

COUNTY OF EL DORADO Procurement & Contracts

ATTN: Purchasing Agent 330 Fair Lane Placerville, CA 95667

REQUEST FOR PROPOSAL #18-915-028

DUE: <u>3:00 PM – February 12, 2018</u>

Sealed Proposals must be clearly marked on the outside of the package with: "RFP #18-915-028 DO NOT OPEN"

Comprehensive 2-1-1 Information and Referral Services

The County of El Dorado Office of Procurement and Contracts, through its Health and Human Services Agency (also referred to as "County"), is requesting proposals for a comprehensive, County-wide, 2-1-1 Information and Referral Service Provider.

This request for proposal (RFP) defines the scope of services and outlines the requirements that must be met by Proposers interested in providing such services. Proposers shall carefully examine the entire RFP and any addenda thereto, and all related materials and data referenced in the RFP or otherwise available, and shall become fully aware of the nature and the conditions to be encountered in performing the service. **Proposers are advised to read all sections of this RFP prior to submitting a proposal.**

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Notice to Proposers

The Procurement and Contracts Division does not mail out hard copy letters advising participating Proposers of RFP results. For RPF results, please visit our website at:

http://edcapps.edcgov.us/contracts/bidresults.asp

RFP results will be posted within approximately fourteen business days after the RFP opening deadline date. The timeline for posting RFP results may vary depending on the nature and complexity of the RFP.

I. <u>Background</u>: El Dorado County is located in Northern California and is bordered by Sacramento, Placer, Amador and Alpine counties in California, and Douglas County, Nevada. The two incorporated Cities in El Dorado County are Placerville and South Lake Tahoe. In the 2000 census, El Dorado County's population was determined to be 156,299; current estimates place the County's population at approximately 186,000. El Dorado County's population is projected to reach 243,000 by 2025, an increase of over 80,000 new residents from the last census.

The County is seeking proposals from qualified vendors to implement and provide comprehensive 2-1-1 information and referral services for the County. The term, "2-1-1" is indicative of a three-digit telephone number designated by the Federal Communications Commission (FCC); it is an easy-to-remember and universally recognizable number that provides widespread public access to community information and referral services. Generally, 2-1-1 systems include a telephone answering component as well as an online website and database through which callers are efficiently connected to resources within the County of El Dorado. State, National and Alliance of Information and Referral Services (AIRS) standards indicate systems operate a model based on a 24 hour per day basis, 365 days a year, a standard consistent with the intent of this RFP. Nationally, 2-1-1 services are available in all 50 states and the District of Columbia, with approximately 80 percent of the population having access. According to California 2-1-1 (www.211california.org), 38 counties throughout California currently have a 2-1-1 system in place, covering 97 percent of the State's population.

The County does not currently have a 2-1-1 system, and desires to implement a 2-1-1 system with the goal of creating a standardized, easy to use access point for Information and Referral Services. In meeting this goal, the County understands that formal designation, as a 2-1-1 system, must come through the California Public Utilities Commission (CUPC). As a result, the County is interested in proposals that include an action plan and timeline for implementing Information and Referral services as soon as feasible, with formal designation occurring soon thereafter, contingent upon CUPC certification of the implemented system.

The County estimates call volume at approximately 3,000 calls per month, based on volumes received by similar counties with similar population size.

This entire RFP Process is subject to two conditions, which will be given priority above any evaluation scores. First, the County is seeking proposals from organizations experienced in

providing 2-1-1 services; it is not the intent of the County to fund a start-up organization or to pay for the expansion of services in an organization already providing service specific 24-hour hotline services. As such, proposers will be required to provide a written statement certifying at least two years of continuous experience providing 2-1-1 services to a California county.

Secondly, all scores will be subject to feedback from references; the County will only contact references for the top ranking proposal(s). Rather than being scored competitively, feedback from references will be used independently to determine the final outcome of the competitive process. In the event the top scoring proposer receives poor references, the County may choose contract with the next highest ranking proposal with positive references.

II. <u>Scope of Services</u>: The successful Proposer will be required to enter into a three (3) year agreement for services with the County substantially similar in form to that attached hereto as Exhibit "A", marked "Sample Agreement for Services." Any reference in this Request for Proposal to specific terms of the agreement are for illustrative purposes only and shall not limit the scope of the obligations to be assumed by the successful Proposer under the agreement. In the event of any conflict between a provision of this Request for Proposal and the provisions of the agreement attached as Exhibit "A", the terms of the agreement shall govern.

The Proposer selected as the result of this RFP process will be required to provide services consistent with the components described below.

A. Mandatory Program Components:

- 1. Information and Referral Services
 - Provide comprehensive Information and Referral (I&R) based answering services for the residents of the County of El Dorado. To include the following provisions:
 - a. Information and Referral services must be made available on a twenty-four hour a day basis, 365 days per year, at no cost to the calling party. Staffing patterns should provide for a base level of staffing consistent with the projected call volume, and also be sufficiently flexible to scale up over time to meet a higher level of demand should calls-received volumes necessitate additional resources. Staffing models should also provide for access to interpretation services if not bilingual staff (English and Spanish based or otherwise based on the threshold language).
 - b. Services must be consistent with applicable professional standards, which are generally reflective of standards developed by the AIRS.
 - c. Information and Referral database Create an Information and Referral database of local service providers within El Dorado County and the surrounding geographic area that will serve as a resource list for County residents accessing 2-1-1 services. Update and maintain the database to provide consistently accurate information to those accessing information.
 - d. Reporting Requirements Develop, collect and track measures of services provided. Report on those measures annually, in a manner consistent with the common industry practice. Reporting should include at least:
 - The number of unique visitors utilizing the developed 2-1-1 website;

- The number of 2-1-1 calls answered in the calendar year and the answer times for those calls;
- The frequency of search terms used on the 2-1-1 website;
- The city/region of callers accessing 2-1-1 services;
- Demographic data of callers including gender, age, ethnicity, language, and how the caller first heard about 2-1-1 services in the County; and
- The types of services or needs for which the caller was seeking assistance.

2. Website Development and Maintenance

Develop and maintain a website and web-based presence representing the 2-1-1 system specifically in the County. The County will retain ownership of all data, information, design, data, and functionality associated with the website. It is the County's intent the successful proposer provide functioning and efficient end product that the selected proposer will be capable of updating and maintaining through the term of the agreement resulting from this RFP. Should that agreement be terminated at any point, ownership of the site and all it encompasses would remain the property of the County; access and control of the website would then be transferred by the eventual contractor to the County. At a minimum, the website development component should include:

- a. Delivering a publicly accessible, fully functional website at an address of the County's choosing, that is capable of linking potential clients with County and community based services through a searchable, web-based directory of local service providers and basic functional information to teach users how to access the 2-1-1 system;
- b. Providing for technical expertise, support, and maintenance of the website to ensure continuous and effective functionality; and
- c. Performing regular, periodic updates to the website to include the addition of newly identified service providers within the County or updates to information for identified service providers.

3. Public Utilities Commission Designation

Guide the County through the application process with the Public Utilities Commission, from letter of intent through to completion. The County will serve as the lead agency in collaboration with multiple community partners in the application process. Knowledge and experience in successfully navigating the application process is a factor that will be evaluated in this RFP:

- a. The Public Utilities Commission (PUC) "California 2-1-1Service Provider Application Package" is consistent with Public Utilities Commission Decision No. 03-02-029, as identified in "Appendix A" in the ruling attached Exhibit "B."
- b. Pursuant to the PUC ruling, the County, as lead agency, will be required to submit to the PUC required documentation to demonstrate sufficient expertise and financial integrity to support the system, documentation establishing collaborative relationships, and other materials necessary to complete the application package.
- c. It is the County's intent that the proposer selected as the result of this RFP, lead the application development process, thereby guiding the County through all steps necessary to realize a certified 2-1-1 system.
- d. Due to the selected Proposer being responsible for the implementation and delivery of this system, this process may necessitate additional documentation and

- demonstration from the selected proposer, separate from any information and materials submitted in response to this RFP.
- e. To assist in the successful application development, the County will provide the selected proposer with any required MOUs with collaborating partners, required financial statements, and other documentation as necessary.

B. Additional Considerations

1. Service Delivery Location

The County is making no requirement the vendor establish a physical service location within the County, provided the proposer has the technological expertise and capability to provide all services remotely. Likewise, this provision is in no way meant to prohibit proposals utilizing models based on a physical location within the County. The model and method for accomplishing the services identified in the RFP are a competitive factor that will be evaluated in this RFP.

2. Sustainability Modeling

The County is interested in models or methods for identifying and utilizing additional funding streams that can support the sustainability of 2-1-1 services moving forward. Such models may include utilization or outcome measures that can establish cost savings and value to the County and community partners as result of 2-1-1 services. Proposers who have proven success and an active role in establishing and securing additional funding streams to support 2-1-1 services will be evaluated favorably.

III. Eligibility:

To be eligible to submit a proposal in response to this RFP, Proposer's must:

- A. Be an organization with at least two years of continuous experience providing 2-1-1 services in a California county. Proposer's must provide a written statement certifying the organization meets this requirement;
- B. Provide a written statement affirming the organization's ability to comply with the insurance requirements set forth in Exhibit "A";
- C. Provide a written statement indicating the organization understands that if selected, they will be required to negotiate and enter into an agreement with terms and conditions substantively similar to those in Exhibit "A"; and
- D. Provide a list of references who can attest to the organization's satisfactory operation of a 2-1-1 system in a California county. Each reference should include the name, title, organization, phone number(s), address, and email address for the reference.

Statements must be included in the Cover Letter, as specified in Section IV – Proposal Content, A. Cover Letter. Failure to provide any of the written statements will result in the proposal not being evaluated or given further consideration in this competitive process.

- **Proposal Content:** Proposal responses must adhere to the requirements set forth in this section, both for content and sequence. Failure to adhere to these requirements or the inclusion of conditions, limitations or misrepresentations may be cause for rejection of the submittal. Use 8-1/2 x 11 sheets (foldouts are acceptable for charts, etc.) and font size large enough to be easily legible, but not smaller than 10 point. The original proposal and each subsequent copy must be submitted on paper, bound with a binder clip, and labeled in the following order:
 - A. Cover letter: Provide a "Cover Letter" and introduction, including the name and address of the organization or individual submitting the proposal, together with the name, address, telephone and fax numbers, and e-mail address of the contact person who will be authorized to make representations for the organization, and an expression of the Proposer's ability and desire to meet the requirements of this Request for Proposal. The letter must be signed by an individual authorized to bind the firm contractually, and should include a statements certifying the following:
 - 1. The organization has no less than two years of continuous experience providing 2-1-1 services in a California county;
 - 2. The organization is able and willing to comply with the insurance requirements set forth in Exhibit "A"; and
 - 3. The organization understands that if selected they will be required to negotiate and enter into an agreement an agreement with terms and conditions substantively similar to those in Exhibit "A."
 - B. **Table of Contents:** This section shall include a detailed "Table of Contents" and an outline of the submittal, identified by sequential page number and by section reference number and section title as described herein.
 - C. **Proposal narrative:** Describe the firm's resources, experience and capabilities as they relate to scope of services described hereinabove. Submit in the order identified below:

1. Executive Summary:

The executive summary shall not exceed three pages. The proposer should provide responses to each of the directives identified below:

- a. Summarize the Proposer's understanding of the County's goal of a fully implemented, comprehensive 2-1-1 system and how the Proposer intends to help fulfill that goal; and
- b. Describe the Proposer's overall history and experience providing 2-1-1 services, and how that experience would directly impact County's intent.

2. Detailed Discussion:

The detailed discussion is a general, but complete narrative identifying the Proposer's plans, strategies, and intended activities that will be performed in order to accomplish the work to be performed. This narrative should clearly:

a. Describe the Proposer's implementation strategy including measurable progress milestones;

- b. Describe the Proposer's plan for providing 2-1-1 services, including a description of how callers will be connected with identified service providers;
- c. Describe the Proposer's plan for developing an information and referral database of service providers for clients contacting the 2-1-1 system;
- d. Describe the Proposer's plan for developing and maintaining the information and referral database to accommodate additional service providers and changes to provider information over time:
- e. Describe the Proposer's plan for ensuring access for those callers with disabilities and non-English language requirements;
- f. Describe the Proposer's plan for a staffing model that reflects a scalable model to meet demand;
- g. Describe the Proposer's plan for developing and maintaining a website with functionality consistent with the capabilities and functionality identified in II. Scope of Services;
- h. Describe the Proposer's plan for transferring control and functionality of the website to the County in the event the resulting contract is terminated or not renewed:
- i. Describe the Proposer's plan for leading and navigating the Public Utilities Commission application development process; and
- j. Identify the Proposer's service delivery model including geographic location and how that model will be utilized to provide 2-1-1 services as efficiently and effectively as possible.

3. Background and Experience:

Proposers should provide responses as indicated below. Resumes, copies of certificates and/or degrees, and stock biographies will not be evaluated in lieu of narrative responses describing the following:

- a. The Proposer's background, organizational history, and experience providing 2-1-1 services both in California and/or nationally:
- b. The Proposer's experience navigating the California Public Utility Commission's "California 2-1-1 Service Provider Application Package";
- c. The Proposer's capability to collect and report the Reporting Requirements, as identified in Section II Scope of Services; and
- d. The Proposer's experience and role in establishing and securing additional funding streams to support 2-1-1 services.

4. Project Action Plan and timeline:

Proposers should provide an action plan that includes a timeline of major milestones and events that are anticipated to occur from agreement execution through to 2-1-1 certification. This timeline should specifically address the following:

- a. Identify projected completion dates for all milestones and activities proposed;
- b. Identify I&R service delivery start date; and
- c. Identify a projected CPUC 2-1-1 certification date, factoring an estimation of CPUC approval time in conjunction with other 2-1-1 service related activities.

5. Cost Proposal:

For the purposes of this RFP, Proposers should provide a cost proposal that addresses the following:

- a. Identify a total cost that covers all services for the full three-year term of the agreement;
- b. Describe start-up and implementation costs including any costs associated with leading the CPUC application development process;
- c. Describe anticipated, on-going annual services costs based on the call volume projection or a base rate plus a cost per call;
- d. Describe any escalating cost factors related to on-going 2-1-1 services; and
- e. Describe the methodology for calculating the projected costs, whether costs are based on anticipated actual expenses, or estimations made based on similar agreements for similar services.

6. References:

Provide a list of references who can attest to the organization's satisfactory performance of 2-1-1 services in a California county. References should include the name, title, organization, phone number(s), address, and email address of identified reference.

V. Proposers' Questions: Questions regarding this RFP must be submitted in writing to the Procurement and Contracts Office and must be received no later than 5:00 PM – on January 29, 2018. All envelopes or containers must be clearly labeled "RFP #18-915-028, QUESTION" for convenience purposes. Envelopes or containers not clearly labeled may be overlooked and not responded to. Questions will not be accepted by telephone, facsimile (fax), electronically, or orally. The County reserves the right to decline a response to any question if, in the County's assessment, the information cannot be obtained and shared with all potential organizations in a timely manner. A summary of the questions submitted, including responses deemed relevant and appropriate by the County, will be posted on the Procurement and Contracts website on or about February 5, 2018.

All inquiries shall be submitted by U.S. mail to:

Procurement and Contracts 330 Fair Lane Placerville, California 95667 RFP #18-915-028 – Question

Proposers are cautioned that they are not to rely upon any oral statements that they may have obtained. Proposers shall direct all inquiries to the County Purchasing Agent and shall not contact the requesting department directly regarding any matter related to this Request for Proposal.

VI. <u>Proposal Submittal</u>: Proposers must submit one (1) original and six (6) physical copies of all materials and proposals, and one (1) electronic copy (on a USB flash drive) for review by a County appointed selection committee, along with any addenda, in a sealed envelope or container, clearly marked "RFP #18-915-028 – DO NOT OPEN", no later than 3:00 PM – February 12, 2018, to:

County of El Dorado
Procurement and Contracts
330 Fair Lane
Placerville, CA 95667

A Proposer may withdraw its final proposal at any time **prior** to the opening deadline date and time by submitting a written request for its withdrawal to the County Purchasing Agent, signed by an authorized agent of the firm. Proposers may thereafter submit a new or modified proposal **prior** to the opening deadline date and time. Modifications offered in any manner, oral or written, will not be considered.

