in addition to other buildings serving other functions related to housing and supporting staff.

From the Meyers Area Plan (Exhibit 5):

USDA Forest Service Lake Tahoe Basin Management Unit (LTBMU). The LTBMU operates the existing Meyers Work Center located at 3030 US 50 in the Meyers Community Center District. It provides several services and facilities to the LTBMU throughout the Region. It contains three offices, **dormitory space to house** temporary or detail **staff**, a fleet garage and laboratory, and a fire station for the Tallac Hand Crew.

The Tallac Hand Crew provides land management agencies with wildland fire suppression and fuel management resources. In the summer, as many as 130 to 150 staff members are based out of the Meyers Work Center.

**3. Embarc's proposed location is closer to the nearest residential structure in absolute terms**

As a practical matter, the nearest residential building to Embarc's proposed structure is approximately 150' (Exhibit 6) whereas Appellant's distance to the nearest residential building is approximately 250' (Exhibit 7).

**C. Applicants Embarc and THC should have their applications re-scored or in the alternative disqualified based on their redactions**

In general, transparency and public oversight is a critical component of both fair governance and our legal system. When the government creates a process whereby certain individuals receive entitlements and others necessarily do not, this becomes even more important.

In addition to a merit-based pre-application, the County is relying on a Conditional Use Permit process to ensure that not only is the public informed and aware of potential cannabis businesses in the community, but that they are given the opportunity to provide input into property development and zoning changes that directly impact themselves, their families, their neighbors, and their community.

Upon being invited to apply for a CUP, applicants are reminded that all "information submitted as part of this scoring process must be included in the full application" (Exhibit 2). As this Commission is well aware, the entire contents of a CUP application, sensitive information excepting, are made available for public review. This is critical to maintaining the integrity of the process and ensures that public comment can be based on the facts of the proposed development project. Therefore, Applicants invited to apply must necessarily make public all the material components of their application that led to the score they have received.

Unfortunately, Applicants Embarc and THC have decided to redact significant portions of their application under the guise of "proprietary information". Knowing that this information will become public during the CUP process leads to only one logical conclusion: they are intentionally withholding information at this stage to obfuscate and diminish the ability of both the public to review and comment on these proposed projects but also, and more importantly and relevant to this Appeal, to disadvantage their competing applicants' ability to file an effective and fully informed Appeal regarding the scoring of their applications.

As raised above, Appellant cannot possibly provide a factual evidence based argument on the relative merits of the Applications without full and unredacted access to the material components of the application on which Applicants were scored, in particular the Odor Control Plan of Embarc.

Therefore, if this Commission should find that since these Applicants have taken the position that this redacted information is proprietary and can never become part of the public record, it is only equitable to all applicants as well as the community as a whole that *their applications should then be scored based only on the non-redacted information.* The Applicants cannot

conveniently change their position on the sensitivity of this information when convenient to their interests and to game a system that depends on transparency and Applicants acting in good faith. In the alternative, the Commission should disqualify both Embarc and THC for failure to provide publicly available information to the community in their applications..

**D. Appellant should have received a higher score on its Odor Control Plan**

Given the subjective and relative nature of scoring each application, meaning scores are not assigned in a vacuum but are inherently relative to the content and quality that an examiner is observing across all applications, and given the total redaction on the part of Embarc and the significant redaction on the part of THC, Appellant is challenged to provide specific evidence related to the relative merits of the Odor Control plans contained in Applicants' pre-applications. That said, Staff has incorrectly assigned Appellant's application too low of a score related to Odor Control.

The blame here can not entirely be placed on Staff but rather a process that doesn't quite recognize the practical reality of Odor Control in the context of a retail setting. It is well understood that of the licensed commercial cannabis activities (cultivation, manufacturing, testing, distribution, and retail) retail use has by far the lowest incidence of odor issues. A more appropriate approach here would be a binary one: either a facility controls its odor adequately for the protection and benefit from the community, its residents, and neighboring businesses, or it does not. There is not an Odor Control plan which limits some but not all odors and there is not a control plan that eliminates all odors better than another plan which also eliminates all odors.

The reality is that under California's commercial cannabis laws, a retailer can only accept cannabis goods which have been packaged prior to being delivered to the facility. This step alone mitigates the vast majority of opportunities for odor. Here, Appellant has specific and significant experience in constructing retail cannabis facilities having overseen the construction of the first one in 2015 and going on to be involved in the construction of no less than a dozen additional retail facilities and having either overseen or toured 100s of retail facilities. Through all of this experience, Appellant has learned that there are effectively three key points of controlling odor: prevention, elimination, and monitoring. Appellants application considers all three and has presented what can be understood as industry best practice for the control of odors:

*1. Prevention*

As indicated above, the first step of prevention happens on its own: all cannabis products received by the facility are pre-packaged. Additionally, Appellant has proposed to design and construct a dedicated inventory storage room. This room would be air controlled. With a purpose-built inventory storage room, Appellant can prevent odors from escaping into the common building space at the place where they are most concentrated.

*2. Elimination*

Odors transport via the air. Thus, the primary mechanism for eliminating odors that become released inside of a space is the HVAC system. Given the developments in California building code related to energy efficiency, all new construction is now built "tighter" than ever before.



This means that air-flow in new construction is inherently controlled as a practical matter. This makes eliminating odors in a newly constructed building in California relatively simple. One simply needs to design an HVAC system to remove odors from the air. There are only a couple of commercially available mechanisms to do so: carbon filtration and UV elimination. There is no one-size-fits-all system in these circumstances. Rather, the specific construction and materials of the building lead to a logical conclusion of the appropriate system. Proper ventilation has the added benefit of protection against risk of Covid-19 as current guidance is that ventilation is key to limiting the risk of exposure for workers and visitors to the facility alike.

Appellant has indicated in their application that they will contract an industry expert in HVAC odor elimination and Appellant is confident that by integrating this professional with the broader building design team (architect, engineering, etc.) they will be constructing a building that will inherently eliminate odors.

### 3. *Monitoring*

There's an adage that what gets measured, gets managed. Here, Appellant proposes to self-monitor the efficacy of their Odor Control plan by taking frequent readings for odor using the standards prescribed in Chapter 130.41 of the El Dorado County Municipal Code. Appellant proposes to take regular odor measurements using an olfactory meter to ensure continued compliance and to detect potential failures in the Odor Control system early on.

Though Appellant has been denied access to the other applications, it is known what buildings the Applicants have proposed for their use. Both Embarc and THC must retrofit existing structures with systems that will eliminate odor. In particular, Embarc intends to retrofit a relatively old building with wood siding over a wood frame and very old insulation and drywall. Contrarily, Appellant proposed plans to construct a building purpose-built for the proposed use with a specific design to ensure that all of the public concerns of cannabis are mitigated by the inherent design of the building including not only controlling odors but security and non-diversion. Objectively, retrofitting a building that was never designed to mitigate odors will be less effective than a newly constructed building designed with the latest technology and knowledge in the field of odor control.

The simple fact that Appellant proposes to build a new building which again has the strict air-flow requirements given the current California building code necessarily means that the Odor Control system in Appellant's building would be at least as effective as the competing Applicants and in all likelihood significantly more effective at controlling odors: better insulation in the walls; better insulation in the doors; better insulation in the ceilings; better designed airflow; purpose built inventory storage room with air control; better ventilation for Covid-19 safety; etc...

For the reasons stated above, Appellant should have received all five (5) available points related to the Odor Control Plan.

### **E. Embarc should be disqualified for providing an incomplete application**

Attention to detail and an ability to follow very prescriptive, multi-layered instructions is a critical component of operating in a highly regulated environment particularly with such a sensitive use. Embarc has demonstrated an inability to follow basic instructions and as a practical matter,

should have had their application disqualified as incomplete. A partial list of the deficiencies in their application are listed here:

1. No property owner authorization:
  - a) The current property owner of the Embarc's subject property is Lad Sierra LLC (Exhibit 4);
  - b) According to a Statement of Information filed on December 23, 2019 (Exhibit 8), Marjorie Daum is the sole Managing Member of Lad Sierra LLC;
  - c) No specific property owner authorization is included in Embarc's application;
  - d) Demonstrating control of the subject property is a threshold requirement to submitting a complete application.
2. No assessor's parcel map;
3. No Project Description Questionnaire;
4. Numerous Site Plan deficiencies (Exhibit 4):
  - a) Applicant name not clearly identified. Is it Gregory Daum? Embarc Meyers?;
  - b) Missing applicant address;
  - c) Missing applicant email address;
  - d) Vicinity map missing names of existing streets, cross streets, and project area within parcel;
  - e) No dimensions of required front, rear, and side yards (zoning setbacks);
  - f) No dimensions showing all required setbacks that apply to commercial cannabis businesses;
  - g) Incorrectly identifies uses as "commercial" on adjacent parcels. Parcel to the south west has a residential use;
  - h) Does not list location of nearest adjacent habitable structure:
    - (1) Structures on immediately adjacent parcel to the south west are habitable;
  - i) Does not list public utility easements (fire hydrant);
  - j) Does not list APNs on Summary Table;
  - k) Does not list square footage of lot on Summary Table;
5. No Form A Identifying Information;
6. No Form C.

Taken on their own, with the exception of the property owner authorization, one could take the position that these are relatively minor deficiencies. However, the lack of attention to detail speaks directly to Embarc's ability to execute on the plan they have provided. If they fail at following the simple instructions for the pre-application phase, it is unlikely they can implement, monitor, and ensure compliance of complex SOPs and regulatory requirements. Their application should be deemed incomplete and disqualified or in the alternative rescored while taking their demonstrated competence into account.

**F. Embarc should be disqualified for providing a misleading application**

If the above speaks to general incompetency, there are additional problems with Embarc's application that cannot be summarized as oversight and are more akin to potential fraud or at the least, intentional obfuscation of the true nature of Embarc as an applicant.

The most obviously misleading component of Embarc's application is the answer to what should be a simple question: who is the Applicant?

Is it Embarc? Who is Embarc? And what is the nature of Embarc's relationship to Gregory Daum? Who is ultimately responsible for the operations? Were background checks completed on all of the below people who likely meet the State's definition of "owners"?

