Benchmark	Total Monthly Comp (No Longevity)	Median	% above or below	# of Matches
Agricultural Commissioner/Sealer of Weights and Measures	\$16,157	\$16,848	-4.28%	8
Air Pollution Control Officer	\$15,482	\$16,813	-8.60%	6
Chief Administrative Officer	\$24,985	\$27,819	-11.34%	8
Chief Probation Officer	\$20,566	\$21,431	-4.20%	8
Clerk of the Board of Supervisors	\$12,267	\$13,458	-9.71%	5
County Counsel	\$23,173	\$25,583	-10.40%	9
Director of Child Support Services	\$18,142	\$18,397	-1.40%	9
Director of Environmental Management	\$18,182	Insufficient Data	Insufficient Data	1
Director of Health And Human Services Agency	\$21,541	\$24,355	-13.06%	6
Director of Human Resources	\$19,361	\$19,453	-0.47%	9
Director of Information Technology	\$18,182	\$19,453	-6.99%	7
Director of Planning and Building	\$19,870	Insufficient Data	Insufficient Data	1
Director of Transportation	\$19,870	\$22,350	-12.48%	4
Public Defender	\$20,358	\$22,511	-10.57%	6
Public Health Officer	\$23,295	\$24,257	-4.13%	8
Undersheriff	\$26,634	\$22,026	17.30%	8

Average -5.74%

Agricultural Commissioner/Sealer of Weights and Measures

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance 5	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave		Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Agricultural Commissioner/Sealer of Weights and Measures	\$11,703		\$293						\$11,996	\$520	\$1,320	\$97		\$8	\$26		\$907	\$585	\$540		2%@55		\$158		\$16,157
County of Butte	Agricultural Commissioner/Director of Weights and Measures	\$11,961					\$620			\$12,581		\$1,369	\$122	\$14	\$3	3		\$920	\$506	\$460		2%@55		\$161	\$663	\$16,799
County of Napa	Agricultural Commissioner/Sealer of Weights and Measures	\$14,875		\$83	\$18		\$440			\$15,416		\$1,764	\$47		\$37	\$82		\$893	\$629	\$708		2%@60	-\$454	\$201		\$19,324
County of Nevada	Agricultural Commissioner	\$10,661					\$300			\$10,961		\$1,573	\$131		\$51	\$50	\$51	\$1,333	\$533	\$205	\$67	2%@60	-\$325		\$661	\$15,290
County of Placer	Agricultural Commissioner/Sealer	\$12,187		\$63			\$550			\$12,800	\$175	\$2,384	\$54	\$8	\$7	1		\$703	\$609	\$586		2%@55			\$663	\$17,989
County of Sacramento	Agricultural Commissioner and Director of Weights & Measures	\$12,140		\$121						\$12,261		\$1,453	\$125		\$38	3		\$700	\$630		\$407	2%@60	-\$370		\$663	\$15,908
County of Solano	Agricultural Commissioner/Sealer Weights/ Measure	\$12,730		\$11						\$12,741		\$1,521	\$91	\$13	\$5	i		\$734	\$637			2%@60	-\$388		\$663	\$16,017
County of Sutter	Agricultural Commissioner/Sealer of Weights & Measures	\$12,246		\$245	\$122		\$300			\$12,913		\$1,660	\$68	\$21	\$15	5		\$707	\$612	\$612		2%@60	-\$374			\$16,898
County of Yolo	Agricultural Commissioner/Sealer of Weights & Measures	\$12,162		\$42			\$570			\$12,774					\$5	i		\$608	\$678	\$468		2.5%@55	\$602	\$164		\$18,083
State of California	N/C																		·							
	·								•						•											

Base Salary Median \$12,757

Percentage Above or Below Median

Number of Matches 8

Base Salary Median

Note: Total Monthly Compensation number may vary slightly from the sum of its components due to cell formulas & rounding.

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800!year for management.
 County of Sacramento management classes in B/Us 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

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Total Compensation Median \$16,848

Percentage Above or Below Median

Air Pollution Control Officer

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance ⁵	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Short Term Term Disability Disability	loavo	Holiday Leave	Mgmt. Leave	Other	PERS Formula	Formula Hi	12 onth Social ghest Security alary	
County of El Dorado	Air Pollution Control Officer	\$11,147		\$279						\$11,426	\$520	\$1,320	\$97		\$8	\$25	\$864	\$557	\$514		2%@55		\$150	\$15,482
County of Butte	N/C																							
County of Napa	N/C																							
County of Nevada	N/C																							
County of Placer	Director of Air Pollution Control	\$13,362		\$63			\$550)		\$13,975	\$175	\$2,384	\$54	\$8	\$7		\$771	\$668	\$642		2%@55		\$66	3 \$19,347
County of Sacramento	N/C																							
County of Solano	N/C																							
County of Sutter	N/C																							
County of Yolo	N/C																							
State of California	N/C																							
Bay Area Air Quality Manageme District	N/C ¹																							
Butte County Air Quality Management District	Air Pollution Control Officer	\$10,005		\$600			\$620)		\$11,225	\$1,890				\$14	\$55	\$385	\$462	\$192		2%@55		\$135	\$14,358
Feather River Air Quality Management District	Air Pollution Control Officer	\$10,332		\$50						\$10,382		\$1,665	\$143	\$27	\$2	!	\$635	\$556	\$397		2.5%@55	\$511	\$139	\$14,458
Northern Sierra Air Quality Management District	Air Pollution Control Officer	\$7,795								\$7,795		\$800	\$104				\$390	\$450			2%@55		\$105	\$9,644
Sacramento Air Quality Management District	Air Pollution Control Officer	\$17,226		\$65			\$400)		\$17,691		\$1,464	\$109		\$8	\$11	\$1,325	\$696	\$9,011		2%@55		\$233 \$663	3 \$31,212
Yolo-Solano Air Quality Management District	Executive Director/Air Pollution Control Officer	\$15,030		\$80						\$15,110	\$216	\$1,430	\$98		\$20	\$40	\$867	\$809	\$578		2%@55			\$19,169
														•										
	Base Salary Median	\$11,847						Base \$	Salary Median	\$12,600												Total Compe	ensation Media	n \$16,813
	Percentage Above or Below Median	-6.28%							tage Above or Below Median													Percentage	Above or Belov Media	
	Number of Matches	6																						

