

**Crowe Horwath LLP** 

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May 22, 2018

Greg Stanton, Director REHS
County of El Dorado
Community Development Agency
Environmental Management Division
2850 Fairlane Court
Placerville. CA 95667

Subject: Base Year 2018 Rate Analysis of Tahoe Truckee Sierra Disposal

Crowe Horwath (Crowe) has completed its analysis of Tahoe Truckee Sierra Disposal's (TTSD) Base Year 2018 Rate Application (Application). El Dorado County (County) contracted with Crowe to conduct an analysis of the Application, and to provide potential refuse collection rate changes for the County to consider effective July 1, 2018. This letter report documents results of our analysis, and is organized as follows:

- 1. Purpose of Analysis
- 2. Summary of Analysis
- 3. Background of Analysis
- 4. Scope of Analysis
- 5. Rate Setting Adjustments
- 6. Results of Analysis.

# 1. Purpose of Analysis

The purpose of the 2018 Base Year Rate Analysis of TTSD (Analysis) is to assist the County with their establishing solid waste collection rates charged by TTSD. The analysis was conducted in accordance with the County's *Solid Waste Rate Setting Policies and Procedures Manual for Unincorporated Areas* (Manual). This Manual was developed and incorporated into the County's franchise agreement with TTSD in October 2015.

The information in this Analysis is based on estimates, assumptions and other data developed by Crowe from information provided by TTSD, knowledge of and participation in other studies, data supplied by the County, and other sources deemed to be reliable.

In the course of preparing this Analysis, we have not conducted an audit, review, or compilation of any financial or supplemental data used in the accompanying Analysis. We have made certain projections of revenues and expenses which may vary from actual results because events and circumstances frequently do not occur as expected and such variances may be material. We have no responsibility to update this Analysis for events or circumstances occurring after the date above.

Our procedures and work product are intended for the benefit and use of the County. This engagement was not planned or conducted in contemplation of reliance by any other party or with respect to any specific transaction and is not intended to benefit or influence any other party. Therefore, items of



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possible interest to a third party may not be specifically addressed or matters may exist that could be assessed differently by a third party.

# 2. Summary

The analysis of the 2018 rate application and supporting documentation indicates a rate increase of 1.92 percent for the TTSD, effective July 1, 2018 for the unincorporated portion of West Lake Tahoe Basin (including Meeks Bay and Tahoma). Current and proposed residential rates are shown in **Table 1** below:

Table 1
Tahoe Truckee Sierra Disposal
Residential Rates with 1.92 Percent Rate Increase
(Base Year 2018)

	Current Rate (Per Customer, Per	Proposed Rate (Per Customer, Per Month	Proposed Rate Increase (Per
Service Level	Month)		Customer, Per Month)
Unincorporated West Lake Tahoe	Basin		
One 32-Gallon Can	\$26.59	\$27.10	\$0.51
Two 32-Gallon Can	\$35.09	\$35.76	\$0.67
Senior Rate – One 32-Gallon Can	\$21.69	\$22.11	\$0.42
Extra 32-Gallon Can (per can)	\$4.58	\$4.67	\$0.09

# 3. Background of Analysis

The County is responsible for overseeing solid waste, and coordinating solid waste program planning and reporting. In 2015, the County prepared the Manual, which guides rate setting for the unincorporated areas of the County served by TTSD (including Meeks Bay and Tahoma). The County completed its first formal base year rate review of TTSD in 2015. The County completed interim year reviews in 2016 and 2017.

The County followed the Base Year Rate Setting Process in Section 2 of the Manual for rate year 2018. The Manual allows TTSD to submit a base year rate application for the rate year 2018. Our analysis was conducted in accordance with Steps 2, 3, and 4 in Section 2 of the Manual.<sup>1</sup> Recently approved rate changes are as follows<sup>2</sup>:

- 2012 5.00 percent rate increase
- 2013 1.00 percent rate increase
- 2014 No rate adjustment
- 2015 1.52 percent rate increase base year
- 2016 1.75 percent rate increase interim year
- 2017 1.51 percent rate increase interim year

The average compounded rate of change in TTSD rates since 2012 was 1.79 percent.

<sup>1</sup> The County allows for the franchise hauler to submit an interim year rate application in each of the "interim" two (2) years between "base" years, should the franchised hauler want to request an increase in rates.

<sup>&</sup>lt;sup>2</sup> Formal rate setting was incorporated into the County's franchise agreement with TTSD in 2015. Rate changes prior to 2015 were included in this report for historical purposes.



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In Table 2, we summarize residential rates since 2015.