1. Transportation Impact Study states that the Applicant is Gregory P. Daum;
2. Site Plan lists Embarc Meyers as applicant;
3. Name on Business Plan is Embarc Meyers LLC:
  - a) Formed on March 5, 2021 as a Single Member Managed Limited Liability Company (Exhibit 9);
  - b) Embarc's Business Plan states Greg Daum is President and Lauren Carpenter is CEO which can't be true of a single member managed LLC;
  - c) Mailing address is in Alameda;
  - d) Formed by Phyllis Newton who formed most of the additional entities listed below;
4. Applicant represents they are "Embarc" for purposes of operations:
  - a) Application paid for by Embarc LLC (Exhibit 10);
  - b) Gregory P Daum is not the President of "Embarc" as represented in Application (Exhibit 11);
5. Convoluted entity structuring

As shown below, there are many Embarc entities with varying control. It is common practice in commercial cannabis to use complicated entity structuring to hide the true nature of financial ownership and operational responsibility with the goal being to present certain individuals as 'owners' for the purposes of gaining regulatory favor while simultaneously reserving actual bona fide financial ownership (and associated profit interests) and control for a subset of individuals who may be viewed less favorably by regulators. Here, it would appear that Embarc is wanting to put forth Gregory Daum, a known and respected member of the local community with no actual knowledge of operating business in a deeply complex regulatory environment especially, by listing him as "President" while simultaneously referring to the nebulous "Embarc" to seemingly show specific experience in the regulated industry. The list below is information that is publicly available which goes to show that the true nature of financial ownership and control of "Embarc" is significantly complicated and convoluted:

- a) Embarc LLC (Exhibit 11):

- (1) Lauren Carpenter, Dustin Moore, and Kevin Schmidt are Managing Members;
- (2) Same Alameda mailing address;
- b) Embarc Tahoe LLC (Exhibit 12):
  - (1) Single Managing Member Christina Wilson;
  - (2) Same Alameda Mailing Address;
- c) Embarc License Holdings, LLC (Exhibit 13):
  - (1) Lauren Carpenter, Dustin Moore, and Kevin Schmidt are Managing Members;
  - (2) Same Alameda mailing address;
- d) Embarc Retail LLC (Exhibit 14):
  - (1) Owned by Embarc License Holdings LLC;
  - (2) Same Alameda mailing address;
- e) Embarc California LLC (Exhibit 15):
  - (1) Formed by Parker Sinclair with Sacramento addresses;
  - (2) No SOI filed;
- f) Embarc Events LLC (Exhibit 16):
  - (1) Single Managing Member Dustin Moore;
  - (2) Same Alameda mailing address;
- g) Embarc Contra Costa LLC (Exhibit 17):
  - (1) Single Managing Member George Miller;
  - (2) Same Alameda mailing address;
- h) Embarc Martinez LLC (Exhibit 18):
  - (1) Managed by Kevin Schmidt and George Miller;

It is not made clear within Embarc's application exactly who is applying on their behalf. On one hand, Embarc purports to be an industry expert and is making the case that given their industry experience, they are naturally the most qualified of all applicants. Yet at the same time, Gregory Daum is listed as the President of Embarc though he has not served in this capacity for any of Embarc's other entities. It would appear that Embarc is attempting to make a show of local ownership but it is likely the case the Embarc Meyers, LLC will enter into management contract agreements whereby the operations will be assumed by some other Embarc entity which will receive the majority of the financial benefit and exercise true control over Embarc Meyers LLC. Given the significant redactions specifically on the page listing Embarc's Executive Leadership, it is difficult to know exactly who is applying and who will be responsible for operating the Embarc store in Meyers.

Given this materially misleading information, Embarc's application should be disqualified for lacking truthfulness or clarity as to the bona fide applicants are and for clear intent to mislead the County as to the level of local ownership.

**G. Responses to points raised in the Appeal by THC**

**1. Incomplete background application**

THC alleges in its appeal that Appellant should be disqualified for typing rather than writing their answers in the Background Application, for failing to disclose admittedly non-relevant "crimes" and for omitting information related to "previous commercial cannabis employment history" yet

THC fails to provide any evidence in any form whatsoever other than a vague reference indicating that a “very brief internet search shows that he has also worked at a cannabis company called ShowGrow.” While the burden of proof rests squarely on THC to produce evidence of their allegations, taking their argument in the most favorable light, Appellant provides a response here to this allegation: While it is true that on the Background Application Appellant only listed Haven as the employer, what THC failed to understand was that the dates of employment listed encapsulate the time that the company was called ShowGrow. Haven was formed with the assets of ShowGrow so Appellant referred to this entire period with the name of the employer that would be easiest to reference by. There is no false statement here, and Appellant’s employment history is entirely accurate.

## **2. Failure to sign its background application**

THC has retained legal counsel to assist in the filing of their appeal who should know that legally, there is no functional difference in the current era between a “wet” handwritten signature and a “digital” signature especially during a period where most people are working remotely and most meetings are done virtually due to an ongoing global pandemic. The fact remains that Appellant duly and legally signed their background check.

## **3. El Dorado County Municipal Code Section 130.41.300(4)(C)**

THC claims that only Embarc and Appellant are potentially in violation of the above referenced county ordinance relating to school bus stops but THC is misreading the county ordinances and misunderstands the zoning maps if they think this potential issue is only related to Embarc and Appellant. Attached as Exhibit 19 to this Appeal is the Lake Tahoe Unified School District bus schedule for Lake Tahoe Environment Science Magnet School which clearly references a pickup at the intersection of Arrowhead and Modoc which, along with the map shown on Exhibit 20, shows that THC’s application would also be in violation of this ordinance section under this reading. The reality is that EVERY parcel in Meyers has this potential issue and disqualification at this stage in the process for this reason is an inappropriate and unpractical remedy This issue is best left to be resolved during the CUP process.

THC further claims that a building that is currently uninhabitable and unsafe and is slated to be razed as stated in Applicant’s own application “a place of worship.” The sole grounds for this claim are that the building was once allegedly used as a wedding chapel. This is an extremely inaccurate and bad faith mischaracterization of the building and at any rate there is clearly no potential violation as Appellant does not intend to operate a place of worship on the subject parcel or on the property that is set to be razed.

**EXHIBIT “1”**



MENU Planning Services Menu

# Planning Services

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## Meyers Commercial Cannabis Retail Selection & Award Procedures – Merit Based Review & Scoring

The following are procedures for submitting application materials and for scoring and selecting a candidate to go through the conditional use permit (CUP) process for the one (1) available commercial cannabis retail license in Meyers, CA. There is a cap of one (1) commercial cannabis retail storefront in Meyers based on the El Dorado County Board of Supervisors' May 12, 2020 amendments to County Code Section 130.41.300 - Retail Sale, Distribution, Indoor Cultivation, Laboratory Testing, and Manufacturing of Commercial Cannabis.

Applicants must submit a completed Commercial Cannabis Retail Pre-Application form, a Supplemental Submittal Information for Commercial Cannabis Retailer form, and a Security Plan and Background Check form, along with the Pre-Application payment of \$1,558 by 5:00 PM, June 30, 2020. Applicants must email Brendan Ferry at [brendan.ferry@edcgov.us](mailto:brendan.ferry@edcgov.us) to schedule an appointment to drop off the application materials at 924 B Emerald Bay Road, South Lake Tahoe, CA 96150 prior to that date. The Pre-Application fee is non-refundable.

Pre-Applications that are not deemed complete during the review period will be provided one 5 business day window for corrections to be made and may be resubmitted.

Pre-Applications will be reviewed by County staff with expertise in the corresponding fields and numerically scored by a multi-departmental, blind panel based on the following equally-rated criteria:

- Distance to a Residence
- Security Plan
- Odor Control Plan
- Background Check
- Plan to prevent theft and access to cannabis and cannabis products by individuals under the age of 21 unless they have a valid medical cannabis card

On a spectrum from 1 to 5, with 1 being the lowest score and 5 being the highest score, applications will be scored in each of the above criteria areas based on their completeness, thoughtfulness, creativity, and ability to be meet and/or exceed the standards outlined in the County's application forms. The scores from the five criteria above will then be added together and the applicant that receives the maximum score out of a possible 25 points will be selected to submit a full application for the commercial cannabis retail location in Meyers. A ranked list of applicants based upon total scores will be established. In the event of a tie, the applicant able to proceed will be selected by a lottery drawing. There is no appeal to the lottery drawing.

**The scoring criteria are generally described as follows:**

1. A score of 1 barely meets the minimum standards to be considered complete
2. A score of 2 marginally goes beyond minimum standards
3. A score of 3 exceeds minimum standards but is still an average plan
4. A score of 4 is greater than average but less than the best plan
5. A score of 5 is the best possible submittal

The following explains the specific scoring criteria for each criterion:

### Distance to a Residence

1. A location that is directly adjacent to a Residence will be given a score of 1.
2. A location that is between 1 and 100 feet from a Residence will be given a score of 2.
3. A location that is between 101 and 200 feet from a Residence will be given a score of 3.
4. A location that is between 201 and 300 feet from a Residence will be given a score of 4.
5. A location that is greater than 301 feet from a Residence will be given a score of 5.

**Note** – the measurement will be taken from the closest property line to the closest property line of the two parcels.

### Security Plan

1. A security plan that barely meets the minimum standards to be considered complete for the property's security will be given a score of 1.
2. A security plan that marginally goes beyond minimum standards for the property security will be given a score of 2.
3. A security plan that exceeds minimum standards but is still considered an average security plan for the subject property and for surrounding properties will be given a score of 3.
4. A security plan that provides a greater than average but less than the optimal amount of security both at the property and for surrounding properties will be given a score of 4.

5. A security plan that provides the best possible security both at the property and for surrounding properties will be given a score of 5.

## Odor Control Plan

1. An odor control plan that barely meets the minimum standards to be considered complete to control odor at the site and does not address odor control between properties will be given a score of 1.
2. An odor control plan that marginally goes beyond minimum standards to control odor both at the property and between surrounding properties will be given a score of 2.
3. An odor control plan that exceeds minimum standards but is still considered an average odor control plan to control and limit odor at the subject property and between surrounding properties will be given a score of 3.
4. An odor control plan that provides a greater than average but less than the optimal amount of odor control both at the property and between surrounding properties will be given a score of 4.
5. An odor control plan that provides the best possible odor control both at the property and between surrounding properties will be given a score of 5.

## Background Check

1. An applicant with a total of three or more relevant infractions or misdemeanors or one felony conviction on the background checks for all owners will be given a score of 1.
2. An applicant with two relevant infractions or misdemeanors on the background checks for all owners will be given a score of 2.
3. An applicant with one relevant misdemeanor on the background checks for all owners will be given a score of 3.
4. An applicant with one infraction on the background checks for all owners will be given a score of 4.
5. An applicant with an absolutely clean background check for all owners will be given a score of 5.