¹⁻ County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.

Chief Administrative Officer

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance ⁵	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Chief Administrative Officer	\$18,973		\$474						\$19,447	\$520	\$1,320	\$97		\$8	\$42		\$1,470	\$949	\$876		2%@55		\$256		\$24,985
County of Butte	Chief Administrative Officer	\$20,440					\$620)		\$21,060		\$1,369	\$122	\$14	\$3			\$1,572	\$865	\$786		2%@55		\$276	\$663	\$26,730
County of Napa	County Executive Officer	\$22,967		\$83	\$28		\$440)		\$23,518		\$1,764	\$47		\$58	\$126		\$1,378	\$972	\$1,093		2%@60	-\$700	\$310		\$28,566
County of Nevada	County Executive Officer	\$18,595					\$650)		\$19,245		\$1,573	\$131		\$50	\$88	\$89	\$2,324	\$930	\$215	\$67	2%@60	-\$567		\$663	\$24,807
County of Placer	County Executive Officer	\$23,974		\$63			\$550)		\$24,587	\$175	\$2,384	\$54	\$8	\$7			\$1,383	\$1,199	\$1,153		2%@55			\$663	\$31,612
County of Sacramento	County Executive	\$25,675		\$257						\$25,932		\$1,453	\$125		\$38			\$1,481	\$1,333		\$860	2%@60	-\$783		\$663	\$31,102
County of Solano	County Administrator	\$22,487		\$11						\$22,498		\$1,521	\$91	\$13	\$5			\$1,297	\$1,124			2%@60	-\$686		\$663	\$26,527
County of Sutter	County Administrative Officer	\$20,718		\$414	\$122		\$500)		\$21,754		\$1,660	\$68	\$21	\$25			\$1,594	\$1,036	\$1,036		2%@60	-\$632		\$663	\$27,225
County of Yolo	County Administrator	\$20,718		\$42			\$570)		\$21,330	\$2,121				\$5			\$1,036	\$1,155	\$797		2.5%@55	\$1,026	\$280	\$663	\$28,412
State of California	N/C																									
								•											•		•			•		
	Base Salary Median	\$21,603						Base	Salary Median	\$22,126													Total Co	npensatio	n Median	\$27,819
	Percentage Above or Below Median	-13.86%							itage Above or Below Median														Percenta	ge Above	or Below Median	
	Number of Matches	8									•															

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management classes in BIVs 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Chief Probation Officer

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp		Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	Month S		onthly Total Comp
County of El Dorado	Chief Probation Officer	\$13,846		\$346						\$14,192	\$520	\$1,320	\$97		\$8	\$30		\$1,073	\$692	\$639		3%@50	\$1,807	\$187	\$7	20,566
County of Butte	Chief Probation Officer	\$14,105					\$620			\$14,725		\$1,369	\$122	\$14	\$3			\$1,085	\$597	\$543		3%@50	\$1,841	\$331	\$663 \$2	21,292
County of Napa	Chief Probation Officer	\$16,252		\$83			\$440			\$16,775		\$1,764	\$47		\$6	\$83		\$975	\$688	\$774		3%@55	\$1,105	\$382	\$2	22,598
County of Nevada	Chief Probation Officer	\$12,382					\$300			\$12,682		\$1,573	\$131		\$59	\$59	\$59	\$1,548	\$619	\$238	\$67	3%@55	\$842		\$663 \$1	18,540
County of Placer	Chief Probation Officer	\$14,253								\$14,253	\$175	\$2,384	\$54	\$8	\$7			\$822	\$713	\$685		3%@55	\$969		\$663 \$2	20,733
County of Sacramento	County Probation Officer	\$18,498		\$185						\$18,683		\$1,453	\$125		\$38			\$1,067	\$960		\$620	3%@55	\$1,258		\$663 \$2	24,867
County of Solano	Director of Probation	\$16,386		\$11						\$16,397		\$1,521	\$91	\$13	\$5			\$945	\$819			3%@55	\$1,114		\$663 \$2	21,569
County of Sutter	Chief Probation Officer	\$11,157		\$223	\$122		\$300			\$11,802		\$1,660	\$68	\$21	\$15			\$644	\$558	\$558		2%@50	\$1,060		\$663 \$1	17,048
County of Yolo	Chief Probation Officer	\$15,125		\$42			\$570			\$15,737	\$2,121				\$5			\$756	\$844	\$582		3%@50	\$1,974	\$355	\$663 \$2	23,037
State of California	N/C																									
	Base Salary Median	\$14,689						Base S	alary Median	\$15,231														mpensation N		21,431
	Percentage Above or Below Median	-6.09%							age Above or Below Median														Percenta	nge Above or N	Below Median	-4.20%
	Number of Matches	8]						·																	