Proposers submitting less than the required number of copies of their proposal will be rejected and considered "non-responsive." Proposals received beyond the deadline will not be considered, and will be returned unopened.

It is the responsibility of the Proposer to assure that the proposal is received in the Procurement & Contracts Division prior to the proposal opening deadline date and time. Proposals received beyond the proposal opening deadline will not be accepted and will be returned unopened. The time stamp clock located in the office of the Procurement and Contracts Division will serve as the official time clock.

For questions regarding the Request for Proposal process, contact Ashley Wells, Department Analyst at (530) 621-5804.

VII. Public Records Act: All proposals and materials submitted shall become property of the County and will not be returned. All responses, including the accepted proposal and any subsequent contract, become public records per the requirements of the California Government Code, Sections 6250 - 6270, "California Public Records Act". Proprietary material must be clearly marked as such. Pricing and service elements of the successful proposal are not considered proprietary information. Proposers which indiscriminately identify all or most of their proposal as confidential or proprietary without justification may be deemed unresponsive.

The County will treat all information submitted in a proposal as available for public inspection once the County has selected a Contractor. If you believe that you have a legally justifiable basis under the California Public Records Act (Government Section 6250 et. seq.) for protecting the confidentiality of any information contained within your proposal, you must identify any such information, together with the legal basis of your claim in your proposal, and present such information **separately** as part of your response package.

The final determination as to whether the County will assert your claim of confidentiality on your behalf shall be at the sole discretion of the County. If the County makes a determination that your information does not meet the criteria for confidentiality, you will be notified as such. Any information deemed to be non-confidential shall be considered public record.

Upon receipt of a request for disclosure pursuant to the California Public Records Act for information that is set apart and marked as proprietary, County will notify you of the request for disclosure. You shall have sole responsibility for the defense of the proprietary designation of such information. Failure to respond to the notice and enter into an agreement with County providing for the defense of and complete indemnification and reimbursement for all costs incurred by the County in any legal action to compel the disclosure of such information, shall constitute a complete waiver of any rights regarding the information designated proprietary and such information will be disclosed by County pursuant to applicable procedures under the California Public Records Act.

VIII. <u>Valid Offer</u>: Proposals shall remain valid for 120 days from the due date. The County reserves the right to negotiate with the successful Proposer any additional terms or conditions not contained in their proposal which are in the best interest of the County or to otherwise revise the scope of this RFP.

This RFP does not constitute a contract nor an offer of employment. The cost of preparation of proposals shall be the obligation of the Proposer. All proposals, whether accepted or rejected, shall become the property of the County and will not be returned. Unnecessarily elaborate responses, enclosures and specialized binding are not desired, and may be construed as an indication of Proposer's lack of cost consciousness.

IX. <u>County's Rights:</u> The County reserves the right to:

- 1. Request clarification of any submitted information
- 2. Waive any informalities or irregularities in any qualification statement
- 3. Not enter into any agreement
- 4. Not select any consultant
- 5. Cancel this process at any time
- 6. Amend this process at any time
- 7. To award more than one contract if it is in the best interest of the County
- 8. Interview consultants prior to award
- 9. To request additional information during an interview

X. <u>El Dorado County Web Site Requirements</u>: It is the bidder's responsibility to monitor the County's website for possible addenda to this bid to inform him/herself of the most current specifications, terms, and conditions, and to submit his/her bid in accordance with the original bid requirements and all addenda. All available bids and related addenda can be found at:

http://edcapps.edcgov.us/contracts/invite.asp

Failure of bidder to obtain this information shall not relieve him/her of the requirements contained therein. Those bidders not acknowledging and returning Addenda as required will not be considered and will be rejected as "non-responsive."

XI. <u>Evaluation</u>: Proposals shall be evaluated by a team composed of County personnel representing the El Dorado County Health and Human Services Agency on the basis of:

Evaluation Criteria	Maximum Points Possible
Executive Summary	28 (5.6%)
Detailed Discussion	180 (36%)
Background and Capabilities	96 (19.2%)
Project Action Plan and Timeline	96 (19.2%)
Cost Proposal	100 (20%)
Total Points Possible:	500

XII. <u>Award</u>: Award shall be recommended to the Proposer whose proposal best meets the needs of the County. The County reserves the right to reject any or all proposals, and to solicit additional proposals if deemed in the best interest of the County to do so. The decision of the County Board of Supervisors shall be final in making such determination.

The successful Proposer will receive written notification of the award, along with instructions for finalizing the agreement documents. Receipt of the fully executed agreement will serve as Proposer's notice to proceed with services.

XIII. <u>Business License Requirement:</u> It is unlawful for any person to furnish supplies or services, or transact any kind of business in the unincorporated territory of El Dorado County without possessing a County business license unless exempt under County Code Section 5.08.070. Contact the Tax Collector's Office at 360 Fair Lane, Placerville, CA 95667, or phone (530) 621-5800, for further information. El Dorado County is an equal opportunity employer (EOE). Minorities, females, and handicapped are encouraged to participate (M/F/H).

It is not a requirement to possess a County business license at the time of proposal submittal. Successful Proposers may be required to possess a County business license to award contract.

The County of El Dorado is an equal opportunity employer (EOE). Minorities, Females and Handicapped are encouraged to participate.

XIV. <u>Public Agency:</u> It is intended that other public agencies (i.e., city, special district, public authority, public agency and other political subdivisions of the State of California) shall have the option to participate in any agreement created as a result of this Request for Proposal to Bid with the same terms and conditions specified there in, including pricing. The County shall incur no financial responsibility in connection with any agreement from another public agency. The public agency shall accept sole responsibility for contracting for services and making payment to the vendor.

Failure to comply with any of the requirements contained herein may result in disqualification. It is the responsibility of all Proposers to read ALL sections of this RFP prior to submitting a response.

Your participation in the RFP process is important to El Dorado County!

Exhibit "A"

SAMPLE ONLY

AGREEMENT FOR SERVICES #
THIS AGREEMENT made and entered by and between the County of El Dorado, a political subdivision of the State of California (hereinafter referred to as "County") and
RECITALS
WHEREAS, County has determined that it is necessary to obtain a Contractor to provide ; and
WHEREAS, Contractor has represented to County that it is specially trained, experienced, expert and competent to perform the special services required hereunder and County has determined to rely upon such representations; and
WHEREAS, it is the intent of the parties hereto that such services be in conformity with all applicable federal, state and local laws; and
WHEREAS , County has determined that the provision of these services provided by Contractor is in the public's best interest, and that these services are more economically and feasibly performed by outside independent Contractors as well as authorized by El Dorado County Charter, Section 210 (b) (6) and/or Government Code 31000;
NOW, THEREFORE, County and Contractor mutually agree as follows:

ARTICL: Scope of		ces: Contra	actor ag	grees to	furnish the	perso	onnel ar	nd equipme	nt necess	ary to pr	ovide
ARTICL Term:		reement shall 	becom	e effectiv	ve upon fina	l exect	ution by	both partie	es hereto a	and shall e	expire
herein, Comonthly	ation fo ounty ag in arrear	or Services: grees to pay rs and within ying services	Contrac forty-f	tor upon ive (45)	the satisfac	tory co	ompletio	n and Cour	ity's accep	ptance of v	work,
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De Ac	epartmei ddress	El Dorado nt e, California 9	95667								
or to such	other lo	ocation as Co	unty dir	ects.							
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ARTICLE IV

Taxes: Contractor certifies that as of today's date, it is not in default on any unsecured property taxes or other taxes or fees owed by Contractor to County. Contractor agrees that it shall not default on any obligations to County during the term of this Agreement.

ARTICLE V

Changes to Agreement: This Agreement may be amended by mutual consent of the parties hereto. Said amendments shall become effective only when in writing and fully executed by duly authorized officers of the parties hereto.

ARTICLE VI

Contractor to County: It is understood that the services provided under this Agreement shall be prepared in and with cooperation from County and its staff. It is further agreed that in all matters pertaining to this Agreement, Contractor shall act as Contractor only to County and shall not act as Contractor to any other individual or entity affected by this Agreement nor provide information in any manner to any party outside of this Agreement that would conflict with Contractor's responsibilities to County during term hereof.

ARTICLE VII

Assignment and Delegation: Contractor is engaged by County for its unique qualifications and skills as well as those of its personnel. Contractor shall not subcontract, delegate or assign services to be provided, in whole or in part, to any other person or entity without prior written consent of County.

ARTICLE VIII

Independent Contractor/Liability: Contractor is, and shall be at all times, deemed independent and shall be wholly responsible for the manner in which it performs services required by terms of this Agreement. Contractor exclusively assumes responsibility for acts of its employees, associates, and subContractors, if any are authorized herein, as they relate to services to be provided under this Agreement during the course and scope of their employment.

Contractor shall be responsible for performing the work under this Agreement in a safe, professional, skillful and workmanlike manner and shall be liable for its own negligence and negligent acts of its employees. County shall have no right of control over the manner in which work is to be done and shall, therefore, not be charged with responsibility of preventing risk to Contractor or its employees.

ARTICLE IX

Fiscal Considerations: The parties to this Agreement recognize and acknowledge that County is a political subdivision of the State of California. As such, El Dorado County is subject to the provisions of Article XVI, Section 18 of the California Constitution and other similar fiscal and procurement laws and regulations and may not expend funds for products, equipment or services not budgeted in a given fiscal year. It is further understood that in the normal course of County business, County will adopt a proposed budget prior to a given fiscal year, but that the final adoption of a budget does not occur until after the beginning of the fiscal year.

Notwithstanding any other provision of this Agreement to the contrary, County shall give notice of cancellation of this Agreement in the event of adoption of a proposed budget that does not provide for funds for the services, products or equipment subject herein. Such notice shall become effective upon the adoption of a final budget which does not provide funding for this Agreement. Upon the effective date of such notice, this Agreement shall be automatically terminated and County released from any further liability hereunder.

In addition to the above, should the Board of Supervisors during the course of a given year for financial reasons reduce, or order a reduction, in the budget for any County department for which services were contracted to be performed, pursuant to this paragraph in the sole discretion of the County, this Agreement may be deemed to be canceled in its entirety subject to payment for services performed prior to cancellation.

ARTICLE X

Audit by California State Auditor: Contractor acknowledges that if total compensation under this agreement is greater than \$10,000.00, this Agreement is subject to examination and audit by the California State Auditor for a period of three (3) years, or for any longer period required by law, after final payment under this Agreement, pursuant to California Government Code §8546.7. In order to facilitate these potential examinations and audits, Contractor shall maintain, for a period of at least three (3) years, or for any longer period required by law, after final payment under the contract, all books, records and documentation necessary to demonstrate performance under the Agreement.

ARTICLE XI

Default, Termination, and Cancellation:

A. Default: Upon the occurrence of any default of the provisions of this Agreement, a party shall give written notice of said default to the party in default (notice). If the party in default does not cure the default within ten (10) days of the date of notice (time to cure), then such party shall be in default. The time to cure may be extended at the discretion of the party giving notice. Any extension of time to cure must be in writing, prepared by the party in default for signature by the party giving notice and must specify the reason(s) for the extension and the date on which the extension of time to cure expires.

Notice given under this section shall specify the alleged default and the applicable Agreement provision and shall demand that the party in default perform the provisions of this Agreement within the applicable period of time. No such notice shall be deemed a termination of this Agreement unless the party giving notice so elects in this notice, or the party giving notice so elects in a subsequent written notice after the time to cure has expired. In the event of termination for default, County reserves the right to take over and complete the work by contract or by any other means.

- B. Bankruptcy: This Agreement, at the option of the County, shall be terminable in the case of bankruptcy, voluntary or involuntary, or insolvency of Contractor.
- C. Ceasing Performance: County may terminate this Agreement in the event Contractor ceases to operate as a business, or otherwise becomes unable to substantially perform any term or condition of this Agreement.
- D. Termination or Cancellation without Cause: County may terminate this Agreement in whole or in part upon seven (7) calendar days written notice by County without cause. If such prior termination is effected, County will pay for satisfactory services rendered prior to the effective dates as set forth in the Notice of Termination provided to Contractor, and for such other services, which County may agree to in writing as necessary for contract resolution. In no event, however, shall County be obligated to pay more than the total amount of the contract. Upon receipt of a Notice of Termination, Contractor shall promptly discontinue all services affected, as of the effective date of termination set forth in such Notice of Termination, unless the notice directs otherwise.

ARTICLE XII

Notice to Parties: All notices to be given by the parties hereto shall be in writing and served by depositing same in the United States Post Office, postage prepaid and return receipt requested. Notices to County shall be addressed as follows:

COUNTY OF EL DORADO (Department Name) (Address) (City, State, Zip) ATTN: (Name), (Title)

or to such other location as the County directs.

with a carbon copy to

COUNTY OF EL DORADO Chief Administrative Office Procurement and Contracts Division 330 Fair Lane Placerville, CA 95667 ATTN: Purchasing Agent

Notices to Contractor shall be addressed as follows:

(COMPANY NAME) (Address) (City, State, Zip) ATTN: (Name), (Title)

or to such other location as the Contractor directs.

ARTICLE XIII

Change of Address: In the event of a change in address for Contractor's principal place of business, Contractor's Agent for Service of Process, or Notices to Contractor, Contractor shall notify County in writing pursuant to the provisions contained in this Agreement under the Article titled "Notice to Parties". Said notice shall become part of this Agreement upon acknowledgment in writing by the County Contract Administrator, and no further amendment of the Agreement shall be necessary provided that such change of address does not conflict with any other provisions of this Agreement.

ARTICLE XIV

Indemnity: The Contractor shall defend, indemnify, and hold the County harmless against and from any and all claims, suits, losses, damages and liability for damages of every name, kind and description, including attorney's fees and costs incurred, brought for, or on account of, injuries to or death of any person, including but not limited to workers, County employees, and the public, or damage to property, or any economic or consequential losses, which are claimed to or in any way arise out of or are connected with the Contractor's services, operations, or performance

hereunder, regardless of the existence or degree of fault or negligence on the part of the County, the Contractor, subContractor(s) and employee(s) of any of these, except for the sole, or active negligence of the County, its officers and employees, or as expressly prescribed by statute. This duty of Contractor to indemnify and save County harmless includes the duties to defend set forth in California Civil Code Section 2778.

ARTICLE XV

Insurance: Contractor shall provide proof of a policy of insurance satisfactory to the County of El Dorado Risk Manager and documentation evidencing that Contractor maintains insurance that meets the following requirements:

- A. Full Worker's Compensation and Employer's Liability Insurance covering all employees of Contractor as required by law in the State of California.
- B. Commercial General Liability Insurance of not less than \$1,000,000.00 combined single limit per occurrence for bodily injury and property damage and a \$2,000,000.00 aggregate limit.
- C. Automobile Liability Insurance of not less than \$1,000,000.00 is required in the event motor vehicles are used by the Contractor in the performance of the Agreement.
- D. In the event Contractor is a licensed professional or professional consultant, and is performing professional services under this Agreement, professional liability is required with a limit of liability of not less than \$1,000,000.00 per occurrence.
- E. Contractor shall furnish a certificate of insurance satisfactory to the County of El Dorado Risk Manager as evidence that the insurance required above is being maintained.
- F. The insurance will be issued by an insurance company acceptable to Risk Management, or be provided through partial or total self-insurance likewise acceptable to Risk Management.
- G. Contractor agrees that the insurance required above shall be in effect at all times during the term of this Agreement. In the event said insurance coverage expires at any time or times during the term of this Agreement, Contractor agrees to provide at least thirty (30) days prior to said expiration date, a new certificate of insurance evidencing insurance coverage as provided for herein for not less than the remainder of term of the Agreement, or for a period of not less than one (1) year. New certificates of insurance are subject to the approval of Risk Management and Contractor agrees that no work or services shall be performed prior to the giving of such approval. In the event the Contractor fails to keep in effect at all times insurance coverage as herein provided, County may, in addition to any other remedies it may have, terminate this Agreement upon the occurrence of such event.
- H. The certificate of insurance must include the following provisions stating that:
 - 1. The insurer will not cancel the insured's coverage without prior written notice to County, and;
 - 2. The County of El Dorado, its officers, officials, employees and volunteers are included as additional insured on an additional insured endorsement, but only insofar as the operations under this Agreement are concerned. This provision shall apply to the general liability policy.

