CEDAC EXECUTIVE SUMMARY

Board of Supervisors Meeting

March 25, 2013

Enclosed find supportive and complimentary information to the Community Economic Development Advisory Committee's (CEDAC) presentation to the Board of Supervisors on March 25 2013,

CEDAC will present a comprehensive, "programmatic" process to continue implementation of the General Plan. Our goal is to elevate and contrast inclusive comprehensive planning (including implementation measures requiring community involvement) over the prior linear, reactive approach of El Dorado County (EDC). Under EDAC (Economic Development Advisory Committee) this comprehensive approach has led our county to evolve with a focus on Future Planning, community identification via the Community Economic Development Advisory Committee (CEDAC) and new Council of Communities.

BACKGROUND - COMPREHENSIVE PROCESS

As of early 2011, EDC was mired in the linear planning mud. In January, 2011 EDAC presented a comprehensive plan that identified four key focus areas: a lack of local jobs, severe retail leakage, a lack of moderate-income level housing and a need for agricultural and natural resources protection and expansion. At that time the BOS adopted a Resolution of Intention (ROI) supporting a focus on these four areas.

Following the 2011 General Plan (GP) 5-year review program presented by staff, the BOS adopted three ROIs directing staff to initiate a targeted General Plan Amendment (GPA) process, complete the Zoning Ordinance Update (ZOU), complete a Land Development Manual (LDM), and develop a new and updated traffic model for transportation analysis. The BOS further voted to include many of these updates under one comprehensive Environmental Impact Report (EIR), at considerable savings to EDC, and supported utilizing EDAC's extensive volunteer network. EDAC also informed the BOS of the availability of numerous grants to help fund the process.

This proposal led to a process set forth in the "Jonah the Whale" slide: a County Administrative Office (CAO) executive team, a comprehensive process now called the Land Use Policy Programmatic Update (LUPPU), a Future Planning department/staff, a community-based economic development and identification effort, and the Circle of Communities. The Council of Community slides will continue to be revised as lessons are learned from those efforts, and on March 25, 2013 EDAC will inform the BOS of the Council of Community efforts to date. The final results and slide will not be known for several years.

As the BOS prepares to make LUPPU and Beyond decisions that affect the communities, EDAC has morphed into CEDAC. The active focus has changed from land use wonks focused on implementing the General Plan, to a resource base for various communities within EDC to interact with the County and focus on Future Planning efforts. CEDAC volunteers will help prepare a "menu" of Community ID options and prototypes for the communities to consider using or expanding upon. CEDAC has outgrown its original shell, as the requirements to coordinate expanding community involvement have also expanded. CEDAC expects more growing pains, as we've experienced every step of the way: We've simply learned that such growing pains are part of the process and supportable.

GRANT PROGRAM OUTLINE

Grants are the most recent issue that needs to be integrated into the LUPPU process. It will not be the last, but is foremost at this time. Community planning, design standards, community identification and development processes all require grants. Politically, the General Fund cannot generally be relied on for these purposes though there are exceptions.

The BOS has indicated their belief that the \$220,000,000 General Fund is a "closed system". That is, if \$100,000 of the General Fund is used to fund seed money for grant writers, then the BOS must cut \$100,000 somewhere from within the General Fund. This is an incorrect assumption. The \$220,000,000 General Fund is not closed but can grow significantly as seen in numerous other jurisdictions.

Another incorrect assumption is that General Fund recipients are in competition with recommended Transit Occupancy Tax contractors. In fact - the grants represent a mere 40% of the total TOT fund, which in turn represents only 1% of the General Fund.

The BOS can direct money from a targeted Seed Fund that will result in expanding the General Fund. The BOS can also fund an intended and specific purpose such as the community-wide Web Portal. Examples of available grants are numerous as evidenced by the multitude of grants received by other communities, and provided to the BOS in both January 2011 and January 2013. Some of those grants paid for the exact same LUPPU tasks that EDC has completely funded with our General Fund, including the Zoning Ordinance Update and the Targeted General Plan Amendments.

One method EDC can use to grow the General Fund is by engaging a grant writer to apply for and manage grants in support of EDC long range planning activities comparable to the 2012 \$200,000 Cal-Trans grant to the EDC Transportation Commission for El Dorado/Diamond Springs. Instead of granting activities outside of the LUPPU process, the same grant could have resulted in \$200,000 benefitting comprehensive planning (LUPPU) which *includes* Diamond Springs /El Dorado. **Since only the County (BOS) has land use authority over unincorporated areas, the County must be involved in long range and community planning processes.**

Another method of grant uses that EDC should consider is that of Seed Grants. Seed grants would be utilized by the County to seek and support grants that increase the EDC Economic Development bucket, but do not increase the General Fund. EDC would pay the matching funds or seed money required for grants that benefit the whole community. For example: a USDA grant was awarded to the El Dorado Winery Association (EDWA) to expand promotion of local ag-tourism efforts. The El Dorado Winery Association (EDWA) won the grant, but the organization paid the seed money. This grant resulted in \$180,000 direct money to EDWA, to promote the county, with a projected result of adding to EDC's economic bucket. A grant that so clearly benefits the county with proven matching efforts could be paid from the General Fund or the TOT portion of the General Fund.

In contrast to Seed grants, "Tom Sawyer" grants would fund groups to encourage, promote and reward volunteerism. These grants should require matched sweat equity and/or in-kind contributions and could be funded based on their effective support for the local economic community good. It is not projected that these funds pay for salaries.

CEDAC envisions two tiers of "Tom Sawyer" community grants:

.<u>Community Building "Tom Sawyer" Grants</u>: Approximately \$40,000 is requested from current available TOT funds to assist community volunteers to engage in the LUPPU and Beyond process. This money represents approximately \$ 5,000 per community to fund mailers, signs, meeting space rentals, and other community-outreach efforts such as a local community web portal to link to the proposed new countywide web portal. This effort provides the information linking each EDC area and their unique attractions and events.

Supplying "Tom Sawyer" Grants: The remaining approximately \$60,000 in the 2013/14 TOT fund should be used to "buy paint" and/or supplies for volunteers. With active volunteers now scraping to purchase needed supplies from their own pocketbooks, EDC should utilize existing TOT money for the purpose it was intended – to support economic development that encourages more tourism activities.

GRANT ADMINISTRATION

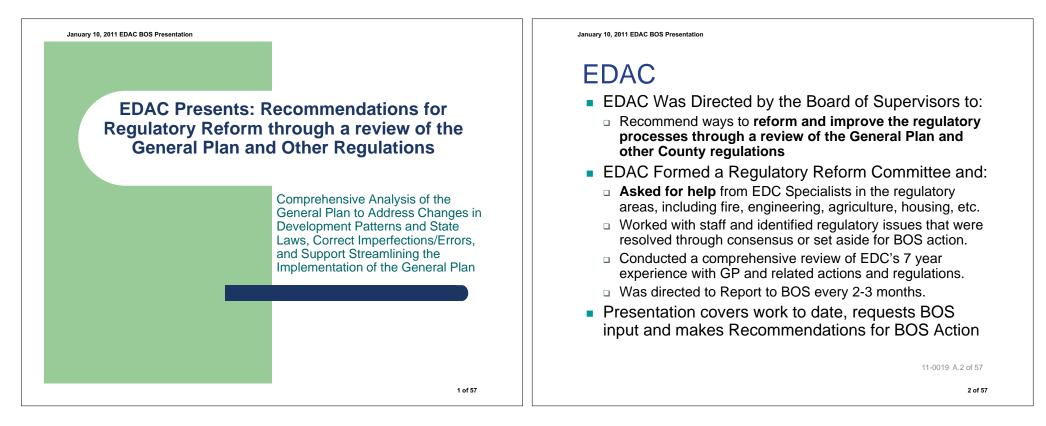
There are numerous options to administer the above grants, which could include a multitude of comparable grant processes. On March 25th CEDAC will provide the BOS with examples of processes proven to be successful in other jurisdictions.

IMPACTS ON EL DORADO COUNTY GENERAL FUND

The EDC CAO has reviewed the CEDAC proposal(s) as contained in the grant funding program being recommended to the BOS, and finds there are sufficient funds in the General Fund to accommodate this program.

CEDAC RECOMMENDATIONS

- 1) Resolve to fund the Countywide Web Portal program from the EDC General Fund at a cost of \$100,000.
- 2) Distribute an RFP or RFQ for an external grant writing firm at a cost of \$100,000.
- Fund \$40,000 for "Tom Sawyer" Cultural and Community Development grants, designated as \$5,000 each for eight existing community processes, to organize and support community site work for area web portals and community ID.
- 4) Retain the current existing promotional contracts with a 15% increase over the current year.

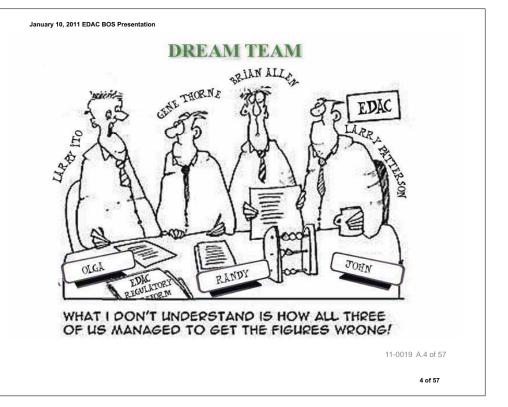


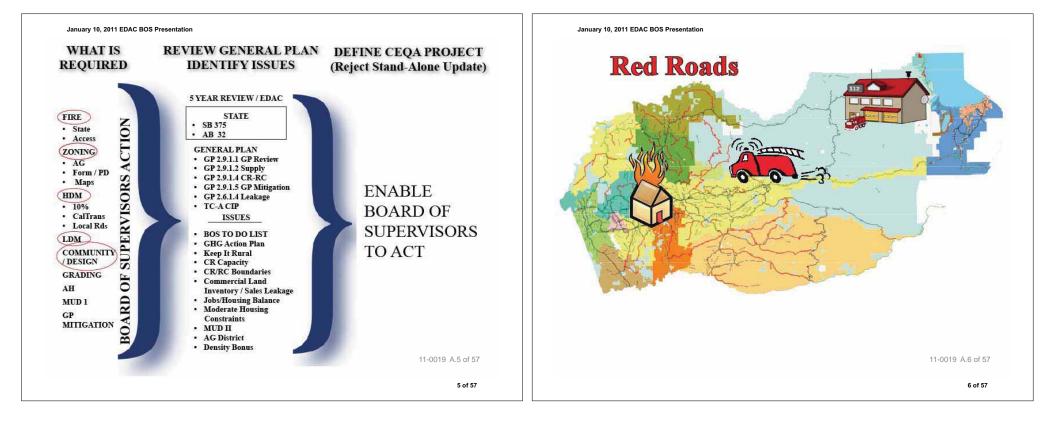
"WE"

