

**Behavioral Health Division Update
Behavioral Health Commission
November Data
January 23, 2019 Meeting**

ASSISTANT & DEPUTY DIRECTOR UPDATES
(Katy Eckert & Jamie Samboceti)

- Please see December Data Report.

EL DORADO COUNTY BEHAVIORAL HEALTH DIVISION STAFFING

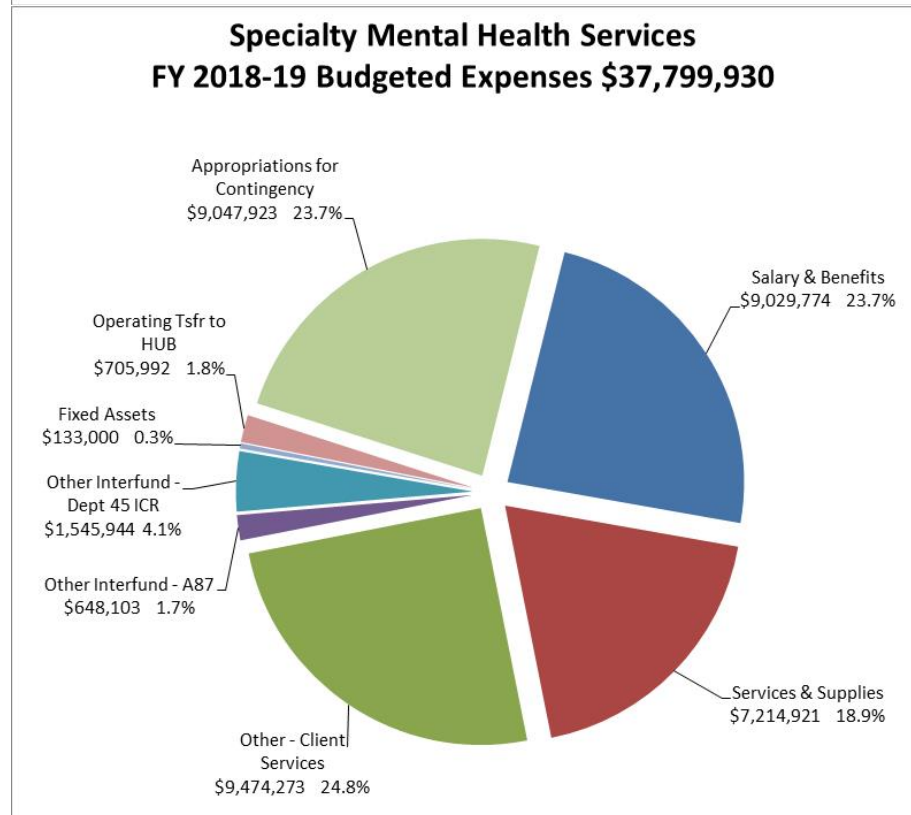
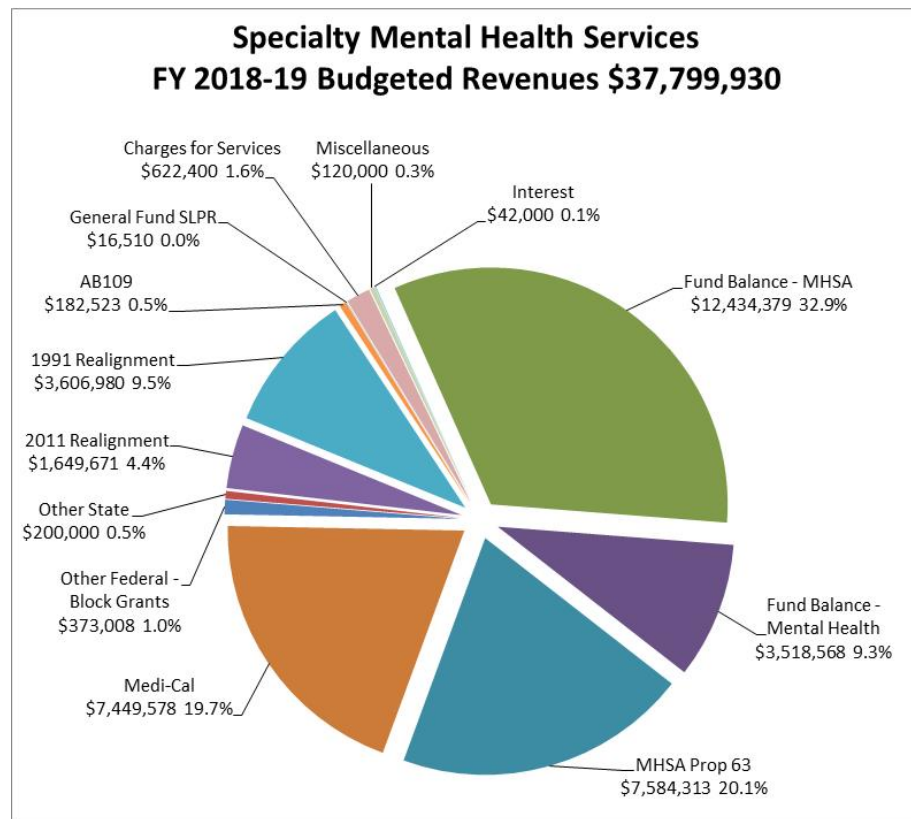
- **New Hires:**
 - Yuliya Kyrylyuk, MH Aide WS
 - Vance Spencer, EH MH Aide WS
- **Promotions:** None
- **Recruitments:**
 - Ongoing
 - RFP issued for Patients' Rights Advocate
- **Separations:**
 - Kym Andrews-Cardoza, MH Clinician
- **Position Changes:** None