- I. The Contractor's insurance coverage shall be primary insurance as respects the County, its officers, officials, employees and volunteers. Any insurance or self-insurance maintained by the County, its officers, officials, employees or volunteers shall be in excess of the Contractor's insurance and shall not contribute with it.
- J. Any deductibles or self-insured retentions must be declared to and approved by the County, either: the insurer shall reduce or eliminate such deductibles or self-insured retentions as respects the County, its officers, officials, employees and volunteers; or the Contractor shall procure a bond guaranteeing payment of losses and related investigations, claim administration and defense expenses.
- K. Any failure to comply with the reporting provisions of the policies shall not affect coverage provided to the County, its officers, officials, employees or volunteers.
- L. The insurance companies shall have no recourse against the County of El Dorado, its officers and employees or any of them for payment of any premiums or assessments under any policy issued by any insurance company.
- M. Contractor's obligations shall not be limited by the foregoing insurance requirements and shall survive expiration of this Agreement.
- N. In the event Contractor cannot provide an occurrence policy, Contractor shall provide insurance covering claims made as a result of performance of this Agreement for not less than three (3) years following completion of performance of this Agreement.
- O. Certificate of insurance shall meet such additional standards as may be determined by the contracting County Department either independently or in consultation with Risk Management, as essential for protection of the County.

ARTICLE XVI

Interest of Public Official: No official or employee of County who exercises any functions or responsibilities in review or approval of services to be provided by Contractor under this Agreement shall participate in or attempt to influence any decision relating to this Agreement which affects personal interest or interest of any corporation, partnership, or association in which he/she is directly or indirectly interested; nor shall any such official or employee of County have any interest, direct or indirect, in this Agreement or the proceeds thereof.

ARTICLE XVII

Interest of Contractor: Contractor covenants that Contractor presently has no personal interest or financial interest, and shall not acquire same in any manner or degree in either: 1) any other contract connected with or directly affected by the services to be performed by this Agreement; or, 2) any other entities connected with or directly affected by the services to be performed by this Agreement. Contractor further covenants that in the performance of this Agreement no person having any such interest shall be employed by Contractor.

ARTICLE XVIII

Conflict of Interest: The parties to this Agreement have read and are aware of the provisions of Government Code Section 1090 et seq. and Section 87100 relating to conflict of interest of public officers and employees.

Contractor attests that it has no current business or financial relationship with any County employee(s) that would constitute a conflict of interest with provision of services under this contract and will not enter into any such business or financial relationship with any such employee(s) during the term of this Agreement. County represents that it is unaware of any financial or economic interest of any public officer or employee of Contractor relating to this Agreement. It is further understood and agreed that if such a financial interest does exist at the inception of this Agreement either party may immediately terminate this Agreement by giving written notice as detailed in the Article in the Agreement titled, "Default, Termination and Cancellation".

ARTICLE XIX

Nondiscrimination:

- A. County may require Contractor's services on projects involving funding from various state and/or federal agencies, and as a consequence, Contractor shall comply with all applicable nondiscrimination statutes and regulations during the performance of this Agreement including but not limited to the following: Contractor and its employees and representatives shall not unlawfully discriminate against any employee or applicant for employment because of race, religion, color, national origin, ancestry, physical handicap, medical condition, marital status, age, or sex; Contractor shall, unless exempt, comply with the applicable provisions of the Fair Employment and Housing Act (Government Code, Sections 12900 et seq.) and applicable regulations promulgated thereunder (California Code of Regulations, Title 2, Sections 7285.0 et seq.); the applicable regulations of the Fair Employment and Housing Commission implementing Government Code, Section 12990, set forth in Chapter 5 of Division 4 of Title 2 of the California Code of Regulations incorporated into this Agreement by reference and made a part hereof as if set forth in full; and Title VI of the Civil Rights Act of 1964, as amended. Contractor and its employees and representatives shall give written notice of their obligations under this clause as required by law.
- B. Where applicable, Contractor shall include these nondiscrimination and compliance provisions in any of its agreements that affect or are related to the services performed herein.
- C. Contractor's signature shall provide any certifications necessary under the federal laws, the laws of the State of California, including but not limited to Government Code Section 12990 and Title 2, California Code of Regulations, Section 8103.

ARTICLE XX

California Residency (Form 590): If Contractor is a California resident, Contractors must file a State of California Form 590, certifying its California residency or, in the case of a corporation, certifying that it has a permanent place of business in California. The Contractor will be required to submit a Form 590 prior to execution of an Agreement or County shall withhold seven (7) percent of each payment made to the Contractor during term of the Agreement. This requirement applies to any agreement/contract exceeding \$1,500.00.

ARTICLE XXI

Nonresident Withholding: If Contractor is not a California resident, Contractor shall provide documentation that the State of California has granted a withholding exemption or authorized reduced withholding prior to execution of this Agreement or County shall withhold seven (7%) percent of each payment made to the Contractor during term of the Agreement as required by law. This requirement applies to any agreement/contract exceeding \$1,500.00.

Contractor shall indemnify and hold the County harmless for any action taken by the California Franchise Tax Board.

ARTICLE XXII

Taxpayer Identification Number (Form W-9): All independent Contractors or corporations providing services to the County must file a Department of the Treasury Internal Revenue Service Form W-9, certifying their Taxpayer Identification Number.

ARTICLE XXIII

County Business License: It is unlawful for any person to furnish supplies or services, or transact any kind of business in the unincorporated territory of El Dorado County without possessing a County business license unless exempt under County Code Section 5.08.070.

ARTICLE XXIV

Licenses: Contractor hereby represents and warrants that Contractor and any of its subcontractors employed under this Agreement has all the applicable licenses, permits, and certifications that are legally required for Contractor and its subcontractors to practice its profession or provide the services or work contemplated under this Agreement in the State of California. Contractor and its subcontractors shall obtain or maintain said applicable licenses, permits, or certificates in good standing throughout the term of this Agreement.

ARTICLE XXV

Administrator: The County Officer or employee with responsibility for administering this Agreement is <u>(name)</u>, (title), (department), or successor.

ARTICLE XXVI

Authorized Signatures: The parties to this Agreement represent that the undersigned individuals executing this Agreement on their respective behalf are fully authorized to do so by law or other appropriate instrument and to bind upon said parties to the obligations set forth herein.

ARTICLE XXVII

Partial Invalidity: If any provision of this Agreement is held by a court of competent jurisdiction to be invalid, void or unenforceable, the remaining provisions will continue in full force and effect without being impaired or invalidated in any way.

ARTICLE XXVIII

Venue: Any dispute resolution action arising out of this Agreement, including, but not limited to, litigation, mediation, or arbitration, shall be brought in El Dorado County, California, and shall be resolved in accordance with the laws of the State of California.

ARTICLE XXIX

No Third Party Beneficiaries: Nothing in this Agreement is intended, nor will be deemed, to confer rights or remedies upon any person or legal entity not a party to this agreement.

ARTICLE XXX

Entire Agreement: This document and the documents referred to herein or exhibits hereto are the entire Agreement between the parties and they incorporate or supersede all prior written or oral Agreements or understandings.

Requesting Contract Adn	ninistrator Concurrence:	
By: Name Title Department	Dated:	
Requesting Department I	lead Concurrence:	
By: Name Title Department	Dated:	

-- COUNTY OF EL DORADO --

Dated:	
OR	
COUNTY OF EL DORADO	
Dated:	
By:	
	Chair Board of Supervisors "County"
Dated:	
	COUNTY OF EL DORADO - Dated:

-- CONTRACTOR --

IF CORPORATION, LLC, ETC.
(COMPANY NAME, INC.)
(A [NAME OF STATE] CORPORATION)
IF SOLE PROPRIETOR, ETC., DELETE THIS TEXT

By:	Dated:
Name	
Title	
"Contractor"	
By:Corporate Secretary	Dated:
(insert contract preparer's initials)	(insert purchasing assigned contract #)

Decision 03-02-029 February 13, 2003

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

Order Instituting Rulemaking to Implement 2-1-1 Dialing in California.

Rulemaking 02-01-025 (Filed January 23, 2002)

DECISION ESTABLISHING PROCEDURES FOR IMPLEMENTING 2-1-1 DIALING IN CALIFORNIA

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DECISION ESTABLISHING PROCEDURES FOR IMPLEMENTING 2-1-1 DIALING IN CALIFORNIA

I. Summary

This decision adopts the regulatory policies and procedures needed to implement 2-1-1 dialing, whereby Californians can obtain information about, and referral to, community social services via the 2-1-1 abbreviated dialing code. The regulations adopted here conform to the Federal Communications Commission's (FCC) delegation of authority to the states and will result in a program that resembles those already adopted in other states.

The decision establishes guidelines and procedures whereby the Commission can certify information and referral (I&R) providers as eligible to purchase network telephone service that will enable them to receive calls from those who dial 2-1-1. The decision requires all local exchange carriers to provide 2-1-1 call origination services at reasonable rates in those territories that will be served by 2-1-1 I&R providers. Consistent with our Scoping Memo, we do not address the situation of wireless carriers.

Consistent with FCC rules and the public interest, payphone operators in those territories receiving 2-1-1 service must discontinue any incompatible use of 2-1-1 dialing and must route calls to I&R providers. In addition absent FCC clarification of the appropriate price for 211 calls dialed from payphones, we do not mandate a price for these calls. We note that calls routed as 8YY calls will be compensated under existing FCC policies. No pay phone should be compensated twice for a single call. We urge all payphone operators to recognize that 211 calls are, in many cases, an alternative to 911 calls, and we urge them to refrain from charging callers dialing 211.

The decision permits I&R providers to secure 2-1-1 call origination service from incumbent carriers using the architecture of their choice. I&R providers, on

the other hand, must secure an 8YY number and 800 service for call routing by payphone operators or competitive local exchange carriers who prefer to use this network architecture to provide 2-1-1 call origination services.

To speed implementation, we establish a series of deadlines and milestones for securing the timely and smooth implementation of 2-1-1 I&R services. Finally, we provide for rescission of the certification of a 2-1-1 I&R service provider upon its failure to introduce this 2-1-1 service within a year of the Commission's granting of the necessary approvals needed to implement this service. Such approvals will be deemed complete upon Commission certification of I&R providers and the approval of 2-1-1 origination service.

II. Procedural Background

2-1-1 is the national abbreviated dialing code designated by the FCC to be used to access non-emergency community I&R providers. The FCC found that "[i]ndividuals facing serious threats to life, health, and mental well-being have urgent and critical human needs that are not addressed by dialing 911 for emergency assistance or 311 for non-emergency police assistance." Upon dialing 2-1-1, a caller is routed to a referral service and then to an agency that can provide information concerning social services such as housing assistance,

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¹ See Third Report and Order and Order for Reconsideration, FCC 00-256, In the Matter of the Petition by the United States Department of Transportation for Assignment of an Abbreviated dialing Code (N11) to Access Intelligent Transportation Systems (ITS) Services Nationwide, NSD-L-24; In the Matter of the Request by the Alliance of Information and Referral Systems, United Way of America, United Way 2-1-1 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc. and Texas I&R Network for Assignment of 2-1-1 Dialing Code, NSD-L-98-80; and in the Matter of the Use of N11 Codes and Other Abbreviated Dialing Arrangements, CC Docket 92-104, released July 31, 2000 ("N11 Third Report and Order"), ¶ 18.

programs to assist with utility bills, food assistance and other less urgent situations not currently addressed by either 911 or 311 services.

On August 30, 2001, the California Alliance of Information and Referral Services and the 2-1-1 Statewide Steering Committee (collectively known as "CAIRS") petitioned the Commission to implement 2-1-1 dialing in California. On January 23, 2002, the Commission responded to CAIRS' petition and instituted Rulemaking (R.) 02-01-025, thereby initiating the requested rulemaking into the implementation of 2-1-1 dialing in the State of California.

On February 22, 2002, consistent with the timetable proposed in R.02-01-025, parties to the proceeding filed Opening Comments.² On March 29, the Commission received Reply Comments.³

On March 8, 2002, Commissioner Duque and Administrative Law Judge (ALJ) Sullivan presided over a PHC in San Francisco to address the scope of issues in the proceeding, to clarify issues raised in the Opening Comments, and to determine a schedule for resolving them.

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² The filing parties include: the Pacific Bell Telephone Company (Pacific) and Verizon California, Inc. (Verizon) (filing jointly); AT&T Communications of California, Inc. (AT&T), WorldCom, Inc. (WorldCom) and XO California, Inc. (XO) (filing jointly); Calaveras Telephone Company, Cal-Ore Telephone Co., Ducor Telephone Company, Evans Telephone Company, Foresthill Telephone Co., Happy Valley Telephone Company, Hornitos Telephone Company, Kerman Telephone Co., Pinnacles Telephone Co., The Ponderosa Telephone Co., Sierra Telephone Company, Inc., The Siskiyou Telephone Company, The Volcano Telephone Company and Winterhaven Telephone Company (collectively the "Small LECs") (filing jointly); Roseville Telephone Company (Roseville); the Office of Ratepayer Advocates (ORA) and The Utility Reform Network (TURN) (filing jointly); Cox California Telcom, L.L.C. (Cox); and CAIRS.

³ The responding parties include: Pacific and Verizon (filing jointly); AT&T, WorldCom, and XO (filing jointly); Roseville; ORA and TURN (filing jointly); Cox; and CAIRS.

On April 9, 2002, CAIRS filed a "Motion [] to Include Preliminary Network Architecture Proposals in the Record" (Motion) with the proposals attached. On April 24, 2002, Pacific and Verizon responded to the Motion, stating that they did not oppose the Motion, but reserving the right to comment. We grant CAIRS' unopposed motion to include its materials in our record but note that the preliminary network proposals are reference materials, not evidentiary materials.

On April 30, 2002, Commissioner Duque and ALJ Sullivan issued a "Scoping Memo and Ruling of Assigned Commissioner and Administrative Law Judge" (Scoping Memo) affirming the classification of the proceeding as quasi-legislative and the preliminary determination that hearings were not necessary.⁴ In addition, the Scoping Memo identified four major issues for resolution and adopted a procedural timetable for resolving the outstanding issues. Further, the Scoping Memo stated that CAIRS' reference technical filing on network architecture could form a basis for a constructive workshop.

On May 29 and 30, 2002, the Commission conducted a workshop on 2-1-1 dialing to address the technical changes telephone companies must make in order to introduce 2-1-1 in California. On August 20, 2002, the Commission's Telecommunications Division issued a "2-1-1 Dialing Workshop Report" (Workshop Report). Parties had an opportunity to file comments⁵ and replies⁶ on the Workshop Report.

Footnote continued on next page

⁴ The Scoping Memo and Ruling, however, declined to make a final determination that hearings were not necessary, and stated that a final determination required more information.

⁵ Those parties filing comments include: Pacific and Verizon (filing jointly); AT&T; WorldCom; the Small LECs; Roseville; Cox; CAIRS; Allegiance Telecom of California,

Following Commissioner Duque's departure from office at the expiration of his term, this proceeding was reassigned to Commissioner Kennedy.

III. Background Information and Issues

The impetus for introducing 2-1-1 dialing in California finds its genesis in the actions of the federal government and other states. On July 31, 2000, the FCC issued its *N11 Third Report and Order* assigning the 2-1-1 dialing code as a national abbreviated dialing code to be used for access to community I&R providers. 2-1-1 dialing is currently in use in the States of Georgia, Connecticut, Florida, Idaho, Minnesota, Nebraska, North Dakota, Texas, Utah, and Wisconsin.

The FCC noted in its *N11 Third Report and Order* that the assignment of the 2-1-1 code to I&R providers satisfies the public interest standards for assignments of N11 codes, and recognizes that a great public need can be met through the implementation of a 2-1-1 dialing program. The use of the 2-1-1 dialing code has the potential to provide Californians with easy access to information concerning child care services, housing assistance, physical and mental health resources, aging and hospice services, educational and other programs. Such information is not currently available through the 9-1-1 emergency code or the 3-1-1 police non-emergency code.