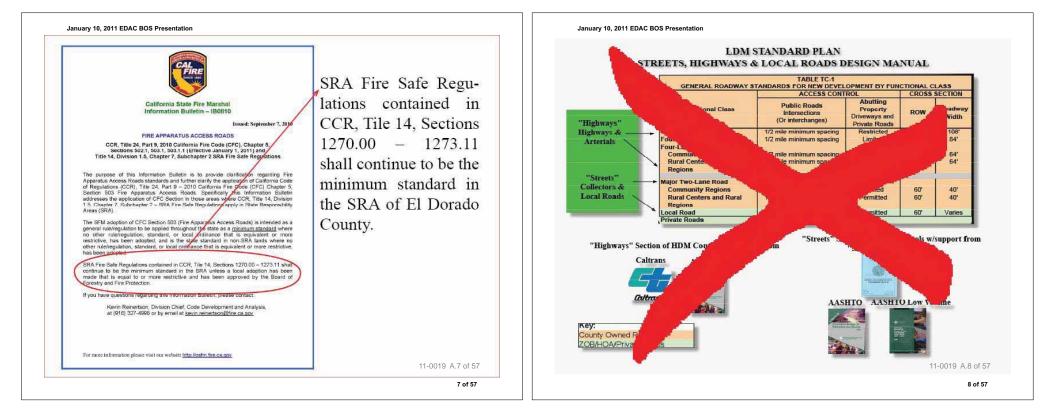
 Gayle Erbe Hamlin, Terri Daly, Fred Russell, Ron Grassi, Sam Driggers, Roger Trout. Peter Maurer. Shawna Purvine. Lillian Macleod. Craig McKibbon. Jim Ware. Dave Spiegelberg, Val Akana, Laurel Brent Bumb, Bill Carey, Bill Randall, Todd Cunningham, Rob Combs, Gary Baldock, Cris Anthony, Michael Webb, John Youngdahl, Olga Sciorelli, Gene Thorne, Norm Brown, Larry Ito, Randy Pesses, Larry Patterson, Brian Allen, Dave Crosariol, Jeff Lubenko, Roberta Long, Mike McDougal, Mark Nava, Dale Van Dam, Michael Ward, Raven Powell, Cindy Shafer, Sue Taylor, Kathye Russell, Noah Briel, Ron Duncan, Craig Sandberg, Eric Driever, T. Abraham, Charlie Downs, Gordon Helm, Tom Burnette, Maryann Argyes, Valerie Zentner, Chris Flores, Bob Davies, Dave Pratt, Tom Heflin, Andrea Howard, Tom Howard, Cris Bronner, Art Marinaccio, Mike Turner, Karen Pine, Bob Smart, Jamie Buetler, Peter Oliver, Carol-Anne Ogdin, Kenny Wilkinson, Tom Van Noord, Doug Roeca, Bob Laurie, Bill Vandegrift, Joel Korotkin, Jason Korotkin, Thaelia Georgiades,, Jim Brunello, Tom Shinn, Doug Scalzi, Kate Overmeyer, David Thomas, Lindell Price, Gail Gebhardt, Marv Bukema, Doug Noble, Steve Ferry, Ted Mafia, John Thompson, Michelle Smira, Mike Sproul, Mike Roberts, Cedric D. Twight (SPI), Mark Weiner, Fred Wilkinson, Judy Mathat, Cris Alarcon, Sherri Lum-Alarcon, Bill Fisher, Brenda Bailey, David Zweck, Marlon Ginney, Kimberly Beal, Linea Marenco, Bill Thorpe, Mary Pitto, Jim Davies,

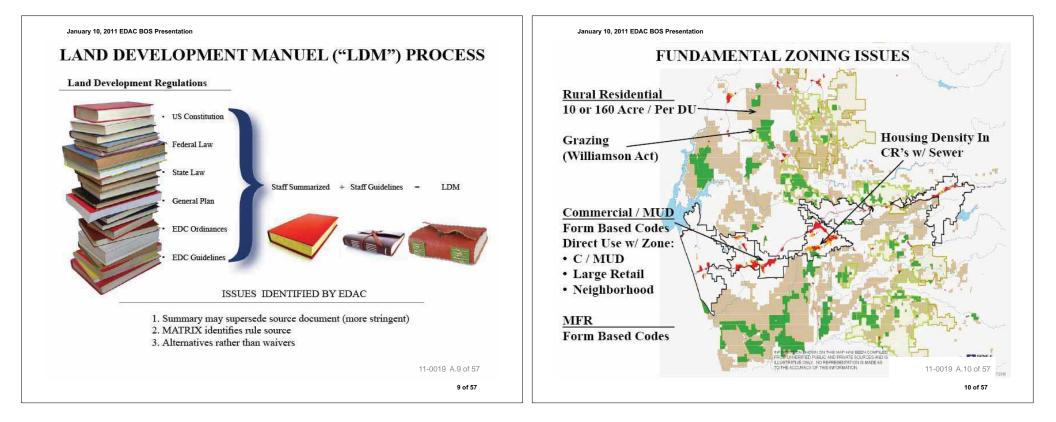
Engineers and architects highlighted in bold, Fire in red

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OVERVIEW - GENERAL PLAN REVIEW

Policy 2.9.1.1 –**INVENTORY** "the County <u>shall</u> monitor, on an annual basis, the rate at which the land inventory is developed".

<u>Policy 2.9.1.2</u> – <u>SUPPLY</u> Examine rate of development; make adjustments if growth varies from plan assumptions; changes to land supply if appropriate.

Policy 2.9.1.4 – COMMUNITY REGION CHANGES BOS INITIATED Boundary changes to community regions

Policy 2.6.1.4 – Consider commercial development on Highway 50 intersections.

<u>Measure TC-A – CIP The CIP shall be coordinated with the 5 year major review</u> of the GP. (CIP Modeling)

Policy 2.9.1.5 – Monitor effectiveness of mitigation measures

GP Page 1: The Plan must meet State planning requirements

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SB 375 ALIGNS RHNA, AB 32 & RTP

For a county transportation project to be eligible for funding, it must be consistent with the MPO sustainable communities strategy*

* Institute for Local Government, A Local Official's Guide (Dated 9/7/2010)

BOS Should Consider including a Greenhouse Gas Analysis in the GP

- [Then] AG [Now] Governor Brown encourages*
 - Opportunity to look at "big picture"
 - Project CEQA documents may tier off GP GGAP
- CEQA Guidelines
 - Encourage project-level documents to tier off GP (update) Greenhouse Gas Reduction Plan (CEQA Guidelines, 15064.4, 15130, 15152(i), Appendix G VII)
- CAPCOA (California Air Pollution Control Officers Association, Model Policies for Greenhouse Gases in General Plans, June 2009)
 - * Per California Attorney General Jerry Brown GHG & CEQA STRAIGHT FROM THE SOURCE 2009

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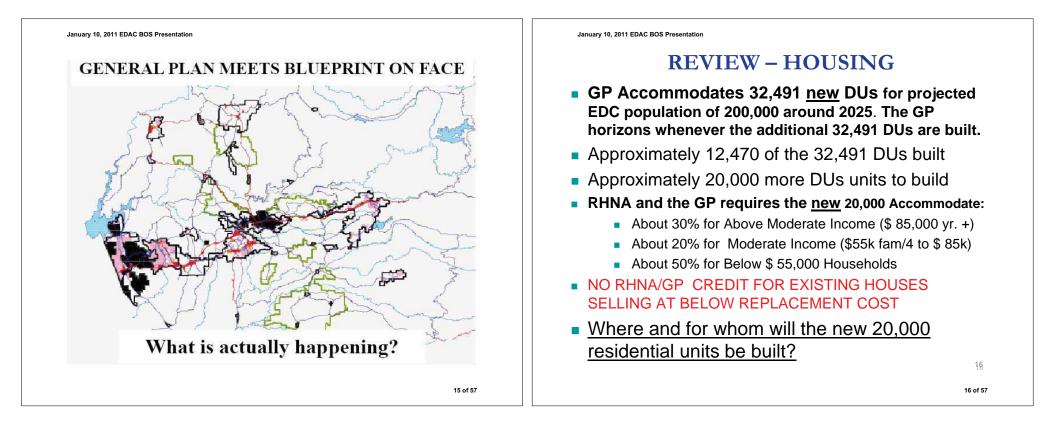
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General Plan and State (SB375/AB32/RHNA/) <u>Share</u> Common Goals – Sustainable Community/Less Trips <u>GP and State GOALS:</u>

- DIRECT DENSITY TO COMMUNITY REGIONS AND KEEP REST RURAL
- ACCOMMODATE 32,000 NEW DUs and RHNA
 - □ 30% + \$85,000 + Above Moderate
 - □ 20% \$ 55,00-85,000 Moderate
 - 50% Less than \$ 55,000 Below Moderate
- CREATE 42,000 new JOBS
- REDUCE RETAIL LEAKAGE
 - Leakage loses 100% loss of jobs, sales tax, money in community multiplier
- CIP consistent with State/GP Goals
- PRESERVE/PROTECT AGRICULTURE
 - Agricultural Districts

Integrate with GP Elements – Greenhouse Gas Action Plan

- Economic Development
- Land Use
- Circulation/Transportation
- Agriculture/Forestry
- Conservation/Open Space/Natural Resources
- Housing/Affordable Housing
- Parks and Recreation
- Public Health, Safety
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WHICH REGIONS ARE THE 12,470* NEW DWELLING UNITS ACTUALLY BUILT? (GP Policy 2.9.1.2)

REGIONS WITHIN EL DORADO	and the	AZ DEL CAST	ACTUAL NEW DWELLING UNITS PER REGION		TOTAL PERCENT OF NEW OF DWELLING UNITS TAZ		PERCENT OF
COUNTY	SF	MF	SF	MF	BY REGION	FORECAST	12,470
EL DORADO HILLS	13,006	1,139	5,344	972	6,316	45%	51%
CAMERON PARK	2,966	1,373	1,913	480	2,393	55%	19%
PP / CAMINO	991	118	551	1	552	50%	4%
DIAMOND / ED	1,564	1,359	251	125	376	13%	3%
SHINGLE SPRINGS	287	46	203	23	226	68%	2%
RURAL			2,211		2,211		20%

* October 2009 DOT Housing Analysis by TAZ's (numbers are approximate since TAZ's are not based upon Community Region Boundaries).

75% OF THE NEW DWELLING UNITS ARE IN COMMUNITY REGIONS WITH SEWER

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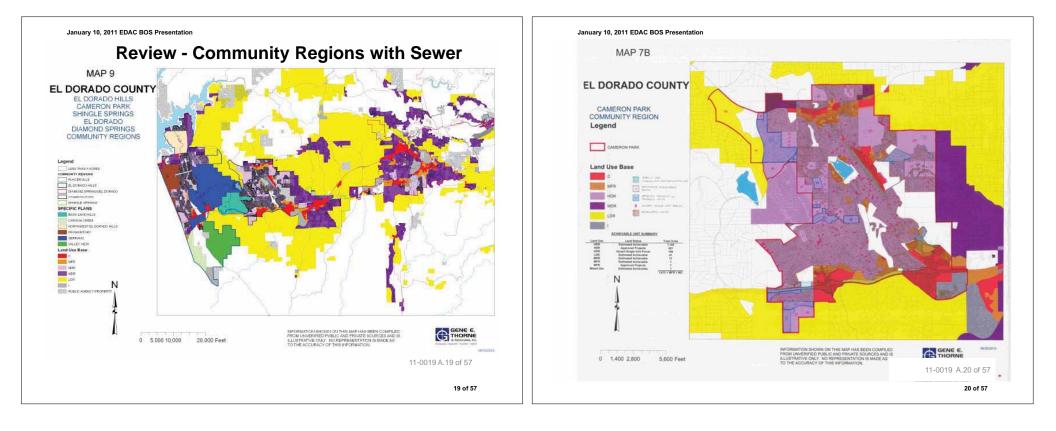
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Assume 75% of the 20,000 New DUs directed to CRs/with Sewer and 25% to Rural Centers/Regions

GP and SB375 DIRECTS GROWTH TO CRs

- Policy 2.1.1.2 <u>Community Regions ... are appropriate for the highest</u> intensity of self-sustaining compact urban-type development ...
- Policy HO-1.5 DIRECT higher density residential development to Community Regions
- Policy <u>2.1.1.3 Mixed use developments ... are permissible and encouraged within Community Regions.</u>
- WHAT IS THE ACHIEVABLE HOUSING DENSITY IN THE COMMUNITY REGIONS WITH SEWER? GP 2.9.1.1 /.2: "the County shall monitor, on an annual basis, the rate at which the land inventory is developed" and "Examine the rate of development and make adjustments if growth varies from plan assumptions".

