## Attachment A CAO Balanced Budget Recommendation

|  | FY 09/10 | FY 10/11 | FY 11/12 | FY 12/13 |
| :---: | :---: | :---: | :---: | :---: |
| Starting Shortfall | $(11,971,322)$ | $(13,333,964)$ | $(15,366,741)$ | $(16,263,524)$ |
| Department Mid-Year Target Reductions | 3,600,000 | 3,600,000 | 3,600,000 | 3,600,000 |
| Eliminate Aid to Fire | 1,391,371 | 1,488,767 | 1,592,981 | 1,704,490 |
| Reduce GF Contribution for Roads (Budgeted @ \$2M) | 85,000 | 800,000 | 1,550,000 | 2,000,000 |
| Retiree Health Options | 4,269,826 | 4,376,572 | 4,485,986 | 4,598,136 |
| Tobacco Settlement Revenue | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Casino Revenue | - | 1,068,625 | 1,987,774 | 2,000,000 |
| Casino Revenue Public Safety | 500,000 | 500,000 | 500,000 | 500,000 |
| Reserve/Contingency Reductions | 625,125 | - | - | 210,898 |
| Temporary Animal Shelter Cost Savings |  |  | 150,000 | 150,000 |
| Total | 0 | (0) | (0) | (0) |


| Other options not included in balanced budget above |  |  |
| :---: | :---: | :---: |
| Eliminate remaining GF Contribution to Roads | 1,915,000 | 1,200,000 |
| Utilize remaining Casino Revenue | 2,000,000 | 931,375 |
| Policy Decisions |  |  |
| Establish department targets based on FY 08/09 mid-year estimates |  |  |
| No new positions |  |  |
| Departments must maintain NCC targets |  |  |
| Eliminate Aid to Fire - Provide trust fund total of Explore Retiree Health Options | ely $\$ 962,57$ | FY 2009/10 |