Table 2
Tahoe Truckee Sierra Disposal
Selected Residential Rates
(2015 to 2017)

Service Level	2015	2016	2017
Unincorporated West Lake Tahoe	Basin		
One 32-Gallon Can	\$25.74	\$26.19	\$26.59
Two 32-Gallon Can	\$33.98	\$34.57	\$35.09
Senior Rate – One 32-Gallon Can	\$21.00	\$21.37	\$21.69
Extra 32-Gallon Can (per can)	\$4.43	\$4.51	\$4.58

On March 12, 2018, TTSD submitted its base year rate application to the County for rate year 2018 (hereafter referred to as the Application). We enclose a copy of this Application as **Attachment A**. The County requires the franchise hauler to submit a base year rate application once every three (3) years. In accordance with the Manual, rate year 2018 is a base year.

TTSD's Application to the County projected a rate increase was needed to cover a combined \$9,457.89 estimated net shortfall, including franchise fees, for fiscal year 2018. TTSD requested an increase of 1.92 percent (\$9,457.89 projected total revenue shortfall) for unincorporated West Lake Tahoe Basin Areas of the County.

We relied on TTSD's audited financial statements, internally prepared financial information, and operational data for our analysis. TTSD provided audited financial statements for rate year 2016 and 2015, prepared by VT Accounting Associates, LLP. TTSD also provided internally prepared financial information and operational data for rate years 2017 (estimated) and 2018 (projected), and additional information and data requested by Crowe.

# 4. Scope of Analysis

Our scope of services included the following tasks:

- 1. Verify the completeness of TTSD's Base Year 2018 Application
- 2. Analyze the Base Year 2018 Application and prepare responses
- 3. Identify rate adjustments, by line item, and rate adjustment tables
- Analyze proposed adjustments with County and TTSD representatives, and clarify outstanding issues
- 5. Determine the revenue requirement and associated rate adjustments
- 6. Prepare a draft report
- 7. Prepare a final report
- 8. Participate in County meeting.

For this analysis, we performed the following tasks:

- Assessed if the Application was mathematically accurately and logically consistent
- Verified that the Application complied with the terms and conditions of the Manual
- Reconciled the Application to TTSD's Rate Year 2016 audited financial statements
- Analyzed TTSD financial information, operational data, and projections for reasonableness



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- Assessed supporting data, worksheets, and documentation
- Analyzed historical actual, estimated, and projected revenues and expenses
- Analyzed cost allocation methods for reasonableness
- Obtained and analyzed support for the assumptions used to project rate years 2017 and 2018 revenues and expenses
- Confirmed the use of the allowed operating ratio
- Confirmed the franchise fee calculation
- Confirmed the accuracy of TTSD's calculated revenue requirement and associated rate adjustment
- Performed operations site visit
- Prepare draft and final reports
- Participate in County preparation and meeting(s).

The County entered into a contract with Crowe to provide these services. We submitted a detailed data request to TTSD on April 13, 2018. We also performed an on-site visit of TTSD on May 1, 2018.

# 5. Rate Setting Adjustments

In this section, we review each category of revenue and cost and identify adjustments to the TTSD rate application for 2018. Total adjustments result in a projected 2018 revenue shortfall of \$9,457.89. **Attachment B** includes the rate model with Crowe's rate adjustments summarized.

Adjustments are organized to generally match the organization provided in TTSD's rate application. The TTSD rate application is organized consistent with the guidance provided in the Base Year Rate Setting Process for allowable revenue and expense categories contained in the Manual, using the template located in Appendix F (Exhibit F-1) of the Manual. The remainder of this subsection is organized as follows:

#### Revenues

- Residential Collection Revenues
- Commercial Collection Revenues

#### Operating Expenses

- Direct Labor
- Truck, Equipment and Facility Costs
- Landfill Disposal Costs (Profit Allowed)
- Officer Salaries
- General and Administrative Costs
- Program Costs

# Operating Profit

# Pass-Through Costs

- Landfill Disposal Costs
- Franchise Fees



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## Revenues

#### **Residential Collection Revenues**

TTSD estimated residential collection revenues to increase by \$3,433.43, or 1.02 percent, between 2016 and 2017. TTSD applied approximately the same percent (1.02 percent) increase to 2018 residential revenues.

TTSD projected residential uncollectible revenues of \$1,714.12 for Base Year 2018. This projected uncollectible residential revenue amount represents 0.50 percent of projected Base Year 2018 residential revenues and is reasonable.

# Impact(s):

No change to Residential Collection Revenues in 2018.

#### **Commercial Collection Revenues**

TTSD estimated commercial collection revenues to increase by \$2,122.83 or 1.42 percent, between 2016 and 2017. TTSD applied approximately the same percent (1.42 percent) increase to 2018 commercial revenues.

TTSD projected commercial uncollectible revenues of \$760.86 for Base Year 2018. This projected uncollectible commercial revenue amount represents 0.05 percent of projected Base Year 2018 commercial revenues and is reasonable.

# Impact(s):

No change to Commercial Collection Revenues in 2018.