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EDC HIGH DENSITY RESIDENTIAL (HDR) 1-5DU/AC IS LOW DENSITY RESIDENTIAL FOR SB 375/AB32/SACOG

- EDC "HDR" Actually <u>Achieves</u> approx. <u>2.5 DU/AC +/-.</u> Removal of EDC constraints (30% Open Space, Local, 30% slopes, etc.) does not achieve significant additional density. Even if achieved more density, still low density.
- SACOG models the following residential densities:

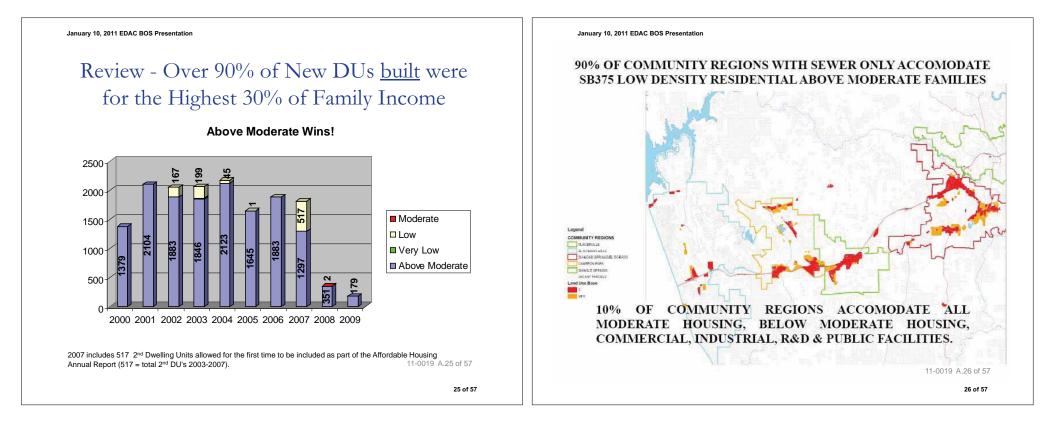
Very Low Density	1 - 4	DU/AC
Low Density	4.1 - 8	DU/AC
Medium Density	8.1-12	DU/AC
High Density	21-50	DU/AC
	_	

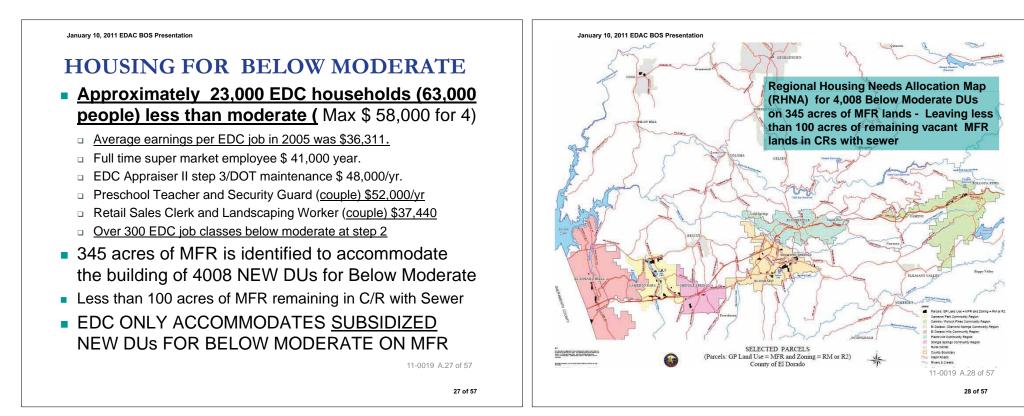
- u Urban 50-100 +
- <u>ALL EDC RESIDENTIAL LAND USES EXCEPT C/MUD</u> and MFR ARE LOW DENSITY RESIDENTIAL in the rest of the SB375 world–

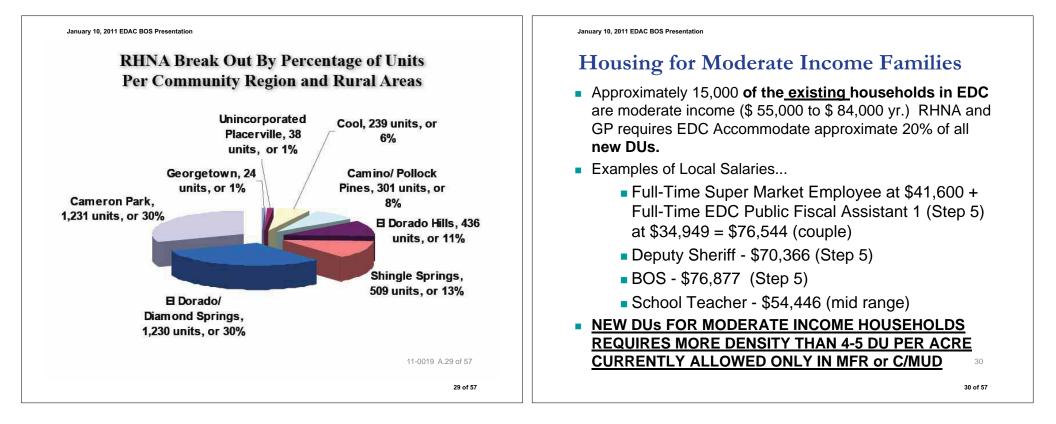
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EDC LOW DENSITY RESIDENTIAL (HDR, MDR, LDR) ONLY ACCOMMODATES ABOVE	ABOVE MODERATE FAMILIES		
 MODERATE HOUSEHOLDS A new 1,600 sq/ft sf DU costs \$ 350,000 - \$ 400,000 to produce on Low Density Residential Lands Assuming: Construction Costs \$ 160,000 +/- 	 20,000 OF THE <u>EXISTING</u> 58,000 EL DORADO COUNTY HOUSEHOLDS ARE ABOVE MODERATE HOUSEHOLDS ED Hills MEDIAN Family income estimated \$122,855*. EDC median income (family of 4) <u>w/out EDH</u> is \$63,893 		
 Mitigation Fees 85,000 +/- (incl. TIM, EID, Fire, parks etc.) Improvement Process 65,000 +/- Financing/Profit/OH/ 50,000 +/- LAND ???? 	 EDC above moderate family income (with EDH) is \$ 85,000 + 		
 Current cost structure makes new SF products on Low Density Residential Lands below \$ 400,000 infeasible. Family Income to purchase such a NEW 	 All 320,000 Acres of EDC Residential Lands, including 90% of the Community Regions, Accommodate <u>only</u> Above Moderate Families 		
home is above moderate.	*Income Source: U.S. Census Bureau, 2000 Census of Population and Housing, ESRI Forecast for 2010. 11-0019 A.24 of 57		







<u>NEW</u> SF DUs FOR MODERATE INCOME HOUSEHOLDS MAY BE ACCOMMODATED AS:

DETACHED COMPACT RESIDENTIAL IN <u>COMMERCIAL/MUD</u> and <u>MFR</u> at 6-14 DU/ACRE

- EXISTING OWNER BUILT ON REMAINING VACANT RURAL PARCELS LESS THAN 5 ACRES (Grizzley, Swansboro, Pollock)
- About 2/3 of existing & new households have no minor children

IF NOT PREVENTED BY:

/ Mitigation Fees

/ GP Constraints (30% slopes, Grading, 30% Open Space, etc.),

/ Infrastructure deficiency (Sewer, water, road CIP)

/ Other constraints (wetlands, Fire Access)

/ PD PROCESS - GP REQUIRES C/MUD "BY RIGHT". FORM BASED CODE REQUIRES COMPACT DESIGNS "By Right". These include small and large single family houses, bungalow courts, courtyard houses, live/work houses, carriage houses, and loft houses with streets designed to be slow-speed and walkable.

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Design First - Form Based Codes





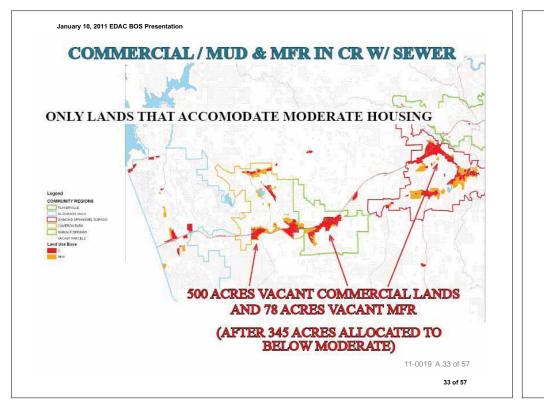








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KEEP IT RURAL - 75% of new DUs to CRs with Sewer COMMUNITY REGIONS WITH SEWER MAY ACCOMMODATE 75% OF THE NEW 20,000 DU'S FOR ALL HOUSEHOLDS. RURAL CENTERS AND RURAL REGIONS MAY PLAN FOR 25% OF THE NEW 20,000 DU'S.

ACHIEVABLE DUS WITHIN COMMUNITY REGIONS w/ SEWER

		ACTUAL		
	ACHEIVABLE	BELOW	MODERATE	
EL DORADO	LOW DENSITY	MODERATE	HOUSING	
COUNTY REGIONS	(HDR/MDR/LDR)	(MFR)	(C/MUD & MFR)	TOTAL
EL DORADO HILLS	7,000	436	436	7,872
CAMERON PARK	2,000	1,231	1,231	4,462
DIAMOND / ED	2,500	1,230	1,230	4,960
SHINGLE SPRINGS	1,000	509	509	2,018
TOTAL	12,500	3,406	3,406	19,312

* "Achievable" assumes sewer/water/fire roads and LDR 5 acres although holding zone for higher density. Chart Assumes Moderate Housing accommodated in same number as Below Moderate. The allocation to CRs for Moderate is an illustration, actual allocation will be set by BOS based upon available C / MUD and MFR lands.

SUMMARY – HOUSING REVIEW

EDC 2004 GP Accommodates 32,000 new DUs for projected 2025 200,000. Population forecast on track (27,000 new residents)

12,470 new DUs have been built, leaving 20,000 new DUs to build

EDC Community Regions w/sewer may accommodate approx:

12,500 new DUs for above moderate

3,406 new DUs on 350 acres of MFR sites below moderate

3,406 new DUs on 450 ac of C/MUD**and MFR for moderate

19,312 new DUs in Community Regions achievable towards 75% or 15,000 of new 20,000 DUs

EDC Rural Centers (including PP/Camino) and Rural Regions may accommodate at least 25% or 5,000 of the new 20,000 DUs.

**500+/- acres of VACANT C/MUD LAND that may accommodate 11-0019 A.35 of 57 moderate DUs HAS OTHER DEMANDS- Jobs/

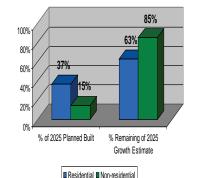
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Is the Commercial Model Working?

What is the Job/Housing Ratio compared to GP Projections?

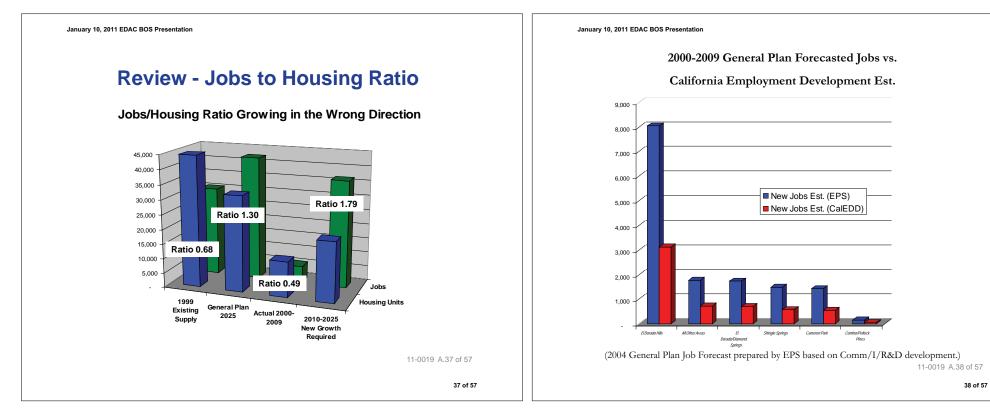
9 Years In to a 25 Year Growth Forecast

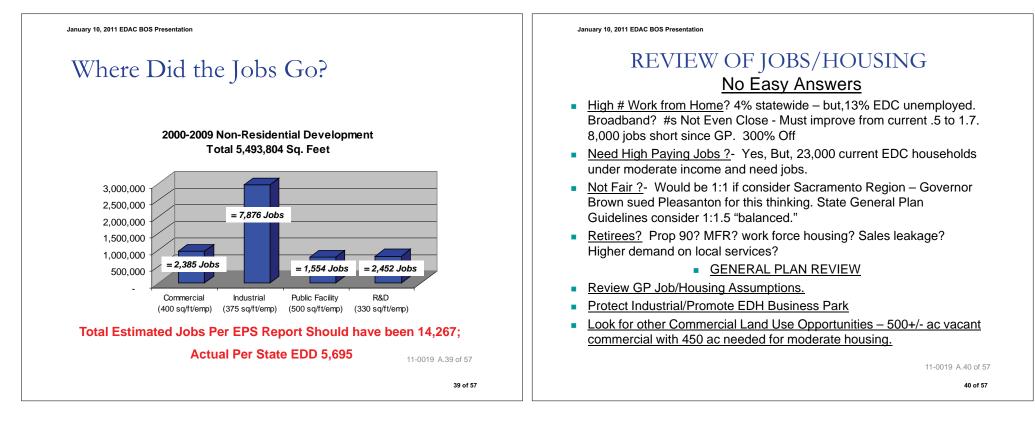


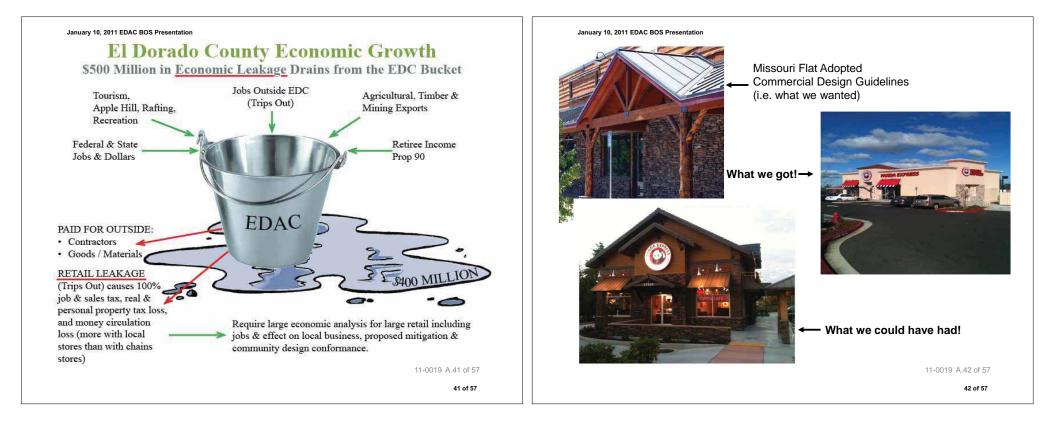
- Why have we have built 37% of our . housing forecasted for 2025 but only 15% of the commercial?
- Why are we exporting \$ 400 million* of taxable retail sales to Folsom etc.?
- Is 1/10 of 1% of EDC lands for vacant C/MUD realistic to meet jobs, retail, offices, and moderate housing?
- What vacant commercial is regulatory shelf ready? i.e. A user knows the requirements.
- What constraints are preventing supply from meeting demand?