For purposes of a commercial cannabis application, a relevant infraction, misdemeanor, or felony is one that the Sheriff's Office determines "makes it more likely than not that any amount of funding for the operation will be or was derived from illegal activity or because the criminal history or other information discovered in the background check of an owner or spouse of an owner weighs against the owner's trustworthiness or ability to run a legal business in compliance with all regulations, including but not limited to the risk of involvement or influence by organized crime, prior convictions involving controlled substances or violent crimes, the likelihood that sales and income will not be truthfully reported, or the risk that cannabis will be illegally provided or sold to individuals under the age of 21".

**Note** – An additional fee may be required for the background check. Further, as part of the full application process there will be a more in-depth background check process.

**Plan to prevent theft and access to cannabis and cannabis products by individuals under the age of 21 unless they have a valid medical cannabis card**

1. A plan that barely meets the minimum standards to be considered complete for preventing theft and access to cannabis products by individuals under the age of 21 will be given a score of 1.
2. A plan that marginally goes beyond minimum standards for preventing theft and access to cannabis products by individuals under the age of 21 will be given a score of 2.
3. A plan that exceeds minimum standards but is still considered an average for preventing theft and access to cannabis products by individuals under the age of 21 will be given a score of 3.
4. A plan that provides a greater than average but less than the optimal amount of detail for preventing theft and access to cannabis products by individuals under the age of 21 will be given a score of 4.
5. A plan that provides the best possible detail for preventing theft and access to cannabis products by individuals under the age of 21 will be given a score of 5.

The County will post the ranked scores list and will notify applicants of their standing no later than October 1st, 2020.

The selected applicant must submit a full Commercial Cannabis Retail Application and the associated application fee within 5 business days of being notified of their selection.

If the selected applicant fails to submit a complete Application and applicable payment within 5 business days of being notified, that applicant will be disqualified and the applicant that scored second will be given the opportunity to submit a full application and payment within 5 business days of notification.

After the full application has been deemed complete by the County, the applicant will follow the outlined Conditional Use Permit process.

In the event that no qualified applicants are selected during the first 30-day submittal period, a second 30-day application submittal window will be opened by the County that follows the same process.

**Appeals** – any applicant that submitted a timely and complete pre-application may file a written appeal to the El Dorado County Planning Commission to challenge the scoring decision made by the Planning & Building Department within 10 business days of the notification of scoring results. The burden of establishing by satisfactory factual proof the applicability and elements of a challenge to the application process or decision shall be on the applicant. The applicant must submit full information in support of their appeal. Failure to raise each and every issue that is contested in the written appeal and provide appropriate support evidence will be grounds to deny the appeal and will also preclude the applicant from raising such issues in court. Failure to file a timely appeal shall constitute a failure to exhaust administrative remedies that shall preclude such person from challenging the application process or decision in court.

### Information

- About El Dorado County
- Grand Jury Reports
- Policies and Disclaimers

### Support

- Contact El Dorado County
- Download Adobe Reader
- Site Map

### Accessibility

- Text Only View
- Change Text Size
- Translation Disclaimer

### Employee Resources

- EDCNET
- EDC Human Resources
- EDC Risk Management



- [County Facility Maps](#)
- [Enterprise System Catalog - SB272](#)

• [Select Language](#)

• [Login](#)

© County of El Dorado | Emerald Bay background photo by Rod Hanna



## EXHIBIT "2"



# PLANNING AND BUILDING DEPARTMENT

## PLANNING DIVISION

<https://www.edcgov.us/Government/Planning>

---

### PLACERVILLE OFFICE:

2850 Fairlane Court, Placerville, CA 95667

#### BUILDING

(530) 621-5315 / (530) 622-1708 Fax

[bldgdept@edcgov.us](mailto:bldgdept@edcgov.us)

#### PLANNING

(530) 621-5355 / (530) 642-0508 Fax

[planning@edcgov.us](mailto:planning@edcgov.us)

### LAKE TAHOE OFFICE:

924 B Emerald Bay Rd

South Lake Tahoe, CA 96150

(530) 573-3330

(530) 542-9082 Fax

March 5, 2021

RE: Notification Letter - Meyers Commercial Cannabis Retail Selection – Merit Based Review & Scoring  
Application Number's CCPA20-0011, CCPA20-0012, & CCPA20-0013

To whom it may concern:

El Dorado County's Planning and Building Department has completed review of the Meyers Commercial Cannabis Retail Selection & Award Procedures – Merit Based Review & Scoring. On May 12, 2020, the El Dorado County Board of Supervisors adopted Ordinance amendments to County Code Section 130.41.300 – Retail Sale, Distribution, Indoor Cultivation, Laboratory Testing, and Manufacturing of Commercial Cannabis. The Ordinance amendments allowed for the addition of one (1) commercial cannabis retail storefront in Meyers in the Lake Tahoe Basin. In order to determine which applicant could submit a formal application for that retail storefront permit, El Dorado County staff established a scoring system to rank potential applicants to select the highest scoring applicant to go through the Conditional Use Permit process.

Staff was unable to meet the initial October 1, 2020 scoring release goal due to a number of factors, including wanting to ensure a fair, inclusive process. Delays in obtaining the necessary federal approvals to perform Livescan background checks also required an adjustment to the background check process, requiring the need for additional staff time to review materials and determine scores.

The information disclosed as part of this pre-application background scoring process will be verified during formal application, and any failure to disclose information for purposes of scoring may be grounds for disqualification. Pre-Applications were reviewed by County staff with expertise in the corresponding fields and numerically scored by a multi-departmental panel based on the following equally-rated criteria:

- Distance to a Residence
- Security Plan
- Odor Control Plan
- Background Check
- Plan to prevent theft and access to cannabis and cannabis products by individuals under the age of 21 unless they have a valid medical cannabis card

On a spectrum from 1 to 5, with 1 being the lowest score and 5 being the highest score, applications were scored in each of the above criteria areas based on their completeness, thoughtfulness, creativity, and ability to meet and/or exceed the standards outlined in the County's application forms. The scores from the five criteria above were then added together and the applicant that received the maximum score out of a possible 25 points is selected to submit a full application for the commercial cannabis retail location in Meyers.

Applications were independently scored by the departments with expertise in the corresponding fields and the individual category scores were not shared or discussed between departments during the scoring process. The scoring criteria are generally described as follows, with more refined criteria for each category that may be viewed on Planning's website:

1. A score of 1 barely meets the minimum standards to be considered complete
2. A score of 2 marginally goes beyond minimum standards

3. A score of 3 exceeds minimum standards but is still an average plan
4. A score of 4 is greater than average but less than the best plan
5. A score of 5 is the best possible submittal

A ranked list of applicants based upon total scores has been established.

Pre-app File #	Applicant	Distance to a Residence	Security Plan	Odor Control Plan	Background Check	Plan to Prevent Theft and Access	Total
CCPA20-0011	Tahoe Honey Company	3	4	4	1	4	16
CCPA20-0012	Charles Boldwyn	1	5	3	5	5	19
CCPA20-0013	Embarc	2	4	5	5	4	20

The applicant with the highest total score must submit a full Commercial Cannabis Retail Application and the associated application fee within 5 business days of the date of this letter.

If the selected applicant fails to submit a complete Application and applicable payment within 5 business days of the date of this letter, that applicant will be disqualified and the applicant that scored second will be given the opportunity to submit a full application and payment within 5 business days of notification. Similarly, if the applicant that scored second does not submit a full application within 5 business days of notification, the applicant scored third will be given the opportunity to submit a full application and payment within 5 days of notification.

After the full application has been deemed complete by the County, the applicant will follow the outlined Conditional Use Permit process. All information submitted as part of this scoring process must be included in the full application. Compliance with the Security Plan, Odor Control Plan, and Plan to Prevent Theft and Access submitted for this scoring process will be included as conditions in any permit granted. Changes in the project or plans that negatively impact or reduce key components of those plans may be grounds for disqualification given the reliance on those plans during the scoring process.

In the event that no qualified applicants are selected during the first submittal period or all three applications are disqualified, a second 30-day application submittal window will be opened by the County to allow for a second round of merit based review and scoring.

Appeals – any applicant that submitted a timely and complete pre-application may file a written appeal to the El Dorado County Planning Commission to challenge the scoring decision made by the Planning & Building Department within 10 business days of the notification of scoring results. The burden of establishing by satisfactory factual proof the applicability and elements of a challenge to the application process or decision shall be on the applicant. The applicant must submit full information in support of their appeal. Failure to raise each and every issue that is contested in the written appeal and provide appropriate support evidence will be grounds to deny the appeal and will also preclude the applicant from raising such issues in court. Failure to file a timely appeal shall constitute a failure to exhaust administrative remedies that shall preclude such person from challenging the application process or decision in court.

If you have questions or need additional information, please call the Planning Services office at (530) 621-5355 or email [cannabisinfo@edcgov.us](mailto:cannabisinfo@edcgov.us).

TIFFANY SCHMID, Director  
 Planning and Building Department  
 COUNTY OF EL DORADO

cc: Applicants

## **EXHIBIT “3”**



# COMMUNITY DEVELOPMENT SERVICES LONG RANGE PLANNING

2850 Fairlane Court, Placerville, CA 95667  
Phone (530) 621-4650, Fax (530) 642-0508

## Transportation Impact Study (TIS) – Initial Determination

The information provided with this form will be used by County staff to determine if the proposed project will be required to complete a Transportation Impact Study (TIS) or an On-Site Transportation Review (OSTR). If one or both are required, County staff will contact the applicant with more information about the required studies. Both studies are described in the TIS Guidelines, which can be found on the County's website. **An OSTR is typically required for all projects.**

Complete and submit this form along with a detailed project description and a site plan by mail, fax or email.

Mail: CDS, Long Range Planning  
Attn: Natalie Porter  
2850 Fairlane Court  
Placerville, CA 95667

Fax: (530) 642-0508  
Phone: (530) 621-5442  
Email: [natalie.porter@edcgov.us](mailto:natalie.porter@edcgov.us)

### Applicant Information:

Name: Gregory B. Daum  
Address: 3008 US HWY 50

Phone #: (530) 208-0682  
Email: embarcmeyers@gmail.com

### Project Information:

Name of Project: Embarc Meyers  
Project Location: 3008 US HWY 50  
APN(s): 034671005, 034671006, 034671014

Planning Number: \_\_\_\_\_  
Bldg Size: 6,144 sf  
Project Planner: \_\_\_\_\_  
Number of units: 1

Description of Project: (Use, Number of Units, Building Size, etc.)