# **Operating Expenses**

# **Direct Labor**

TTSD estimated wages and payroll to increase by approximately \$2,560.72 or 1.95 percent, from 2016 to 2017. TTSD projected total direct labor expenses of \$136,490 representing a 1.95 percent increase from 2017 to 2018. This projected direct labor increase reflects various wage and benefit increases and decreases, including:

 Cost of living adjustment (COLA) of approximately 2 percent applied to wages and salaries, payroll taxes, and employee benefits

# Impact(s):

No adjustment.

# Truck, Equipment and Facility Costs

TTSD estimated truck, equipment, and facility costs to increase by approximately \$2,560.72, or 1.95 percent, between 2016 and 2017. TTSD projected truck, equipment, and facility costs to increase by \$2,610.65 or 1.95 percent, between 2017 and 2018. This projected 2018 increase accounts for the following:



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TTSD estimated annual depreciation amounts to remain relatively flat over the 2016 to 2018 period, at \$26,620.46 for bins.

# Impact(s):

No adjustment.

# **Landfill Disposal Costs**

TTSD estimated landfill disposal costs to increase by approximately \$4,248.98, or 5.44 percent, between 2016 and 2017. TTSD projected landfill disposal costs of \$136,490 for 2018, representing a 3.83 percent increase from 2017. TTSD incurs landfill disposal costs to tip refuse at the Eastern Regional Landfill (ERL) in Placer County. Per the Manual, TTSD is allowed a profit on this expense up to an amount equal to ERL's processing fee portion of the total ERL tipping fee. The increase of 5.44 percent from 2016 to 2017 and 3.83 percent from 2017 to 2018 reflects the approved increases to the processing fee portion of the ERL tipping fee.

TTSD provided a breakdown of MSW tonnage accepted at the Eastern Regional Landfill. Total tonnage in 2016 for El Dorado County was 1501.37 tons. In projecting tonnage for 2017 and 2018, TTSD used the same volume assumption. TTSD provided quarterly tonnage reports. In addition, TTSD provided its agreement with Placer County supporting the gate fee profit/pass through portions of the ERL gate fee.

# Impact(s):

No adjustment.

#### Officer Salaries

TTSD estimated office salaries to increase by \$457.39, or 1.95 percent, between 2016 and 2017. TTSD projected office salary expenses to increase by \$24,380 for 2018, representing a 1.95 percent increase for 2018. This projected increase accounts for projected wage and benefit changes as follows:

COLA of approximately 2 percent for wages and salaries, payroll taxes, and employee benefits

# Impact(s):

No adjustment.

#### **General and Administrative Costs**

TTSD estimated general and administrative costs to increase by approximately \$327.34 or 1.95 percent, from 2016 to 2017. TTSD projected general and administrative costs to increase by \$333.73 or a 1.95 percent increase from 2017 to 2018.

# Impact(s):

No adjustment.



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# **Program Costs**

TTSD estimated program costs to increase by approximately \$14.30 or 1.95 percent, from 2016 to 2017. TTSD projected program costs to increase by \$14.57 or a 1.95 percent increase from 2017 to 2018.

# Impact(s):

No adjustment.

# **Operating Profit**

In accordance with the Manual, a profit is allowed based on a sliding scale, which varies with TTSD's recovery percentage. In the Application, TTSD used a 91 percent operating ratio. TTSD provided us with Waste Facility Diversion Summary Reports. Based on these diversion reports, TTSD's recovery rate was 35 percent for 2016 and 2017. Given this recovery rate, TTSD appropriately applied a 91 percent operating ratio based on the sliding scale reflected in Appendix F (Exhibit F-1) of the Manual.

#### Impact(s):

No adjustment.

# **Pass-Through Costs**

# **Disposal Costs (Pass Through)**

TTSD calculated disposal costs (pass through) by taking the difference between the ERL gate fee and eligible profit portion, per its agreement with Placer County.

# Impact(s):

No adjustment.

#### **Franchise Fees**

TTSD calculated projected franchise fees, based on 2017 projected collection revenues multiplied by the County's franchise fee rate of five percent (as indicated in the Manual).

# Impact(s):

No adjustment.

# 6. Results of Analysis

Crowe's Analysis of the Application, and as shown in **Table 3**, results in an 1.92 percent combined rate increase for the Unincorporated West Lake Tahoe Basin areas served by TTSD, assuming an implementation date of July 1, 2018. These rate increases will cover TTSD's projected 2018 revenue shortfall of \$9,457.89.

\* \* \* \* \*



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We appreciate the contribution of County management and your input and direction on this project. We also thank TTSD management for its timely responses to our data requests. If you have any questions regarding this report, please call Erik Nylund at (415) 230-4963, or email <a href="mailto:erik.nylund@crowhorwath.com">erik.nylund@crowhorwath.com</a>.