EL DORADO COUNTY BEHAVIORAL HEALTH FINANCIAL UPDATE

General Information:

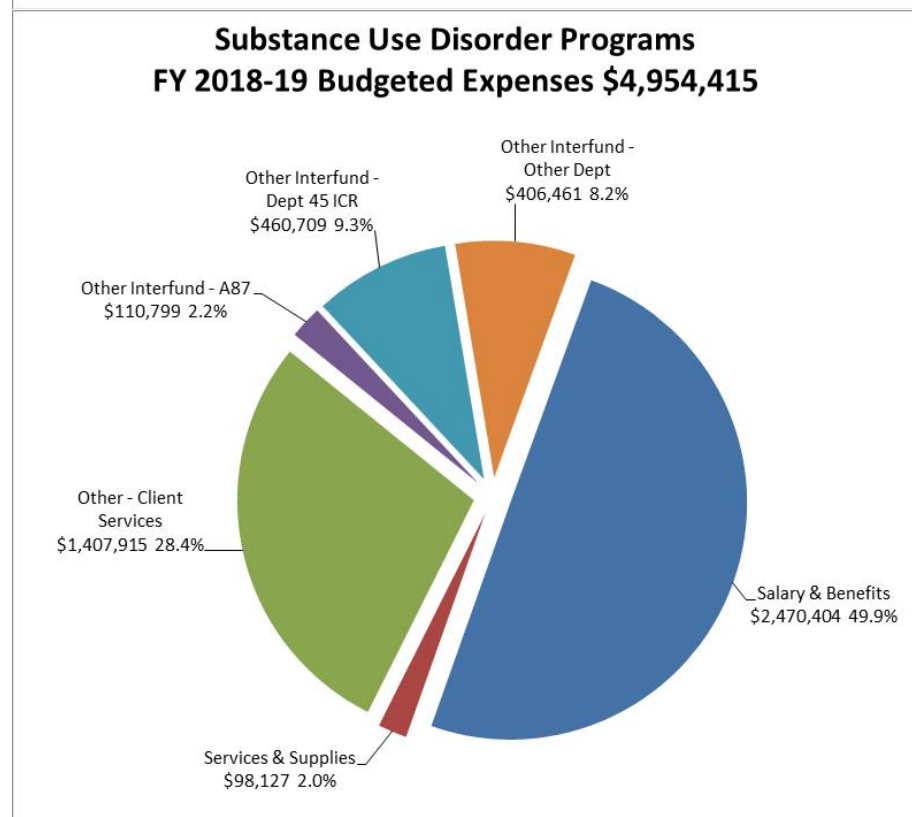
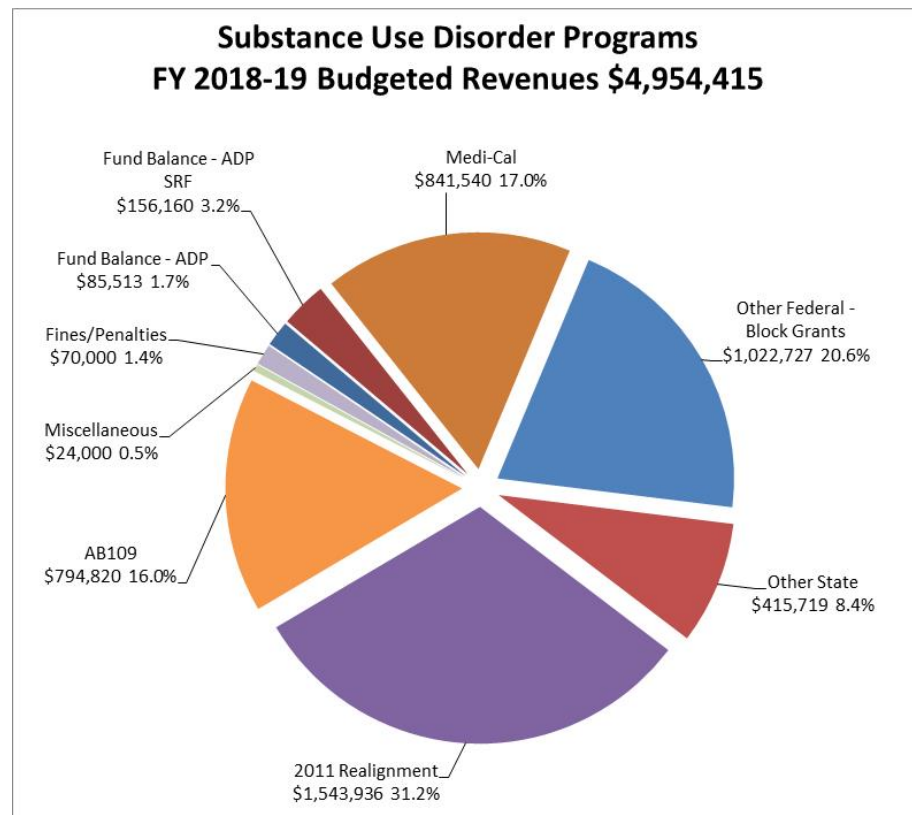
- Most funding coming into Behavioral Health is tied to delivery of services for specified programs.
- Base funding levels for individual counties are now set for 2011 Realignment.
- The County budgets full use of fund balance on the revenue side and an appropriation for contingencies on the expense side to allow flexibility throughout the year.
- When the economy slows down and sales tax receipts drop statewide, we will experience a reduction in 1991 & 2011 Realignment.