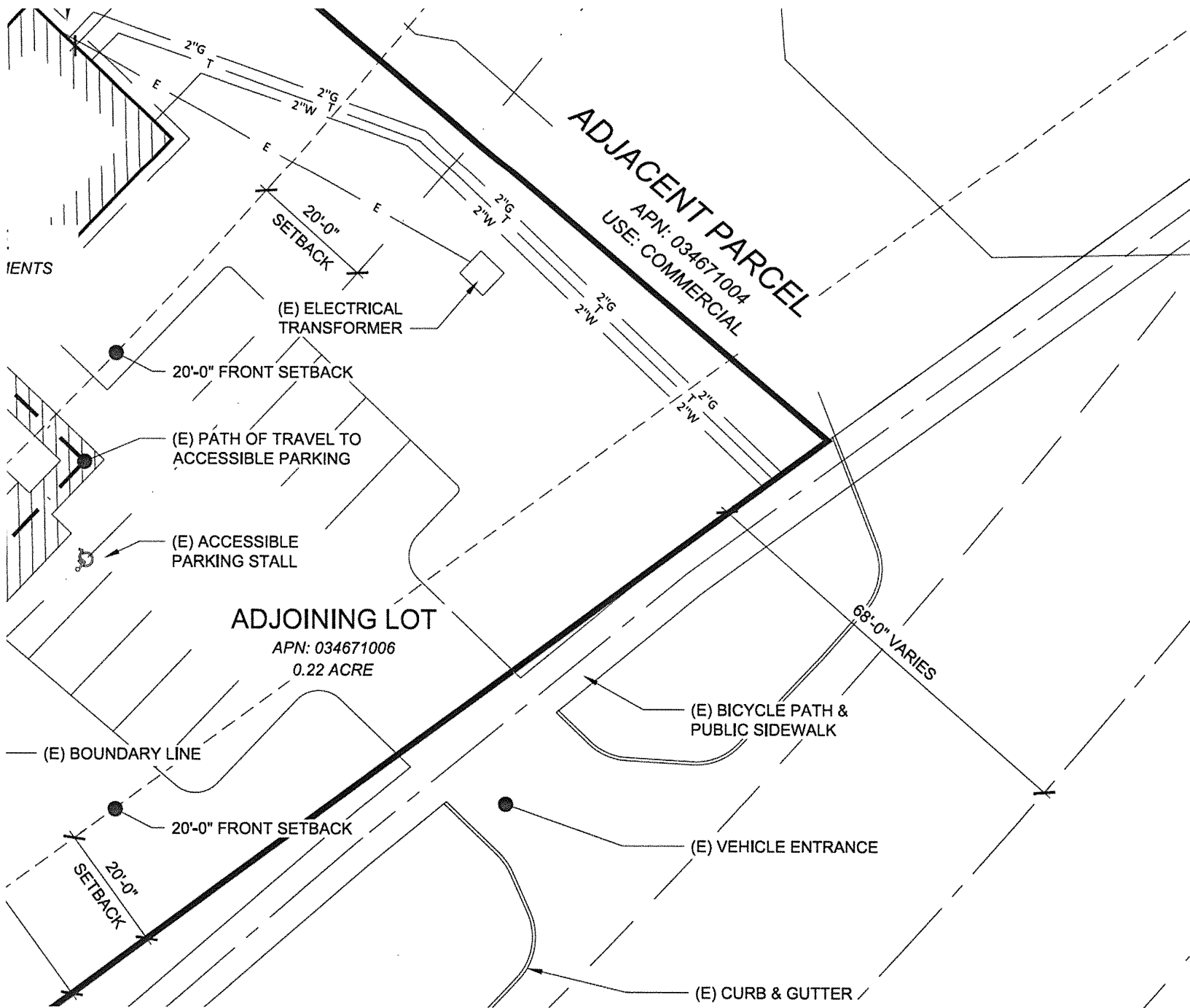
The project is a retail cannabis dispensary in a single tenant building totaling 6,144 square feet.

**Please attach a project site plan**

If an OSTR is required, the following information shall be evaluated and the findings signed and stamped by a registered Traffic Engineer or Civil Engineer, and shall be included with the project submittal:

1. Existence of any current traffic problems in the local area such as a high-accident location, non-standard intersection or roadway, or an intersection in need of a traffic signal
2. Proximity of proposed site driveway(s) to other driveways or intersections
3. Adequacy of vehicle parking relative to both the anticipated demand and zoning code requirements
4. Adequacy of the project site design to fully satisfy truck circulation and loading demand on-site, when the anticipated number of deliveries and service calls may exceed 10 per day
5. Adequacy of the project site design to provide at least a 25 foot minimum required throat depth (MRTD) at project driveways, include calculation of the MRTD
6. Adequacy of the project site design to convey all vehicle types
7. Adequacy of sight distance on-site
8. Queuing analysis of "drive-through" facilities

## **EXHIBIT “4”**



WALL CC

OPENING  
MAX HEI  
SETBACK  
FRONT:

ALLOWA

ACTUAL

UTILITY I  
FIRE DIS  
SCHOOL

VI



# EXHIBIT “5”

nearby areas within and outside the basin, particularly along US 50 between Twin Bridges and Stateline, NV.

California Department of Food and Agriculture, Division of Pest Exclusion. The Department of Food and Agriculture maintains the Meyers Inspection Station along US 50 near the center of the Plan Area. The inspection station's role is to prevent unwanted agricultural pests, hosts or other organisms from entering the state.

California Conservation Corps (CCC). The CCC is located in a new facility at 1949 Apache Avenue, next to the Tahoe Paradise Golf Course in the Meyers Community Center District. The site is used as a residential dormitory for up to 84 corps members and is currently expanding the facility to include a new kitchen and administrative wing with offices, computer lab, classrooms, and a conference room. The Corps' mission is to develop California's youth between the ages of 18 and 25 and enhance the state's natural resources and emergency response services. It engages in erosion control and forestry projects on a year round basis.

Lake Valley Fire Protection District. The district maintains the Lake Valley fire station and training center (Station 7) on a one and one-half acre site located at 2211 Keetak Street in the Meyers Industrial District. The site houses a three bay fire station, living quarters, modular classrooms, a practice burn tower and district administrative headquarters.

El Dorado County Community Development Agency, Transportation Division (ED CDA-TD). El Dorado County's road maintenance and snow removal facility is located on a two-acre site at 1121 Shakori Drive in the Meyers Industrial District. The facility also houses vehicle storage and repair and construction material storage.

El Dorado County Animal Services. El Dorado County's animal control facility and shelter is located at 1120 Shakori Street in the Meyers Industrial District. The facility provides animal control, pet adoption and shelter services.

El Dorado County Search and Rescue – Lake Tahoe Unit. El Dorado County Search and Rescue-Lake Tahoe Unit is located at 1834 Santa Fe Road in the Meyers Community Center District. The all-volunteer organization provides search and rescue missions in South Lake Tahoe and the surrounding wilderness area. Sworn Sheriff's deputies lead 30 to 40 member teams on approximately 50 missions annually.

South Tahoe Public Utility District (STPUD). STPUD's main treated effluent export transmission pipeline serving the south shore runs along US 50 and SR 89 through the Plan Area. STPUD provides water and sewer service to developed uses throughout the Plan Area. In 1989, STPUD purchased the Tahoe Paradise Water Company including two parcels of land and two older buildings at 1834 Santa Fe Street in the Meyers Community Center District. One parcel contains two existing structures - one of which is leased to El Dorado County Search and Rescue – Lake Tahoe Unit, while the second serves as additional District office and meeting space. The second parcel is vacant.

AT&T Inc. AT&T operates the Meyers Central Office, an unmanned switching station at 3107 US 50, near the intersection of US 50 and Apache Avenue in the Meyers Community Center District.

USDA Forest Service Lake Tahoe Basin Management Unit (LTBMU). The LTBMU operates the existing Meyers Work Center located at 3030 US 50 in the Meyers Community Center District. It provides several services and facilities to the LTBMU throughout the Region. It contains three offices, dormitory space to house temporary or detail staff, a fleet garage and laboratory, and a fire station for the Tallac Hand Crew. The Tallac Hand Crew provides land management agencies with wildland fire suppression and fuel management resources. In the summer, as many as 130 to 150

staff members are based out of the Meyers Work Center. The LTBMU also operates a fire station (formerly the LVFD station) next to the new LVFD fire station on Keetak Street in the Meyers Industrial District.

The LTBMU also operates the Meyers Inter-Agency Visitors Center, located at 3180 US 50 near Navahoe Drive in the Meyers Community Center District. The facility is operated under a partnership agreement with the Lake Tahoe Visitors Authority and the CTC. The center is generally seasonally staffed by the Lake Tahoe Visitors Authority and provides visitor information services as well as picnic areas.

Southwest Gas. Natural gas service is provided in the Plan Area by Southwest Gas.

Liberty Utilities. Electrical service is provided by Liberty Utilities (formerly Liberty Energy and Sierra Pacific Power Company). In 1986 and 1987, overhead electrical lines located along US 50 through portions of the Plan Area were converted to underground facilities. Telephone and cable television lines which were on overhead poles were also converted to underground service at the same time. Existing overhead utility lines run along US 50 west of the SR 89 intersection and along Keetak Street near the Industrial Tract.

Internet Service Providers. Charter Communications offers cable television, voice and internet services in the Plan Area. AT&T U-verse offers voice and internet services in the Plan Area. A fiber optic cable, owned and operated by AT&T, is located within the US 50 right of way. The fiber technology can carry more bandwidth than traditional copper cable, presenting an opportunity for future improvements to communication and data sharing in the Meyers Area Plan.

## B. PUBLIC SERVICES GOALS & POLICIES

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### PUBLIC SERVICES VISION

Meyers will continue to serve as a hub for public services and utilities that support the local and regional community.

#### Goals and Policies:

1. Goal: Public service and utility projects will be consistent with the Meyers Design Standards and Guidelines.  
*Policy 1.1: Public services and utility projects shall be designed consistent with the Meyers Community Design Map and Meyers Design Standards and Guidelines.*  
*Policy 1.2: Coordinate with the California Department of Transportation to consolidate highway directional signs within the Plan Area wherever feasible.*  
*Policy 1.3: Coordinate with Liberty Utilities and other utility providers with overhead lines visible from designated scenic highway corridors to convert the lines to underground facilities within the Plan Area.*
2. Goal: Provide communications and information infrastructure utilizing the best available technology.  
*Policy 2.1: Promote readily accessible distributed broadband internet service throughout the developed portions of the Plan Area.*
3. Goal: Relocate the agricultural inspection station to a location outside the Plan Area.