Inc. (Allegiance); the California Payphone Association (CPA); and Nexcare Collaborative (Nexcare), whose comments also included a petition to intervene.

⁶ Those parties filing reply comments include: Pacific and Verizon (filing jointly); AT&T; Cox; and CAIRS.

⁷ See, *N11 Third Report and Order*, Ordering Paragraph 52 (rel. July 31, 2001.) Currently, petitions for modification and clarification of the *N11 Third Report and Order* are pending before the Federal Communications Commission. They will not, however likely impact the program being adopted.

To determine whether and how to implement 2-1-1 dialing in California, R.02-01-025 identified four issues:

- "1. What authority, if any, does the Commission have to implement 2-1-1 dialing and address nonconforming use of the 2-1-1 abbreviated dialing code?
- "2. Assuming such authority exists, are the proposed guidelines and application package attached hereto as Appendix A [of R.02-01-025] consistent with the public interest?
- "3. Should the Commission require all local exchange carriers [including competitive local exchange carriers but excluding wireless carriers] to tariff 2-1-1 service? What technical, operational, economic and administrative concerns provide a basis for exempting a local exchange carrier from a requirement to implement 2-1-1 dialing? Are there specific local exchange carriers regulated by this Commission that should be exempt from providing 2-1-1 dialing?
- "4. What rules and regulations should the Commission adopt to ensure 2-1-1 dialing is implemented for all Californians in furtherance of the public interest?" 8

These form the central questions for resolution in this rulemaking.

In addition, the Scoping Memo expanded upon these questions, and identified six questions concerning the providers of the referral services and ten questions concerning what steps utilities would need to take to enable the publicly switched network to originate and terminate 2-1-1 calls.⁹

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⁸ R.02-01-125, p. 7.

⁹ Although we do not explicitly refer to these subsequent questions in this decision, they inform our discussion throughout.

IV. What Authority, if Any, Does the Commission Have to Implement 2-1-1 Dialing and Address Nonconforming Use of the 2-1-1 Abbreviated Dialing Code?

Since responsibility for the assignment of telephone numbers rests with the FCC, a central issue is whether the FCC has delegated sufficient authority to the states to implement such an abbreviated dialing code. Concerning this point, commenting parties provided detailed discussions tracing the sources of Commission authority to implement 2-1-1 dialing in California. Despite the detailed and diverse analyses, there was little dispute that the Commission has sufficient authority both to implement 2-1-1 dialing and to address nonconforming uses of the 2-1-1 dialing code in California.¹⁰

As is common on telecommunications issues, the Commission's authority to implement 2-1-1 dialing rests on federal authority delegated to states and on the Commission's own authority under state law.

The FCC delegated its authority within a broad policy framework of the public interest and with significant direction. The FCC assigned the 2-1-1 dialing code to I&R providers. The FCC first determined that this assignment of the 2-1-1 dialing code was in the public interest, stating:

a public need exists for an easy to use, easy to remember N11 code to efficiently bring community information and referral services to those who need them, providing a national safety network for persons to get access readily to assistance.¹¹

¹⁰ AT&T and XO, in Comments on the Draft Decision, state that they "do not agree that the FCC has delegated sufficient authority for the Commission to handle 211 implementation and non-conforming uses. (p. 3)."

¹¹ N11 Third Report and Order, ¶ 19.

The FCC further noted that the "designation of a uniform national code would simplify access to information . . . to new members of communities as well as existing local citizens." ¹²

Concerning the role of the states, the FCC recognized the state efforts to implement 2-1-1 dialing,¹³ and encouraged states to implement 2-1-1 similar to the programs in Georgia and Connecticut.¹⁴ Furthermore, the FCC directed that "states will be allowed to continue to make local assignments that do not conflict with our national assignments."¹⁵

In summary, the FCC played the role that it traditionally does concerning abbreviated dialing arrangements – designating a use that promotes the public interest and recognizing and approving state commission actions directing telephone companies to assign and administer certain N11 codes. In particular, in its *N11 Third Report and Order*, the FCC declined to transfer N11 code assignments to the North American Numbering Plan Administrator, but instead stated that it would continue to designate and assign N11 codes, In even as it

¹² *Id*.

¹³ *Id.*, ¶ 17, n. 48.

¹⁴ *Id.*. ¶ 21.

¹⁵ *Id.*, ¶ 43.

¹⁶ See *Id.* At ¶ 5, citing *In The Use of N11 Codes and Other Abbreviated Dialing Arrangements,* CC Docket 92-105, *First Report and Order and Further Notice of Proposed Rulemaking,* FCC 97-51, 12 FCC Rcd 5572 (1997) ("*N11 First Report and Order*").

¹⁷ N11 Third Report and Order, at ¶ 43.

authorized state commissions to make local assignments of N11 codes that do not conflict with FCC national code assignments.¹⁸

There is, however, some uncertainty surrounding the lawfulness of the FCC's actions. The OIR noted that there are currently several petitions for modification or clarification before the FCC. Cox states that these petitions could invalidate the "FCC's delegation of its plenary authority to implement 2-1-1 dialing." Nevertheless, Cox admits that "[t]he proper conclusion to be drawn is that the petitions for reconsideration of the *N11 Third Report and Order* do not present any legal impediment to the Commission proceeding with 2-1-1 implementation." Cox urges that the Commission avoid ordering the expenditure of implementation costs by implementing 2-1-1 dialing at this time and recommends delaying any action "until the FCC has acted on the petitions for reconsideration."

In addition to the authority delegated to the CPUC by the FCC, the CPUC has broad authority over all the carriers operating in California that will play any role in the implementation of 2-1-1 dialing in California. In particular, California Public Utilities Code § 701 provides that the Commission may do all things that are "necessary and convenient" in the supervision and regulation of public utilities. Pursuant to this broad state authority and the FCC's affirmation that the states will continue to perform number administration functions, including the

¹⁸ *Ibid.*

¹⁹ Comments of Cox California Telecom, L.L.C. on the Implementation of 2-1-1 Dialing, February 22, 2002, p. 6.

²⁰ Ibid.

²¹ *Ibid*.

local assignment of N11 codes, the California Commission possesses sufficient authority to implement 2-1-1 dialing.²²

V. Are the Proposed Guidelines and Application Package Attached as Appendix A of R.02-01-025 Consistent With the Public Interest?

R.02-01-025, the rulemaking instituting this proceeding, proposed guidelines and an application package in Appendix A that I&R providers would need to complete before certification by the Commission that they are eligible to provide I&R services.

No carrier or consumer group voiced any objections to these proposed guidelines and application package. In particular Pacific and Verizon stated that they "generally agree with the guidelines proposed in Appendix A." AT&T, WorldCom and XO, on the other hand, take "no position on whether the proposed guidelines in Appendix A are consistent with the public interest." Similarly, the Small LECs25 and Roseville,26 take no position on this matter. ORA and TURN characterize the application and guidelines as "generally

This analysis is consistent with the comments of many filing parties, including Pacific and Verizon, Comments, p. 2; Small LECs, Comments, pp. 2-3; CAIRS, Comments, pp. 1-7; ORA and TURN, Comments, II. D.; Roseville, Comments, pp. 1-2. This analysis of state authority is also consistent with that presented by Cox, Comments, pp. 3-5, but we further note that Cox argues that if the FCC modifies its order, implementation costs ordered by this Commission could become stranded (Cox, Comments, p. 6).

²³ Pacific and Verizon, Comments, p. 6.

²⁴ AT&T, WorldCom and XO, Comments, p. 4.

²⁵ Small LECs, Comments, p. 3.

²⁶ Roseville, Opening Comments, p. 3.

acceptable."²⁷ They note, however, that additional guidelines may prove necessary should more than one service provider apply for certification as an I&R provider in a particular area.

Cox voices "no objection" to the information sought in Attachment A. However, Cox argues for the selection of a single statewide service provider, and states that "the provider should be selected on its ability to provide statewide service . . ."²⁸ To support the selection of a single statewide provider, Cox argues that the Commission "should ensure that the 2-1-1 designated service provider have the necessary resources to provide operator-assisted referrals on 24-hour, seven-days-per-week basis statewide."²⁹

CAIRS sponsored the selection guidelines and application package in its original petition that led to the institution of this proceeding. CAIRS also provided the most extensive discussion of these materials:

The proposed guidelines and application provide an appropriate mechanism to ensure that the use of the 2-1-1 abbreviated dialing code occurs in an efficient manner in furtherance of the public interest. They require a potential 2-1-1 provider to demonstrate sufficient expertise and financial integrity to support 2-1-1 service at the county level. Furthermore, a potential 2-1-1 provider is required to make an Information and Referral Specialist available twenty-four hours a day at no cost to the calling party. A potential 2-1-1 provider needs to demonstrate adherence to professional standards, which generally reflect standards developed by the Alliance of Information and Referral Services (AIRS), the national professional membership organization of the information and referral service

 $^{^{\}rm 27}\,$ ORA and TURN, Opening Comments, V.

²⁸ Cox, Opening Comments, p. 15.

²⁹ *Ibid.*

providers. These standards include (1) providing an acceptable level of service, including access to people with disabilities, (2) developing and maintaining health and human service databases, (3) developing service reports and measurement standards, and (4) developing and maintaining cooperative relationships with other I&R providers. Potential 2-1-1 providers should be able to demonstrate an understanding of these standards and agree to adhere to these standards in delivering 2-1-1 service. The proposed guidelines and application also require potential 2-1-1 providers to demonstrate a strong level of community support for its application to become a local 2-1-1 provider. Finally, the proposed guidelines and application permit collaborative relationships amongst potential 2-1-1 providers, which minimize the possibility that I&R providers will submit competing applications.³⁰

Our own review of the application materials and criteria comport with the positive views of CAIRS and the parties in this proceeding. The application to provide 2-1-1 service is divided into four major sections. The first section elicits information on the organization, its structure, its background, and experience. The second section sets forth the required service conditions that a 2-1-1 service provider must meet. These include the minimum geographic scope of service, a prohibition on the acceptance of per referral fees from referred organizations or fees for inclusion in a referral database, the charge structure for callers, and the necessity of having live call takers 24 hours a day, seven days a week, and the steps taken to ensure accessibility to all, regardless of language or disability.

The third section requires that applicants comply with standards that conform to those established by AIRS for the delivery of I&R services. In addition, AIRS establishes standards for establishing and maintaining a database of service providers, for maintaining service in the event of a disaster, for

³⁰ CAIRS, Comments, pp. 7-8.

collecting data and producing reports, and for establishing cooperative working relationships with others operating in the same service area.

In the fourth section, the application materials require that the 2-1-1 service provider demonstrate strong community support, including letters of support from groups serving particular needs. The list is generally comprehensive, but we note that it fails to solicit endorsements from veterans groups. Since there are a variety of governmental and community service organizations providing service to veterans, we have added veterans groups to the organizations eligible to provide endorsements.

We find that the standards and application procedures established for I&R providers do meet the public interest. These standards not only ensure the selection of qualified groups, but will also link California's I&R providers to a national professional community and establish procedures that will assist in maintaining and improving services. We thus plan to adopt the applications standards and forms contained in Appendix A of R.02-01-025 with the modification to accept endorsements from veterans groups. These are attached as Appendix A to this document.

VI. Should the Commission Require All Local Exchange Carriers to Tariff 2-1-1 Service? And

What Rules and Regulations Should the Commission Adopt to Ensure That 2-1-1 Dialing Is Implemented for All Californians in Furtherance of the Public Interest?

The purpose of the third and fourth questions proposed in R.02-01-025 concerning 2-1-1 tariffing and regulation was to examine those technical issues affecting the design of the telecommunications network, the routing of calls, and the interconnection of the different public carriers that have implications for who can and should implement the 2-1-1 service. The Scoping Memo expanded upon

these two questions, and posed additional specific questions concerning the telecommunications networks and the steps needed to implement 2-1-1 dialing. The questions of the Scoping Memo became the subject of the technical workshop, the Workshop Report,³¹ and the comments and replies by the parties to this proceeding. Resolving the issues contained in these questions will permit implementation of 2-1-1 dialing in California. We therefore turn our attention to the Workshop Report and the responses of parties to it.

A. Workshop Report

The workshop "addressed the technical changes telephone companies must make, and how to effect those changes, in order to introduce 2-1-1 in the state."³² The Workshop Report makes recommendations in seven different areas:

- 1. Each I&R provider should serve the area of an entire county or form consortia to serve multiple counties.
- 2. A network architecture in which 2-1-1 dialing directs a call to a single "800" (or 8YY) number appears to be simpler and faster to implement than other options. Nevertheless, the Workshop Report recommends that the Commission not mandate a particular routing option since it is unclear whether another option would prove less expensive in the long term.
- 3. 2-1-1 calls should be able to terminate either at a county I&R provider or at a Regional Technical Center (RTC), which would then complete the routing of the call to a specific I&R provider.

³¹ California Public Utilities Commission, Telecommunications Division, 2-1-1 Dialing Workshop Report, August 20, 2002 (Workshop Report).

³² Workshop Report, p. 1.

- 4. Universal availability of 2-1-1 service will require switch translations to ensure the proper routing of calls originating on a local network.
- 5. The Commission should allow LECs [both ILECs and CLCs] to recover their costs for switch translation services. Recovery of switch translation costs for wireless carriers is beyond the scope of this proceeding.
- 6. The Commission should not set deadlines for 2-1-1 implementation, but should require periodic status reports.
- 7. The Commission should immediately order payphone providers to desist from utilizing 2-1-1 as the number for customers to call for refunds because this use is incompatible with the new 2-1-1 services.³³

Although the Workshop Report did not recommend that the Commission mandate the use of a particular network design, a large portion of the Workshop Report explored four different network designs for implementing 2-1-1 dialing in California. These include: 1) the routing of all 2-1-1 calls to a single 8YY number, with subsequent routing to a County I&R; 2) the routing of all calls to a single 8YY number, with subsequent routing to a Regional Technical Center (RTC) for subsequent telecommunications services and further routing; 3) variable routing, either through handoff to a "local" number or handoff to an 8YY number depending on the call's origin and location of an RTC; and 4) variable routing, either through handoff to a "local" number or handoff to an 8YY number, depending on the calls origin and location of the County I&R.

The analysis in the Workshop Report reached several favorable conclusions concerning options that use 8YY routing. The Workshop Report notes that "[r]epresentatives of all carrier types at the workshop (ILEC, CLEC,

³³ *Id.*, pp. 2-3.

IEC) expressed their preferences for a network architecture in which 2-1-1 calls are translated and routed to an 8YY number; several carriers stated that the fewer the 'point to' numbers used, the simpler and better they can implement this." The Workshop Report also notes that carriers stated that the use of a single "point to" number permits a simpler and less costly implementation of 2-1-1 dialing. The Workshop Report also observes that a simple implementation of a single "point to" number would eliminate the need for a statewide "database" and complex policies controlling access to the database. Moreover, with the implementation of 2-1-1 dialing as a form of 800 service, then 2-1-1 service will likely consist almost entirely of the repackaging of existing telecommunications services. In particular, the Workshop Report notes that "[s]witch translation in itself is not a new service, although the use of the 2-1-1 number will be new." 35

On the other hand, the Workshop Report notes that CAIRS supported the variable routing solution because it felt that it would lead to lower costs and noted that "many calls that people dial today to I&R providers are local calls and are free to the caller as well as to the I&R provider." Moreover, the Workshop Report, as mentioned earlier, recommends that the Commission not mandate a particular network design, but give the referral agencies and the utilities the freedom to determine what alternative best serves their needs.

³⁴ Workshop Report, pp. 15-16. Fewer "point to" numbers obviate the need for elaborate tables in the switches memory, and thereby reduce programming, maintenance, and call processing costs.

³⁵ *Id.*, p. 20.

³⁶ Workshop Report, p. 16.