Specialty Mental Health Services



- MHSA Revenues are paid at an estimated rate throughout the year, and a true up occurs in the July/August timeframe. The true up can either greatly increase or decrease revenues received for the year.
- When the economy slows and California millionaires' income levels drop, MHSA revenues will likewise drop.

Substance Use Disorder Programs



CASELOAD AND NEW SERVICE REQUEST DATA

Unduplicated Caseload as of November 2018

Children's Outpatient South Lake Tahoe	Clients	Children's Outpatient West Slope	Clients	Total
TAY	8	TAY	24	32
Clinic*	1	Clinic*	6	7
Contractor: Sierra Child & Family Services (SCF)**	56	Contractor: Sierra Child & Family Services (SCF)**	96	152
Contractor: Tahoe Youth & Family (TY)**	4	n/a		4
		Contractor: Summitview (SV) **	88	88
		Contractor: New Morning (NM)**	39	39
		Contractor: Stanford Youth Solutions (SYS)**	3	3
Subtotal Children's	69	Subtotal Children's	256	325

Adult Outpatient South Lake Tahoe	Clients	Adult Outpatient West Slope	Clients	Total
Clinic	80	Clinic	237	317
ICM/FSP	12	ICM/FSP	56	68
Subtotal Adults	92	Subtotal Adults	293	385

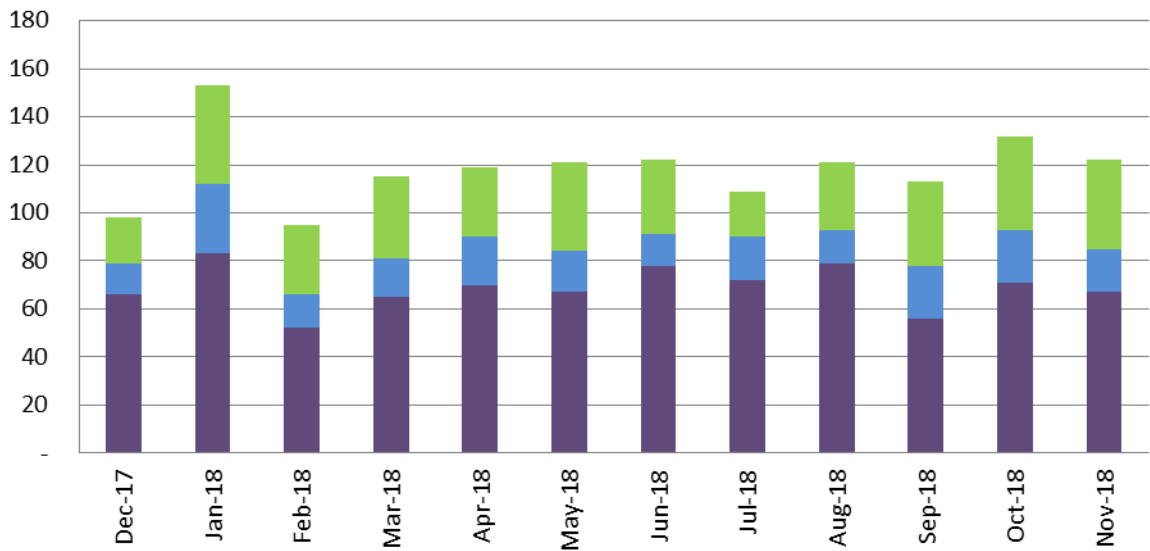
Total South Lake Tahoe	161	Total West Slope	549	710
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* Children who are seen by the Behavioral Health Division only (no Contracted Providers)