# EXHIBIT “6”



# EXHIBIT “7”



# EXHIBIT “8”





**Secretary of State  
Statement of Information  
(Limited Liability Company)**

**LLC-12**

19-E74204

**FILED**

In the office of the Secretary of State  
of the State of California

DEC 23, 2019

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee — \$20.00**

**Copy Fees — First page \$1.00; each attachment page \$0.50;  
Certification Fee - \$5.00 plus copy fees**

**This Space For Office Use Only**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)

LAD SIERRA LLC

**2. 12-Digit Secretary of State File Number**

200825510120

**3. State, Foreign Country or Place of Organization** (only if formed outside of California)

CALIFORNIA

**4. Business Addresses**

a. Street Address of Principal Office - Do not list a P.O. Box	City (no abbreviations)	State	Zip Code
418 Christie Drive	South Lake Tahoe	CA	96150
b. Mailing Address of LLC, if different than item 4a	City (no abbreviations)	State	Zip Code
PO Box 18268	South Lake Tahoe	CA	96151
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box	City (no abbreviations)	State	Zip Code
418 Christie Drive	South Lake Tahoe	CA	96150

**5. Manager(s) or Member(s)**

If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

a. First Name, if an individual - Do not complete Item 5b	Middle Name	Last Name	Suffix
Marjorie	L.	Daum	
b. Entity Name - Do not complete Item 5a			
c. Address	City (no abbreviations)	State	Zip Code
PO Box 18268	South Lake Tahoe	CA	96151

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL — Complete Items 6a and 6b only. Must include agent's full name and California street address.**

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
Tyler		Fair	
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box	City (no abbreviations)	State	Zip Code
3141 Hwy 50, Ste. B-1	South Lake Tahoe	CA	96150

**CORPORATION — Complete Item 6c only. Only include the name of the registered agent Corporation.**

c. California Registered Corporate Agent's Name (if agent is a corporation) — Do not complete Item 6a or 6b

**7. Type of Business**

a. Describe the type of business or services of the Limited Liability Company
Real Estate

**8. Chief Executive Officer, if elected or appointed**

a. First Name	Middle Name	Last Name	Suffix
b. Address	City (no abbreviations)	State	Zip Code

**9. The information contained herein, including any attachments, is true and correct.**

12/23/2019

tyler H. fair

LAD Sierra LLC

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

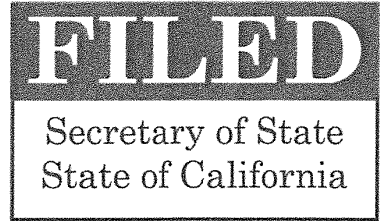
Address:

City/State/Zip: [ ]

**EXHIBIT “9”**



California Secretary of State  
Electronic Filing



LLC Registration – Articles of Organization

---

Entity Name: Embarc Meyers LLC

Entity (File) Number: 202107011552  
File Date: 03/05/2021  
Entity Type: Domestic LLC  
Jurisdiction: California

---

Detailed Filing Information

- 1. Entity Name: Embarc Meyers LLC
  
- 2. Business Addresses:
  - a. Initial Street Address of Designated Office in California: 3008 U.S. 50  
South Lake Tahoe, California 96150  
United States
  
  - b. Initial Mailing Address: 1616 webster street  
Alameda, California 94501  
United States
  
- 3. Agent for Service of Process: CALIFORNIA REGISTERED AGENT INC  
(C3730769)
  
- 4. Management Structure: One Manager
  
- 5. Purpose Statement: The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.

Electronic Signature:

The organizer affirms the information contained herein is true and correct.

Organizer: Phyllis Newton

**EXHIBIT “10”**



**Cash Register Receipt**  
County of El Dorado

**Receipt Number**  
**R23274**

DESCRIPTION	ACCOUNT	QTY	PAID
ProjectTRAK			\$1,558.00
CCPA20-0013 Address: 3008 US HWY 50 APN: 034671005			\$1,558.00
COMMERCIAL CANNABIS PRE APPLICATION			\$1,558.00
COMM CANNABIS PRE APP DOT	3620250 1409	0	\$369.00
COMM CANNABIS PRE APP EM	3800010 1401	0	\$86.00
COMM CANNABIS PRE APP PLN	3760100 PA0240	0	\$1,103.00
<b>TOTAL FEES PAID BY RECEIPT: R23274</b>			<b>\$1,558.00</b>

Date Paid: Friday, July 10, 2020

Paid By: Embarc LLC

Cashier: ADM2

Pay Method: CHK-PLACERVILLE 1001

**EXHIBIT “11”**



**Secretary of State**  
**Statement of Information**  
 (Limited Liability Company)

**LLC-12**

21-A20405

**FILED**

In the office of the Secretary of State  
 of the State of California

JAN 12, 2021

**This Space For Office Use Only**

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;**  
**Certification Fee - \$5.00 plus copy fees**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)  
 EMBARC LLC

**2. 12-Digit Secretary of State File Number**  
 201906610531

**3. State, Foreign Country or Place of Organization** (only if formed outside of California)  
 CALIFORNIA

**4. Business Addresses**

a. Street Address of Principal Office - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
b. Mailing Address of LLC, if different than item 4a 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

a. First Name, if an individual - Do not complete Item 5b Dustin	Middle Name	Last Name Moore	Suffix
b. Entity Name - Do not complete Item 5a			
c. Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL – Complete Items 6a and 6b only. Must include agent's full name and California street address.**

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box		City (no abbreviations)	State CA Zip Code

**CORPORATION – Complete Item 6c only. Only include the name of the registered agent Corporation.**

c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b  
 CALIFORNIA REGISTERED AGENT INC (C3730769)

**7. Type of Business**

a. Describe the type of business or services of the Limited Liability Company  
 Management

**8. Chief Executive Officer, if elected or appointed**

a. First Name	Middle Name	Last Name	Suffix
b. Address		City (no abbreviations)	State Zip Code

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]



**Attachment to  
Statement of Information  
(Limited Liability Company)**

**LLC-12A  
Attachment**

21-A20405

**A. Limited Liability Company Name**  
EMBARC LLC

This Space For Office Use Only

**B. 12-Digit Secretary of State File Number**  
201906610531

**C. State or Place of Organization (only if formed outside of California)**  
CALIFORNIA

**D. List of Additional Manager(s) or Member(s) - If the manager/member is an individual, enter the individual's name and address. If the manager/member is an entity, enter the entity's name and address. Note: The LLC cannot serve as its own manager or member.**

First Name Lauren	Middle Name	Last Name Carpenter	Suffix
Entity Name			
Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
First Name Kevin	Middle Name	Last Name Schmidt	Suffix
Entity Name			
Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code



**EXHIBIT “12”**



**Secretary of State**  
**Statement of Information**  
 (Limited Liability Company)

**LLC-12**

21-A20621

**FILED**

In the office of the Secretary of State  
 of the State of California

JAN 12, 2021

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**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;**  
**Certification Fee - \$5.00 plus copy fees**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)  
 EMBARC TAHOE LLC

<b>2. 12-Digit Secretary of State File Number</b> 201907010545	<b>3. State, Foreign Country or Place of Organization</b> (only if formed outside of California) CALIFORNIA
---	--

**4. Business Addresses**

<b>a. Street Address of Principal Office - Do not list a P.O. Box</b> 4035 Lake Tahoe Blvd.	City (no abbreviations) South Lake Tahoe	State CA	Zip Code 96150
<b>b. Mailing Address of LLC, if different than item 4a</b> 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
<b>c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box</b> 4035 Lake Tahoe Blvd.	City (no abbreviations) South Lake Tahoe	State CA	Zip Code 96150

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

<b>a. First Name, if an individual - Do not complete Item 5b</b> Christina	Middle Name	Last Name Wilson	Suffix
<b>b. Entity Name - Do not complete Item 5a</b>			
<b>c. Address</b> 4035 Lake Tahoe Blvd.	City (no abbreviations) South Lake Tahoe	State CA	Zip Code 96150

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL** – Complete Items 6a and 6b only. Must include agent's full name and California street address.

<b>a. California Agent's First Name</b> (if agent is not a corporation)	Middle Name	Last Name	Suffix
<b>b. Street Address</b> (if agent is not a corporation) - Do not enter a P.O. Box		City (no abbreviations)	State CA

**CORPORATION** – Complete Item 6c only. Only include the name of the registered agent Corporation.

**c. California Registered Corporate Agent's Name** (if agent is a corporation) – Do not complete Item 6a or 6b  
 CALIFORNIA REGISTERED AGENT INC (C3730769)

**7. Type of Business**

**a. Describe the type of business or services of the Limited Liability Company**  
 Retail Sales

**8. Chief Executive Officer, if elected or appointed**

<b>a. First Name</b>	Middle Name	Last Name	Suffix
<b>b. Address</b>		City (no abbreviations)	State CA

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]

**EXHIBIT "13"**



**Secretary of State**  
**Statement of Information**  
 (Limited Liability Company)

**LLC-12**

21-A20572

**FILED**

In the office of the Secretary of State  
 of the State of California

JAN 12, 2021

**This Space For Office Use Only**

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;**  
**Certification Fee - \$5.00 plus copy fees**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)  
 EMBARC LICENSE HOLDINGS LLC

**2. 12-Digit Secretary of State File Number**  
 202021311080

**3. State, Foreign Country or Place of Organization** (only if formed outside of California)  
 CALIFORNIA

**4. Business Addresses**

a. Street Address of Principal Office - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
b. Mailing Address of LLC, if different than item 4a 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

a. First Name, if an individual - Do not complete Item 5b Lauren	Middle Name	Last Name Carpenter	Suffix
b. Entity Name - Do not complete Item 5a			
c. Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL** – Complete Items 6a and 6b only. Must include agent's full name and California street address.