Very truly yours,
Crowe Horwath LLP



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Table 7
Proposed Residential Rate Structure with 1.92% increase
Base Year 2018 (Effective July 1, 2018)

Service	(P	Current Rate er Customer, Per Month)	C	Recommended Rate (Per Customer, Per Month, with Recommended Increase)	e Increase (Per customer, Per Month)
Residential Collection Rates					
One 32-Gallon Can	\$	26.59	\$	27.10	\$ 0.51
Two 32-Gallon Cans	\$	35.09	\$	35.76	\$ 0.67
Senior Rate - One 32-Gallon Can	\$	21.69	\$	22.11	\$ 0.42
Extra 32-Gallon Can (per can)	\$	4.58	\$	4.67	\$ 0.09
Commercial Collection Rates					
Commercial Can (32-Gallon) Service	\$	6.12	\$	6.24	\$ 0.12
(per can, minimum 1 can per week, 1x per week service only)					
MSW Dumpster Service					
3-Yard, every other week	\$	230.12	\$	234.54	\$ 4.42
3-Yard, 1x per week	\$	333.65	\$	340.06	\$ 6.41
3-Yard, 2x per week	\$	595.99	\$	607.43	\$ 11.44
3-Yard, 3x per week	\$	858.42	\$	874.90	\$ 16.48
4-Yard, 1x per week	\$	417.08	\$	425.09	\$ 8.01
4-Yard, 2x per week	\$	730.91	\$	744.95	\$ 14.04
4-Yard, 3x per week	\$	1,120.79	\$	1,142.31	\$ 21.52
6-Yard, 1x per week	\$	585.90	\$	597.15	\$ 11.25
6-Yard, 2x per week	\$	1,110.68	\$	1,132.01	\$ 21.33
6-Yard, 3x per week	\$	1,635.65	\$	1,667.06	\$ 31.41
Cardboard-only Dumpster Service					
3-Yard Cardboard, 1x per week	\$	179.88	\$	183.33	\$ 3.45
3-Yard Cardboard, 2x per week	\$	290.11	\$	295.68	\$ 5.57
4-Yard Cardboard, 1x per week	\$	212.68	\$	216.76	\$ 4.08
4-Yard Cardboard, 2x per week	\$	324.63	\$	330.86	\$ 6.23
6-Yard Cardboard, 1x per week	\$	280.26	\$	285.64	\$ 5.38
6-Yard Cardboard, 2x per week	\$	500.88	\$	510.50	\$ 9.62
Extra Service requested above subscription level:					
3-Yard	\$	111.43	\$	113.57	\$ 2.14
4-Yard	\$	144.39	\$	147.16	\$ 2.77
6-Yard	\$	174.50	\$	177.85	\$ 3.35
3-Yard Cardboard	\$	65.90	\$	67.17	\$ 1.27
4-Yard Cardboard	\$	80.16	\$	81.70	\$ 1.54
6-Yard Cardboard	\$	81.84	\$	83.41	\$ 1.57
Extra Yardage left out on-route (per yard)	\$	21.37	\$	21.78	\$ 0.41

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Attachment A: 2018 Base Year Rate Application