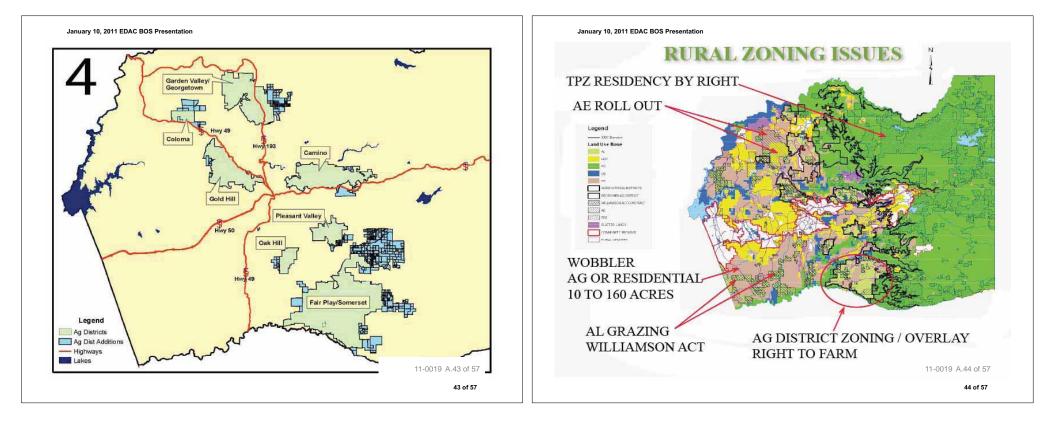
** 2010 CSER study for EDAC & EDHF

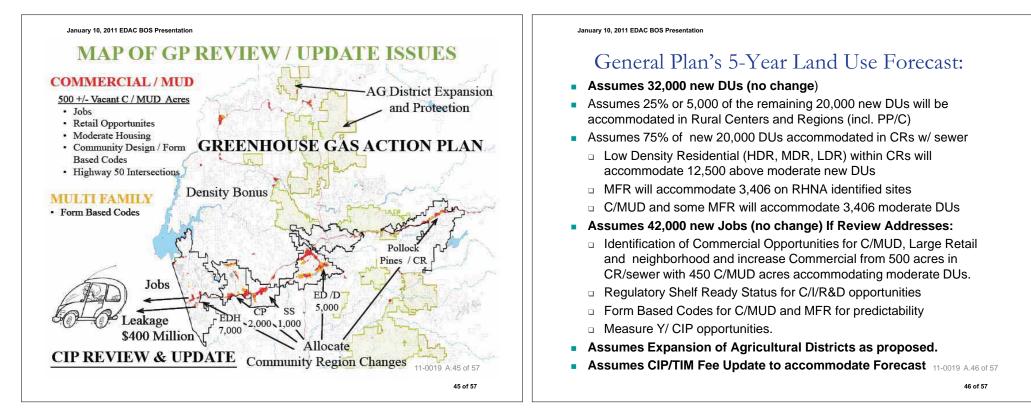
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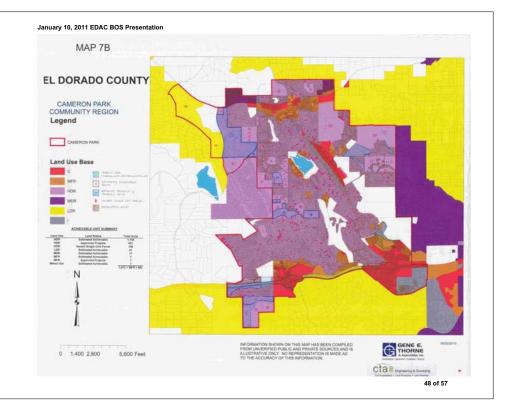








- GP Measure TC-A, "...The CIP <u>shall</u> be coordinated with the five-year major review of the General Plan and <u>shall</u> be included in the annual General Plan review."
- CIP and 2002 TAZ modeling allocations need updating, considering:
 - <u>SB375 ties RHNA, AB32 to TRANSPORTATION funding passed after GP</u>
 - MEASURE Y MODIFIED after GP giving BOS MORE FLEXIBILITY
 - 2002 Allocations based on <u>market areas</u> not community regions
 - Allocation used 1999 update of <u>1990 census</u>. 2010 census be available
 - <u>11 Years of actual numbers now available</u>
 - <u>Achievable DUS for CRs with sewer now available</u>
 - <u>CIP software Model was outdated in 2002, ancient now!</u>
 - <u>C/MUD moderate housing per RHNA not accommodated</u>
 - Below moderate housing not accommodated
 - Effect, if any, of Proposition 26 passed in 2010
 - The 2002 ALLOCATION Has greater than 25% in the Rural Areas
 - TO IMPLEMENT <u>THIS</u> GENERAL PLAN EDC NEEDS UPDATED <u>DOT</u> IN HOUSE MODEL TO RUN ALTERNATIVE ALLOCATIONS FOR BOS TO MEET GP GOALS/ State Law.

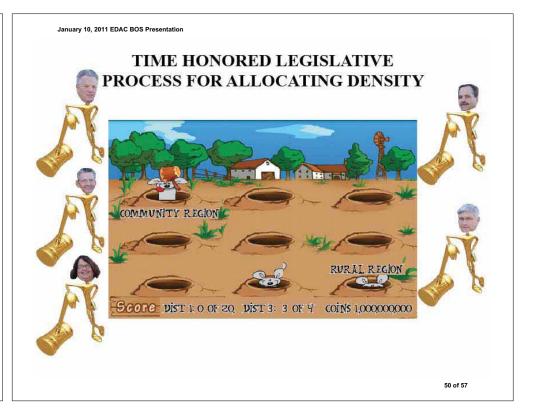


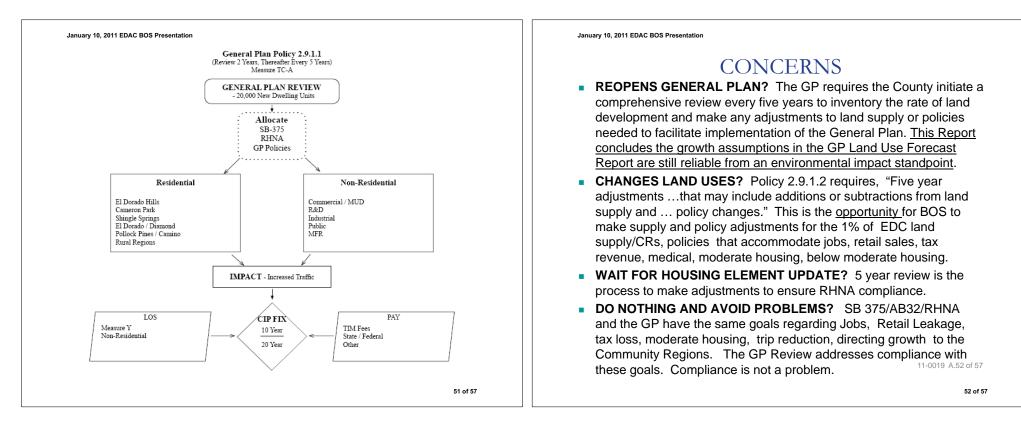
2011 POSSIBLE DU ALLOCATION W/ 75% FORECAST FOR CR'S W/SEWER & 25% RURAL WHICH IS CONSISTENT WITH 12,470 "AS BUILT" COMPARED TO 2002 ALLOCATION

			-	2002 Forecast
Total Units to be built per General Plan 2000-2025			91	
Units Built 2000-2009			50	
Total U	Jnits to be built 2009-2025	= 20,24	1	
CR	100% of Achievable (7,000) DUs in El Dorado Hills	- 7,00	0 - 0	6,000
CR	75% of Achievable (2,000) DUs in Cameron Park	- 1,50	- 00	1,053
CR	75% of Achievable (1,000) DUs in Shingle Springs	- 75	50 -	84
CR	60% of Achievable (2,500) DUs in El Dorado / Diamond	- 1,50	- 00	1,313
CR	50% of Achievable (3,406) DUs Moderate	- 1,70)3 -	2,317
CR	50% of Achievable (3,406) DUs Below Moderate	- 1,70)3 -	0
Du's A	llocated to community Region w/ Sewer	- 14,15	i6 -	10,767
R	DU's built on existing parcels, 2010-2025	- 4,00)0 -	8,474
R	DU's to RC & RR	- 1,00	0 -	1,000
Total Remaining Units To Be Allocated			35	0

Planning Assumptions:

75% of DUs will be allocated to CRs with sewer and 25% to rural areas. Below Moderate housing will occur as required by RHNA. Moderate housing will occure only in C/MUD and available MFR in same number as Low/Very Low required by RHNA with BOS to allocate.





CONSERVE NATURAL RESOURCES

What is the INRMP? Mitigation Plan for Development of Community Regions? Placer Legacy? Off-site Mitigation Bank? How does it relate to the 5 year review/update?

A Planning Tool that strives to meet EDC Habitat Conservation and Development Goals

<u>GP Policy 2.9.1.5</u> – Monitor effectiveness of mitigation measures during GP Review. INRMP part of mitigation matrix to be reviewed.



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DIRECT STAFF TO PREPARE PROJECT DESCRIPTION FOR BOS REVIEW / ACTION

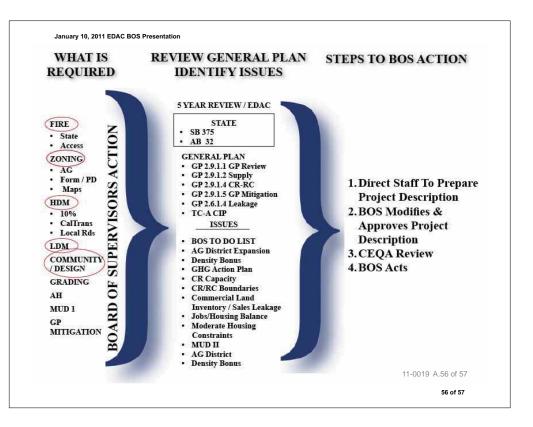
- Project: Under CEQA, a project is the <u>whole of an action (i.e.</u> <u>don't piece meal</u>) which has the potential to result in direct or indirect significant environmental change in the environment.
- Project Description: The 5-Year General Plan Review and Update Project, (GPA No. ____) accepts the GP Growth Projections while reviewing and updating focused GP policies and maps to ensure a clear and consistent set of directions for implementing the County Vision and Elements throughout the County over the next five years and into the future (2025 and beyond). The individual items encompassed are selected by BOS
- Financing of Review/Update: Provide BOS with wide range of financing options : In House, community contributions, Grants, PPP, EDAC/EPS/Ag Commission reports, fees, etc.