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box		City (no abbreviations)	State CA Zip Code

**CORPORATION** – Complete Item 6c only. Only include the name of the registered agent Corporation.

c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b  
 CALIFORNIA REGISTERED AGENT INC (C3730769)

**7. Type of Business**

a. Describe the type of business or services of the Limited Liability Company  
 Consulting

**8. Chief Executive Officer, if elected or appointed**

a. First Name	Middle Name	Last Name	Suffix
b. Address		City (no abbreviations)	State Zip Code

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]



**Attachment to  
Statement of Information  
(Limited Liability Company)**

**LLC-12A  
Attachment**

21-A20572

**A. Limited Liability Company Name**  
EMBARC LICENSE HOLDINGS LLC

This Space For Office Use Only

**B. 12-Digit Secretary of State File Number**  
202021311080

**C. State or Place of Organization (only if formed outside of California)**  
CALIFORNIA

**D. List of Additional Manager(s) or Member(s) - If the manager/member is an individual, enter the individual's name and address. If the manager/member is an entity, enter the entity's name and address. Note: The LLC cannot serve as its own manager or member.**

First Name Dustin	Middle Name	Last Name Moore	Suffix
Entity Name			
Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
First Name Kevin	Middle Name	Last Name Schmidt	Suffix
Entity Name			
Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code

**EXHIBIT "14"**



**Secretary of State**  
**Statement of Information**  
 (Limited Liability Company)

**LLC-12**

21-A20609

**FILED**

In the office of the Secretary of State  
 of the State of California

JAN 12, 2021

**This Space For Office Use Only**

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;**  
 Certification Fee - \$5.00 plus copy fees

1. <b>Limited Liability Company Name</b> (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.) EMBARC RETAIL LLC	
2. <b>12-Digit Secretary of State File Number</b> 202021311067	3. <b>State, Foreign Country or Place of Organization</b> (only if formed outside of California) CALIFORNIA

**4. Business Addresses**

a. Street Address of Principal Office - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
b. Mailing Address of LLC, if different than item 4a 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

a. First Name, if an individual - Do not complete Item 5b	Middle Name	Last Name	Suffix
b. Entity Name - Do not complete Item 5a Embarc License Holdings LLC			
c. Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL** – Complete Items 6a and 6b only. Must include agent's full name and California street address.

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box	City (no abbreviations)	State CA	Zip Code

**CORPORATION** – Complete Item 6c only. Only include the name of the registered agent Corporation.

c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b CALIFORNIA REGISTERED AGENT INC (C3730769)
---

**7. Type of Business**

a. Describe the type of business or services of the Limited Liability Company Retail Sales
---

**8. Chief Executive Officer, if elected or appointed**

a. First Name	Middle Name	Last Name	Suffix
b. Address	City (no abbreviations)	State	Zip Code

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

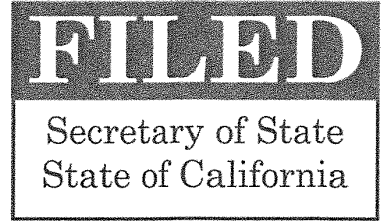
City/State/Zip: [ ]

**EXHIBIT "15"**





California Secretary of State  
Electronic Filing



LLC Registration – Articles of Organization

---

Entity Name: Embarc California LLC

Entity (File) Number: 202021310158  
File Date: 07/29/2020  
Entity Type: Domestic LLC  
Jurisdiction: California

---

Detailed Filing Information

- 1. Entity Name: Embarc California LLC
  
- 2. Business Addresses:
  - a. Initial Street Address of Designated Office in California: 1201 K Street, Suite 920  
Sacramento, California 95814  
United States
  
  - b. Initial Mailing Address: 1201 K Street, Suite 920  
Sacramento, California 95814  
United States
  
- 3. Agent for Service of Process: CALIFORNIA REGISTERED AGENT  
INC (C3730769)
  
- 4. Management Structure: One Manager
  
- 5. Purpose Statement: The purpose of the limited liability company is to engage in any lawful act or activity for which a limited liability company may be organized under the California Revised Uniform Limited Liability Company Act.

Electronic Signature:

The organizer affirms the information contained herein is true and correct.

Organizer: Parker Sinclair

**EXHIBIT "16"**



**Secretary of State**  
**Statement of Information**  
(Limited Liability Company)

**LLC-12**

21-A20527

**FILED**

In the office of the Secretary of State  
of the State of California

JAN 12, 2021

**This Space For Office Use Only**

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;**  
**Certification Fee - \$5.00 plus copy fees**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)

EMBARC EVENTS LLC

**2. 12-Digit Secretary of State File Number**

202008710051

**3. State, Foreign Country or Place of Organization** (only if formed outside of California)

CALIFORNIA

**4. Business Addresses**

a. Street Address of Principal Office - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
b. Mailing Address of LLC, if different than item 4a 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**5. Manager(s) or Member(s)**

If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

a. First Name, if an individual - Do not complete Item 5b Dustin	Middle Name	Last Name Moore	Suffix
b. Entity Name - Do not complete Item 5a			
c. Address 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL** – Complete Items 6a and 6b only. Must include agent's full name and California street address.

a. California Agent's First Name (if agent is not a corporation)	Middle Name	Last Name	Suffix
b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box		City (no abbreviations)	State CA Zip Code

**CORPORATION** – Complete Item 6c only. Only include the name of the registered agent Corporation.

c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b

CALIFORNIA REGISTERED AGENT INC (C3730769)

**7. Type of Business**

a. Describe the type of business or services of the Limited Liability Company

Event Management

**8. Chief Executive Officer, if elected or appointed**

a. First Name	Middle Name	Last Name	Suffix
b. Address		City (no abbreviations)	State Zip Code

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]

**EXHIBIT "17"**



**Secretary of State  
Statement of Information  
(Limited Liability Company)**

**LLC-12**

21-A20556

**FILED**

In the office of the Secretary of State  
of the State of California

JAN 12, 2021

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**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees – First page \$1.00; each attachment page \$0.50;  
Certification Fee - \$5.00 plus copy fees**

**1. Limited Liability Company Name** (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.)  
EMBARC CONTRA COSTA LLC

**2. 12-Digit Secretary of State File Number**  
201925910447

**3. State, Foreign Country or Place of Organization** (only if formed outside of California)  
CALIFORNIA

**4. Business Addresses**

<b>a. Street Address of Principal Office - Do not list a P.O. Box</b> 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
<b>b. Mailing Address of LLC, if different than Item 4a</b> 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501
<b>c. Street Address of California Office, if Item 4a is not in California - Do not list a P.O. Box</b> 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

<b>a. First Name, if an individual - Do not complete Item 5b</b> George	Middle Name	Last Name Miller	Suffix
<b>b. Entity Name - Do not complete Item 5a</b>			
<b>c. Address</b> 1616 1/2 Webster Street	City (no abbreviations) Alameda	State CA	Zip Code 94501

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL – Complete Items 6a and 6b only. Must include agent's full name and California street address.**

<b>a. California Agent's First Name (if agent is not a corporation)</b>	Middle Name	Last Name	Suffix
<b>b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box</b>		City (no abbreviations)	State CA
<b>Zip Code</b>			

**CORPORATION – Complete Item 6c only. Only include the name of the registered agent Corporation.**

**c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b**  
CALIFORNIA REGISTERED AGENT INC (C3730769)

**7. Type of Business**

**a. Describe the type of business or services of the Limited Liability Company**  
Retail Sales

**8. Chief Executive Officer, if elected or appointed**

<b>a. First Name</b>	Middle Name	Last Name	Suffix
<b>b. Address</b>		City (no abbreviations)	State CA
<b>Zip Code</b>			

**9. The information contained herein, including any attachments, is true and correct.**

01/12/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]

**EXHIBIT "18"**



**Secretary of State**  
**Statement of Information**  
(Limited Liability Company)

**LLC-12**

21-B04819

**FILED**

In the office of the Secretary of State  
of the State of California

FEB 24, 2021

**IMPORTANT — Read instructions before completing this form.**

**Filing Fee – \$20.00**

**Copy Fees –** First page \$1.00; each attachment page \$0.50;  
Certification Fee - \$5.00 plus copy fees

**This Space For Office Use Only**

<b>1. Limited Liability Company Name</b> (Enter the exact name of the LLC. If you registered in California using an alternate name, see instructions.) EMBARC MARTINEZ LLC	
<b>2. 12-Digit Secretary of State File Number</b> 201917910259	<b>3. State, Foreign Country or Place of Organization</b> (only if formed outside of California) CALIFORNIA

**4. Business Addresses**

<b>a. Street Address of Principal Office - Do not list a P.O. Box</b> 3503 Alhambra Avenue	City (no abbreviations) Martinez	State CA	Zip Code 94553
<b>b. Mailing Address of LLC, if different than item 4a</b> 3503 Alhambra Avenue	City (no abbreviations) Martinez	State CA	Zip Code 94553
<b>c. Street Address of California Office, if item 4a is not in California - Do not list a P.O. Box</b> 3503 Alhambra Avenue	City (no abbreviations) Martinez	State CA	Zip Code 94553

**5. Manager(s) or Member(s)** If no managers have been appointed or elected, provide the name and address of each member. At least one name and address must be listed. If the manager/member is an individual, complete Items 5a and 5c (leave Item 5b blank). If the manager/member is an entity, complete Items 5b and 5c (leave Item 5a blank). Note: The LLC cannot serve as its own manager or member. If the LLC has additional managers/members, enter the name(s) and addresses on Form LLC-12A (see instructions).

<b>a. First Name, if an individual - Do not complete Item 5b</b> Kevin	Middle Name	Last Name Schmidt	Suffix
<b>b. Entity Name - Do not complete Item 5a</b>			
<b>c. Address</b> 3503 Alhambra Avenue	City (no abbreviations) Martinez	State CA	Zip Code 94553

**6. Service of Process** (Must provide either Individual OR Corporation.)

**INDIVIDUAL –** Complete Items 6a and 6b only. Must include agent's full name and California street address.

<b>a. California Agent's First Name (if agent is not a corporation)</b>	Middle Name	Last Name	Suffix
<b>b. Street Address (if agent is not a corporation) - Do not enter a P.O. Box</b>		City (no abbreviations)	State CA

**CORPORATION –** Complete Item 6c only. Only include the name of the registered agent Corporation.

<b>c. California Registered Corporate Agent's Name (if agent is a corporation) – Do not complete Item 6a or 6b</b> CALIFORNIA REGISTERED AGENT INC (C3730769)
--

**7. Type of Business**

<b>a. Describe the type of business or services of the Limited Liability Company</b> Retail Sales
--

**8. Chief Executive Officer, if elected or appointed**

<b>a. First Name</b>	Middle Name	Last Name	Suffix
<b>b. Address</b>		City (no abbreviations)	State CA

**9. The information contained herein, including any attachments, is true and correct.**

02/24/2021

Phyllis Newton

Compliance

Date

Type or Print Name of Person Completing the Form

Title

Signature

**Return Address (Optional)** (For communication from the Secretary of State related to this document, or if purchasing a copy of the filed document enter the name of a person or company and the mailing address. This information will become public when filed. SEE INSTRUCTIONS BEFORE COMPLETING.)