The Workshop Report also identified several nonconforming uses of 2-1-1 dialing. The Workshop Report states that participants noted that 2-1-1 is "currently used by some payphone providers for refund purposes" and would need to be discontinued to permit callers using payphones to reach the social services relying on 2-1-1 calling. In addition, the Workshop Report notes that Cox reported "that the wireless industry has petitioned the FCC to use 2-1-1 for wireless information." Unlike the payphone situation, there is no FCC mandate for eliminating this use of 2-1-1 by wireless carriers at this time, and the Scoping Memo limited the scope of this proceeding to wireline carriers. The Workshop Report recommends that the Commission "proceed toward implementation of 2-1-1 by wireline carriers for I&R purposes, to conform with the federal mandate that 2-1-1 is reserved for I&R service provision." ³⁹

Regarding a timetable for implementing 2-1-1 dialing, the Workshop Report recommends that the Commission avoid setting deadlines for the start of 2-1-1 services but instead rely on a series of milestones to insure progress. In particular, the report notes that it is unlikely that 2-1-1 service will have a simultaneous statewide rollout. Instead, consistent with the presentation of CAIRS, the Workshop Report anticipates that individual I&R providers will drive implementation as they make their own plans for service rollout. Because of the likely rollout of services at different times throughout the state, the Workshop Report recommends that the CPUC "actively monitor 2-1-1

³⁷ Workshop Report, p. 16.

³⁸ *Ibid.*

³⁹ *Ibid.*

implementation by requiring periodic status reports and establishing milestones for implementation.⁴⁰

In addition to the questions posed for the Workshop in the Scoping Memo, the Workshop Report noted:

- that customer education would prove necessary as the service was deployed,
- that the participants felt that the call should be free to the calling party, and
- that calls from payphones raised complex issues concerning routing and cost recovery.

The Workshop Report, however, did not make any further recommendations concerning these matters.

B. Comments and Replies on Workshop Report

⁴¹ Pacific and Verizon, Workshop Opening Comments, p. 1.

The Workshop Report elicited comments from Pacific and Verizon (which filed jointly), Roseville, CAIRS, WorldCom, Allegiance Telecom, California Payphone Association, the Small LECs, AT&T, Cox, and Nexcare Collaborative (Nexcare), which also filed a motion to intervene. Pacific and Verizon (filing jointly), CAIRS, AT&T, and Cox also filed reply comments.

Pacific and Verizon note that "routing calls by county is technically unfeasible given the companies' current database and network architecture systems." ⁴¹ In addition, they note that, contrary to assumptions in the Workshop Report, a LEC can handle an 8YY call that originates and terminates in the same LATA. In reply comments, they recommend that the Commission should "not

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⁴⁰ Workshop Report, p. 21.

mandate how 2-1-1 calls are routed;"⁴² that the Commission coordinate the deployment of 2-1-1 service with the schedule to eliminate 2-1-1/repair dialing for payphones; and that the Commission "not require carriers to file their costs with 'stakeholders,' such as consumer groups and information and referral providers."⁴³ Finally, we note that in opening comments on the rulemaking, Pacific and Verizon requested that the Commission permit the carriers to have flexibility in the design of the 2-1-1 service and the decision of whether to offer it via a tariff, via a tariff developed on an Individual Case Basis, or via contract.⁴⁴

Roseville supports the Workshop Report's recommendation that the Commission "not mandate a particular architecture for implementation of 2-1-1 dialing." 45

The Small LECs note that their small number of switches would cause the cost to develop a tariff based on a cost study to exceed the potential revenues that the service will generate. They request that the Commission allow small carriers "to concur in any switch translation tariff rate that has been approved for another carrier." ⁴⁶

AT&T states that the Workshop reached agreement on key issues, including: that carriers should be able to recover all costs for 2-1-1

⁴² Pacific and Verizon, Workshop Reply Comments, p. 1.

⁴³ *Ibid*.

⁴⁴ Comments of Pacific Bell Telephone Company and Verizon California, Inc. In Response to Order Instituting Rulemaking to Implement 2-1-1 Dialing in California, February 22, 2002, p. 4.

⁴⁵ Roseville, Workshop Opening Comments, p. 1.

⁴⁶ Small LECs, Workshop Opening Comments, p. 2.

implementation from I&R providers; that the Commission should not mandate 2-1-1 termination service – i.e., the requirement that a carrier terminate I&R calls to any I&R that requires it; that the Commission set milestones, not deadlines, for implementation of 2-1-1; that the Commission not select a single I&R provider to serve the entire state; that telephone local service areas do not overlap and do not generally follow county lines; and that calls should be routed by NPA-NXX protocols.⁴⁷ AT&T also asks the Commission to order an all 8YY approach to implement 2-1-1 dialing in California since that approach minimizes switch translation tasks and avoids complicated issues concerning reciprocal compensation agreements between local carriers and provides a simple means to compensate payphone providers. In addition, AT&T stated that "[c]arriers agreed that such an order [to require all LECs to offer 2-1-1 service to their end-users] is unnecessary and may present regulatory complications."⁴⁸

Cox laments the lack of information on traffic flows and volumes that would be needed to evaluate the different methods for structuring a 2-1-1 service product. Cox argues that "until the Commission convenes another workshop whereby the interested I&R parties provide actual documentation of demand and traffic projections so that the service architecture costing and pricing can be known, a single statewide 8YY number for 2-1-1 dialing is the only reasonable implementation strategy." ⁴⁹ Cox also reiterates its support for a single statewide I&R provider, which it claims would offer both cost and service advantages.

⁴⁷ AT&T, Workshop Opening Comments, pp. 3-4.

⁴⁸ *Id.*, p. 11.

⁴⁹ Cox, Workshop Opening Comments, p. 3.

Finally, in commenting on the Workshop Report, Cox claims that it "failed to acknowledge Cox's position" and "overlooked the value of all these benefits." ⁵⁰

In Reply Comments, Cox says that parties generally agree that "the technical efficiency of a single 8YY translation will result in quicker implementation of 2-1-1 services statewide and in lower carrier costs." Cox argues that permitting variable routing would enable a carrier "to entirely subvert the 2-1-1 implementation process" and argues that 8YY calling is the "most cost efficient and easily implemented solution presented at the Workshop." Finally, Cox points out that the Commission has not required competitive local exchange carriers to submit cost data and that the use of 8YY calling solves cost issues because it is an existing tariffed service.

WorldCom compliments the Workshop Report as "thorough and balanced" ⁵⁴ and proceeds to comment on the Report's findings and recommendations. WorldCom agrees that I&R providers should serve "a geographic area delimited by county boundaries and no less than an entire county." ⁵⁵ WorldCom views the recommendation that the Commission should not mandate how to implement 2-1-1 dialing in California as a practical compromise, although WorldCom "strongly supports the TD's judgment that an

⁵⁰ *Id.*, p. 4.

⁵¹ Cox, Workshop Reply Comments, p. 2.

⁵² *Id.*, p. 3.

⁵³ *Id.*, p. 4.

⁵⁴ WorldCom, Workshop Opening Comments, p. 1.

⁵⁵ *Ibid.*

all 8YY routing solution is the fastest and simplest to implement."⁵⁶ WorldCom supports the recommendation that the Commission refrain from mandating whether 2-1-1 calls should terminate at an I&R provider or at an RTC. Concerning the provision of 2-1-1 origination service, WorldCom notes that the FCC has "already issued a regulatory mandate for 2-1-1 service"⁵⁷ and observes that "the FCC made the duty to provide 2-1-1 call origination dependent on the request for service from the information and referral provider. "⁵⁸ WorldCom also observes that "2-1-1 service will not be universally available unless that Commission mandates that all LECs and payphones provide 2-1-1 origination service."⁵⁹ WorldCom also agrees with the recommendation that LECs be permitted to recover their switch translation costs, that the Commission not set deadlines for implementing 2-1-1 statewide and that the Commission should order payphone providers to "desist for using 2-1-1 as the number to call for refunds."⁶⁰

Allegiance notes that it provisions non-mandated N11 service in other states and "many counties exercise their option not to participate in the N11 service. "61 Allegiance states that it "is reasonable and prudent to provision 2-1-1 abbreviated dialing by programming switches to "point to" an 8YY County I&R

⁵⁶ *Ibid.*

⁵⁷ *Id.*, p. 3.

⁵⁸ *Ibid.*

⁵⁹ *Ibid*.

⁶⁰ *Id.*, p. 5.

⁶¹ Allegiance, Workshop Opening Comments, p. 2.

Provider or "point to" an all-service 8YY."⁶² Allegiance argues that variable routing "has many cost and technical limitations"⁶³ and therefore Allegiance does not support such an alternative. Allegiance further states that there is no reason to select a single I&R provider to serve the entire state, and observes that the county is the natural dividing line for the provision of 2-1-1 service. Finally, Allegiance supports voluntary provision of 2-1-1 service, and an implementation approach that relies on milestones, rather than regulatory deadlines.

The California Payphone Association (CPA) opposes the Workshop Report's recommendation that the Commission "immediately order payphone providers to desist form utilizing 2-1-1 as the number for customers to call for refunds." ⁶⁴ CPA also argues the "FCC has not mandated immediate abandonment of non-conforming uses of the 2-1-1 code, but instead has provided for gradual conversion . . ." ⁶⁵ Furthermore, CPA argues that the Workshop Report's recommendation to eliminate "charges to payphone users for 2-1-1 calls must not be acted on without due consideration of the complex issues it entails." ⁶⁶ Finally, CPA states that if the Commission plans to impose rules on payphone providers, then CPA requests evidentiary hearings.

⁶² *Id.*, p. 3.

⁶³ *Id.*, p. 5.

⁶⁴ Workshop Report, p. 3.

⁶⁵ CPA, Workshop Opening Comments, p. 4. CPA also provides several citations to the FCC's *Third Report and Order* as part of its comments opposing the immediate abandonment of nonconforming 2-1-1 uses.

⁶⁶ Ibid.

Nexcare provided information to the Commission concerning alternative models for providing referral services to callers. In particular, Nexcare noted that there are economies of scale in referral services, and that there are efficiencies in linking telephone based referral services to Internet referral services. Nexcare suggests "that it is possible that some categories of referral might be better handled on a state-wide basis, while others might be better handled on a regional or county-by-county basis." ⁶⁷

CAIRS supports the Workshop Report as "accurately reflecting the dialogue between parties . . . "68 CAIRS, however, uses its comments to suggest refinements to the recommendations of the Workshop Report. CAIRS, for example, supports the Workshop Report's recognition "that information and referral services have historically been provided at the county level," 69 but recommends that the Commission accept collaborative efforts of different I&R providers to bring 2-1-1 service to a county. CAIRS also asks that the Commission "scrutinize underlying cost data in order to keep switch translation and related charges just and reasonable." 70

CAIRS also urges that the Commission recognize the complexities of implementing 2-1-1 service, and urges that the Commission "anticipate the procedural steps and timelines necessary to evaluate 2-1-1 applications."⁷¹ This

⁶⁷ Nexcare, Workshop Opening Comments, p. 6.

⁶⁸ CAIRS, Workshop Opening Comments, p. 2.

⁶⁹ Ibid.

⁷⁰ *Id.*, p. 3.

⁷¹ CAIRS, Workshop Opening Comments, p. 3.

implies that we should allow Commission staff several months to review applications. Further, CAIRS states that the costs of implementing a "point to number translation are transparent to the characteristics of the point to number." As a consequence, CAIRS believes that carriers can develop tariffs/costs for number translations without the need of a routing plan from CAIRS. CAIRS further distinguishes between call termination services, which are available already via tariff or contract, and 2-1-1 switch translations, for which there are no current tariffs.

In its Reply Comments, CAIRS urges that the Commission "initiate implementation efforts to fulfill the FCC's mandate." CAIRS observes that although routing calls along county lines with 100% accuracy may be technically infeasible, it is possible to route calls along county lines with a high degree of accuracy and points out that I&R agencies have developed "cooperative arrangements" for "handling misdirected calls." Thus, attempting to route calls along county lines makes sense as long as I&R providers develop procedures for handling calls that will necessarily be misdirected. CAIRS further notes that the Workshop explored multiple ways of routing 2-1-1 calls, and recommends that the Commission not mandate a single solution. Finally, CAIRS notes that although Pacific and Verizon have not provided information on switch translation costs to the Commission, several states have already implemented this service and developed either tariffs or contract prices, and recommends that

⁷² *Id.*, p. 4.

⁷³ CAIRS, Workshop Reply Comments, p. 2.

⁷⁴ *Id.*, p. 4.

"[a]t a minimum, the Commission should obtain this cost information from Pacific and Verizon."⁷⁵

C. Discussion: Permit I&R Providers to Implement 2-1-1 Calling Flexibly With ILECs; Set Implementation Steps to Permit Sequential Rollout of 2-1-1 Service

To implement 2-1-1 calling in California, it is necessary to resolve those issues that arise from the technology of the telecommunications networks and the issues that arise in routing the call. In California, 2-1-1 calls can originate on the phones served by incumbent LECs (ILECs), by competitive local carriers (CLCs) on facilities leased from ILECs, by CLCs using their own lines, by "smart" payphones housing small computers, or by "dumb" payphones using ILEC services.⁷⁶

For all calls placed to 2-1-1 service providers, the initial switch receiving the call (or intelligent payphone) will determine how to route it. The Workshop Report identified two different situations: either the switch will deliver all calls to an 800 number and the carrier who owns it for transport and termination (the 8YY solution) or the switch will determine whether the destination point is local and handle the call, or whether the destination point is not local, and then deliver the call to an 800 number for further transport and eventual termination (the variable routing solution). In no case, however, will it be possible to route calls strictly by county because a LECs central office frequently provides telecommunications services that straddle a county's boundaries.

⁷⁵ *Id.*, p. 8.

⁷⁶ Note that the scope of this proceeding does not include the routing of 2-1-1 calls made by wireless providers of telephone services.

A switch can translate a 2-1-1 call to an 800 number or to a local number, but not both. Concerning this choice of routing, 8YY versus variable, we see no reason why the Commission should make a blanket order mandating a particular implementation plan for 2-1-1 call origination service. Although many parties have pointed out the simplicity of an 8YY solution, CAIRS stated that information and referral providers are willing to pay for the implementation of 2-1-1 dialing using a variable routing alternative. Moreover, Verizon and Pacific, the incumbent LECs whose switches will provide service to most callers, have asked the Commission to not mandate a specific program for implementing 2-1-1 dialing. For this reason, we will leave it up to these ILECs and CAIRS to develop their own program for implementing 2-1-1 call origination service on their networks.

There is no evidence in this record that would indicate that there would be a cost difference for switch translations under either an 8YY or a variable routing solution. Concerning the costs of implementing 2-1-1 service, we note that although CAIRS has repeatedly stated that information and referral providers are willing to pay reasonable costs, it has also stated that "it is critical to obtain information from carriers regarding the costs." We note that there are Commission procedures in place that require ILECs to provide cost support information for tariffed services, whether the tariff is a standing offer or an Individual Case Basis (ICB) tariff offering. If such information is competitively sensitive, the filing party may seek a protection order. Under this procedure, the cost information will be submitted to the Commission for review by the Telecommunications Division, and to parties executing non-disclosure

⁷⁷ CAIRS, Workshop Reply Comments, p. 8.

agreements. This procedure offers the ILECs protection of this sensitive information while preserving the rights of customers to protest unreasonable rates.

We will permit local exchange carriers other than Pacific or Verizon to concur with the tariffs of either Pacific or Verizon. As the Small LECs point out, their small number of switches would make the cost of developing cost-based rates higher than the revenues that they could reasonably expect to receive from this service. Any of the Small Incumbent LECs, however, will have the opportunity to provide their own cost data and a proposed price for the switch translation services should they find Pacific's and Verizon's prices unacceptable. Consistent with this Commission's prior decisions, CLCs may propose their own prices and will not be required to submit cost data to support their 2-1-1 switch translation services unless they are directly challenged as unreasonable or the Commission undertakes such an inquiry on its own motion.

We note that the ILECs' switches serve all customers of the ILECs and those customers receiving service from CLCs who provision their lines with facilities leased from ILECs. Thus, the offering of 2-1-1 origination service by Pacific and Verizon will provide coverage to a very large number of California access lines.