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3XW		585.90		11.25	\$	597.15
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1XW	\$	212.68	\$	4.08	Ś	216.76
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-		se Year Rate App	lication		
Fir	ancial Information for Unincorporated County Area		FY 16-17 Prior Year Results	FY 17-18 Current Year Estimated	FY 18-19 Base Year Projected
= 22	Section I - Allo	owable Costs		140 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	100 TO
3.	Direct Labor		\$ 131,318.69	\$ 133,879.41	
4.	Truck and Equipment		\$ 122,657.59		\$ 136,490 \$ 127,487
5.	Disposal Costs (Profit Allowed)		\$ 78,071.29	\$ 82,320.17	\$ 85,473
6.	Office Salaries		\$ 23,455.95		
7.	Officer's Salaries		\$ 12,635.70		\$ 13,133
8. 9.	General and Administrative Costs		\$ 16,786.78	\$ 17,114.12	\$ 17,447
	Program Costs		\$ 733.20		\$ 767
10.	Total Allowable Operating Costs		\$ 385,659.21	\$ 395,906.05	\$ 405,173
	Section II — Allo	owable Profit	26 May 2 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2667 39840
11.	Operating Ratio		90%	90% ####	91%
12.	Allowable Operating Profit		\$ 42,851.02	\$ 43,989.56	\$ 40,072
_	Section III - Pass Through Co	sts without Franchise Fed	**********		
13.	Disposal Costs (Pass Through)		\$ 36,032.90		
14.	Total Pass Through Costs			\$ 31,784.02	
	Section IV — Revenue Requiren				
15.	Total Allowable Operating Costs (Line 10) plus Allowable Operati Through Costs (Line 14)	ng Profit (Line 12) plus To	tal Pas:		
	rinough costs (time 14)		\$ = 464,543,13	\$ 471,679.64	\$ = 476,879
	Section V Revenues without	Rate Change in Base Ye	* 19 4 5 1 3 2 5 Kin 20 20		28 K4006 SQ1-13
	Section V - Revenues without		C12.620180X0150A		28:450 <u>5.3</u> 0-13
		Current	Months	Projected	
dential Revo	nues				Total
16.	triues One 32-Gallon Can	Current Rate/Month	Months	Projected Accounts	Total
16. 17.	enues One 32-Gallon Can Two 32-Gallon Cans	Current Rate/Month \$ 26.59 \$ 35.09	Months 9 8	Projected Accounts 858 1	Total \$ 205,278 \$ 112,862
16. 17. 18.	enues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69	Months 9 8 12	Projected Accounts 858 9 402 9	Total \$ 205,278. \$ 112,862. \$ 1,635.
16. 17.	onues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can	Current Rate/Month \$ 26.59 \$ 35.09	Months 9 8	Projected Accounts  858 9 402 9 6 419	Total \$ 205,278. \$ 112,862. \$ 1,635. \$ 23,048.
16. 17. 18. 19.	onues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69	Months 9 8 12	Projected Accounts  858	Total \$ -205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824
16. 17. 18. 19. 20.	onues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69	Months 9 8 12	Projected Accounts  858 9 402 9 6 419	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ [1,714
16. 17. 18. 19. 20. 21. 22.	nues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69	Months 9 8 12	Projected Accounts  858	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ (1,714
16. 17. 18. 19. 20. 21.	One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58	Months  9 8 12 12	Projected Accounts 858 402 6 6 1	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ (1,714 \$ 341,110
16. 17. 18. 19. 20. 21. 22. mercial Rev 23.	nues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69	Months 9 8 12	Projected Accounts  858 402 6 419 0.5% 1	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ [1,714 \$ 341,110.
16. 17. 18. 19. 20. 21. 22. mercial Rev 23. 24.	enues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Existed Company Exi	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58	Months  9 8 12 12 [	Projected Accounts  858 402 6 419 0.5% 1	Total  \$ 205,278  \$ 112,862  \$ 1,635  \$ 23,048  \$ 342,824  \$ (1,714  \$ 341,110  \$ 10,233  \$ 2,071
16. 17. 18. 19. 20. 21. 22. mercial Rev 23. 24. 25.	nues One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard Ix per week 3-yard Ix per week	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12	Months  9 8 12 12 12	Projected Accounts  858 402 5 6 419 0.5% 26 1 1 5 5	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ (1,714 \$ 343,110 \$ 10,233 \$ 2,071 \$ 20,019
16. 17. 18. 19. 20. 21. 22. mercial Rev 23. 24. 25. 26.	enues One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 4-yard 1x per week 4-yard 2x per week	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 32.80 \$ 290.12 \$ 333.65 \$ 595.99 \$ 417.08	Months  9 8 12 12 12 12	Projected Accounts  858 402 5 6 419 0.5% 26 1 1 5 5	Total  \$ 205,278 \$ 112,862 \$ 112,862 \$ 23,048 \$ 342,824 \$ 341,110 \$ 341,110 \$ 10,233 \$ 2,071 \$ 20,0119 \$ 1,787
26. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28.	enues One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91	Months  9 8 12 12 12 12 12 12 12 12 12 12 12 12 12	Projected Accounts  858   1	Total \$ 205,278 \$ 112,862 \$ 112,862 \$ 23,048 \$ 342,824 \$ 341,110 \$ 10,233 \$ 2,071 \$ 20,019 \$ 1,787 \$ 30,029
16. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28. 29.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues HOA Dumpsters (by unit, single location with 26 units) 3-yard Experweek 4-yard 1x per week 4-yard 1x per week 4-yard 2x per week 4-yard 2x per week	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.59  \$ 32.80 \$ 220.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 730.31 \$ 1,120.79	Months  9 8 12 12 12 12 12 12 12 12 7 4	Projected Accounts  858   1	Total \$ 205,278 \$ 112,862 \$ 11,635 \$ 23,048 \$ 342,284 \$ 341,110 \$ 10,233 \$ 2,071 \$ 20,019 \$ 1,787 \$ 30,029 \$ 2,5,581 \$ 7,845
16. 17. 18. 19. 20. 21. 22. mercial Rev 23. 24. 25. 26. 27. 28. 29.	conues  One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Existence For Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)  Brown Extra State Change in Brown With 26 units)  3-yard Expressed 4-yard St. per week 4-yard 3x per week 4-yard 3x per week 6-yard 1x per week 6-yard 1x per week	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 290.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 730.91 \$ 1,120.79 \$ 585.90	Months  9 8 12 12 12 12 12 14 12 7 4 12	Projected Accounts  858   3   402   419   419   5   5   5   5   5   5   5   5   5	Total  \$ 205,278  \$ 112,862  \$ 112,862  \$ 11,635  \$ 23,048  \$ 342,245  \$ (1,714  \$ 341,110  \$ 10,233  \$ 2,071  \$ 20,019  \$ 1,787  \$ 30,029  \$ 2,551  \$ 7,845  \$ 42,184
26. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28. 29. 30.	nues One 32-Gallon Can Two 32-Gallon Can Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 4-yard 1x per week 4-yard 2x per week 4-yard 1x per week 6-yard 1x per week	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 290.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 585.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 12 12 12	Projected Accounts  858   1	Total  \$ 205,278  \$ 112,862  \$ 112,862  \$ 11,635  \$ 23,048  \$ 342,245  \$ (1,714  \$ 341,110  \$ 10,233  \$ 2,071  \$ 20,019  \$ 1,787  \$ 30,029  \$ 2,551  \$ 7,845  \$ 42,184
16. 17. 18. 19. 20. 21. 22. 22. 24. 25. 26. 29. 30. 31. 32.	enues  One 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EVM 3-yard EVM 3-yard EVM 4-yard Sx per week 4-yard Sx per week 4-yard Sx per week 4-yard Sx per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 730.91 \$ 1,120.79 \$ 585.90 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858   402   6   6   6   6   6   6   6   6   6	Total  \$ 205,278  \$ 112,862  \$ 1,635  \$ 23,048  \$ 342,245  \$ (1,714  \$ 341,110  \$ 10,233  \$ 2,071  \$ 20,019  \$ 1,787  \$ 30,029  \$ 1,787  \$ 30,029  \$ 25,581  \$ 30,029  \$ 42,184  \$ 9,078  \$ 1,787
16. 17. 18. 19. 20. 21. 22. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33.	enues One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EXOW 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Can - Additional Can	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 290.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 585.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 12 12 12	Projected Accounts  858 402 6 9 9 5 9 9 5	Total \$ 205,278 \$ 112,862 \$ 11,635 \$ 23,048 \$ 342,824 \$ (1,714 \$ 341,110 \$ 10,233 \$ 2,071 \$ 30,029 \$ 1,787 \$ 30,029 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,787 \$ 30,039 \$ 1,430 \$ 30,078
16. 17. 18. 19. 20. 21. 22. 22. 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33.	enues  One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Cans Senior Rate - One 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 3-yard 2x per week 4-yard 2x per week 4-yard 2x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service	Current Rate/Month \$ 26.59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 730.91 \$ 1,120.79 \$ 555.50 \$ 26.50 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858 402 6 419 0.5% 26 11 5 5 11 5 6 5 1.75 6 9 9 5	Total \$ 205,278 \$ 112,862 \$ 1,635 \$ 23,048 \$ 342,824 \$ (1,714 \$ 341,110 \$ 10,233 \$ 20,019 \$ 1,787 \$ 30,029 \$ 25,581 \$ 7,845 \$ 1,937 \$ 1,937 \$ 1,937 \$ 1,937 \$ 1,937 \$ 1,937 \$ 1,937 \$ 1,937
16. 17. 18. 19. 20. 21. 22. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service Commercial can - Additional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac	Current Rate/Month  \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91 \$ 1,120.79 \$ 585.90 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858 402 6 9 9 5 9 9 5	Total  \$ 205,278  \$ 112,862  \$ 11,635  \$ 23,084  \$ 14,714  \$ 341,110  \$ 10,233  \$ 2,071  \$ 20,131  \$ 20,071  \$ 20,071  \$ 30,029  \$ 25,581  \$ 7,845  \$ 9,078  \$ 1,907  \$ 1,507  \$ 1,507  \$ 1,430  \$ 152,171