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management classes in BIVs 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Clerk of the Board of Supervisors

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance ⁵	Addtl Pavs	niform 1 owance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	rerm	Vacation leave	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Clerk of the Board of Supervisors	\$8,500		\$213						\$8,713	\$520	\$1,320	\$97		\$8	\$19		\$659	\$425	\$392		2%@55		\$115		\$12,267
County of Butte	N/C																									
County of Napa	Administrative Manager Clerk of the Board of Supervisors	\$9,977		\$83	\$12					\$10,072		\$1,764	\$47		\$6	\$55		\$599	\$422	\$475		2%@60	-\$304	\$135		\$13,270
County of Nevada	Clerk of the Board of Supervisor	\$8,821								\$8,821		\$1,573	\$131		\$50			\$1,103	\$441	\$102	\$67	2%@60	-\$269		\$547	\$12,564
County of Placer	Clerk of the Board of Supervisors	\$9,045		\$63			\$550			\$9,658	\$175	\$2,384	\$54	\$8	\$7			\$522	\$452			2%@55			\$561	\$13,820
County of Sacramento	Clerk of the Board of Supervisors	\$12,140		\$121						\$12,261		\$1,453	\$125		\$38			\$700	\$630		\$407	2%@60	-\$370		\$663	\$15,908
County of Solano	N/C																									
County of Sutter	N/C																									
County of Yolo	Clerk to the Board of Supervisors	\$9,368		\$42						\$9,410	\$1,704				\$3			\$468	\$522	\$180		2.5%@55	\$464	\$126	\$581	\$13,458
State of California	N/C																									
	Base Salary Median	\$9,368						Base Salary	Median	\$9,658													Total Con	pensation	n Median	\$13,458
	Percentage Above or Below Median	-10.21%						Percentage Al Below	bove or Median	-10.85%													Percentag	ge Above o	or Below Median	
	Number of Matches	5						,	.,,																	

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
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 County of Butte has a monthly mileage allowance.

County Counsel

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	EPMC	EPMC as Special Comp	Auto Allowance ⁵	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave		Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest S Salary	Social Security	Monthly Total Comp
County of El Dorado	County Counsel	\$17,481		\$437						\$17,918	\$520	\$1,320	\$97		\$8	\$38		\$1,355	\$874	\$807		2%@55		\$236		\$23,173
County of Butte	County Counsel	\$19,461					\$620			\$20,081		\$1,369	\$122	\$14	\$3			\$1,497	\$823	\$749		2%@55		\$263	\$663	\$25,583
County of Napa	County Counsel	\$21,776		\$83	\$26		\$440			\$22,325		\$1,764	\$47		\$55	\$120		\$1,307	\$921	\$1,036		2%@60	-\$664	\$294		\$27,205
County of Nevada	County Counsel	\$17,403								\$17,403		\$1,573	\$131		\$50			\$2,175	\$870	\$201	\$67	2%@60	-\$531		\$663	\$22,602
County of Placer	County Counsel	\$20,242		\$63			\$550			\$20,855	\$175	\$2,384	\$54	\$8	\$7			\$1,168	\$1,012	\$973		2%@55			\$663	\$27,299
County of Sacramento	County Counsel	\$20,765		\$208						\$20,973		\$1,453	\$125		\$38			\$1,198	\$1,078		\$696	2%@60	-\$633		\$663	\$25,590
County of Solano	County Counsel	\$22,187		\$11						\$22,198		\$1,521	\$91	\$13	\$5			\$1,280	\$1,109			2%@60	-\$677		\$663	\$26,204
County of Sutter	County Counsel	\$14,223		\$284	\$122		\$300			\$14,929		\$1,660	\$68	\$21	\$15			\$821	\$711	\$711		2%@60	-\$434		\$663	\$19,166
County of Yolo	County Counsel	\$17,335		\$42			\$570			\$17,947	\$2,121				\$5			\$867	\$967	\$667		2.5%@55	\$858	\$234	\$663	\$24,328
State of California	Chief Counsel, Dept. of Human Resources	\$16,052								\$16,052	\$1,609				\$7			\$1,389	\$741			2%@60	-\$490		\$663	\$19,972
	Base Salary Median	\$19,461	1					Base Sa	lary Median	\$20,081													Total Con	npensation	Median	\$25,583
	Percentage Above or Below Median	-11.33%							ge Above or elow Median														Percenta	ge Above o	r Below Median	
	Number of Matches																									

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management classes in BIVs 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Director of Child Support Services