Concerning the responsibility of other CLCs for 2-1-1 services, we note that although some parties ask us to not mandate that all LECs provide 2-1-1 origination service, WorldCom has accurately noted that the FCC has already issued a regulatory mandate for 2-1-1 origination service upon request from an entity to use 211 for I&R purposes. Thus, as part of our implementation of 2-1-1 service, we will require all LECs to provide 2-1-1 origination service when they provide service in areas where 2-1-1 service will be implemented. All calls should be routed to their destination, and we cannot envision a legitimate

regulatory policy that would permit the non-completion of 2-1-1 calls simply because they were made by customers not served by an ILEC. Moreover, we note that CAIRS expects to pay the reasonable costs of programming switches to provide this service, whether incurred by CLCs or ILECs.

Although we have declined to order a specific method for implementing 2-1-1 origination service by ILECs, we note that Cox and AT&T have made important points concerning the ease of implementing an 8YY solution. In addition, Cox notes that the FCC has not resolved the petitions for reconsideration and cautions against ordering an expensive implementation alternative for providing 2-1-1 service. We further note that virtually any implementation of 2-1-1 will require some use of an 8YY service to transport and terminate some calls. To make this inexpensive implementation alternative available, we require that CAIRS or any group providing a 2-1-1 routing or information service ensure that there is at least one 8YY number available that these carriers can use to route calls. We will permit wireline carriers other than Pacific and Verizon to route all 2-1-1 calls to an 8YY number. Upon the FCC's final resolution of pending matters, the Commission will entertain a "Petition to Modify" our decision granting CLECs permission to route all calls to an 8YY number.

We also note that CPA has raised numerous issues concerning compensation for the use of payphones by those dialing for 2-1-1 service. At the same time, CAIRS argues that all calls should be free to those dialing the 2-1-1 number. For those "smart" payphones that contain computers that can translate a 2-1-1 number to another number, redirecting the call to an 8YY service can enable the payphones to complete the call with no charge to the calling party while permitting the payphone operator to receive payment from the 8YY carrier consistent with the FCC's rules concerning these calls. We believe that this

ensures fair compensation to the payphone providers and reliable service to Californians.

For other 2-1-1 calls, CPA argues that there is no basis for California to make these calls free. CPA notes that Section 276(b)(1)(A) of the 1996 Telecommunication Act states that:

... the Commission shall take all action necessary to prescribe regulations that establish a per call compensation plan to ensure that all payphone service providers are fairly compensated for each and every completed intrastate and interstate call using their payphone.

CPA further notes that:

While remanding certain other aspects of the FCC's orders on other grounds, the Court of Appeals held that "the statute unambiguously grants the [FCC] authority to regulate rates for local coin calls," and gives the FCC "an express mandate to preempt State regulation of local coin calls."

In reply, CAIRS notes that this Commission has facilitated 8YY call routing and states that it believes that "the FCC has provided the CPUC with sufficient authority to implement 2-1-1 and address nonconforming use, including requiring the availability of 2-1-1 dialing from payphones without the need for a coin drop."⁷⁹ In particular, it is important to note that no pay phone should be able to collect compensation for treating 2-1-1 calling as an 8YY call and again as a local call.

For other payphones lacking the ability to translate a number, we permit the payphone providers to make whatever arrangements they deem

⁷⁸ CPA, Opening Comments, pp. 4-5.

⁷⁹ CAIRS, Reply Comments, p. 2.

necessary to have the 2-1-1 call treated as an 8YY call for compensation purposes. However, absent FCC clarification of the appropriate charge for 2-1-1 calls dialed from a payphone, we do not set a charge for these calls.

From the information provided by CAIRS in this proceeding, it is clear that there are no plans to make a flash-cut implementation of 2-1-1 calling statewide. Indeed, CAIRS projects a phased rollout of 2-1-1 service in California.⁸⁰ Among other things, the rollout depends on the identification by CAIRS and approval by the Commission of an organization that will become the 2-1-1 service designee for the county. We envision that CAIRS and/or the 2-1-1 service provider or an integrated group of 2-1-1 service providers in a particular area will submit a formal letter to the Executive Director of the Commission consistent with the Service Provider Application package shown in Appendix A to this Decision, for review and certification of the I&R provider(s) and a service rollout plan. The Commission's staff will place a notice in the Commission's Daily Calendar and will review the letter and supporting materials. The Commission's staff will apply the Guidelines for Staff Review included in Appendix A to this Decision and prepare a resolution for the Commission's consideration to accept, reject, or modify the proposed plan. These letters should be served on the ILECs, as appropriate and on all parties to this proceeding.

Simultaneous with this submission, the ILECs serving the areas over which 2-1-1 service is proposed shall submit to the Commission a tariff, an ICB tariff, or a contract to provide the switch translation services that the 2-1-1 service will require via an advice letter. The Commission's advice letter procedures provide public notice of the plans for rolling out 2-1-1 service in an area and

⁸⁰ CAIRS, Opening Comments, Exhibit A.

affords an opportunity for the Commission to determine that prices are reasonable.

Concerning the timing for implementing 2-1-1 service, we decline to set deadlines for the review of the letters requesting certification of I&R providers and the commencement of 2-1-1 service. We will instead set a combination of milestones and deadlines for the implementation of 2-1-1 calling.⁸¹ In particular, we expect that the Commission would require approximately six months to review and approve a specific 2-1-1 proposal, including the certification of I&R providers.⁸²

In addition, we will set a deadline of four months following the filing of a 2-1-1 proposal by an I&R provider for receiving from the affected ILECs an advice letter proposal for providing 2-1-1 call origination service covering the specific area over which the 2-1-1 service will be implemented.⁸³ The review of the price and cost of 2-1-1 service should have a milestone of Commission action within six months of the tariff filing with immediate effectiveness. In other words, incumbent local exchange carriers should be able to implement 2-1-1 origination services no later than six months after filing. We anticipate that once an ILEC has obtained approval of a tariff or contract to provide 2-1-1 origination service, subsequent advice letters submitted by that ILEC may be approved on an expedited basis. Incumbent local exchange carriers other than Pacific or

⁸¹ A milestone sets a goal for a Commission required action; a deadline creates a legal obligation for action.

⁸² This review process is subject to the review standards adopted herein.

⁸³ This advice letter is subject to General Order 96-a process.

Verizon may offer 2-1-1 origination service at Pacific's or Verizon's rates without providing cost data and may follow Pacific's or Verizon's filings by 30 days.

Furthermore, we will set a deadline for each payphone provider to discontinue nonconforming uses of the 2-1-1 number from payphones in those affected geographic areas when 2-1-1 service will be offered. The payphone providers should also ensure that their payphones can handle 2-1-1 calls when dialed by those seeking information and referral services.

Similarly, CLCs providing service in an area affected by a 2-1-1 service proposal shall file an advice letter setting forth the carrier's 2-1-1 charges within 30 days of the ILECs filing of a proposed tariff to provide 2-1-1 service. ⁸⁴ The CLCs should be able to offer 2-1-1 origination service simultaneous with the offering of this service by ILECs, or approximately five months following their filing. The CLCs may use 8YY calling to implement 2-1-1 origination service. To make this inexpensive implementation alternative available, we require that CAIRS or any group providing a 2-1-1 routing or information service ensure that there is at least one 8YY number available that these carriers can use to route calls. Pending final resolution of matters by the FCC, we will permit facilities-based wireline carriers other than Pacific and Verizon to route all 2-1-1 calls to an 8YY number.

As a result of these deadlines and milestones, we anticipate that all the Commission approvals and network changes needed to provide 2-1-1 origination and I&R services should be in place ten months after the initial filing by an I&R provider. If for some reason the I&R provider proves incapable of implementing 2-1-1 service within a year of the Commission's approval of the 2-1-1 providers

⁸⁴ This advice letter is subject to the General Order 96-a process.

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and the needed tariffs, then the Commission's approval should lapse so that other potential I&R providers can offer services in this area.

In summary, the milestones and deadlines look as follows:

Event	Milestone or Deadline	Action
1	Day 0	Filing of Letter with Executive Director of
		the Commission seeking approval of 2-1-1
		implementation proposal and specific I&R
		providers.85 This letter should be served on
		ILECs, as appropriate.
2	Deadline	Pacific and Verizon's Proposals to
	Event 1 plus 120 days	regarding 2-1-1 origination services.
		Payphone Telephones initiate process to
		relinquish use of 2-1-1 service for access to
		refund and repair service.
3	Deadline: Day 150 or	Other ILEC proposals for 2-1-1 origination
	Event 2 plus 30 days	services.
3	Deadline: Day 150 or	CLC Proposal to offer 2-1-1 Origination
	Event 2 plus 30 days	Services via 8YY" point to" methods.
4	Milestone: Day 180 or	Commission approval of Resolution
	Event 1 plus 180 days	designating I&R providers to provide
		services to those calling 2-1-1.
5	Milestone: Day 300 or	Commission approval of all advice letters
	Event 2 plus 180 days ⁸⁶	for 2-1-1 origination.
6	Milestone: Day 300 or	The commencement of the rollout of 2-1-1
	Latest of events 4 and 5	services (contingent upon Commission
		approvals) to be completed in 60 days.
7	Deadline: Day of Event 6	If no rollout of 2-1-1 services occurs by this
	+360 Days	date, then I&R providers will forfeit their
		certification to provide 2-1-1 service in the
		affected areas

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 $^{^{85}}$ We expect carriers will provide network information to I & R providers as such information is necessary to develop a 2-1-1 implementation proposal (e.g. number of switches which would require translation in a specific 2-1-1 service area).

⁸⁶ As noted above, we anticipate that once an ILEC has obtained approval of a tariff or contract to provide 2-1-1 origination service, subsequent advice letters submitted by that ILEC may be approved on an expedited basis.

This set of milestones and deadlines should provide the guidance that the affected parties require to assure a timely implementation of 2-1-1 dialing in California.

VII. Comments on Draft Decision

The draft decision of Commissioner Henry Duque was mailed to the parties in accordance with Pub. Util. Code § 311(g)(1) and Rule 77.7 of the Rules of Practice and Procedure. Opening comments were filed on January 16, 2003 by CAIRS, Verizon and SBC-West (filing jointly), Cox, WorldCom, AT&T and XO (filing jointly), Roseville, the Small LECs, and CPA. Reply comments were filed on January 21, 2003 by CAIRS, Verizon and SBC-West (filing jointly), Cox, WorldCom, AT&T and XO (filing jointly), Roseville, the Small LECs and CPA.

CAIRS comments requested clarification of numerous sections of the draft decision, and we have incorporated these comments as appropriate.

Verizon and SBC-West ask that we permit them to route "all calls, including calls from payphones, to 8YY (1-800) numbers." Concerning this first issue, throughout this entire proceeding Verizon and SBC-West have asked that the Commission not mandate a form of call routing in the provision of 2-1-1 service. In response to this prior request, we have elected to leave this matter to their negotiations with their customers. In comments on the draft decision, however, Verizon and Pacific bring up a new issue, -- the inability of their switches to route calls from "dumb" payphones to 8YY numbers. At this point they ask that we therefore permit them to route all calls as 8YY calls. We decline to grant this request, but instead trust that they will prove capable of resolving this matter with their customers.

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⁸⁷ Verizon and SBC-West, Opening Comments, p. 1.

Verizon and SBC-West ask that we clarify that they "need not file their costs with 'stakeholders,' such as consumer groups." Verizon and SBC-West must file their arrangements to provide 2-1-1 call translation services with this Commission in a standard advice letter process. Consistent with that process, they need not provide cost data to their customers or consumer groups as discussed in the Workshop Report. Instead, following standard Commission procedures, such cost information will be provided only to those who execute non-disclosure agreements with these carriers. Disputes concerning access to this data can be resolved by the Commission's Law and Motion Administrative Law Judge.

Verizon and SBC-West provide detailed comments on the milestones, requesting that we delay their advice letter filings until after the Commission has approved specific I&R providers. As an alternate, they request more time and that the Commission require the I&R providers to serve their application letters on Verizon and SBC-West, as appropriate. We have made these changes, granting an additional 30 days before requiring the ILECs to file their advice letters and requiring the I&R providers to serve their letters requesting 2-1-1 authorization on all parties in this proceeding.

Cox identifies certain conclusions of law that are unneeded or which conflict with past Commission precedent. Similarly, WorldCom asks for clarification of certain points and greater specificity in certain conclusions. AT&T and XO, filing jointly, requested modifications. We have incorporated these suggestions as appropriate.

The Small LECs and Roseville filed supportive comments.

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⁸⁸ Verizon and SBC-West, Opening Comments, p. 1.

We have read the comments and replies of all parties. In addition to the changes specifically discussed, we have made numerous changes, as appropriate.

VIII. Assignment of Proceeding

Susan P. Kennedy is the Assigned Commissioner and Timothy J. Sullivan is the assigned ALJ in this proceeding.

Findings of Fact

- 1. The FCC's Third Report and Order and Order for Reconsideration, FCC 00-256, In the Matter of the Petition buy the United States Department of Transportation for Assignment of an Abbreviated dialing Code (N11) to Access Intelligent Transportation Systems (ITS) Services Nationwide, NSD-L-24; In the Matter of the Request by the Alliance of Information and Referral Systems, United Way of America, United Way 2-1-1 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc. and Texas I&R Network for Assignment of 2-1-1 Dialing Code, NSD-L-98-80; and in the Matter of the Us of N11 Codes and Other Abbreviated Dialing Arrangements, CC Docket 92-104, released July 31, 2000 ("N11 Third Report and Order"), assigned the 2-1-1 dialing code to I&R providers.
- 2. The FCC's *N11 Third Report and Order* allows states to continue to make local assignments that do not conflict with national assignments.
- 3. The FCC's *N11 Third Report and Order* requires that all carriers discontinue the use of 2-1-1 dialing that is incompatible with the new 2-1-1 dialing service.
- 4. The FCC's *N11 Third Report and Order* requires that all carriers provide 2-1-1 origination services in a service area in which 2-1-1 abbreviated dialing has been implemented at the request of an entity seeking to use 2-1-1 for Information and Referral Services. The use of the 2-1-1 dialing code has the potential to provide Californians with easy access to information concerning child care services, housing assistance, physical and mental health resources, aging and hospice services, educational and other programs.

- 5. California Public Utilities Code § 701 provides that the Commission may do all things that are "necessary and convenient" in the supervision and regulation of public utilities. Such information is not currently available through the 9-1-1 emergency code or the 3-1-1 police non-emergency code.
- 6. Pursuant to the FCC's Third Report and Order and pursuant to the Commission's broad authority to regulate public utilities, the Commission has determined that it will implement 2-1-1 dialing in California.
- 7. The standards and application procedures established for I&R providers in Appendix A meet the public interest because they ensure the selection of qualified service providers and link California's I&R providers to a national professional community. Furthermore, the FCC directed that "states will be allowed to continue to make local assignments that do not conflict with our national assignments." 89
- 8. Appendix A establishes procedures that will assist in maintaining and improving I&R services.
- 9. No carrier or consumer group voiced any objections to these proposed guidelines and application package.
- 10. The Workshop Report concluded that each I&R provider should serve the entire area of a county or form consortia to serve multiple counties.
- 11. The Workshop Report concluded that a network architecture in which 2-1-1 dialing directs a call to a single "800" (or 8YY) number appears to be simpler and faster to implement than other options.