** May include children who are seen by the Behavioral Health Division's Psychiatrist

New Service Request Trends

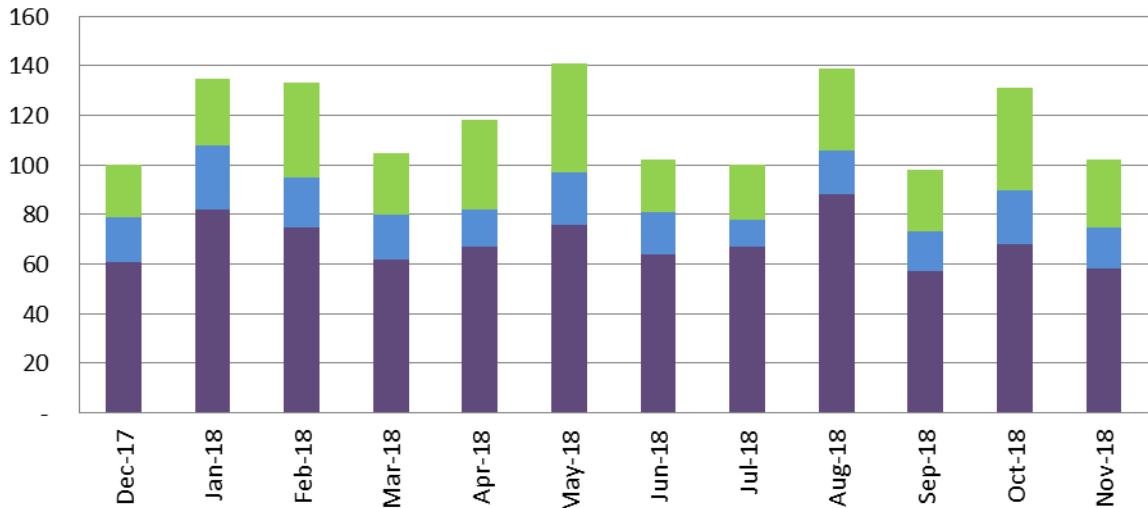
Prior 12 Month Period New Requests for Service



	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
Children	19	41	29	34	29	37	31	19	28	35	39	37
TAY	13	29	14	16	20	17	13	18	14	22	22	18
Adult	66	83	52	65	70	67	78	72	79	56	71	67