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Comp	ЕРМС	EPMC as Special Comp	Auto Allowance ⁵	Addtl Pays	Uniform Allowance		Cafeteria Plan	Health	Dental	Vision	Life			Vacation leave	Leave	Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month lighest Salary	Social Security	Monthly Total Comp
County of El Dorado	Director of Child Support Services	\$13,338		\$333						\$13,671	\$520	\$1,320	\$97		\$8	\$29		\$1,034	\$667	\$616		2%@55		\$180		\$18,142
County of Butte	Director-Child Support Services	\$13,824					\$620			\$14,444		\$1,369	\$122	\$14	\$3			\$1,063	\$585	\$532		2%@55		\$187	\$663	\$18,981
County of Napa	Director of Child Support Services	\$15,473		\$83	\$19		\$440			\$16,015		\$1,764	\$47		\$6	\$85		\$928	\$655	\$736		2%@60	-\$472	\$209		\$19,974
County of Nevada	Director of Child Support Services	\$13,211					\$400			\$13,611		\$1,573	\$131		\$63	\$62	\$63	\$1,651	\$661	\$254	\$67	2%@60	-\$403		\$663	\$18,397
County of Placer	Director of Child Support Services	\$15,473		\$63			\$550			\$16,086	\$175	\$2,384	\$54	\$8	\$7			\$893	\$774	\$744		2%@55			\$663	\$21,787
County of Sacramento	Director of Child Support Services	\$14,224		\$142						\$14,366		\$1,453	\$125		\$38			\$821	\$739		\$477	2%@60	-\$434		\$663	\$18,247
County of Solano	Director of Child Support Services	\$14,742		\$11						\$14,753		\$1,521	\$91	\$13	\$5			\$851	\$737			2%@60	-\$450		\$663	\$18,185
County of Sutter	Director of Child Support Services	\$11,161		\$223	\$122		\$300			\$11,806		\$1,660	\$68	\$21	\$15			\$644	\$558	\$558		2%@60	-\$340		\$663	\$15,653
County of Yolo	Director of Child Support Services	\$14,677		\$42			\$570			\$15,289	\$2,121				\$5			\$734	\$819	\$565		2.5%@55	\$727	\$198	\$663	\$21,120
State of California	Chief Deputy Director, Department of Child Support Services	\$12,655								\$12,655	\$1,658				\$7			\$1,095	\$584			2%@60	-\$386		\$663	\$16,277

Percentage Above or Below Median -6.64%	
1 creentage Above or Below median -0.0470	
Number of Matches 9	

Base Salary Median \$14,444 Percentage Above or Below Median -5.65%

Total Compensation Median \$18,397 Percentage Above or Below Median

- County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management dasses in B/Us 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Director of Environmental Management

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	EPMC	EPMC as Special Comp	Auto Allowance	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	loovo			Other ²	PERS Formula ³	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Director of Environmental Management	\$13,371		\$334						\$13,705	\$520	\$1,320	\$97		\$8	\$29		\$1,036	\$669	\$617		2%@55		\$181		\$18,182
County of Butte	N/C ⁴																									
County of Napa	N/C ⁵																									
County of Nevada	N/C ⁶																									
County of Placer	N/C ⁷																									
County of Sacramento	Director of Environmental Management	\$13,934		\$139						\$14,073		\$1,453	\$125		\$38			\$804	\$723		\$467	2%@60	-\$425		\$663	\$17,922
County of Solano	N/C ⁸																									
County of Sutter	N/C ⁹																									
County of Yolo	N/C ¹⁰																									
State of California	N/C																									
·																										

Base Salary Median	Insufficient Data
Percentage Above or Below Median	Insufficient Data
Number of Matches	1

Base Salary Median Insufficient Data Percentage Above or Below Median Insufficient Data

Total Compensation Median Insufficient Data
Percentage Above or Below Insufficient Data

- County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Sacramento management classes in B/Us 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retriement formula has been converted to a comparable PERS formula.

- Matches:
 4- County of Butte: The role is under Public Health. They do have a Deputy Director of Environmental Management.
- 5- County of Napa: Planning, Building, and Environment Services are combined.
- 6- County of Nevada: They have a Director, but the function is a part of the Community Development Agency and reports to the CDA Director.

- County of Placer: Under the Community Development Resource Agency.
 County of Placer: Under the Community Development Resource Agency.
 County of Solano: Resource Management Environmental Health, Bullding, Planning, Public Works.
 County of Sutter: Director of Development Services Planning, Environmental Health, Bullding, Engineering, Road, Water Treatment, and Waste Collection.
 County of Yolo: Community Services Planning, Building, Environmental Health.