Name: [ ]

Company:

Address:

City/State/Zip: [ ]



**Attachment to  
Statement of Information  
(Limited Liability Company)**

**LLC-12A  
Attachment**

21-B04819

**A. Limited Liability Company Name**  
EMBARC MARTINEZ LLC

This Space For Office Use Only

**B. 12-Digit Secretary of State File Number**  
201917910259

**C. State or Place of Organization (only if formed outside of California)**  
CALIFORNIA

**D. List of Additional Manager(s) or Member(s)** - If the manager/member is an individual, enter the individual's name and address. If the manager/member is an entity, enter the entity's name and address. Note: The LLC cannot serve as its own manager or member.

First Name George	Middle Name	Last Name Miller	Suffix
Entity Name			
Address 3503 Alhambra Avenue	City (no abbreviations) Martinez	State CA	Zip Code 94553
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code
First Name	Middle Name	Last Name	Suffix
Entity Name			
Address	City (no abbreviations)	State	Zip Code



**EXHIBIT "19"**

## Hybrid Lake Tahoe Environmental Science Magnet School

### Route A: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP

8:10	<u>JOB'S PEAK</u> & MARLETTE #2	RED LIGHT
8:15	<u>MANZANITA</u> & POPLAR	RED LIGHT
8:23	<u>MIDWAY</u> & PENTAGON	RED LIGHT
8:28	<u>WILDWOOD</u> & LARCH	RED LIGHT
8:35	<u>BECKA</u> & GLENWOOD	RED LIGHT
8:40	ARRIVE BIJOU SCHOOL	
8:55	BIJOU STARTS	

\*\*Transfer students to Route E @ Bijou School that attend LTESMS & Sierra House

\*\*Transfer Transitional Kinders to Route J @ Bijou School that attend Tahoe Valley School

### Route B: TAHOE VALLEY & LTEMPS PICK UP GRADES TK-5

7:57	<u>SAWMILL</u> & ECHO VIEW	RED LIGHT
8:12	<u>TAMOSHANTER</u> & ELKS CLUB	RED LIGHT
8:14	<u>ARAPAHOE</u> & COUNTRY CLUB	RED LIGHT
8:15	<u>ARAPHOE</u> & SAN DIEGO	RED LIGHT
8:18	<u>ARROWHEAD</u> & MODOC	RED LIGHT
8:19	<u>CORNELIAN</u> & KEETAK	RED LIGHT
8:20	<u>BLITZEN</u> & WASABE	RED LIGHT
8:21	<u>BLITZEN</u> & SHAKORI	RED LIGHT
8:22	<u>BLITZEN</u> & HAN	RED LIGHT
8:23	<u>BLITZEN</u> & SANTA CLAUS	RED LIGHT
8:26	<u>SANTA CLAUS</u> & ST. NICK	RED LIGHT
8:27	<u>SANTA CLAUS</u> & HWY. 89	RED LIGHT
8:31	<u>SOUTH UPPER TRUCKEE</u> & PORTAL	RED LIGHT
8:33	<u>SOUTH UPPER TRUCKEE</u> & EGRET	RED LIGHT
8:35	<u>SOUTH UPPER TRUCKEE</u> & 2 <sup>ND</sup> KEKIN	RED LIGHT
8:43	<u>UPPER TRUCKEE</u> & SAN BERNARDINO	RED LIGHT
8:45	<u>UPPER TRUCKEE</u> & KIKAPOO	RED LIGHT
8:46	<u>UPPER TRUCKEE</u> & KIOWA	RED LIGHT
8:47	<u>UPPER TRUCKEE</u> & COCHISE/KIOWA	RED LIGHT
8:48	<u>UPPER TRUCKEE</u> & CAYUGA	RED LIGHT
8:50	<u>MT. RAINIER</u> & MT. OLYMPIA	RED LIGHT
8:51	<u>MT. RAINIER</u> & LAKE TAHOE BLVD.	RED LIGHT
8:53	<u>DIXIE MTN.</u> @ VIEW CIRCLE	RED LIGHT
8:55	<u>DIXIE MTN.</u> @ N. UPPER TRUCKEE	RED LIGHT
8:57	<u>LAKE TAHOE BLVD.</u> & CLEARVIEW/MULEDEER	RED LIGHT
9:05	ARRIVE TAHOE VALLEY	
9:25	TAHOE VALLEY STARTS	
9:06	<u>Route B: Depart Tahoe Valley with students for LTESMS</u>	
9:18	ARRIVE LTESMS	
9:30	LTESMS STARTS	

**Route D: LTESMS & TAHOE VALLEY PICK UP GRADES TK-5**

8:39	<u>STOCKTON &amp; CHRIS</u>	RED LIGHT
8:42	<u>STOCKTON &amp; OSBORNE</u>	RED LIGHT
8:45	<u>PINTER &amp; STOCKTON</u>	RED LIGHT
8:47	<u>CARSON &amp; PINTER</u>	RED LIGHT
8:49	<u>CARSON &amp; BERTHA</u>	RED LIGHT
8:51	<u>CARSON &amp; WILLIAMS</u>	RED LIGHT
8:56 TV & LTESMS Only	<u>JUBILEE KIDS ACADEMY ON HELEN AVE</u>	RED LIGHT
9:05	ARRIVE TAHOE VALLEY Transfer LTESMS students to Route B	
9:25	TAHOE VALLEY STARTS	
9:06	<u>Route B: Depart Tahoe Valley with students for LTESMS</u>	

**Route E: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP**

8:10 Bijou only	<u>B &amp; TATA</u>	RED LIGHT
8:15-Bijou only	<u>WASHINGTON &amp; TAHOE KEYS</u>	RED LIGHT
8:20-Bijou only	<u>STOCKTON &amp; CHRIS</u>	RED LIGHT
8:22-Bijou only	<u>PINTER &amp; STOCKTON</u>	RED LIGHT
8:23-Bijou only	<u>CARSON &amp; PINTER</u>	RED LIGHT
8:25-Bijou, SH & LTESMS ONLY	<u>BLACKBART &amp; ORMSBY</u>	RED LIGHT
8:31 SH & TV TK only	<u>PIONEER TRAIL &amp; 2ND RALPH</u>	RED LIGHT
8:32 SH & TV TK only	<u>PIONEER TRAIL &amp; 2ND BODE</u>	RED LIGHT
8:33 SH & TV TK only	<u>PIONEER TRAIL &amp; PONY EXPRESS</u>	RED LIGHT
8:35 SH & TV TK only	<u>PIONEER Trl. @Bus Stop past TERRACE APTS.</u>	RED LIGHT
8:40	ARRIVE BIJOU SCHOOL	
8:55	BIJOU STARTS	

\*\*Get LTESMS transfers from all Bijou Buses at Bijou

\*\*Transfer Transitional K's to Route J that attend Tahoe Valley @ Bijou

8:47	<u>SPRUCE AVE @ CATALYST KIDS DAY CARE</u>	RED LIGHT
9:00	ARRIVE SIERRA HOUSE SCHOOL	
9:25	SIERRA HOUSE STARTS	
<b>9:06AM</b>	<u>Route E: LEAVES SIERRA HOUSE WITH ALL TRANSFERS GOING TO LTESMS</u>	
9:11 LTESMS ONLY	<u>PIONEER FRONTAGE &amp; WASHOAN</u>	RED LIGHT
9:12 LTESMS ONLY	<u>PIONEER FRONTAGE &amp; GLEN EAGLES</u>	RED LIGHT
9:18	ARRIVE LTESMS	
9:30	LTESMS STARTS	

**Route F: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP**

7:53	<u>CHEYENNE &amp; APACHE</u>	RED LIGHT
7:55	<u>Parking Lot @Tahoe Paradise Golf Course/Holiday Market</u>	RED LIGHT
8:00	<u>ATOROI &amp; MANDAN</u>	RED LIGHT
8:03	<u>TIONONTATI &amp; OFLYING</u>	RED LIGHT
8:05	<u>TIONONTATI &amp; ELKS CLUB</u>	RED LIGHT
8:09	<u>PIONEER FRONTAGE &amp; WASHOAN</u>	RED LIGHT
8:14	<u>SUSQUEHANA &amp; MINICONJOU</u>	RED LIGHT
8:18	<u>GOLDENBEAR &amp; JACARALLO</u>	RED LIGHT
8:20	<u>LONE INDIAN &amp; SIERRA</u>	RED LIGHT
8:25-Bijou & Sierra House	<u>2490 COUGAR TRAIL</u>	RED LIGHT
8:30 Bijou & Sierra House	<u>SIERRA HOUSE SCHOOL</u>	RED LIGHT

8:40 ARRIVE BIJOU SCHOOL

8:55 BIJOU STARTS

\*\*Transfer students to Route E at Bijou that attend LTESMS & Sierra House

\*\*Transfer Transitional K's to Route J at Bijou that attend Tahoe Valley.

**Route G: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP**

8:10 774 Julie --Katie's Day Care students only RED LIGHT

8:15 Bijou & SH Only 2111 SOUTH AVE RED LIGHT

8:17 Bijou & SH Only JUBILEE KIDS ACADEMY ON HELEN AVE RED LIGHT

8:24 MURIETTA & BOZEMAN RED LIGHT

8:30 STEVEN & KELLER RED LIGHT

8:33 ROCKY POINT & PRIMROSE RED LIGHT

8:37 BI, SH, TV & LTESMS 1121 BOWERS --Learn and Play Day Care kids only

8:40 ARRIVE BIJOU SCHOOL

8:55 BIJOU STARTS

\*\*Transfer students to Route E that attend LTESMS & Sierra House @ Bijou School

\*\*Transfer Transitional Kinders to Route J that attend Tahoe Valley @ Bijou School

**ROUTE H: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP**

8:15 SILVER DOLLAR & PONDEROSA (STEP BY STEP DAY CARE) RED LIGHT

8:22 LOS ANGELES & SACRAMENTO RED LIGHT

8:25 FRESNO & TALLAC RED LIGHT

TK & Day Care only 8:27 LAKEVIEW & FRESNO RED LIGHT

8:28 LAKEVIEW & SACRAMENTO RED LIGHT

8:30 LAKEVIEW & PASADENA RED LIGHT

8:32 LAKEVIEW & RIVERSIDE RED LIGHT

8:40 ARRIVE BIJOU SCHOOL

8:55 BIJOU STARTS

8:47 SH & TV TK SONORA & FOREST RED LIGHT

8:51 SH & TV TK SONORA & BIRCH RED LIGHT

8:54 SH & TV TK SONORA & SPRUCE RED LIGHT

9:02 ARRIVE SIERRA HOUSE SCHOOL

9:25 SIERRA HOUSE SCHOOL STARTS

\*\*Transfer students to Route E: that attend LTESMS

Route E: LEAVES @ 9:06

\*\*Transfer Transitional Kinders's to Route J: that attend Tahoe Valley. Route J: LEAVES @ 9:06