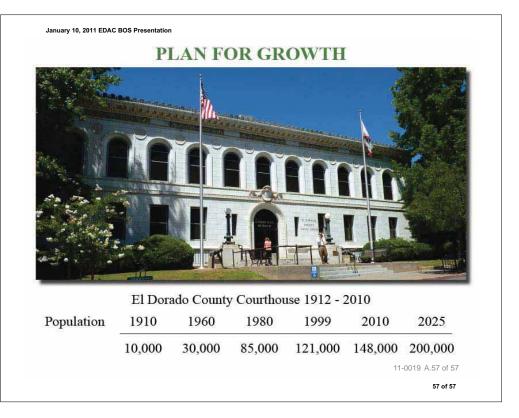
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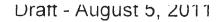
BOS Selects, Rejects, Adds to following Items:

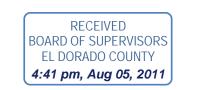
- Adoption of Greenhouse Gas Action Plan (GPA)
- Approval of Ag District Expansion and Protection (GPA)
- Revisiting of Density Bonus (GPA)
- CR and RC Changes (incl. PP/Camino, others) (GPA)
- C/MUD opportunities and CD for C/MUD, I, R&D (GPA)
- Review constraints to C/MUD moderate housing (GPA)
- Consider range of Measures to reduce Retail Sale Leakage
- Consider requiring Econ Analysis for large retail/residential
- Review GP Jobs/Housing Balance Goals and Means
- Identify and facilitate obstacles to regulatory shelf ready status for C/MUD/I/MFR projects w/in CRs w/sewer.
- Consider Ag/Recreation Housing Alternatives (GPA)
- Coordinate Project with INRMP
- Coordinate Project/effect on Circ. Element w/CIP 5 yr update
- BOS "to do list" compiled over the last 5 years.

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Targeted General Plan Amendment Process and Programmatic Work Program Board of Supervisors August 9, 2011 Agenda Item 11-0356

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TARGETED GENERAL PLAN AMENDMENT (TGPA) and DSD PROGRAMMATIC WORKPLAN

Executive Summary

On April 4, 2011 Development Services Department (DSD) presented a work plan (Exhibit 1) to the Board of Supervisors that included 6 tasks for 2011-2012. The zoning ordinance update was listed as # 1 and the Targeted General Plan Update listed as # 14 for action 2 or more years from now. EDAC suggested various concerns with this plan:

- 1. Since zoning implements the General Plan and the Board has adopted an ROI for a TGPA, the TGPA should be # 1 and the zoning update should be processed concurrent with or after the TGPA.
- 2. A few but significant issues with the Draft Zoning Ordinance were presented to the Board and should be resolved before adoption.
- 3. A programmatic approach to the DSD /DOT tasks could provide more "bang for the buck".

The Board directed Staff and EDAC to continue work on the zoning ordinance and project description for the TGPA and present the joint efforts at a Board workshop on July 25, 2011.

On July 25th, staff and EDAC presented information that included the following:

- 1. EDAC presented <u>a programmatic approach</u> to the DSD/DOT work plan (Exhibit 2);
- 2. EDAC suggested a time line for implementation of the programmatic approach (Exhibit 3);
- 3. EDAC presented specific TGPAs, as the "bare bones" of a project description (Exhibit 4);
- 4. EDAC presented specific zoning proposals (Exhibit 5);

5. Staff presented a <u>list of proposed TGPA</u> for consideration (Exhibit 6) in addition to the EDAC amendments identified in Exhibit 4.

The Board adopted a motion providing for staff and EDAC to continue work on the TGPA Project Description, TIM Fee Update and Climate Action Plan actions. On September 9th the Planning Commission will hear the matter. On September 26 EDAC will present a BOS CEQA workshop related to the TGPA; and in October or November the Board will adopt a Project Description and approve an RFP.

This Report is organized into the following subjects:

- I. Discussion of DSD Work Plan Presented April 4, 2011
- II. EDAC July 25, 2011 Programmatic Approach to DSD Tasks
- III. Targeted General Plan Amendments and Zoning Actions Recommended by EDAC
- IV. Targeted General Plan Amendments and Zoning Recommended by Staff

V. Coordination of TGPA with separate Climate Action Plan (CAP), TIM Fee Update, and Land Development Manual (LDM).

VI. Summary and Requested Action. EDAC provides **Exhibit 7** as a compilation matrix that integrates the staff and EDACs TGPAs.

I. DSD Work Plan Presented April 4, 2011

On April 4, 2011, DSD presented a list of tasks and a work plan to complete those tasks. The DSD work plan is attached as <u>Exhibit 1.</u>

DSD proposed the following tasks for 2011-2012:

- 1. Zoning Ordinance/Map Update
- 2 Housing Element Implementation and Reporting Activities
- 3. Begin Housing Element Update
- 4. Gabbro Soils Rare Plant program coordination
- 5. Land Development Manual
- 6. TRPA Regional Plan Update

For years 2-3, DSD proposed the following tasks and noted that without further funding these items may be postponed to 2012-2013 or later.

- 7. ROI 274-2008 (Amend PD policies for 30% open space and PD use)
- 8. ROI 19-2010 (Historical Design Overlay for El Dorado/Diamond Springs)
- 9. ROI 013-2011 (Agriculture District Boundary Amendment Update)
- 10. Completion of INRMP Phase I
- 11. ROI 110-2009 (Community Region boundary change for Camino/Pollock Pines)
- 12. TIM Fee Program Update Revised Land Use Forecast
- 13. INRMP Phase II
- 14. Targeted General Plan Amendment

The Following Tasks were not included in the April 4 DSD 2-3 year work plan

- 15. Mixed Use Development (MUD) II
- 16. Climate Action Plan (CAP)
- 17. Gabbro Soils Mitigation Fee Program

EDAC concerns with the April 4, 2011 DSD Work Plan include:

1. The TGPA should be Task # 1 - not last. The Board adopted an ROI in April for a Targeted General Plan Amendment to address concerns with retail leakage, jobs, moderate housing and rural commerce. The Zoning Ordinance Update should follow or run concurrent with the TGPA. Otherwise, the zoning update would be implementing a General Plan the Board has determined needs amendments.

2. Board priority ROIs are on the back burner. Adopted Resolutions of Intention will not be addressed for at least another 2-3 years, if staff is available.

3. The TIM Fee Program Update is a high priority and requires DSD to complete the Revised Land Use Forecast which is task #12 in the DSD work plan. Considering EDAC has already made substantial progress and could complete this item, placing the Land Use Forecast as task # 12 or 2012-2013 or beyond dooms the TIM Fee Program Update to a start date years from now.

4. The Gabbro soil fee was set aside by the 3rd District Court of Appeal on January 28, 2009 "because the fees set by the ordinance have never passed a CEQA evaluation, payment of the fee does not presumptively establish full mitigation for a discretionary project." There is substantial information available to develop the framework for a mitigation fee. Staff has only budgeted time to meet with the Federal Agencies. EDAC proposes volunteer efforts to help develop the framework for a Gabbro Soil mitigation fee program.

5. As of April 4, 2011 the Zoning Ordinance Update did not adequately address the following:

a. **MUD II** could be implemented as a component of the Zoning Update. However, the April 4 work plan deferred MUD II for 3-5 years;

b. Home Occupations need to be encouraged, especially considering the TGPA needs to address the fact jobs have been created at less than 40% of GP projections;

c. Agriculture had specific zoning issues involving support services and other issues;

d. Zoning regulations involving **TPZ and riparian** setbacks, among other issues, are more restrictive than specific General Plan mandatory provisions;

e. For Commercial/Mixed Use lands, the General Plan expressly requires, "Numerous zone districts shall be utilized to direct specific categories of commercial uses to the appropriate areas of the County." The Board has identified both a limited supply of Commercial/MUD lands which directly relates to an \$ 800,000,000 unmet demand along with the need for these lands to provide moderate housing. To meet this demand with limited supply, the GP demands the county plan specific categories of C/MUD uses to appropriate areas of the County. Staff proposes limited zones to provide more flexibility for the market place. This approach is contrary to the General Plan directive and avoids the need for County planning for these limited areas and setting specific guidelines for project proponents to achieve.

f. Design Review is required for nearly all Commercial/MUD and Multi-Family projects with limited (to no) comprehensive design standards. This "I'm thinking of a color" approach resulted in the conditions that led to regulatory reform. EDAC proposes standards in the form of master or safe harbor plans including traditional neighborhood designs (TND) to be included in the Zoning Ordinance districts for Commercial/MUD and Multi-Family Residential lands. Further, EDAC recommends that those initial design standards be established as "safe harbor" designs pending future and separate community design efforts.

g. Rural Commerce requires regulations that enhance and encourage a "working landscape". These include Ranch Marketing for grazing lands and allowance of expanded home occupations and cottage type commercial activities for larger parcels.

On April 4, 2011 the Board directed that EDAC and Staff review the above concerns and return on July 25, 2011 to report on a process for the Board to adopt a Project Description for the Targeted General Plan Update, including the updated Zoning Ordinance.

II. EDAC PROPOSED PROGRAMMATIC WORKPLAN

EDAC proposes a programmatic approach to the DSD work plan which EDAC believes will allow the Board to accomplish the DSD work tasks (along with action on a Climate Action Plan, Mixed Use Development II and Gabbro Soil Fee) and get the **Best Bang for the Publics' Buck**. EDAC recommends implementing a comprehensive project that will complete substantially all of the DSD tasks at less cost and time than the total of the separate tasks.

Attached as Exhibit 2 is an illustration of the programmatic approach to the DSD work tasks.

This comprehensive programmatic approach integrates staff work with EDAC volunteer s and consultants. This programmatic approach involves all 14 DSD work tasks plus MUD II, Climate Action Plan and a Gabbro Soils Fee Framework, otherwise planned far into the future. The separate TIM Fee Update, Climate Action Plan and INRMP II are also coordinated into the proposed project timeline.

Attached as **Exhibit 3** is a **time line** for the implementation of the programmatic approach and coordinated actions consistent with the Board motion adopted on July 25, 2011. The Board motion substantially conformed to the following EDAC recommendations:

EDAC RECOMMENDATIONS TO THE BOARD

- 1. July 25 Identify project components for initial consideration based on the decision matrix provided.
- 2. Direct staff to continue to work with EDAC on the LDM, Standard Plans, a Climate Action Plan and an Updated Traffic Model.
- 3. Direct staff to continue working with EDAC in the preparation of a Planning Commission hearing on General Plan Amendments and Zoning components; report progress and unresolved issues to BOS at time of CEQA workshop
- 4. Approve date for BOS CEQA workshop organized by EDAC
- 5. Direct staff to work with EDAC in the preparation of an RFP for an EIR.
- 6. Return to the Board in October November with project description and draft RFP

As reported in the Board minutes, the original motion was broken into two motions and reported as follows:

"A motion was made by Supervisor Knight, seconded by Supervisor Santiago, as follows:

1) Create a subcommittee including Supervisor Knight and Sweeney to work with DSD Director and EDAC in the preparation of a comprehensive Resolution of Intention that will combine previous Resolutions of Intention regarding General Plan Amendments and Zoning Ordinance update, to be used as the basis for the Project Description for an EIR and the RFP for the EIR, to be brought back on Tuesday, August 9, 2011;

2) Return to the Board in October - November with Targeted General Plan Amendment and Zoning Ordinance Update project description and draft RFP for an EIR; and

3) The LDM and Standard Plans may move forward independent of the targeted General Plan amendment and Zoning Ordinance Update. The LDM and Standard Plans are to be adopted by the Board Resolution. Staff will continue to work with EDAC, SAGE and other professionals.

Yes: 5 - Knight, Nutting, Sweeney, Briggs and Santiago

A motion was made by Supervisor Knight, seconded by Supervisor Santiago, as follows:

1) Set September 26, 2011 afternoon for CEQA workshop organized by EDAC;

2) Direct staff to continue to work with EDAC and interested groups, such as SAGE, on the LDM, Standard Plans, a Climate Action Plan, and an Updated Traffic Model; and

3) Direct staff to continue working with EDAC in the preparation of a Planning Commission hearing on General Plan Amendments and Zoning Ordinance update; report progress and unresolved issues to BOS at time of CEQA workshop.

Yes: 5 - Knight, Nutting, Sweeney, Briggs and Santiago"

The reporter of the Board action failed to note the motion directed staff to work with EDAC in preparation of the RFP for the EIR. EDAC will prepare a transcript of the motion from the video.

III. CEQA PROJECT DESCRIPTION FOR TARGETED GENERAL PLAN AMENDMENT (TGPA)

The Project Description for the Targeted General Plan Amendment (TGPA) will include General Plan Amendments along with the Zoning Ordinance Update and most likely components of other separate projects or actions, such as the Climate Action Plan, Updated Traffic Model and 2013 Housing Element Update.