16. 17. 18. 19. 20. 21. 22. 22. 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33. 33. 35.	one 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Senior Rate - One 32-Gallon Can Extra 32-Gallon Can HOA Dumpsters (by unit, single location with 26 units) 3-yard Exp  3-yard Exp  3-yard Exp  4-yard Sx per week 4-yard 3x per week Commercial Extra Yardage & Special Pick-ups Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service Commercial Cans - Base Monthly Service Commercial Cans - Gase Monthly Service Commercial Cans - Gase Monthly Service Commercial Can - Gase Monthly Service Commercial Can - Hadditional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and Industrial Revenues (without Rate Change)	Current Rate/Month  \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91 \$ 1,120.79 \$ 585.90 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858   402   6   6   6   6   6   6   6   6   6	Total  \$ 205,278  \$ 112,865  \$ 11,635  \$ 23,048  \$ 34,284  \$ (1,714  \$ 341,110  \$ 10,233  \$ 2,071  \$ 20,019  \$ 1,077  \$ 30,079  \$ 25,581  \$ 9,078  \$ 1,478  \$ 1,430  \$ 1,430  \$ 152,171  \$ (760  \$ 151,410
16. 17. 18. 19. 20. 21. 22. weercial Rev 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33. 34.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service Commercial can - Additional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac	Current Rate/Month  \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91 \$ 1,120.79 \$ 585.90 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858 402 6 6 419 9 5 5 1 1 5 5 5 6 5 1 1 75 6 5 9 9 5 9 9 5 9 9 5 5 9 9 9 5 9 9 9 5 9 9 9 5 9 9 9 5 9 9 9 5 9	Total  \$ 205,278. \$ 112,862. \$ 112,862. \$ 11,635. \$ 23,048. \$ 12,714. \$ 341,110. \$ 10,233. \$ 2,071. \$ 20,119. \$ 1,787. \$ 30,079. \$ 2,784. \$ 9,078. \$ 1,597. \$ 1,597. \$ 1,430. \$ 152,171. \$ (760.) \$ 151,410.
16. 17. 18. 19. 20. 21. 22. 22. 24. 25. 26. 27. 28. 30. 31. 32. 33. 34. 35. 36.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EXOW 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Can - Additional Can Commercial Can - Additional Can Commercial and industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and industrial Revenues (without Rate Change) Recycled Material Sales	Current Rate/Month  \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91 \$ 1,120.79 \$ 585.90 \$ 26.50	Months  9 8 12 12 12 12 12 9 12 3 12 7 4 12 8 8	Projected Accounts  858   402   6   6   6   6   6   6   6   6   6	Total \$ 205,278 \$ 112,862 \$ 112,862 \$ 12,635 \$ 23,048 \$ 342,824 \$ [1,714 \$ 341,110 \$ 20,013 \$ 2,071 \$ 30,029 \$ 1,787 \$ 30,029 \$ 1,787 \$ 31,907 \$ 1,507 \$ 1,507 \$ 1,507 \$ 1,507 \$ 1,507 \$ 1,51,410 \$ 176,000 \$ 151,410
16. 17. 18. 19. 20. 21. 22. 22. 24. 25. 26. 27. 28. 30. 31. 32. 33. 34. 35. 36.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EXOW 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Can - Additional Can Commercial Can - Additional Can Commercial and industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and industrial Revenues (without Rate Change) Recycled Material Sales	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 565.50 \$ 26.50 \$ 26.50 \$ 26.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 13 12 7 4 12 12 12 12 12 12 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	Projected Accounts  858 402 6 419 0.5% 26 1 1 5 1 5 6 5 5 1.75 6 9 9 9 5 0.5% 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Total \$ 205,278 \$ 112,862 \$ 11,635 \$ 23,048 \$ 14,635 \$ 14,714 \$ 341,110. \$ 10,233 \$ 2,071 \$ 30,079 \$ 1,787 \$ 30,079 \$ 1,787 \$ 31,787 \$ 1,907 \$ 1,19
16. 17. 18. 19. 20. 21. 22. 22. 24. 25. 26. 27. 28. 30. 31. 32. 33. 34. 35. 36.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard Exper week 3-yard 1x per week 4-yard 1x per week 4-yard 1x per week 6-yard 1x p	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 565.50 \$ 26.50 \$ 26.50 \$ 26.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 13 12 7 4 12 12 12 12 12 12 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	Projected Accounts  858   402   9   6   6   419   9   9   9   9   9   9   9   9   9	Total \$ 205,278 \$ 112,862 \$ 112,862 \$ 11,635 \$ 23,048 \$ 342,824 \$ [1,714 \$ 341,110 \$ 20,113 \$ 20,113 \$ 1,787 \$ 30,079 \$ 2,581 \$ 2,781 \$ 30,079 \$ 1,430 \$ 1,507 \$ 1,430 \$ 152,171 \$ (760 \$ 151,410.
16. 17. 18. 19. 20. 21. 22. 22. 24. 25. 26. 27. 28. 30. 31. 32. 33. 34. 35. 36.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)  enues  HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard EOW 3-yard Exper week 4-yard 1x per week 4-yard 1x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Can - Additional Can Commercial Can - Additional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and Industrial Revenues (without Rate Change in Recycled Material Sales Total Revenues (Lines 22 + 36 + 37)	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 565.50 \$ 26.50 \$ 26.50 \$ 26.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 13 12 7 4 12 12 12 12 12 12 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	Projected Accounts  858   402   419   419   5   5   5   5   5   5   5   5   5	Total  \$ 205,278 5
16. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33. 34. 35. 36. 37.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year) HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 1x per week 3-yard 2x per week 4-yard 1x per week 4-yard 1x per week 6-yard 1x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Can - Additional Can Commercial Can - Additional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and Industrial Revenues (without Rate Change in Recycled Material Sales Total Revenues (Lines 22 + 36 + 37)  Net Shortfall (Surplus) without Franchise Fees (Line 15 - Line 38)	Current Rate/Month  \$ 26.59 \$ 35.00 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230.12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 565.50 \$ 26.50 \$ 26.50 \$ 26.50	Months  9 8 12 12 12 12 12 12 12 12 12 12 13 12 7 4 12 12 12 12 12 12 15 15 16 16 16 16 16 16 16 16 16 16 16 16 16	Projected Accounts  858   402   419   419   5   5   5   5   5   5   5   5   5	Total  \$ 205,278. \$ 112,862. \$ 11,635. \$ 23,048.4 \$ (1,714. \$ 341,110. \$ 10,233. \$ 2,071. \$ 30,029. \$ 1,787. \$ 30,029. \$ 1,787. \$ 1,907. \$ 1,430. \$ 1,507. \$ 1,430. \$ 151,410.
16. 17. 18. 19. 20. 21. 22. 22. 23. 24. 25. 26. 27. 28. 29. 31. 32. 33. 34. 35. 35. 37. 38.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)  BHOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 3x per week 3-yard 2x per week 4-yard 1x per week 4-yard 3x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pict-ups Commercial Can - Additional Can Commercial Can - Additional Can Commercial and Industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and Industrial Revenues (without Rate Change i Recycled Material Sales Total Revenues (Lines 22 + 36 + 37)  Net Shortfall (Surplus) without Franchise Fees (Line 15 - Line 38) Residential, Commercial, and Industrial Franchise Fees Net Shortfall (Surplus) with Franchise Fees (Lines 39 + 40)	Current Rate/Month  \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 770.91 \$ 1,120.79 \$ 585.90 \$ 26.50 \$ 26.50 \$ 26.50  counts in Base Year]	Months  9 8 12 12 12 12 12 14 12 3 12 7 4 12 8 6	Projected Accounts  858   402   66   419   50   50   50   50   50   50   50   5	Total  \$ 205,278 \$ 112,862 \$ 112,862 \$ 12,635 \$ 23,048 \$ 342,824 \$ [1,714 \$ 341,110 \$ 10,233 \$ 2,071 \$ 30,079 \$ 25,581 \$ 42,184 \$ 9,078 \$ 1,907 \$ 1,430 \$ 152,171 \$ (760 \$ 151,410 \$ 492,521 \$ 115,641 \$ 25,098
16. 17. 18. 19. 20. 21. 22. 22. 23. 24. 25. 26. 27. 28. 29. 31. 32. 33. 34. 35. 35. 37. 38.	One 32-Gallon Can Two 32-Gallon Can Two 32-Gallon Can Extra 32-Gallon Can Residential Revenues Subtotal Less: Allowance for Uncollectible Residential Accounts Total Residential Revenues (without Rate Change in Base Year)  ### HOA Dumpsters (by unit, single location with 26 units) 3-yard EOW 3-yard 3x per week 4-yard 3x per week 4-yard 3x per week 4-yard 3x per week 4-yard 3x per week 6-yard 1x per week Commercial Extra Yardage & Special Pick-ups Commercial Extra Yardage & Special Pick-ups Commercial Cans - Base Monthly Service Commercial Cans - Base Monthly Service Commercial and industrial Revenues - Subtotal Less: Allowance for Uncollectible Commercial and Industrial Ac Total Commercial and Industrial Revenues (without Rate Change I Recycled Material Sales Total Revenues (Lines 22 + 36 + 37)	Current Rate/Month \$ 26,59 \$ 35.09 \$ 21.69 \$ 4.58  \$ 32.80 \$ 230,12 \$ 333.65 \$ 595.99 \$ 417.08 \$ 790.91 \$ 1,120.79 \$ 565.90 \$ 26.50 \$ 26.50 Counts in Base Year]	Months  9 8 12 12 12 12 12 14 12 3 12 7 4 12 8 6	Projected Accounts  858   402   66   419   50   50   50   50   50   50   50   5	Total  \$ 205,278 \$ 112,862 \$ 112,862 \$ 12,635 \$ 23,048 \$ 342,824 \$ [1,714 \$ 341,110 \$ 10,233 \$ 2,071 \$ 30,079 \$ 3,079 \$ 3,1,787 \$ 30,079 \$ 1,787 \$ 30,079 \$ 1,787 \$ 30,079 \$ 1,507 \$ 1



	Base Ye	ar Rate Appli	cation		
Operating Information					
	FY 16-17	FY 17-18		FY 18-19	
	<b>Prior Year</b>	<b>Current Year</b>	Percent	Base Year	Percent
	Results	Estimated	Change	Projected	Change
	Section	n VIII Operating (	Jata		
44. Residential Accounts	1,266	1,266	0.0%	1,266	0.0%
45. Multi-family Accounts	3	3	0.0%	3	0.0%
46. Commercial Accounts	33	33	0.0%	33	0.0%
47. Total Accounts	1,302	1,302	0.0%	1,302	0.0%
48. Residential Refuse Tons	931	931	0.0%	931	0.0%
49. Residential Recycling Tons					
50. Commercial Refuse Tons	571	571	0.0%	571	0.0%
51. Commercial Recycling Tons					

Section IX -- Change in Commercial Rates

(Please see Commercial Rates detailed on Page 1)

Fiscal Year: '18-'19 Page 3 of 3