⁸⁹ <i>Id.</i> , ¶ 43.			
	89	Id ¶ 43	

- 12. The Workshop Report recommends that the Commission not mandate a particular 2-1-1 routing option since it is unclear whether another option would prove less expensive in the long term.
- 13. The Workshop Report finds that 2-1-1 calls should be able to terminate either at a county I&R provider or at a Regional Technical Center, which would then complete the routing of the call to a specific I&R provider.
- 14. The Workshop Report finds that the universal availability of 2-1-1 service will require switch translations to ensure the proper routing of calls originating on a local network.
- 15. The Workshop Report finds that the Commission should allow those local exchange carriers providing switch translation services to recover their costs.
- 16. The Workshop Report recommends that the Commission not set deadlines for 2-1-1 implementation, but should require periodic status reports.
- 17. CAIRS has a preference for the variable routing of calls, enabling a switch to terminate local calls directly and to hand off other calls to an 8YY number.
- 18. Because of the likely rollout of services at different times throughout the state, the Workshop Report recommends that the CPUC "actively monitor 2-1-1 implementation by requiring periodic status reports and establishing milestones for implementation.
- 19. A LEC can handle an 8YY call that originates and terminates in the same LATA.
- 20. Because of the current design of the telecommunications network, it is not cost-effective to require the routing of calls based on a strict adherence to county or other political boundaries. This result occurs because telecommunications exchanges do not necessarily follow county or other political boundaries.
- 21. In California, 2-1-1 calls can originate on the phones served by incumbent LECs, by competitive local carriers on facilities leased from ILECs, by CLCs

using their own lines, by "smart" payphones housing small computers, or by "dumb" payphones using ILEC services.⁹⁰

- 22. For all calls placed to 2-1-1 service providers, the initial switch receiving the call (or intelligent payphone) will determine how to route it.
- 23. In no case, however, will it be possible to route calls strictly by county because a LECs central office frequently provides telecommunications services that straddle a county's boundaries.
- 24. Unlike the payphone situation, there is no FCC mandate for eliminating this use of 2-1-1 by wireless carriers at this time, and the Scoping Memo limited the scope of this proceeding to wireline carriers.
- 25. Absent the implementation of 2-1-1 calling in a specific area, it is not necessary to require payphone providers to discontinue use of this number.
- 26. CAIRS, on behalf of I&R providers, has indicated that I&R providers will pay reasonable costs for implementing 2-1-1 dialing on the network switches of local exchange carriers.
- 27. The Commission has in place procedures to protect information that is competitively sensitive.
- 28. The FCC has ordered all local carriers to provide 2-1-1 origination service in an area implementing 2-1-1 access to I&R providers at their request. This is necessary to insure that all 2-1-1 calls will be routed properly.
- 29. I&R providers are willing to pay the reasonable costs of 2-1-1 call origination service.

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 $^{^{90}}$ Note that the scope of this proceeding does not include the routing of 2-1-1 calls made by wireless providers of telephone services.

- 30. Routing 2-1-1 calls to an 8YY number offers a simple way of completing 2-1-1 calls.
- 31. The Commission need not order incumbent local exchange carriers to offer 2-1-1 call origination services using a specific form of network architecture.
- 32. There is a preexisting arrangement that compensates payphone operators for originating 8YY calls.
- 33. It is possible for intelligent or "smart" payphones to route 2-1-1 calls to an 8YY number at no charge to the calling party.
- 34. The advice letter process of General Order 96-a offers a way of insuring that the prices charged by local exchange carriers for 2-1-1 switch translation services are reasonable.
- 35. The review process for applications by I&R providers described herein offers a reasonable way of insuring that those providing 2-1-1 I&R services in a particular service area will do so in a way that serves the public interest.

Conclusions of Law

- 1. It is reasonable to grant the "Motion of the California Alliance of Information and Referral Services and the 2-1-1 Statewide Steering Committee (CAIRS) to Include Preliminary Network Architecture Proposals in the Record" as a reference document.
- 2. The provision of I&R services in California via 2-1-1 dialing is in the public interest.
- 3. It is reasonable to require an information and referral service provider(s) who seeks to be the provider certified by the Commission to receive 2-1-1 calls in a particular area, to submit an application letter with a completed Service Provider Application Package and a service rollout plan to the Executive Director

for Commission review, and to serve this advice letter on affected incumbent local exchange carriers and on the parties to this proceeding.

- 4. It is reasonable to require each I&R provider or each integrated group of I&R providers or Regional Technical Center to either serve the area of an entire county or to form consortia to serve multiple counties.
- 5. It is reasonable to let I&R providers and incumbent local exchange carriers (ILEC) work cooperatively to design a 2-1-1 routing service that best meets their mutual needs.
- 6. It is reasonable that 2-1-1 calls should terminate either at a county I&R provider or at a Regional Technical Center, which would then complete the routing of the calls to a specific I&R provider.
- 7. It is reasonable for local exchange carriers to recover the costs for the switch translation services that 2-1-1 dialing requires.
- 8. It is reasonable for the Commission to require cost information from Pacific and Verizon to justify any proposed rates for 2-1-1 switch translation services.
- 9. It is reasonable to permit the Small Incumbent Local Exchange Carriers to either provide cost information demonstrating the reasonableness of their charges for switch translation services or to charge the same rates as Pacific or Verizon.
- 10. It is reasonable to permit other local exchange carriers to use 8YY call routing to provide 2-1-1 call origination service.
- 11. It is reasonable to permit payphone providers to translate a 2-1-1 call into an 8YY call for both routing and billing.
- 12. It is not in the public interest to charge twice for the use of 2-1-1 service from payphones, once as an 8YY call and once as a local call.
 - 13. It is reasonable to charge I&R providers for the costs of routing a 2-1-1 call.

- 14. The Commission will not require wireless carriers to provide 2-1-1 call origination service at this time because of the FCC's current consideration of a petition by wireless carriers to use 2-1-1 for wireless information.
- 15. In implementing 2-1-1 service in a particular territory, it is reasonable to require all local exchange carriers and payphone operators to route these calls.
- 16. It is reasonable to establish milestones as well as deadlines to spur the implementation of 2-1-1 calling service.
- 17. It is reasonable to require that payphone providers discontinue incompatible uses of 2-1-1 calling in conjunction with the roll out of 2-1-1 calling in a particular region.
- 18. It is reasonable to set a milestone of six months for the Commission's review of a request by an I&R provider or a regional technical center to provide 2-1-1 service in a particular area.
- 19. It is reasonable to set a deadline of four months following the filing of a request by an I&R provider to offer 2-1-1 service for the incumbent local exchange carriers to file an advice letter to offer the needed switch translation services.
- 20. It is reasonable to require competitive local exchange carriers providing service in an area implementing 2-1-1 calling to file an advice letter to offer the needed switch translation services within 30 days of the filing by the incumbent local exchange carriers.
- 21. It is reasonable to require local exchange carriers to file advice letters to offer the switch translation services needed for 2-1-1 service in compliance with the procedures of General Order 96-a.
- 22. It is reasonable to require that payphone service providers eliminate non-conforming uses of 2-1-1 dialing in the area over which 2-1-1 I&R services will be provided at the time that the 2-1-1 service is implemented.

- 23. Since implementing a 2-1-1 I&R service will pose new challenges, it is reasonable to adopt a combination of milestones and deadlines to guide implementation.
- 24. It is reasonable for incumbent local exchange carriers to offer 2-1-1 origination services via a tariff, an individual case basis tariff, or a contract.
- 25. It is reasonable to anticipate that the Commission can complete its review of the qualifications of an I&R service provider in approximately six months.
- 26. The Commission should review and approve the advice letters filed by local exchange carriers in accordance with the procedures of General Order 96-a.
- 27. It is reasonable to expect that carriers will offer 2-1-1 origination service approximately nine months after the initial filing by an informational and referral provider requesting certification by the Commission.
- 28. It is reasonable to expect that 2-1-1 I&R services will be available within nine months of the initial filing by an I&R provider.
- 29. It is reasonable to set a deadline of one year from the date the Commission issues the approvals needed to provide 2-1-1 service within which the I&R provider should initiate service. Absent further Commission action granting extensions to the 2-1-1 I&R providers, failure to implement the 2-1-1 service should result in forfeiture of the authority to offer this service.
- 30. The Commission should take those regulatory actions necessary to assist in the provision of I&R services in California via 2-1-1 dialing.
- 31. The guidelines in Appendix A recommended for Commission review of I&R service providers seeking to use 2-1-1 dialing are reasonable and in the public interest.
- 32. Pursuant to FCC regulations, all carriers providing local telephone service in an area where an I&R provider is offering 2-1-1 service shall provide 2-1-1 call origination service at reasonable rates.

- 33. It is reasonable to require Pacific and Verizon to provide cost information to enable the Commission to determine whether the rates they propose for 2-1-1 origination service are reasonable.
- 34. Payphone providers should discontinue non-conforming uses of 2-1-1 simultaneous with the use of this number to provide I&R services in a particular service territory.
- 35. In lieu of the submission of cost data, it is reasonable to permit the Small Incumbent Local Exchange Carriers to offer 2-1-1 origination service at the rates offered by Pacific or Verizon. The Small Local Exchange Carriers may concur in Pacific's or Verizon's rates and/or tariffs. Such carriers may simply make advice letter filings offering to provide service at Pacific's or Verizon's rates.
- 36. I&R providers should implement 2-1-1 service within a year of the Commission's taking all the regulatory actions needed to authorize the service in a particular territory.

ORDER

IT IS ORDERED that:

- 1. The "Motion of the California Alliance of Information and Referral Services and the 2-1-1 Statewide Steering Committee (CAIRS) to Include Preliminary Network Architecture Proposals in the Record" is granted and the network architecture proposals are included in the record as reference documents.
- 2. Information and Referral (I&R) providers seeking authority to provide 2-1-1 service or to establish Regional Technical Centers for routing 2-1-1 calls to I&R service providers in California shall submit a letter to the Executive Director of the Commission approximately nine months before they plan to commence service. The letter shall contain the information detailed in the Service Provider

Application Package in Appendix A, shall include a service rollout plan, and shall demonstrate compliance with the guidelines contained in Appendix A to this decision, along with letters of endorsement from community groups as described in Appendix A. The I&R providers shall serve this application letter on the parties to this proceeding on the same day as its submission to the Commission. The Commission shall publish a notice of this letter in its Daily Calendar. We establish a milestone of six months from the initial filing of this application letter for action by the Commission via a resolution resolving any issues. This application letter should be served on the appropriate incumbent local exchange carriers and on all parties to this proceeding.

- 3. Within four months of the filing of a letter by I&R providers or a regional technical center seeking to initiate 2-1-1 service, the incumbent local exchange carriers serving the territory over which the 2-1-1 service will be offered shall file advice letters to provide the 2-1-1 switch translation services required. If the Pacific Bell Telephone Company (Pacific) or Verizon California, Inc. (Verizon) serve the territory over which the 2-1-1 service will be offered, the serving carrier (or carriers) shall file advice letters proposing general tariffs, tariffs developed on an individual case basis, or contracts to make the requested service available. Pacific and Verizon shall file cost-support information demonstrating the reasonableness of the prices charged. The services shall be available no later than six months from the filing of the advice letter. These carriers shall coordinate the start of 2-1-1 service with the I&R providers. These advice letters are subject to the regulatory process described in General Order 96-a.
- 4. All other incumbent local carriers serving a territory over which the 2-1-1 service will be offered shall provide the needed switch translation service, but may either concur in the price terms offered by Pacific or Verizon or submit their own cost support information. This filing shall follow that of Pacific or Verizon

by no more than 30 days. The services shall be available no later than six months from the filing of the advice letter. All carriers shall coordinate the start of 2-1-1 service with the I&R providers. These advice letters are subject to the regulatory process described in General Order 96-a.

- 5. Those implementing 2-1-1 service shall obtain an 8YY phone number that payphone operators and competitive local exchange carriers may use to direct calls to the I&R provider.
- 6. The providers of payphone services in an area in which 2-1-1 service will be offered shall end all non-conforming uses of 2-1-1 service within six months of their filing. Payphone service providers may route and bill the 2-1-1 calls as 8YY calls using the number secured by the I&R provider.
- 7. Within one month of the filing of an advice letter by incumbent local exchange carriers to offer 2-1-1 switch translation services in a specific area, each competitive local carrier providing services in the affected areas shall submit an advice letter, under General Order 96-a, demonstrating that it will offer 2-1-1 switch translation service at a reasonable rate to I&R providers on a timetable consistent with their rollout plans. Competitive local carriers may elect to implement 2-1-1 call origination using only 8YY routing. The services shall be available no later than six months from the filing of the advice letter. These carriers shall coordinate the start of 2-1-1 service with the I&R providers.
- 8. Consistent with the goal of coordinating the start of 2-1-1 service, we establish a milestone of six months following the last advice letter filings for the completion of Commission reviews under General Order 96-a and Resolution M-4801 as modified by D.02-02-049.
- 9. Within one month of the filing of an advice letter by incumbent local exchange carriers to offer 2-1-1 switch translation services in a specific area, each competitive local carrier providing services in the affected areas shall submit an

advice letter, under General Order 96-a, demonstrating that it will offer 2-1-1 switch translation service at a reasonable rate to I&R providers on a timetable consistent with their rollout plans. Competitive local carriers may elect to implement 2-1-1 call origination using only 8YY routing. The services shall be available no later than six months from the filing of the advice letter. These carriers shall coordinate the start of 2-1-1 service with the I&R providers.

10. If an I&R provider fails to implement 2-1-1 dialing within a year after the Commission takes all the actions needed to offer 2-1-1 service, then, barring further Commission action, the certification of the I&R provider shall lapse so that another I&R provider may offer service in a particular service territory.

This order is effective today.

Dated February 13, 2003, at San Francisco, California.

MICHAEL R. PEEVEY
President
CARL W. WOOD
LORETTA M. LYNCH
GEOFFREY F. BROWN
SUSAN P. KENNEDY
Commissioners

APPENDIX A

GUIDELINES for CPUC STAFF REVIEW

2-1-1 CALIFORNIA SERVICE PROVIDER APPLICATION

Proposed application review guidelines for CPUC staff 2-1-1 California Service Provider Application

Section 1 - Organizational Structure, Background, and Experience

Review for required attachments: 3- year budget; audited financial statements.

- 1.1 If the application includes a collaboration of Information and Referral (I&R) service providers, all service providers must be identified and all must apply at the same time.
- 1.2 The minimum service delivery area is the county. Organizations may serve one county or a group of counties.
- 1.3 Previous experience providing information and referral services is not required. However, such experience, especially within the proposed service area, supports the knowledge and relationships necessary to create good working relationships with direct service providers. Additionally, experience within the proposed service area may enhance an organization's ability to advocate on behalf of a client. In the absence of relevant agency history/experience, the experience of key staff should be given greater weight. All other aspects of the application being equal, organizations with previous I & R history should be given greater weight; organizations with experience providing services within the proposed service area should be given greater weight.
- 1.6 The application requests information regarding key manager's experience. In addition to the history and experience established at the agency level, it is important that the management staff experience indicate some history in providing information and referral services.
- 1.7/1.8 Once established in a community, it is important that 2-1-1 service continue without interruption. The organization's budget and financial reports should demonstrate a solvent organization with appropriate budgetary planning to support 2-1-1.

Section 2 - Terms and Conditions of Service

No attachments required; narrative length - 2 pages.

- 2.1 In this section the applicant essentially agrees to provide services as the terms/conditions indicate.
- 2.2 The request for or acceptance of fees or compensation of any kind for referrals made by the 2-1-1 service provider should be prohibited. The possibility exists that a service provider may not provide information concerning

all the appropriate services if it accepts compensation for referrals. This prohibition applies to the 2-1-1 service provider itself and not to specialized information services to which a 2-1-1 caller may be referred.

- 2.3 There must be no charge to callers for 2-1-1 service beyond charges for local or measured rate service. No inter or intra LATA toll charges should apply to 2-1-1 calls. There should be no charge for referrals. No paid advertising or "commercials" should be heard on the phone lines or viewed via Internet if the 2-1-1 provider offers such a service. Monies accepted for advertising could influence the types or specific referrals offered.
- 2.4 2-1-1 service requires that a live person answer the phones 24 hours, 7 days a week. Taped information is not an acceptable alternative. An answering service, albeit "live", is also not an acceptable alternative because answering service operators are not trained information and referral professionals. The 2-1-1 provider in any county may contract with another information and referral service provider to provide after-hours coverage. The contracted organization must have access to the local provider's database in order to provide accurate and appropriate referrals.

Section 3 is the organization's opportunity to present information about its service delivery strategy. Section 4 demonstrates community support in the form of endorsements from impacted service providers. Section 4 should assist the Commission to validate whether the applicant(s) has made an accurate representation in Section 3.