General Plan Amendments for the TGPA presented by EDAC and considered to be "bare bones" for the Project Description are discussed below and listed in **Exhibit 4** and discussed below along with related zoning issues. EDAC zoning issues are listed in **Exhibit 5**.

Staff has proposed additional amendments, a compilation of which is attached as <u>Exhibit 6</u>. Each of the amendments proposed by staff are consistent with good planning practices, provide cost saving opportunities, and meet the mandate by the State of California to maintain an adequate and proper General Plan by ensuring use of current data, recommendations and policies as included. EDAC agrees these issues should be part of the TGPA review for consideration in the TGPA Project Description.

All of the amendments and zoning proposals listed in **Exhibits 4, 5 and 6** will be subjected to a cost/benefit analysis which will be presented to the Board for consideration when the Board adopts the Project Description in October or November 2011.

A. TGPAs and ZONING ISSUES RELATED TO RURAL COMMERCE

"Rural Commerce" includes economic activities on lands in the Rural Regions. These lands are designated in the General Plan land use map as Agricultural Lands (AL), Natural Resources (NR) and Rural Residential (RR). Low Density Residential (LDR) is a transition land use between Rural Regions and Community Regions.

The following proposed TGPA and zoning issues relate to Rural Commerce:

TGPA and Zoning Issues Common to All Rural Regions:

1. Policy 2.2.1.2 and Table 2-1 should be amended to allow Commercial and Industrial land use in the Rural Regions. Currently these land uses are limited to the Community Regions and Rural Centers. Considering there are more than 1,000,000 acres of lands in EDC outside of the Community Regions and Rural Centers, including over 500,000 acres outside of government lands, this policy is a "poison pill" to innovation and prevents rational economic growth of Rural Regions. After the poison pill is removed property owners in the Rural Regions may be allowed limited types of commercial and industrial activities through zoning regulations or landowners could apply for a General Plan Amendment to Commercial or Industrial land use, whereby appropriate levels of Commercial and Industrial uses could be expanded to targeted areas within the Rural Regions.

2. Policy 8.1.2.1 and related policies should be amended to specify Ranch Marketing uses on grazing lands. This Policy should be amended to specifically allow Ranch Marketing and other visitor serving uses on grazing lands. Implementation of this amended policy would be through the zoning code

TGPA and Zoning Issues Related to Rural Land Use

In addition to the above proposed amendments that may affect all Rural lands, the following Natural Resource, Agriculture and Rural Lands issues were also addressed by EDAC at the July 25 Board Workshop in presentations by representatives of Agriculture, Forest and Rural Lands:

Natural Resources (Timber)

There are no proposed General Plan Amendments related to Timber Preserve Zones (TPZ). State law and the General Plan allow compatible use of TPZ lands. 15 of 23 surveyed Northern California counties allow residences by right on TPZ with varying minimum parcel size. This is a Zoning Ordinance issue. The draft Zoning Ordinance Update requires an applicant for a residence on a TPZ parcel to apply for a Conditional Use Permit (CUP) and establish that a residence is <u>necessary</u> for the growing of timber. This requirement is in direct conflict with General Plan Policy 8.4.2.1, which details the required findings for: "All discretionary development applications involving...TPZ... (the Board) shall make the following findings:...1.) use <u>shall not conflict</u> with forest production; ...4.) use <u>will not hinder</u> timber production...". EDAC will present specific proposed zoning language for consideration by the Planning Commission on September 8, 2011 and the Board may consider zoning language to include in the Project Description for review.

Agriculture

Agriculture representative request that the Board consider the following General Plan Amendments:

1. GP Goal 8.1 and Land Use Map Exhibit LU-1, Expansion of Agricultural Districts. <u>The Board</u> <u>adopted an ROI</u> to expand the Agricultural Districts. The issue is whether this matter should be

part of the TGPA and whether separate treatment would "piecemeal" the CEQA project description. Staff suggests the action be treated separately from the TGPA and EDAC defers to staff on this issue.

2. GP Policy 2.1.1.1 and 2.1.2.1 Change Camino-Pollock Pines Community Region to Rural Center. The Board adopted an ROI for this action in 2009. The issue is whether this matter should be part of the TGPA and whether separate treatment would "piecemeal" the CEQA project description. Staff suggests the action may be treated separately from the TGPA.

3. GP Policy 2.2.5.10 Delete the Special Use Permit requirement for Ag Support Services. Land Use Policy 2.2.5.10 states that it is recognized that agricultural support services will be needed in the Rural Regions and requires a special use permit. It is recommended that this policy be amended to delete the requirement for a "Special Use Permit" (SUP) in all cases and allow the level of review to be spelled out in the associated zoning code. Agriculture is preparing the draft zoning language that would provide for specific agriculture support services adjacent to or on-site of bona fide agricultural operations.

4. GP Policy 7.6.1.3 B should be amended to delete references to specific agricultural zones to meet open space goals. Policy 7.6.1.3 B lists specific agricultural zone designations that help meet open space goals. The zoning designations are changed in the draft zoning ordinance and it would be simpler, and consistent, if the reference in the GP Policy is simply to agricultural and timber zones, without identifying specific zone districts. This revision would read: "Policy 7.6.1.3 B Agricultural The agricultural (A), Exclusive Agricultural (AE), Planned Agricultural (SA-10) and timber (TPZ) zoning districts are consistent with Policy 7.6.1.1 and serve one or more of the purposes set forth herein."

5. GP Policy 8.1.3.2 may be amended to provide for a 50 foot buffer, as follows: "Projects located within a Community Region or Rural Center shall maintain a minimum setback of 50 feet. The 50 foot setback shall only apply to incompatible uses, including residential structures." This amendment conforms the language to the buffer provided for forest resources in Policy 8.4.1.2.

6. **GP Policy 8.1.1.6** provides that Williamson Act lands be zoned Exclusive Agriculture. Since this zone is being discontinued, Policy 8.1.1.6 should be amended to read, "Parcels encumbered by a Williamson Act Contract, pursuant to the California Land Conservation Act Contract, shall be zoned Exclusive Agriculture (AE) be identified as an agricultural preserve.

Rural Lands

EDAC recommends expanding permitted and conditional uses on Rural Lands as economically viable alternatives to parcel splits in the Rural Regions. Rural lands are generally: owner-occupied; in the Rural Regions; 10 acres or greater; may or may not be in an agricultural district; are designated Rural Residential on the General Plan land use map, but may be Agricultural Lands (AL) or may be, in some areas, Low Density Residential (LDR) lands.

The two General Plan issues relating to Rural Lands are Policy 2.2.1.2 and Table 2-1. EDAC recommends allowing Commercial and Industrial land uses in Rural Regions, along with Policy 8.1.2.1, Ranch Marketing for Grazing. Both issues are discussed above.

Zoning treatment of Rural Lands relate to the permitted and conditional uses allowed in the Rural lands zone districts. These uses focus on home occupations and which industrial or commercial uses may be permitted or allowed by use permit. The draft Zoning Ordinance will be submitted, along with EDAC red lined versions, to the Planning Commission on September 8, 2011.

B. <u>COMMUNITY REGION TGPA AND ZONING ISSUES</u> COMMUNITY REGION GENERAL PLAN AMENDMENTS

EDAC proposes the Board consider the following GP Amendments within the Community Regions as being consistent with the General Plan Objective to direct growth within the Community Regions to help keep the rest of the county rural:

1. Revise GP Policy 2.2.3 Planned Development (PD). In 2006 the Planning Commission initiated a General Plan Amendment to amend GP policies, and in 2008 the Board of Supervisors initiated ROI 274-2008 and expressed its desire to amend GP Policies 2.2.3.1, 2.2.3.2, 2.2.5.4 and 2.2.5.13. In particular, the PD policies require 30% of the site be set aside as open space, and other policies make the PDs mandatory for certain types of projects. EDAC proposes the Board roll the previously adopted ROI into the TGPA, adopt revised language of GP Policies 2.2.1.2 (MFR) and (HDR), 2.2.3.1, delete Policy 2.2.5.4, incorporate open space requirements into the Zoning Ordinance. The proposed Zoning Ordinance suggests, as an alternative to providing 30% open space onsite, that an applicant must dedicate and improve an equivalent area offsite, thereby increasing the cost of providing moderate housing. Instead, EDAC proposes the Zoning Ordinance be revised to provide alternatives for higher density projects such as improved open space serving residents, including passive and active recreational or common area uses (swimming pools, BBQ areas, tot lots, community gardens, etc.).

2. Consideration of revision of GP Policy 7.1.2.1 and Mitigation Measure 5.9-4(b) which prohibit development or disturbance of slopes exceeding 30% unless necessary for access or where reasonable use would otherwise be denied. The rationale seems to be based on erosion concerns. A significant number of other jurisdictions, along with observation of successful developments in steeper areas, indicates that state-of-the-art engineering practices address this concern. Given the very limited amount of Commercial/Mixed Use Development land and Multi-Family Residential land, this constraint could be amended to allow flexibility based on best engineering practices and encourages compliance with commercial and compact residential housing objectives.

3. **Transportation Policy Issues**. The EDAC Engineering and Transportation Subcommittee has identified concerns in the GP Transportation/Circulation Element (and subsequently in the Land Development Manual) that impacts the ability to meet moderate housing goals, along with other issues that include:

a. Table TC-1 should be reviewed to ensure requirements do not constrain achieving General Plan Objectives for commercial activities and moderate housing goals. GP Table TC-1 needs to change Right-of-Way (ROW) widths, the intersection spacing requirement on smaller roads, and address the use of alleys for compact residential designs. Reducing the required width of local road ROW (and the size of public utility

easements behind the ROW) would allow better utilization of the limited lands available for housing for moderate income families.

b. GP Policies TC-5a and TC 5b require sidewalks on both sides of the street where lots are smaller than 10,000 square feet (TC 5a) and in Commercial/R&D Developments (TC-5b). Sidewalks on one side of the road may be adequate in many situations and would allow better utilization of the limited land areas available for these uses. In other areas sidewalks are of little to no value.

c. The last line of General Plan Policy TC-Xf requires that "reasonably foreseeable projects" include a cutoff date such as TM submittal date, Traffic Report scope date, or something else. Currently DOT continues to add new projects to the review and requires new projects' to analize the ongoing projects' Traffic Study work scope. This increases the costs for the Traffic Study and unfairly extends the timeline for the original project.

d. General Plan Policy TC-xa-3 regarding the 4/5 Board vote: Implementation of the TC-Xa-3 process must be addressed in the Project Description and TGPA.

4. EDAC proposes a TGPA to the GP treatment of Commercial/MUD as illustrated in red:

GP Policy 2.2.1.2 directs "Numerous zone districts shall be utilized to direct specific categories of commercial uses to the appropriate areas of the County." The GP Review has identified a demand for retail (based on \$ 800,000,000 in sales revenue leakage) and moderate housing, as less than two-tenths of 1% (.2%) of the county land accommodates or supplies land to meet the demand. The County must "do a lot with a little" to meet moderate housing needs and commercial goals. Through zoning the GP requires the county to direct specific categories of commercial uses (Large Retail, Neighborhood, Main Street, Heavy Commercial, Office and Mixed Use) to appropriate areas within the county. In other words, the GP requires the County to plan and create zoning districts. Part of the analysis will be to identify where, and what type, of Mixed-Use projects will be allowed in which Commercial Districts. For instance, assume Diamond Springs was zoned "Main Street" and C/MUD was allowed in the manner described in the zoning code. Diamond Springs would then be a Mixed-Use area. The TGPA would allow residential development of a Commercial/MUD designated parcel zoned for MUD, and would allow the form of the residential use as included in the Ordinance.

GP Policy 2.2.1.2 Commercial (C): The purpose of this land use category is to provide a full range of commercial retail, office, and service uses to serve the residents, businesses, and visitors of El Dorado County. Mixed-Use development of Commercial lands within Community Regions and Rural Centers, which combine commercial and residential uses, shall be permitted. Commercially designated parcels shall not be developed with a residential use as the sole use of the parcel, unless the residential use is either (1) a community care facility as described in GP Goal HO-4, or is (2) part of an approved Mixed-Use Development as allowed by Policies 2.1.1.3 and 2.1.2.5 or is (3) within a zoning district allowing Mixed-Use. Numerous zone districts shall be utilized to direct specific categories of commercial uses to the appropriate areas of the County. This designation is considered appropriate within Community Regions, Rural Centers and Rural Regions.