Director of Health And Human Services Agency

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance ³	Addtl Pays Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision L	fe	Long Term sability	Short Term Disability Vacation leave	_	Mgmt. Leave	Other ²	PERS Formula	Enhanced Formula Cost	Month Soc Highest Secu Salary	Total
County of El Dorado	Director of Health And Human Services Agency	\$16,137		\$403					\$16,540	\$520	\$1,320	\$97		\$8	\$36	\$1,251	\$807	\$745		2%@55		\$218	\$21,541
County of Butte	N/C																						
County of Napa	Director of Health & Human Services	\$19,750		\$83	\$24		\$440		\$20,297		\$1,764	\$47		\$28	\$83	\$1,185	\$836	\$940		2%@60	-\$602	\$267	\$24,844
County of Nevada	Health and Human Services Agency Director	\$15,497					\$400		\$15,897		\$1,573	\$131		\$50		\$1,937	\$775	\$179	\$67	2%@60	-\$473	\$	663 \$20,799
County of Placer	Director of Health and Human Services	\$17,968		\$63			\$550		\$18,581	\$175	\$2,384	\$54	\$8	\$7		\$1,037	\$898	\$864		2%@55		9	663 \$24,670
County of Sacramento	N/C																						
County of Solano	Director of Health & Social Services	\$20,177		\$11					\$20,188		\$1,521	\$91	\$13	\$5		\$1,164	\$1,009			2%@60	-\$615	9	663 \$24,039
County of Sutter	Director of Health and Human Services	\$14,223		\$284	\$122		\$300		\$14,929		\$1,660	\$68	\$21	\$15		\$821	\$711	\$711		2%@60	-\$434	9	663 \$19,166
County of Yolo	Director, Health and Human Services	\$17,861		\$42			\$570		\$18,473	\$2,121				\$5		\$893	\$996	\$687		2.5%@55	\$884	\$241	663 \$24,963
State of California	N/C																						
	Base Salary Median	\$17,915						Base Salary Median	\$18,527											Ī	Total Con	npensation Me	ian \$24,355
	Percentage Above or Below Median		1					Percentage Above or Below Median	12 01%												Percenta	ge Above or Be Me	

Note: Total Monthly Compensation number may vary slightly from the sum of its components due to cell formulas & rounding.

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Suttle has a monthly mileage allowance.

Director of Human Resources

Surveyed Agency	Classification Title	Salary	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance⁵	Addtl Pays	Uniform Allowance		Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	Highest S Salary	Social Security	Monthly Total Comp
County of El Dorado	Director of Human Resources	\$14,342	\$359						\$14,701	\$520	\$1,320	\$97		\$8	\$32		\$1,112	\$717	\$662		2%@55		\$194		\$19,361
County of Butte	Director-Human Resources	\$13,606				\$620			\$14,226		\$1,369	\$122	\$14	\$3			\$1,047	\$576	\$523		2%@55		\$184	\$663	\$18,726
County of Napa	Director of Human Resources	\$17,916	\$83	\$21		\$440			\$18,461		\$1,764	\$47		\$26	\$83		\$1,075	\$758	\$853		2%@60	-\$546	\$242		\$22,761
County of Nevada	Director of Human Resources	\$14,167				\$400			\$14,567		\$1,573	\$131		\$50			\$1,771	\$708	\$163	\$67	2%@60	-\$432		\$663	\$19,261
County of Placer	Director of Human Resources	\$15,938	\$63			\$550			\$16,551	\$175	\$2,384	\$54	\$8	\$7			\$920	\$797	\$766		2%@55			\$663	\$22,324
County of Sacramento	Director of Personnel Services	\$15,298	\$153						\$15,451		\$1,453	\$125		\$38			\$883	\$794		\$512	2%@60	-\$467		\$663	\$19,453
County of Solano	Director of Human Resources	\$15,949	\$11						\$15,960		\$1,521	\$91	\$13	\$5			\$920	\$797			2%@60	-\$486		\$663	\$19,485
County of Sutter	Human Resources Director	\$11,669	\$233	\$122		\$300			\$12,324		\$1,660	\$68	\$21	\$15			\$673	\$583	\$583		2%@60	-\$356		\$663	\$16,236
County of Yolo	Director of Human Resources	\$14,668	\$42			\$570			\$15,280	\$2,121				\$5			\$733	\$818	\$564		2.5%@55	\$726	\$198	\$663	\$21,109
	Deputy Director of Operations, Department of Human Resources	\$14,221							\$14,221	\$1,658				\$7			\$1,231	\$656			2%@60	-\$434		\$663	\$18,003

Base Salary Median	\$14,668
Percentage Above or Below Median	-2.27%
Number of Matches	9

Base Salary Median Percentage Above or Below Median

Total Compensation Median \$19,453
Percentage Above or Below -0.47%

- County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management dasses in B/Us 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Director of Information Technology

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	EPMC	EPMC as Special Comp		Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest S Salary	Social ecurity	Monthly Total Comp
County of El Dorado	Director of Information Technology	\$13,371		\$334						\$13,705	\$520	\$1,320	\$97		\$8	\$29		\$1,036	\$669	\$617		2%@55		\$181		\$18,182
County of Butte	Director-Information Systems	\$12,966					\$620			\$13,586		\$1,369	\$122	\$14	\$3			\$997	\$549	\$499		2%@55		\$175	\$663	\$17,976
County of Napa	Chief Information Officer	\$17,063		\$83	\$20					\$17,167		\$1,764	\$47	·	\$6	\$94		\$1,024	\$722	\$812		2%@60	-\$520	\$230		\$21,346
County of Nevada	Chief Information Officer	\$15,497					\$400			\$15,897		\$1,573	\$131		\$50			\$1,937	\$775	\$179	\$67	2%@60	-\$473		\$663	\$20,799
County of Placer	N/C																									
County of Sacramento	Chief Information Officer	\$15,298		\$153						\$15,451		\$1,453	\$125	5	\$38			\$883	\$794		\$512	2%@60	-\$467		\$663	\$19,453
County of Solano	Chief Information Officer	\$16,733		\$11						\$16,744		\$1,521	\$91	\$13	\$5			\$965	\$837			2%@60	-\$510		\$663	\$20,329
County of Sutter	N/C																									
County of Yolo	Director of Information Technology and Telecommunications	\$12,162		\$42			\$570			\$12,774	\$2,121				\$5			\$608	\$678	\$468		2.5%@55	\$602	\$164	\$663	\$18,083
State of California	Chief, Information Systems, Office of the State Controller	\$12,520								\$12,520		\$1,504	\$43	\$9	\$7			\$1,083	\$578			2%@60	-\$382		\$663	\$16,025
											•										*					
	Base Salary Median	\$15,298						Base Sa	alary Median	\$15,451													Total Co	npensation	Median	\$19,453
	Percentage Above or Below Median	-14.41%							ge Above or elow Median	12 74%													Percenta	ge Above o	r Below Median	
	Number of Matches	7					•			•															•	