Section 3 - AIRS Standards

No attachments required; narrative maximum 5 pages

The field of Information and Referral has delivered critical information services to people with need for more than two decades. During this maturation process the Alliance of Information and Referral (AIRS), the national professional organization of information and referral service providers, in conjunction with its members, has codified best practices for the field. The standards are published in the "AIRS Standards," a professional guide for information and referral service delivery. The standards were first published in 1973 and have been revised four times; the latest edition was published in 2000. The following requirements are drawn from the AIRS 2000 Standards.

The "Standards" are organized to address the four major components of Information and Referral/2-1-1 service: 1) Service Delivery - getting the

information to the individual; 2) the Resource Database - a listing of agencies and programs; the source from which the referrals are drawn; 3) Reports and Measures - the results of which allow an agency to evaluate its service and modify as needed; and, 4) Cooperative Relationships - important to the development and/or maintenance of a coordinated system to deliver health and human services.

Information and Referral service is a composite of these four components. All specific criteria in each of the four areas must be met to obtain 2-1-1 designation.

3.1 Service Delivery Standards

For 2-1-1 designation, agencies must demonstrate in their narrative how they meet the itemized standards for service delivery. The following background information should be considered when reviewing the applicant's narrative for service delivery standards. Information and Referral/2-1-1 exists to assist individuals to navigate the fragmented and confusing landscape of the various health and human service delivery systems. It must offer enough assistance to help an individual access these services. Often this is more than simply the address and telephone number of a service provider. Therefore a range of service levels must be available and provided based on the individual need. Individuals need accurate, pertinent information about the availability of services and the eligibility requirements for health and human services in order to determine if they qualify for the service. Finally, individuals must feel confident that information given to the I & R service provider will be held in strict confidence otherwise those with needs such as substance abuse services, or anger management, for example, may well decide not to call for help.

3.2 Information and Referral Resource File Standards

The resource file standards provide minimum guidelines to ensure that there will be a body of information sufficient to support the needs of the individuals calling for help. The criteria specifically provide for verification of data on a regular basis to ensure the accuracy of information provided to callers; a consistently applied process for including or excluding agencies so that clients and the general public will be aware of the database scope and/or limitations; and a common set of data elements to ensure standardization of information from listing to listing. The standards also call for services to be indexed in a manner that creates easy access to appropriate services and programs listed in the database. Taken together these standards should result in the availability of accurate, up-to-date, and consistent information.

- Review the applicant's narrative to determine if they have written inclusion/exclusion criteria sufficient to guide the content of the resource database.
- Review the narrative to determine if they uniformly collect agency data.
- Identify the indexing tool used; if it is not the AIRS/Info Line Taxonomy, there should be plans to convert the database to that Taxonomy.
- Review the stated update procedure it should be conducted annually at a minimum.

3.3 Information and Referral Disaster Standards

Review the narrative for the existence of a disaster plan, notation of pre and post disaster resources.

3.4 Information and Referral Reports and Measures Standards

An indirect result of Information and Referral/2-1-1 service delivery is the collection of data relating to community needs. This information, while extremely important in understanding an agency's service population, is also critically important to funders and planners within a service community. The reports and measures standards ensure that the 2-1-1 designee has the infrastructure necessary to aggregate and report on service needs.

Minimally, the data collected and reported should include number of calls organized by service need, referrals made and/or lack of available referrals; and geographic location of caller (by city or zip code.)

3.5 Cooperative Relationships

As indicated by Section 4, cooperative relationships form the backbone of Information and Referral/2-1-1 services to a community. Cooperation among agencies within service jurisdictions (one or more counties) is important to ensure that callers who may need to be referred or "handed off" to a second helping resource are well served. Child care information and referral services offer a good example of these cooperative relationships. To minimize funding of redundant services, most I & R service providers refer to other, specialized I & R service providers. Comprehensive information and Referral service providers refer to the specialized child care information and referral services rather than maintaining this specific information. Thus when an individual with child care needs contacts the comprehensive Information and Referral service provider, that provider will conference or transfer the caller to a child care information service in the same service area. A good working relationship between the

comprehensive information and referral service provider (the 2-1-1 service provider) and the specialized service provider (the child care information service) creates the network necessary to be sure the caller receives the information needed with just one call.

3.6 Other Organizational Standards

These remaining criteria address general administrative needs to ensure that the Information and Referral/2-1-1 program is responsibly managed.

Section 4 - Demonstrated Community Support

Letters of Support/Endorsement required - 15 letter maximum

Review this section of the application for breadth and scope of community support. Support from organizations that serve a large number of people may be given greater weight than support letters from smaller organizations. Support from public and non-profit service providers may be given greater weight than those from individuals or for profit businesses because I&R service has traditionally been provided on a non-profit basis in California.

2-1-1 California

Service Provider Application Package

Instructions to the applicant:

You may apply as an individual organization or a collaborative. If you are applying as a collaborative, all members of the collaborative must be identified, and information regarding these organizations provided at the same time. One agency must be identified as the lead agency for the collaborative. The lead agency will be the sole recipient unless it is manifest that another collaborator's contribution is necessary for the successful operation of the enterprise in which case the essential parties must have a written agreement detailing their relationship, commitment, and approach to dispute resolution. You must provide a response to all sections and sub-sections. You must provide all the attachments requested.

The application for 2-1-1 Service is organized in four sections.

Section 1 Organizational Structure, Background and Experience

This section establishes the organizational requirements for 2-1-1 service providers. You must meet the stated requirements to qualify for consideration as a 2-1-1 service provider. Your narrative should describe how you meet the stated requirements.

Section 2 Terms and Conditions of Service

This section sets forth the terms and conditions of service. You must provide services as described in this section. You must agree to the stated terms and provide a brief narrative describing how you will meet the service conditions required. For example, section 2.2 requires that 2-1-1 service will be provided by "live operators 24 hours a day..." In response to this requirement, your narrative could indicate how you plan to staff the service to provide the 24-hour coverage.

Section 3 AIRS Standards

This section identifies service delivery standards. These standards are based on the Alliance of Information and Referral Services national standards published in 2000. For your reference, a summary of the standards are available through the AIRS.org website. Your narrative should describe how you currently meet or intend to meet the service delivery standards. For example, Section 3.2.4 requires that the database of providers

"be updated at least annually." Your narrative should provide information regarding how this annual update is accomplished.

Section 4 Community Support

There can be only one 2-1-1 provider per county or groups of counties. This section requires that you demonstrate broad community support for your organization as the local 2-1-1 provider. You should include letters of support from agencies in each of the service categories identified on the form provided. Do not include more than one support letter in each of the categories or more than a total of 15 letters.

Sections 1, 2 and 3 require narrative response. Your responses should be organized in a manner consistent with the layout of the application. Each narrative has a page limit. Pages in excess of those required will not be read or considered. Some sections require attachments. Identify and include these attachments as part of your complete application package.

SECTION 1 ORGANIZATIONAL STRUCTURE, BACKGROUND AND EXPERIENCE

This section of the application requires that the applicant provide a summary of relevant information to indicate its ability to perform required basic Information and Referral services for a designated community. The information will be used to evaluate organizational capacity.

- 1.1 Provide the name, address, and contact name for the organization. Provide the names and address and contact name for all collaborators or partners.
- 1.2 Provide documentation that indicates the organizational category of your organization, e.g., corporation, partnership, sole proprietor, profit or non-profit organization, governmental agency or any combination thereof. Also provide a list of all individuals that comprise the governance or ownership or collaborators of your organization.
- 1.3 State the number of years of experience the applicant has had providing information and referrals services, the types of services performed and the communities in which they were performed.
- 1.4 Provide proof of, or application for, authority to conduct business in the State of California.
- 1.5 Indicate the length of time in business under current business name and prior business names. If a corporation, include date of incorporation.
- 1.6 Provide a description of key managers' experience in the service to be provided or equivalent or similar experience of principle individuals in the applicant's organization.
- 1.7 Provide a proposed budget for the next three years. In the proposed budget you may want to consider the anticipated increase in your budget due to 2-1-1 service implementation as well as the projected source of the anticipated increased funding.
- 1.8 Provide an audited financial statement. Such statement shall be the most recent and complete audited financial statement available and for a fiscal period not more than 18 months old at the time of submission. This statement shall be by an independent, certified public accountant. In the event qualifying audited financial statements are not available, an unaudited statement along with the

entity's federal income tax returns for the preceding two (2) years may be submitted.

- 1.8.1 New organizations may provide a proposed budget, proposed funding sources, and commitments, if any, from proposed sources.
- 1.8.2 If a collaboration, provide proposed budget details of commitment from principal members of the collaborative and financial statements for principal members of the collaborative. A principal member is defined as contributing/raising/otherwise responsible for more than 25% of the budgeted income or any member(s) on whose experience the collaboration is relying to demonstrate its qualifications.

SECTION 2 TERMS AND CONDITIONS OF SERVICE

This section of the application sets forth the required service conditions for 2-1-1 service providers. To obtain 2-1-1 designation, all these conditions must be met. Applicants should prepare a narrative describing the organization's ability to meet the required conditions. The information provided will be used to evaluate the organization's ability to meet required service terms. The narrative should not exceed two pages.

- 2.1 The minimal geographic service area of 2-1-1 is a county. 2-1-1 service providers may serve one or more counties. State the county or counties the applicant intends to serve.
- 2.2 The 2-1-1 service provider applicant will not accept fees from referred organizations in return for referrals.
- 2.3 2-1-1 service must be provided at no charge to callers; it must also be free of commercials or advertising; supporters may be recognized on printed materials.
- 2.4 2-1-1 service will be provided by "live" call takers 24 hours a day, seven days a week.
 - 2.4.1 2-1-1 services must be provided by the applicant or
 - 2.4.2 After hours 2-1-1 services may be provided by linkage to another organization. If service is to be provided in this manner, provide the name of the organization its phone number, and the name of the contact person. Service delivery standards (see Section 3), however, must be met at all times.
- 2.5 2-1-1 service must be accessible 24 hours a day, seven days a week, to all callers regardless of language or disability.
 - 2.5.1 Provide information regarding languages available via live staff.
 - 2.5.2 Provide information regarding interpretation/translation services.
 - 2.5.3 Provide information regarding TTY/TDD access.

SECTION 3 AIRS STANDARDS

The Alliance of Information and Referral Services (AIRS), the national professional membership organization of information and referral service providers, has established standards for delivery of information and referral services. The applicant must demonstrate its understanding of these standards and agree to adhere to them in the delivery of 2-1-1 services. The applicant should provide a narrative description that illustrates how it will meet these service delivery standards. The maximum narrative length is five pages.

- 3.1 Information and referral service delivery standards
 - 3.1.1 Organization staff must provide a range of information responses
 - 3.1.1.1 Provision of simple information e.g., name, address, and telephone number of service provider.
 - 3.1.1.2 One-to-one referrals based on assessment of the client's needs.
 - 3.1.1.3 Advocacy and intervention as needed to increase the likelihood that people will obtain the benefits to which they are entitled.
 - 3.1.1.4 Follow-up services to address situations where further assistance may be required.
 - 3.1.2 Information and referrals must be accurate and pertinent to the needs presented.
 - 3.1.3 Interactions between clients and I & R agency staff must be confidential.
- 3.2 Information and Referral Resource File Standards
 - 3.2.1 The organization must have written criteria that identify what is included or excluded from the resource database.
 - 3.2.2 The organization must have a standardized profile (resource information collection tool) that collects identified data elements regarding all agencies and/or services for which it is supplying information or to whom it is making referrals.

- 3.2.3 The entire database must be updated at least annually to provide for up-to-date referral information.
- 3.2.4 The organization must index services using the AIRS/Info Line of Los Angeles Taxonomy of human services or
- 3.2.5 The organization must agree to convert the resource database to Taxonomy indexing within three years.

3.3 Information and Referral Disaster Standards

- 3.3.1 2-1-1 service must be available in the event of a local disaster, such as an earthquake, flood, or other emergency.
- 3.3.2 The organization must have a disaster plan.
- 3.3.3 The organization must have a pre-disaster resource database.
- 3.3.4 If such a plan or database does not exist, provide information regarding plans to create these.

3.4 Reports and Measures Standards

- 3.4.1 The organization must have a data collection tool that has the capability to collect and maintain the confidentiality of inquirer data.
- 3.4.2 The organization's data collection tool must have the capability to collect information regarding referrals made for assessed needs and service gaps when no referrals were identified for assessed needs.
- 3.4.3 The organization must have a report tool that is capable of aggregating and organizing inquirer data and resource data to support internal analysis, advocacy and community planning activities.

3.5 Cooperative Relationships Standards

- 3.5.1 The organization must have cooperative working relationships with targeted and local I&Rs operating in the same service area. (List those agencies and include letters of support as described in Section 4.)
- 3.5.2 The organization must provide seamless access to 2-1-1 service throughout its service area. Callers make only one call for community service information regardless of the location within the system from which they are calling.

3.6 Other Organizational Standards

3.6.1 The organization must provide training for all aspects of the Information and Referral/2-1-1 services to paid and volunteer staff.

- 3.6.2 The organization must have a program to increase public awareness of information and referral/2-1-1 services, objectives, and their value to the community.
- 3.6.3 The organization must have an evaluation plan to identify needed program improvements.
 - 3.6.3.1 The plan must be implemented at least annually.

SECTION 4 DOCUMENTATION OF COMMUNITY SUPPORT

To be designated as a 2-1-1 service provider you must demonstrate strong community support for your application. This support should come from a wide range of organizations and agencies that are stakeholders in the health and human services network in your community.

Leaders of organizations that support your application should complete the attached "*Endorsement of 2-1-1 Application.*" Completed endorsements should be submitted with the application.

You should submit endorsements from major agencies and organizations that provide direct service or information and referral service in the proposed service area in the fields listed below where they are available. Endorsements from other types of organizations and from elected officials are also valuable.

Please cross out any organization or entity that is not available in your county or locality, even by extension from another area. Note those services that you directly provide. *Check all endorsements that are attached. Do not include more than 15 endorsements or letters of support.*

- AIDS/HIV Service
- Alcohol and Drug Service
- Business/Labor
- Services for Children and Families
- Crisis/Suicide Hotline
- Disability Service
- Domestic Violence Service
- Education
- Emergency Food Provider
- Emergency (disaster) Service
- Employment Service
- Health Service
- Homeless Service
- Library or Library System
- Mental Health Service
- Rape Crisis Service
- Senior Service
- Women's Service
- Veterans Groups

Endorsement of Applicant as 2-1-1 Service Provider

NOTE TO ENDORSER: 2-1-1 is a unique social utility. There can only be one 2-1-1 service provider in a given area. Therefore, you should only endorse one organization to be designated as the 2-1-1 service provider in the specified area. If you make multiple, competing endorsements, the last dated endorsement will supersede all others.

Instructions to endorser:	is applying to
	Name of Applicant Agency
the California Public Utilities Conservice provider for	nmission (CPUC) to be designated as the 2-1-1
Name o	f county. If less than a full county, describe specific portion.
	is providing information to the CPUC that
Name of Applicant Agency	

it has the necessary organizational capacity to provide 2-1-1 service and that it is familiar with and adheres to the professional standards for information and referral. Another essential element of its application is a demonstration of community support for its designation as the 2-1-1 service provider in its area.

2-1-1 is a unique social utility. There can only be one 2-1-1 service provider in a given area. Therefore, you should only endorse one organization to be designated as the 2-1-1 service provider in the specified area. If you make multiple, competing endorsements, the last dated endorsement will supersede all others.

The undersigned endorses	as the
Name of Agency	
organization that is best qualified to provide 2-1-1 service area for the following reasons: (Include a description of yeapplicant organization and comments regarding your know applicant's experience and ability to provide comprehensive referral services. If further space is required, attach an accordance of the services of the serv	our relationship with the wledge of the ve information and

Name		
Title		
Organization		
Address		
City	StateZip	
Telephone	Fax	
E-mail		
Type of organization:		
Government Nonprofit [50	01][c][3] Other (specify):	
Briefly describe the service(s) prov	vided by your organization:	
Area served by your organization:		
Number of unduplicated clients pro	ovided service annually	
Annual budget		
Signature(END	Date OF APPENDIX A)	

R.02-01-025 COM/SK1/TJS/hkr APPENDIX B Service List

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(END OF APPENDIX B)