C. ADDITIONAL ZONING ISSUES

1. <u>Home Occupations.</u> Home occupations are encouraged by the General Plan; there are no General Plan Amendments recommended.

The General Plan assumes 1.3 jobs will be created for each new dwelling unit. Less than .5 jobs for each new dwelling unit have been created. To achieve the General Plan objective, 1.7 jobs per household needs to be created. Encouragement of Home Occupations would assist in job creation.

In the proposed **Zoning Ordinance - Section 17.40.170** Home Occupations limits rather than encourages home occupations. EDAC will present a revised home occupation in the Special Use zoning section and Zoning Districts at the September 9, 2011 Planning Commission hearing for review. The zoning revisions should be more consistent with the Zoning Ordinance Staff Report of October 26, 2006:

"Many existing home businesses, <u>that utilize employees</u>, <u>detached buildings</u>, create occasional noise, have operated for years without complaint, or impact on neighbors, but are illegal. Suggest standards: setbacks, hours of operation: 7 a.m. to 7 p.m. Economic Element of General Plan includes policies to encourage home occupations based on establishing standards in the Zoning Ordinance."

2. <u>Riparian Setbacks (Zoning Issue)</u>

3. Wetlands setbacks should be reviewed. On June 22, 2006 the County adopted interim interpretive guidelines for GP Policy 7.3.3.4 relating to buffers and setbacks for the protection of riparian areas and wetlands. These are to be compared to proposed zoning code section 17.30.030.H which adopts a new standard not included in the General Plan or Interim Guidelines, "Riparian setbacks shall be measured from the edge of riparian vegetation or 'top of bank', as defined in Article 8, whichever is furthest from the water feature." This could result in a substantial increase in the setback requirements, especially considering the subjective determination of measuring from the "edge of riparian vegetation." This policy should be further reviewed. EDAC recommends the Board incorporate Interim Guidelines provisions using wetland delineation standards

4. Zoning Map Update

The Zoning Ordinance implements various policies from the General Plan and the Zoning Map creates zoning districts in all areas of unincorporated EDC. The Zoning Map must be consistent with the GP Lands Use Map (LU-1). For the most part, the 2004 General Plan land use map simply incorporated the existing land uses as of around 1993. The result is that the "updated" zoning map results in substantially the same land uses as have existed for many years, although the names of several of the zones have been changed.

There are at least two Zoning Map Update issues for the Board to address:

- a) Lands designated AE but rolled out from Williamson Act Contracts should have the option to chose a zone consistent with their underlying land use. Lands within Low Density Residential Lands (5-10 acre parcels) have not yet been designated, even though there will no longer be an AE zone.
- b) B. GP Policy 2.2.1.2 requires that for lands designated Commercial, "Numerous zone districts shall be utilized to direct specific categories of commercial uses to the appropriate areas of the County." EDAC will ask that the General Plan be implemented by adopting a range of commercial zones that direct specific uses to specific parts of the county. This action will also implement MUD II and provide land owners with knowledge of the County's plans and standards for development for these limited lands.

IV. ADDITIONAL STAFF GPA RECOMMENDATIONS FOR REVIEW

The EDAC TGPA recommendations discussed above and related zoning issues are "bare bones" for the targeted General Plan Amendment process and accompanying Zoning Ordinance and map revisions.

The following GPAs have been advanced by staff. EDAC believes that grouping these GPAs into one comprehensive review would result in cost savings, and is therefore the most "cost effective" approach to evaluating the GPAs. Whether they should be included in the TGPA Project Description will be determined after the cost/benefit analysis of each proposal has been considered. EDAC has prioritized these staff proposed GPAs and offers the following comments in italics:

- 1. <u>State Requirement.</u> GP Policy 2.2.1.2 Multi Family Residential: Regional Housing Needs Assessment (RHNA) Include, as part of the Targeted General Plan Amendment process, an increase in allowable densities on Multi-Family lands from 24 to 30 units per acre, and expand the range of housing types permitted in the MFR land use designation. *EDAC Comments: This Amendment will be required in the 2013 Housing Element Update. By including this Amendment and other revisions in the TGPA now, the County may be able to utilize the TGPA environmental document for the Housing Element Update. This is good planning.*
- 2. State Requirement. GP Policy 2.2.1.2 b. SB375 Density Thresholds and Mixed-Use Development (i.e. MUD II): In the Targeted General Plan Amendment include a change to allow for mixed-use development on Multi-family lands, and allow for densities on Commercial lands to be increased from 16 units per acre to 20 units per acre. Create a new goal and associated policies recognizeing the requirements for the regional MTP to include a Sustainable Communities Strategy and define how the county intends to utilize this strategy in achieving General Plan goals. EDAC Comments: Although EDAC is focused on housing for moderate income households which require at least 8-12 dwelling units per acre, those densities have proven difficult to achieve. The staff proposal should not result in any more achievable density while meeting state objectives. This is good planning.
- 3. <u>State Requirement</u>. AB32 and SB97– Energy Conservation and Green House Gas Reduction Plan: Amend GP Objective 6.7.1 to reflect updated air quality plan opportunities that support the adoption of a separate Air Quality Plan. EDAC Comments: EDAC recognizes each private or public project must conduct a CEQA Greenhouse Gas Analysis (GGA) and has indicated the need for the Climate Action Plan. EDAC has located funding and has been directed by the Board to assist in the preparation of the Plan. This is good planning.

- 4. <u>State Requirement</u>. Land Development Standards: Include in the TGPA a policy that supports the development of land use and street standards that safely accommodate all users, including bicyclists, pedestrians, transit riders, children, older and disabled people, as well as motorists. This will address state requirements.
- 5. Infill Development Criteria and Identification of Opportunity Areas: Include, as part of the Targeted General Plan Amendment process, a Land Use Element policy and Implementation Measure that supports the implementation program to promote infill development in existing communities and rural commerce areas. EDAC Comments: Criteria and identification of infill sites for Commercial/MUD and Multi-Family addresses the limited supply of these lands with limited CEQA related costs. Staff may prepare a report on the Opportunity Sites for the County to increase the supply, while requiring project specific environmental review of the sites. This is good planning.
- 6. Change Community Region and Rural Center Boundaries: EDAC Comments: Some argue that GP Policy 2.9.1.4 limits the Board to only make changes during the GP 5-year Review, and this is the time to address appropriate changes. The TGPA has identified limited Commercial/MUD lands and Community Region changes should be considered during the TGPA. Rural Regions have complained that of the limited commercial opportunities allowed in Rural Centers. For example, one parcel adjacent to the Fair Play Center (APN 094-080-04-100) has been recommended to be removed from Fair Play Nural Center. The parcel surrounds the County-owned Fair Play Cemetery. On the other hand, these changes could add time and cost to the TGPA and the cost/benefit will be addressed during the project description review period. It is good planning to consider Community Region and Rural Center Boundary changes now. An alternative treatment would be to identify **opportunities** for expansion, without the Board committing to the changes, which would not increase the current CEQA cost of analysis, but helps clear the way for project specific applications.
- 7. <u>Historic Townsites Amend policy 2.4.1.3 as a part of the TGPA to add El Dorado and Diamond</u> <u>Springs to Clarksville on the list of historic townsites</u>: *EDAC Comments*: Considering the Board has adopted **ROI 179-2010 on 12/7/10** to place a Historical Design Overlay for historical town sites of El Dorado and Diamond, it makes economic sense to include this action in the TGPA project description and work plan.
- 8. <u>Floor Area Ratio(FAR) requirements:</u> <u>Delete Policy 2.2.1.5 and Table 2-3 as a part of the</u> <u>Targeted General Plan Amendment.</u> Instead, implement the adopted FAR through the Zoning Ordinance. Develop flexible standards in the Zoning Ordinance to meet specific historic or community design criteria. *EDAC Comments: This proposal will be evaluated during the project description review period.*
- 9. <u>El Dorad Hills Business Park (EDHBP) employment cap</u> limits Consider as an option in the TGPA the elimination or modification of General Plan Policy TC-1y. *EDAC Comments: This may be dependent on the concurrent progress of the traffic model update. In any event, a Congestion Management Plan should be considered to the Connector. It is good planning to at least address this issue.*

- 10. Noise standards for public transportation and infrastructure projects: As an option in the TGPA EIR consider a revision to the Noise Standards to allow for periodic night work on public transportation and infrastructure projects. EDAC Comments: It is good planning to address this issue during the project description review process.
- 11. <u>Revision of Table 2-4</u>. After the TGPA and zoning matters are reviewed, Table 2-4 must be amended to reflect the revisions. *EDAC Comments*: *This is good planning and necessary*.

V. ACTIONS, PROGRAMS, PROJECTS TO COORDINATE WITH TGPA

COORDINATION OF TGPA WITH OTHER ACTIONS AND PROJECTS

As shown on Exhibit 2, EDAC and staff will also be processing the Climate Action Plan, Land Use Forecast for the Tim Fee Traffic Forecast and Model update, along with preparing technical reports for inclusion in the TGPA EIR.

This coordinated effort between the TGPA and these separate actions, programs and projects will be discussed below.

Land Development Manual (LDM)

The Land Development Manual (LDM) is not a part of the Targeted General Plan Amendment project description. It is anticipated the LDM may be ready for adoption in October or November, 2011, or at the same time as the TGPA Project Description. It has been suggested that the LDM and Standard Plans may be adopted by Resolution, and that amendments to the LDM and Standard Plans would be processed in a streamlined manner. This streamlined amendment process should be included in the adoption action.

As of August 9, 2011, the following remaining points of discussion exist regarding DOT Standard Plans (Road Designs):

- 1) RS-11 additional ROW/Easement for slope rounding
- 2) Vertical curves/Design speeds: If we accept the vertical curves, then keeping design speeds down will at least reduce the significance of impacts to vertical curve design. Some design speeds proposed are still higher than EDAC believes is necessary. See previous comments.
- 3) Avoidance of intersections at crest curves and inside of horizontal curves on all local roads: This needs to be more clearly stated, ie: "unless appropriate sight distance is provided".
- 4) Why require sidewalks on both sides of so many roads? Sidewalks on both sides of all roads, as reflected in the Standard Plans, should not be a design standard.
- 5) Why continue to have Right-of-Ways (ROW) extend beyond hard improvements (curb or walk)? Bringing ROW to the back of improvements would greatly increase the ability of site planners to accommodate more density in projects and eliminate County ownership of landscaped areas in front of homes. This is significant when future subdivision is not anticipated.
- 6) Alley development standards and details.

7) The Complete Streets legislation requires an update of the General Plan Policies and contemplation of planning for pedestrians, bikes, transit, ADA, the elderly, etc, in the EDC Transportation System and Circulation Plan.

The LDM has recently been revised and re-formatted. The EDAC Engineers Subcommittee has not had an opportunity to review the LDM as of this writing. Issues still to be addressed include: 1) Identification of the source of all regulations; 2) Alternative treatments of regulations be encouraged; 3) Fire access requirements for projects within State Responsibility Areas (SRA) which are governed by the Fire Safe Plans, as they have been for over 20 years. Several LDM sections impose greater standards than those required by the Fire Safe Regulations. EDAC continues to work with fire representatives regarding fire issues.

<u>Climate Action Plan</u>

EDAC has previously reported on the opportunity for funding from PG&E through Sierra Business Council. EDAC is prepared to work with staff and the SBC to prepare a Climate Action Plan. Placer, Amador, Plumas, Nevada counties, along with Jackson, Placerville, Auburn and other jurisdictions are all participating. A copy of the communication from SBC reads:

From: <u>nmartin@sbcouncil.org</u> To: <u>jlb87@aol.com</u> Sent: 7/6/2011 6:20:29 P.M. Pacific Daylight Time Subj: El Dorado County GHG Inventory

Hello Jim,

I spoke with you earlier today about the status of El Dorado County's climate action planning. I received an email back from my former program manager and she stated that she received resistance from the County in participating in our Phase 1 program (municipal-only GHG inventory). So it was not an elective exclusion on SBC's part. We would love to have them on board for Phase 2 of the program (community-wide GHG inventory), and could likely complete both the municipal and community-wide inventories at the same time during this phase. However, without the proper support from the local government staff, it is not possible for us to access the data needed to complete the inventory. So if you have a staff contact that would be willing to speak with me about the program, then you may just be our saving grace!