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Newada provides a benefit allowance of \$800/year for management.
 County of Searamento management classes in BIUs 050 and 029 receive a 3.35% cash differential.
 County of Searamento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.
 County of Placer doesn't t have a match. They have a Dir of Admin that has Accounting, IT, and central services. There is one Deputy over IT, but is not comparable to the Director

Director of Library Services

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance ³	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Mgmt. Leave	Other ²	PERS Formula ³	Enhanced Formula Cost	12 Month Highest S Salary	Social Security	Monthly Total Comp
County of El Dorado	Director of Library Services	\$11,069		\$277						\$11,346	\$520	\$1,320	\$97		\$8	\$24		\$858	\$553	\$511		2%@55		\$149		\$15,387
County of Butte	Director-Libraries	\$10,172					\$620			\$10,792		\$1,369	\$122	\$14	\$3			\$782	\$430	\$391		2%@55		\$137	\$631	\$14,671
County of Napa	Director of Library Services & Community Outreach	\$14,739		\$83	\$18		\$440			\$15,280		\$1,764	\$47	,	\$6	\$81		\$884	\$624	\$702		2%@60	-\$450	\$199		\$19,137
County of Nevada	County Librarian	\$10,661					\$300			\$10,961		\$1,573	\$131		\$51	\$50	\$51	\$1,333	\$533	\$205	\$67	2%@60	-\$325		\$661	\$15,290
County of Placer	Director of Library Services	\$11,707		\$63			\$550			\$12,320	\$175	\$2,384	\$54	\$8	\$7			\$675	\$585	\$563		2%@55			\$663	\$17,434
County of Sacramento	N/C																									
County of Solano	Director of Library Services	\$14,174		\$11						\$14,185		\$1,521	\$91	\$13	\$5			\$818	\$709			2%@60	-\$432		\$663	\$17,573
County of Sutter	Director of Library Services	\$8,308		\$166	\$122		\$300			\$8,896		\$1,660	\$68	\$21	\$15			\$479	\$415	\$415		2%@60	-\$253		\$515	\$12,232
County of Yolo	County Librarian	\$12,162		\$42			\$570			\$12,774	\$2,121				\$5			\$608	\$678	\$468		2.5%@55	\$602	\$164	\$663	\$18,083
State of California	Deputy State Librarian	\$10,863								\$10,863	\$1,658				\$7			\$940	\$501			2%@60	-\$331		\$663	\$14,301
	Dana Calami Madian	644 005						D 0-	larv Median	644.640													Tatal Cam		Madian	646.000
	Base Salary Median Percentage Above or Below Median							Percentag	ilary Median ge Above or elow Median	-2 60%													Total Com Percentag	e Above c		-6.34%
	Number of Matches	8						,			•															

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Suttle has a monthly mileage allowance.

Director of Planning and Building

Surveyed Agency	Classification Title		Longevity Pay	Deferred Comp ¹	EPMC Specia Comp	Auto Allowance ²	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Vacation leave	Leave	Mgmt. Leave	Other	PERS Formula	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Director of Planning and Building	\$14,761		\$369					\$15,130	\$520	\$1,320	\$97	,	\$8	\$32	\$1,144	\$738.05	\$681.28		2%@55		\$199		\$19,870
County of Butte	Director of Development Services	\$15,379				\$620)		\$15,999		\$1,369	\$122	\$14	\$3		\$1,183	\$651	\$592		2%@55		\$208	\$663	\$20,803
County of Napa	N/C ³																							
County of Nevada	N/C ⁴																							
County of Placer	N/C ⁵																							
County of Sacramento	N/C ⁶																							
County of Solano	N/C ⁷																							
County of Sutter	N/C ⁸																							
County of Yolo	N/C ⁹																							
State of California	N/C																							

Base Salary Median	Insufficient Data
Percentage Above or Below Median	Insufficient Data
Number of Matches	1

Percentage Above or Below Median

Total Compensation Median Insufficient Data Percentage Above or Below Insufficient Data

- 1- County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.

 2- County of Butte has a monthly mileage allowance.

- Matches:

 3- Napa: Planning, Building, and Environment Services are combined.

 4- County of Nevada: They have a Director class, but the function is a part of the Community Development Agency and reports to the CDA Director.

 5- County of Placer-Planning and Building is under the Community Development Resource Agency.

 6- County of Sacramento: Development and Code Services has Construction Management, Building, Survey, Planning, and Environmental Review.

