

COUNTY OF EL DORADO, CALIFORNIA BOARD OF SUPERVISORS POLICY

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BONUS	Date Adopted:	Date Revised:
	5/9/2006	9/25/2007

BACKGROUNDPURPOSE:

Recent recruitment activity has highlighted the need to offer additional incentives to those classifications designated as <u>"hard to fill" in accordance with this policy</u>. The Recruitment <u>S</u>signing <u>b</u>Bonus <u>p</u>Programs are is commonly used in the recruitment industry to attract experienced candidates in a labor markets where a shortage <u>for of qualified candidates exists</u>.

POLICY:

Hard to fill rRecruitments as designated as "hard to fill" by the Chief Administrative Oefficer (CAO) shall be eligible for a signing bonus in an amount not to exceed \$6,000. The bonus shall be prorated equally and paid over 26 biweekly pay periods, beginning the first pay period of employment. Should the employee sever from County service for any reason, the any remaining prorated bonus payments shall not be payable. The signing bonus payments may be converted to vacation leave with CAO approval...; provided, however, that aAny leave provided through this conversion cannot be cashed out until accrued over the 26 pay period timeduring the payout period.

PROCEDURES:

Human Resources shall recommend to the CAO <u>those</u> "hard to fill" positions where a signing bonus may increase the number of qualified candidates. Upon concurrence of the CAO, Human Resources shall advertise the additional signing bonus benefit. Prior to offering a recruitment signing bonus to an applicant, the requesting department head must (i) provide justification for the specific amount of the bonus to the CAO, who will make the final determination; and (ii) <u>demonstrate that the amount of the proposed signing bonus is included in the department's</u> <u>budget</u>.

<u>To be designated as "hard to fill," a rRecruitments designated as hard to fill</u> must have been advertised in at least five or more venues approved by <u>the Human Resources Department. In addition, the Human Resources Department must find that and one or more of the following conditions pertains to the recruitment:</u>

• Two or more failed recruitments have occurred for that classification (*i.e.,* less than five qualified applicants applications from qualified candidates were received).



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- AnFor an open until filled recruitment, the Human Resources Department has received applications from three or fewer less than three qualified applicants per month for at least three consecutive months.
- A recruitment for a classification was open for at least three months without receiving applications from at least five or more qualified applicants.
- <u>The classification is considered critical to the operation of a program or facility (e.g.</u> <u>minimum legally mandated staffing levels are not being maintained, there is a strong</u> <u>possibility that loss of grant funding will occur, or there is a risk that closure of programs</u> <u>or facilities will occur).</u>
- The Department has experienced a 25% or higher vacancy rate for six or more months for a classification with multiple allocated positions (excluding new allocations).
- The Department has unsuccessfully explored alternate means of accomplishing the work.
- At least 75% of the applicants for a classification have not met<u>do not meet</u> the minimum qualifications established for the class.

REFERENCE	None
RESPONSIBLE DEPARTMENT	Human Resources
DATES ISSUED AND REVISED	SUNSET DATES
<u>5/9/2006</u> <u>9/18/2007</u> <u>XX/XX/2013</u>	<u>None</u> <u>None</u> <u>November 30, 2017</u>