Nicholas Martin Energy Associate Sierra Business Council

Traffic Model Update

The project to update the El Dorado County traffic forecasting process is envisioned to be undertaken in two distinct phases. The purpose of Phase 1 ("Quick Start Project") will be to evaluate the existing traffic forecasting processes and needs in El Dorado County in order to develop consensus on the most

appropriate and effective strategy to satisfy those needs. During Phase 2 the traffic forecast process and any associated studies, policies, or other documentation or activities necessary to implement the recommendations of Phase 1 will be completed.

EDAC is working with engineering firms to develop a proposal to "Quick Start" this process.

VI. <u>SUMMARY</u>

On July 25, 2011, the Board directed Staff with EDAC assistance to develop a TGPA Project Description and Draft RFP after a Planning Commission hearing on September 9, 2011 and an EDAC organized CEQA workshop on September 26, 2011.

All staff and EDAC proposed TGPA should be processed for Board review.

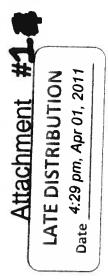
All EDAC zoning proposals should be processed. Staff has indicated time and money issues related to the zoning revisions: EDAC has indicated that it is prepared to develop a draft treatment of the alternative zoning provisions for review by staff for the September 8, 2011 Planning Commission hearing.

Respectfully Submitted,

Economic Development Advisory Committee

Regulatory Reform Subcommittee

- Attachment 1 DSD Proposed Work Plan April 4, 2011
- Attachment 2 EDAC Programmatic Work plan
- Attachment 3 EDAC Timeline
- Attachment 4 EDAC TGPA matrix
- Attachment 5 EDAC Zoning Update matrix
- Attachment 6 Staff TGPA matrix



RECEIVED BOARD OF SUPERVISORS EL DORADO COUNTY

3:11 pm, Apr 01, 2011

ong Range Work anning ogran

April 4, 2011

11-0356.C.1

Proposed 2011-2012 12-Month Action Plan for Long Range Planning	 Zoning Ordinance/Map Update Housing Element Implementation and Reporting Activities 	 ^{3.} Begin Housing Element Update ^{4.} Gabbro soils rare plant program coordination with USFWS and CDFG 	5. Land Development Manual	6. TRPA Regional Plan Update
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Year 2-3 Action Plan

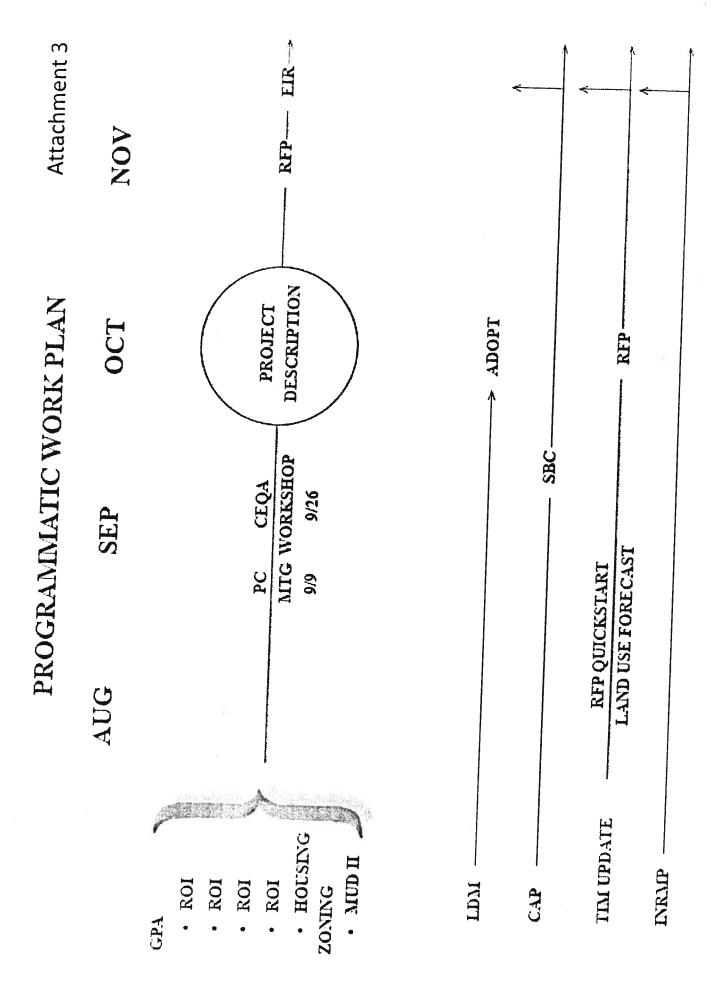
Without additional funding these items may be postponed to 2012-2013 or later.

- Amendment PD policies for 30 percent open space and requirement for PD when creating 50+ parcels. (ROI 274-2008, adopted 10/7/2010). ~
 - Historical Design Overlay for historical town sites of El Dorado and Diamond Springs (ROI 179-2010 adopted 12/7/10). ∞
- Agriculture District Boundary Amendment Update (ROI adopted 013-2011 adopted on 1/25/11). 10. . თ
 - Completion of INRMP Phase I
- Community region boundary change for Camino/Pollock Pines (ROI 110-2009 adopted 5/19/2009). 13-0081 3B 51 of 58
 - TIM Fee Program Update Revised Land Use Forecast. INRMP Phase II.
- Targeted General Plan Amendment

Attachment 2 PROGRAMINIATIC PROJECT DESCRIPTION	CPA ZONING MUD II HOUSING UPDATE ROI ROI ROI ROI ROI ROI ROI ROI ROI ROI	
COST	\$220,000 \$175,000 \$175,000 \$175,000 \$750,000 \$1,470,000 \$1,470,000 \$1,470,000 \$1,770,000 \$1,770,000 \$1,770,000 \$1,770,000	
DSD TASKS 4/11 WORKPLAN	 ZONING HOUSENG UPDATE HOUSENG UPDATE ROI 30% OS ROI HIST DIST ROI HIST DIST ROI HIST DIST ROI AG DISTRICT ROI AG DISTRICT	

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		CUILINEALS	Questions	Consistency									
			Proposed change implements and conforms to menious DOC 1	[Moderate Housing]	in lands supporting livestock. Not explicitly prohibited, but 8.2.4.4 requires minimum acreage in crop production for Ranch Marketing. Visitor serving uses	Ordinance, but clarification through GPA may be helpful. [Jobs, Retail,	Clean up language, delete references to specific zone designations that may not be	carried forward into Zoning Ordinance update. [Clarification]	Moderate Housing. 1) Reduce ROW width and intersection spacing for local	sidewalks on both sides of streets in Commercial/R&D and residential lots less than 10,000 sq. ft., but are interneted by DOT 2005.	policies to allow sidewalks on one side only, or BOS to clarify that not required and direct that LDM and Standard Plans he revised accordingly.	required to repeatedly revise traffic studies; may need GPA to resolve 4) TC-X _a 2 require clarification re: process	
	Primary General Plan Policies Requiring Revision		8.1.3.2 and 8.4.1.2	8.1.2.1 or 8.2.4.5,	8.2.4.4		7.6.1.3B	Table TC-1, TC-5a, TC-	5b, TC-Xa-3 or -2?				
		General Plan Components	/ Agriculture setbacks in Community 8.1.3.2 and 8.4.1.2 Regions	k as part of Ranch				n Element Miscellaneous					
#	oussi OA()			8			5	01	<u>. </u>				

		GP Provides for use of Policy Issue and Proposed Amendment	believes the limited number of commercial zones. EDAC ZO should be increased in commercial zones proposed in the	EDAC supports inclusion of policies in ZO which expand commercial and industrial uses in Rural Revious In concert with	GPA to allow Commercial and Industrial land uses within Rural Regions, draft ZO should be revised to allow Commercial, Industrial and Ag Support Uses within zone designations	ZO should be revised to conform to GPA's for DP.	by EDAC. (Eliminate 30% open space requirement in favor of	PD where more than 50 the space; climinate requirement for	not recommend adoption of language as provided an in 12 does	GPAs recommended by EDAC	Once ZO revisions are finalized, revisions to Table 2-4 will be required.	EDAC recommends the 70 allow moviels 6	occupations, including employees in home occupations to the	extent feasible in compliance with CEQA. This action will	Improve the jobs/housing balance, already addressed in GP Policy 10.1.7.4	ZO should incorporate GP standards: current ordinance and ZO	update as drafted contains requirements more stringent than GP	EDAC recommends a consistency review process to develop on	2.0 Should be revised to designate multiple Commercial/Industrial	uses. Include master or "safe harbor" plans for residential	CUMPONENT OF CAMUDZ.
	Zoning Ordinance Sections	occitolis																			
	Zoning Ordinance Project Component Issues		Multiple commercial zones		Commercial/Industrial and Ag Support Uses or Zones				Denneld	A MULLICA LOVELOPINENT PROVISIONS	Table 2-4 Amendment				Home occupations			Residences in TPZ		Mixed Use Development (MUD 2)	
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Attachment 5

EDAC Zoning Recommendation

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AC Zoning Recommendation	
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Attachment 5

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∞	Animal Keeping	Staff recommends deferral of Animal Keeping to separate ordinance. EDAC agrees, provided that language as proposed is not included in ZO.
6	Wetland/Riparian Setbacks	Criteria in draft ZO measure setbacks from "edge of riparian vegetation" rather than "top of bank" or "ordinary high water mark" as used in the Interim Guidelines adopted in 2006. EDAC recommends revisions to ZO to conform to Interim Guidelines and Army Corns of Engineers wethand A.S.
annager baarmang staar wa pana 14, 17 aana		Significant issues remain, including appropriate designation of rolled-out AE (former Williamson Act Contract) lands and
		with regard to eliminating conflicts between planned higher
2	Zoning Map Update	right.
=	Ranch Marketing on Grazing Lands	Incorporate standards into Ranch Marketing provisions to allow Ranch Marketing for livestock operations, including visitor- serving uses and direct solas
12	Ag Zoning "Opt In" within Ag Districts and Rural Regions	Recommend an "Opt In" process for lands within Ag Districts and RA Lands in Rural Regions to continue agricultural protection of underlying land uses
13	Agriculture Homestays	Permitted under 10.1.6.1 and 8.2.4.3 "lodging facilities". Can be addressed through Zoning Ordinance, but clarification through
		U A INBIL DE BEIDIUL. [Jobs, Retail, Protection of RR]

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Attachment

Tisi2 29u221	General Plan Components	General Plan Policies Requiring Revision	Description of Policy Review and Proposed Amendment	Comments. Questions of
	I Commercial/Mixed-Use	2.2.1.2	Allow for motivity of the second s	Why Consider
	2 MUD in MFR	C C	afforded through SB375	State - SB375
	3 A 10 - 11 - 15	7.1.7.7	Allow limited Commercial in MFR (discussed in MUD) to meet services needs of RHNA	State - SB375
	Conservation objectives	6.7.1.1, 2 and new IM	Allow for project to tier off analysis and meet County	State - 5897
7	4 High Density Residential Densities	2.2.1.2	CR and RC capacity and long range transit alreading	
	5 Expand Community	2.9.1.4 and 2.4.1.2		State - SB375
	Region/Rural Center Boundaries		Limited Multi-family and Commercial per 5-Year Review, encourages Community ID process	Finding in GP 5-year review
Ģ	6 CR & RC boundary amendments	Land Use Map	May want to look at other CR and RC to amend as needed to	ROI - Camino
7	Density Bonus	2.2.4.1	Direct holicy to mast of issues of the shortage as found in 5-year review or	
ŝ	8 EDH Business Park employment cap limits	TC-ly	Good time to review objective and consider other ontions	Zoning???
6	9 Floor Area Ratio	2.2.1.5 and Table 2-3	allowed for in the GP EIR. Would support Job growth objectives review To meet mixed use objectives	review
101	10 Notes standards	- 1		SB - 375
2		6.5.1.11 and Tables 6-3 thru 6-5	Transit Projects flexibility and streamline environmental review	Save on CEQA review
Ξ	ED/DS Historic Overlay -	2.4.1.3		cost.
[2]	Community Design	2	in concept as they apply to currently adopted plans including	ROI - DS/ED
	- SI375	New Policy		SB - 375
<u></u>	13 Complete Streets (need more 1)	Vew Policy and Program	ific	
14	ortunity Site			AB - 1358
		New Policy and Program	funding	Prop 1c, 84 and various
	Clean Up references to AE	8.1.1.6	O Update requires clean up to GP	HCD/CDBG Funding Zoning Driven GDA
16/	e District boundary	8.1.1		
	capathon		Representation and implements AF-B	ROI - Ag