 7- County of Solance Resource Management Environmental Health, Building, Planning, Public Works.

 8- County of Sutter: Director of Development Services Planning, Environmental Health, Building, Engineering, Road, Water Treatment, and Waste Collection.

 9- County of Yolo: Community Services Planning, Building, Environmental Health.

Director of Transportation

Surveyed Agency			Longevity Pay		EPMC	EPMC as Special Comp	Auto Allowance³	Addtl Pays	Uniform Allowance	Total Cash Add on	Plan	Health	Dental	Vision		Long Term Disability	-	Vacation leave	Leave	Mgmt. Leave	Other ² PERS Formula	Cost	Month Highest S Salary		Monthly Total Comp
County of El Dorado	Director of Transportation	\$14,761		\$369						\$15,130	\$520	\$1,320	\$97		\$8	\$32		\$1,144	\$738	\$681	2%@55		\$199		\$19,870
County of Butte	Director-Public Works	\$15,483					\$620			\$16,103		\$1,369	\$122	\$14	\$3			\$1,191	\$655	\$596	2%@55		\$209	\$663	\$20,924
County of Napa	Director of Public Works	\$18,810		\$83	\$23		\$440			\$19,356		\$1,764	\$47		\$6	\$103		\$1,129	\$796	\$895	2%@60	-\$574	\$254		\$23,777
County of Nevada	Director of Public Works	\$15,191					\$300			\$15,491		\$1,573	\$131		\$50			\$1,899	\$760	\$292	\$67 2%@60	-\$463		\$663	\$20,462
County of Placer	Director of Public Works/Facilities/Road Commissioner	\$17,611		\$63			\$550			\$18,224	\$175	\$2,384	\$54	\$8	\$7			\$1,016	\$881	\$847	2%@55			\$663	\$24,258
County of Sacramento	N/C																								
County of Solano	N/C																								
County of Sutter	N/C																								
County of Yolo	N/C																								
State of California	N/C																								
County of Solano County of Sutter County of Yolo	N/C N/C N/C																								

Base Salary Median	\$16,547
Percentage Above or Below Median	-12.10%
Number of Matches	4

Total Compensation Median \$22,350
Percentage Above or Below Median -12.48%

¹⁻ County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data. 2- County of Nevada provides a benefit allowance of \$800/year for management. 3- County of Butte has a monthly mileage allowance.

Public Defender

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Auto Allowance⁵	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision		Long Term Disability	rerm	Vacation leave	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	Month Highest S Salary	Social Security	Monthly Total Comp
County of El Dorado	Public Defender	\$15,163		\$379						\$15,542	\$520	\$1,320	\$97		\$8	\$33		\$1,175	\$758	\$700		2%@55		\$205		\$20,358
County of Butte	N/C																									
County of Napa	Public Defender	\$19,750		\$83	\$24		\$440			\$20,297		\$1,764	\$47		\$28	\$83		\$1,185	\$836	\$940		2%@60	-\$602	\$267		\$24,844
County of Nevada	Public Defender	\$14,167					\$300			\$14,467		\$1,573	\$131		\$67	\$67	\$68	\$1,771	\$708	\$272	\$67	2%@60	-\$432		\$663	\$19,423
County of Placer	N/C																									
County of Sacramento	Public Defender	\$18,007		\$180						\$18,187		\$1,453	\$125		\$38			\$1,039	\$935		\$603	2%@60	-\$549		\$663	\$22,494
County of Solano	Public Defender	\$18,774		\$11						\$18,785		\$1,521	\$91	\$13	\$5			\$1,083	\$939			2%@60	-\$573		\$663	\$22,528
County of Sutter	N/C																									
County of Yolo	Public Defender	\$17,441		\$42			\$570			\$18,053					\$5			\$872	\$973	\$671		2.5%@55		\$235	\$663	
State of California	Assistant State Public Defender	\$14,403								\$14,403	\$1,658				\$7			\$1,246	\$665			2%@60	-\$439		\$663	\$18,203
																									Į.	
	Base Salary Median	\$17,724						Base Sa	alary Median	\$18,120													Total Con	npensation	1 Median	\$22,511
	Percentage Above or Below Median	-16.89%	,						ige Above or elow Median														Percenta	ge Above o	or Below Median	
	Number of Matches	6	1							"																

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Nevada provides a benefit allowance of \$800/year for management.
 County of Sacramento management classes in BIUs 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
 County of Butte has a monthly mileage allowance.