**ROUTE I: TAHOE VALLEY & LTESMS PICK UP GRADES K-5**

8:25	<u>SILVER DOLLAR</u> & PONDEROSA (Step by Step day care)	RED LIGHT
8:30	<u>TAHOE KEYS</u> & SKY MEADOWS	RED LIGHT
8:31	<u>TAHOE KEYS</u> & WYOMING	RED LIGHT
8:32	<u>JEFFREY</u> & TAHOE KEYS	RED LIGHT
8:33	<u>TAHOE KEYS</u> & TEXAS	RED LIGHT
8:36	<u>CAPRI</u> & BALBOA	RED LIGHT
8:37	<u>CAPRI</u> & INVERNESS	RED LIGHT
8:40	<u>2233 VENICE</u> & DANUBE	RED LIGHT
8:41	<u>2031 VENICE</u> & CHRISTIE	RED LIGHT
8:42	<u>VENICE</u> & ALPINE	RED LIGHT
8:43	<u>15th</u> & ROGER	RED LIGHT
8:44	<u>572 ELOISE</u>	RED LIGHT
8:46	<u>10TH</u> & JAMES	RED LIGHT
8:48	<u>JAMES</u> & 12TH	RED LIGHT
8:50	<u>12TH</u> & ANITA	RED LIGHT
8:52	<u>TAHOE ISLAND</u> & BIG PINE	RED LIGHT
8:55	ARRIVE TAHOE VALLEY-Transfer all LTESMS students to Route F	

855-905 Supervise LTESMS transfer students until Route B arrives,  
help them onto route B..do not leave until Route B departs....9:06

9:25 TAHOE VALLEY STARTS

9:06 Route B: Depart Tahoe Valley with students for LTESMS

**ROUTE J: BIJOU, SIERRA HOUSE, LTESMS GRADES K-5 & TAHOE VALLEY TK PICK UP**

8:24	<u>AL TAHOE School</u> Appleseeds Academy	RED LIGHT
8:27	<u>RUFUS ALLEN</u> & PICKETT	RED LIGHT
8:31	<u>3336 SANDY WAY</u> (Over the Rainbow Day Care)	RED LIGHT
8:33	<u>MONO</u> & TAKELA	RED LIGHT
8:36	<u>FAIRWAY</u> & CLOVERDALE	RED LIGHT
8:37	<u>FAIRWAY</u> & PINECREST	RED LIGHT
8:40	ARRIVE BIJOU SCHOOL	
8:55	BIJOU STARTS	

\*\*Transfer students to Route E: that attend LTESMS @ BIJOU School

\*\* Get all Transitional K's that transfer from all other buses that attend TV @ BIJOU

8:50 DEPART BIJOU

9:00 ARRIVE SIERRA HOUSE SCHOOL

9:25 SIERRA HOUSE STARTS

9:06 DEPART SIERRA HOUSE FOR TAHOE VALLEY WITH ALL TK's  
(ONLY TAHOE VALLEY Transitional Kinders are allowed to ride this transfer bus)

9:15 ARRIVE TAHOE VALLEY

9:25 TAHOE VALLEY STARTS

# Hybrid Lake Tahoe Environmental Science Magnet School

1:45

**Route A: LTESMS TAKE HOME GRADES K-5**

<b><u>DEPART LTESMS</u></b>	RED LIGHT/ESCORT
<b><u>CORNELIAN &amp; KEETAK</u></b>	RED LIGHT/ESCORT
<b><u>CHEYENNE &amp; NAVAHOE</u></b>	RED LIGHT/ESCORT
<b><u>CHEYENNE &amp; APACHE</u></b>	RED LIGHT/ESCORT
<b><u>Parking Lot @Tahoe Paradise Golf Course/Holiday Market</u></b>	RED LIGHT/ESCORT
<b><u>ATRORI &amp; MANDAN</u></b>	RED LIGHT/ESCORT
<b><u>TIONONTATI &amp; OFLYING</u></b>	RED LIGHT/ESCORT
<b><u>TIONONTATI &amp; ELKS CLUB</u></b>	RED LIGHT/ESCORT
<b><u>PIONEER FRONTAGE &amp; GLEN EAGLES</u></b>	RED LIGHT/ESCORT
<b><u>PIONEER FRONTAGE &amp; WASHOAN</u></b>	RED LIGHT/ESCORT
<b><u>SUSQUEHANA &amp; MINICONJOU</u></b>	RED LIGHT/ESCORT
<b><u>JACARILLO &amp; GOLDENBEAR</u></b>	RED LIGHT/ESCORT
<b><u>LONE INDIAN &amp; SIERRA</u></b>	RED LIGHT/ESCORT
<b><u>2490 COUGAR</u></b>	RED LIGHT/ESCORT
<b><u>SIERRA HOUSE SCHOOL</u></b>	RED LIGHT/ESCORT
<b><u>COPPER &amp; AMADOR</u></b>	RED LIGHT/ESCORT
<b><u>BLACKBART &amp; 1st ORMSBY</u></b>	RED LIGHT/ESCORT
<b><u>STOCKTON &amp; OSBORNE</u></b>	RED LIGHT/ESCORT
<b><u>STOCKTON &amp; PINTER</u></b>	RED LIGHT/ESCORT
<b><u>CARSON &amp; PINTER</u></b>	RED LIGHT/ESCORT
<b><u>CARSON &amp; WILLIAM</u></b>	RED LIGHT/ESCORT
<b><u>LOS ANGELES &amp; SACRAMENTO</u></b>	RED LIGHT/ESCORT
<b><u>FRESNO &amp; TALLAC</u></b>	RED LIGHT/ESCORT
<b><u>LAKEVIEW &amp; SACRAMENTO</u></b>	RED LIGHT/ESCORT

1:45

**Route B: LTESMS TAKE HOME GRADES K-5**

<b><u>DEPART LTESMS</u></b>	RED LIGHT/ESCORT
<b><u>TAMOSHANTER &amp; MEADOWVALE DR.</u></b>	RED LIGHT/ESCORT
<b><u>TAMOSHANTER &amp; ELKS CLUB</u></b>	RED LIGHT/ESCORT
<b><u>2111 SOUTH AVE.</u></b>	RED LIGHT/ESCORT
<b><u>JUBILEE KIDS ACADEMY (HELEN AVE)</u></b>	RED LIGHT/ESCORT
<b><u>TAHOE KEYS &amp; SKY MEADOWS</u></b>	RED LIGHT/ESCORT
<b><u>WYOMING &amp; TAHOE KEYS</u></b>	RED LIGHT/ESCORT
<b><u>JEFFERY &amp; TAHOE KEYS</u></b>	RED LIGHT/ESCORT
<b><u>TEXAS &amp; TAHOE KEYS</u></b>	RED LIGHT/ESCORT
<b><u>CAPRI &amp; BALBOA</u></b>	RED LIGHT/ESCORT
<b><u>TAHOE VALLEY SCHOOL</u></b>	RED LIGHT
<b><u>SILVER DOLLAR &amp; PONDEROSA_ (STEP BY STEP day care)</u></b>	RED LIGHT/ESCORT
<b><u>MURIETTA &amp; BOZMAN</u></b>	RED LIGHT/ESCORT

**Route C: LTESMS TAKE HOME GRADES K-5**

approx. 1:45

SEAT UP FRONT

No Crossing Pioneer Trl

**DEPART LTESMS**

**Appleseeds @ Al Tahoe Site**

**BOYS & GIRLS CLUB @ The Rec. Center on Rufus Allen**

**SPRUCE AVE @ CATALYST KIDS DAY CARE**

**PLUM & JANET**

**PIONEER TRAIL & PONY EXPRESS**

**STEVEN & KELLER**

**ROCKY POINT & PRIMROSE**

**MANZANITA & POPLAR**

**SONORA & FOREST**

**BOWERS & ALDER**

**1121 BOWERS** -Learn & Play day care only

RED LIGHT  
RED LIGHT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT

**Route F: LTESMS TAKE HOME GRADES K-5**

1:45

**DEPART LTESMS**

**BLITZEN & WASABE**

**BLITZEN & SHAKORI**

**BLITZEN & HAN**

**BLITZEN & SANTA CLAUS**

**SANTA CLAUS & ST. NICK**

**SOUTH UPPER TRUCKEE & PORTAL**

RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT  
RED LIGHT/ESCORT

Take Home only-not when snow is on the road-Main Stop Portal

**SOUTH UPPER TRUCKEE & MEMORY LANE**

RED LIGHT/ESCORT

**SOUTH UPPER TRUCKEE & EGRET**

RED LIGHT/ESCORT

**SOUTH UPPER TRUCKEE & 2ND KEKIN**

RED LIGHT/ESCORT

**UPPER TRUCKEE & SAN BERNARDINO**

RED LIGHT/ESCORT

**UPPER TRUCKEE & KIKAPOO**

RED LIGHT/ESCORT

**UPPER TRUCKEE & KIOWA**

RED LIGHT/ESCORT

**UPPER TRUCKEE & COCHISE/KIOWA**

RED LIGHT/ESCORT

**UPPER TRUCKEE & CAYUGA**

RED LIGHT/ESCORT

**MT. RAINIER DR & MT. OLYMPIA/SNOW MOUNTAIN DR.**

RED LIGHT/ESCORT

**MT.RAINIER & LAKE TAHOE BLVD.**

RED LIGHT/ESCORT

**DIXIE MTN. @ VIEW CIRCLE**

RED LIGHT/ESCORT

**DIXIE MTN. @ N. UPPER TRUCKEE**

RED LIGHT/ESCORT

**LAKE TAHOE BLVD. & CLEARVIEW/MULEDEER**

RED LIGHT/ESCORT

**JULIE & B (Tahoe Verde)**

RED LIGHT/ESCORT

**D & BONANZA**

RED LIGHT/ESCORT

**JULIE & LAKE TAHOE BLVD.**

RED LIGHT/ESCORT

**848 GLORENE** (Lake Tahoe Pre-School)

RED LIGHT/ESCORT

**10th & ROGER**

RED LIGHT/ESCORT

**10th & JULIE**

RED LIGHT/ESCORT

**JAMES & 10TH**

RED LIGHT/ESCORT

11/11/2016 10:11:11 AM

1 1 1 1

**EXHIBIT "20"**