Public Health Officer

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay	Deferred Comp ¹	ЕРМС	EPMC as Special Comp	Addtl Pays	Uniform Allowance	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Short Term Disability	Vacation leave	Holiday Leave	Mgmt. Leave	Other ² PERS Formula ³	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Comp
County of El Dorado	Public Health Officer	\$17,581		\$440					\$18,021	\$520	\$1,320	\$97		\$8	\$39		\$1,363	\$879	\$811	2%@55		\$237		\$23,295
County of Butte	Health Officer	\$18,529							\$18,529		\$1,369	\$122	\$14	\$3			\$1,425	\$784	\$713	2%@55		\$250	\$663	\$23,872
County of Napa	Deputy Director of HHSA/Public Health Officer	\$20,738		\$83	\$25				\$20,846		\$1,764	\$47		\$6	\$114		\$1,244	\$877	\$987	2%@60	-\$633	\$280		\$25,534
County of Nevada	N/C																							
County of Placer	Health Officer	\$19,269		\$63					\$19,332	\$175	\$2,384	\$54	\$8	\$7			\$1,112	\$963		2%@55			\$663	\$24,698
County of Sacramento	County Health Officer	\$19,784							\$19,784		\$1,453	\$125		\$38			\$1,141	\$1,027		\$663 2%@60	-\$603		\$663	\$24,291
County of Solano	Deputy Director H&SS-Health Officer	\$21,877		\$11					\$21,888		\$1,521	\$91	\$13	\$57	\$92		\$1,262	\$1,010	\$841	2%@60	-\$667		\$663	\$26,772
County of Sutter	Health Officer	\$16,465			\$122				\$16,587		\$1,660	\$68	\$21	\$15			\$950	\$823	\$823	2%@60	-\$502		\$663	
County of Yolo	Health Officer	\$18,394							\$18,394	\$1,704				\$3			\$920	\$1,026	\$354	2.5%@55	\$911	\$248	\$663	\$24,222
State of California	Public Health Medical Officer III	\$15,858							\$15,858	\$1,609							\$1,281	\$732		2%@60	-\$484		\$663	
	Base Salary Median	\$18,899					Base Sa	alary Median	\$18,930												Total Cor	npensatio	n Median	\$24,257
	Percentage Above or Below Median						Percenta	ige Above or elow Median	E 0E0/													ge Above		4 4 2 9 /
	Number of Matches	8																						

County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
 County of Sacramento management classes in BrUs 050 and 029 receive a 3.35% cash differential.
 County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.

Undersheriff

Surveyed Agency	Classification Title	Monthly Salary	Longevity Pay Deferr		EPMC as Special Comp	Auto	BA Education ⁶	POST ^{7,8}	Total Cash Add on	Cafeteria Plan	Health	Dental	Vision	Life	Long Term Disability	Term	Holiday Leave	Mgmt. Leave	Other ^{2,3}	PERS Formula ⁴	Enhanced Formula Cost	12 Month Highest Salary	Social Security	Monthly Total Comp
County of El Dorado	Undersheriff	\$16,085		\$402			\$804		\$19,383	\$520	\$1,320	\$97		\$8	\$35	\$1,247	\$804	\$742		3%@50	\$2,099	\$378		\$26,634
County of Butte	Undersheriff	\$12,721				\$250	\$318	\$2,290	\$15,579		\$1,288	\$122	\$14	\$2		\$979	\$538	\$489		3%@50	\$1,660	\$299	\$663	\$21,633
County of Napa	Undersheriff	\$17,916		\$83		\$440		\$1,523	\$19,962		\$1,764	\$47		\$6	\$99	\$1,075	\$758	\$853		3%@55	\$1,218	\$421		\$26,203
County of Nevada	Undersheriff	\$13,738					\$250		\$14,469		\$1,573	\$131		\$4		\$793	\$687	\$264	\$67	3%@55	\$934			\$19,585
County of Placer	Undersheriff	\$15,464					\$163	\$773	\$16,400	\$175	\$2,384	\$54	\$8	\$7		\$892	\$773	\$743		3%@55	\$1,052		\$663	\$23,151
County of Sacramento	Undersheriff	\$17,857		\$179					\$18,036		\$1,453	\$125		\$38		\$1,030	\$927		\$598	3%@55	\$1,214			\$24,085
County of Solano	Undersheriff	\$15,654		\$11					\$15,665		\$1,521	\$91	\$13	\$5		\$903	\$783			3%@55	\$1,064		\$663	\$20,709
County of Sutter	Undersheriff	\$12,194		\$	122		\$100		\$12,416		\$1,660	\$68	\$21	\$15		\$704	\$610	\$610		2%@50	\$1,158			\$17,924
County of Yolo	Undersheriff-Coroner	\$14,271		\$13			\$1,070	\$714	\$16,068	\$1,704				\$3		\$714	\$796	\$274		3%@50	\$1,862	\$335	\$663	\$22,419
State of California	N/C																							
	Base Salary Median	\$14,868	1				Base S	alary Median	\$15,866												Total Con	pensation	Median	\$22,026
	Percentage Above or Below Median	7.57%						age Above or elow Median													Percentag	ge Above o	r Below Median	
	Number of Matches	۰	1							-													•	

¹⁻ County of El Dorado provides an annual retro matching of up to \$800; however, given the low participating rate, K&A did not capture the data.
2- County of Nevada provides a benefit allowance of \$800/year for management.
3- County of Sacramento management classes in Bl/us 505 and 029 receive a 3.35% cash differential.
4- County of Sacramento 37 Act retirement formula has been converted to a comparable PERS formula.
5- County of Sutter incentives shall not be combined and eligible employees shall be paid at the highest level obtained. If employees do not have a BA degree, they could receive the following: \$40/month POST Intermediate, OR \$60/month POST Advanced, OR \$80/month for an associate degree.

⁷⁻ County of Butte cannot earn more than 20.5% in combined incentives.
8- County of Napa: BA/BS degree - 5% incentive; Maximum POST 8.5% (3.2% Intermediate and 5% Advanced). POST and Education incentives cannot be combined. The higher percentage is presented.