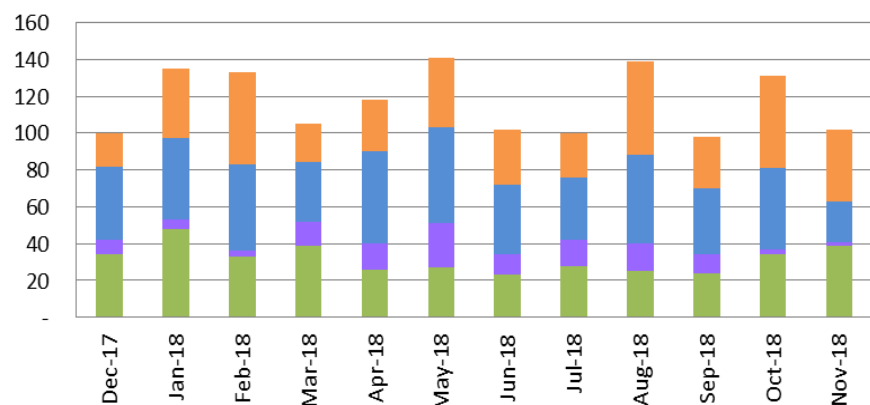
Discharged Service Request Trends

**Prior 12 Month Period Discharged Requests for Service
(by Age)**



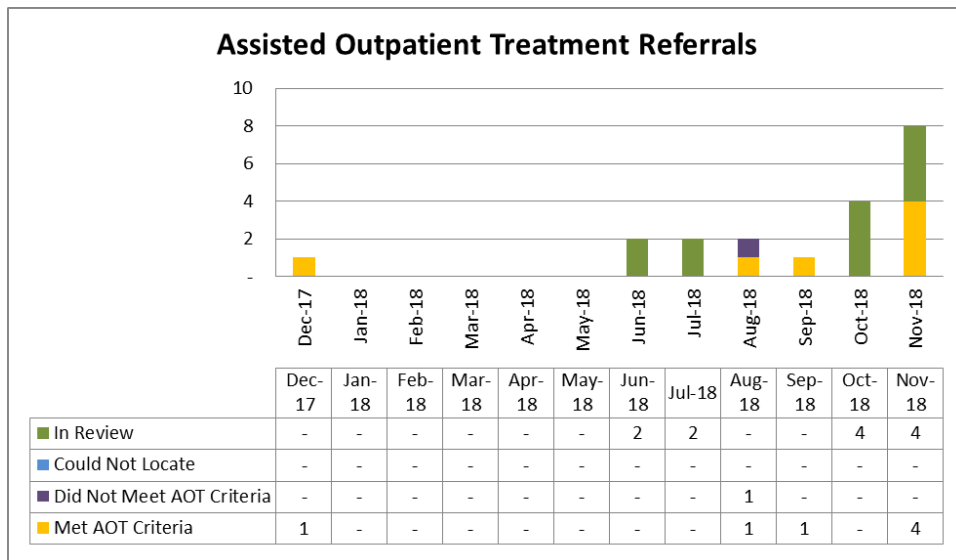
	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
Children	21	27	38	25	36	44	21	22	33	25	41	27
TAY	18	26	20	18	15	21	17	11	18	16	22	17
Adult	61	82	75	62	67	76	64	67	88	57	68	58

**Prior 12 Month Period Discharged Requests for Service
(by Disposition)**



	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
Other	18	38	50	21	28	38	30	24	51	28	50	39
Does Not Meet Medical Necessity	40	44	47	32	50	52	38	34	48	36	44	22
To Other BH Provider	8	5	3	13	14	24	11	14	15	10	3	2
To BHD OP Services	34	48	33	39	26	27	23	28	25	24	34	39

Assisted Outpatient Treatment: (Nicole Cable)



Disposition of Referrals:

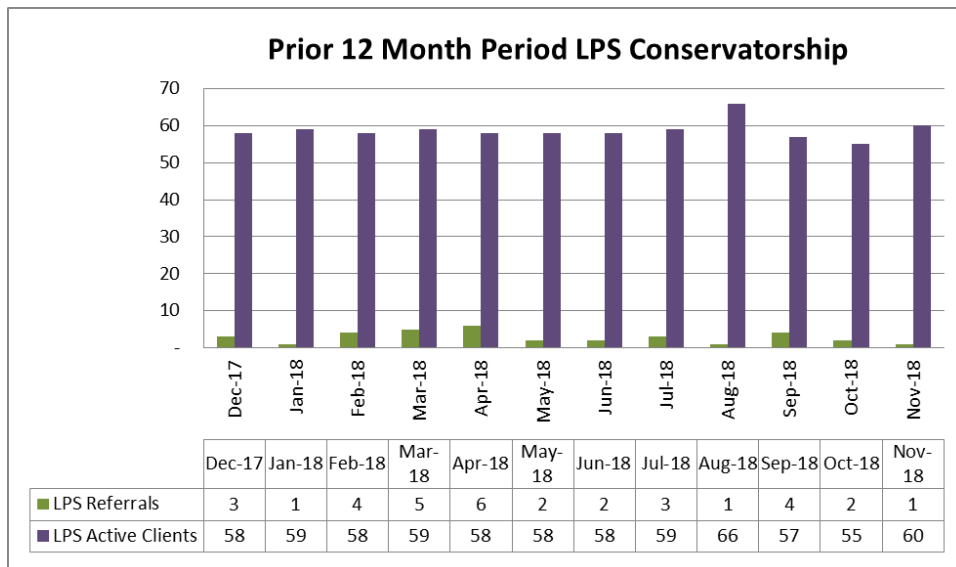
0 did not meet program criteria,
 4 met initial program criteria,
 1 individuals voluntarily accepted outpatient services,
 0 individuals to proceed with the AOT process,
 4 applications in review process

Discharged AOT clients:

0 clients discharged:
 0 to a lower level of service,
 0 out of services

There are currently 2 AOT clients receiving services voluntarily.

LPS Conservatorship: (Nicole Cable)



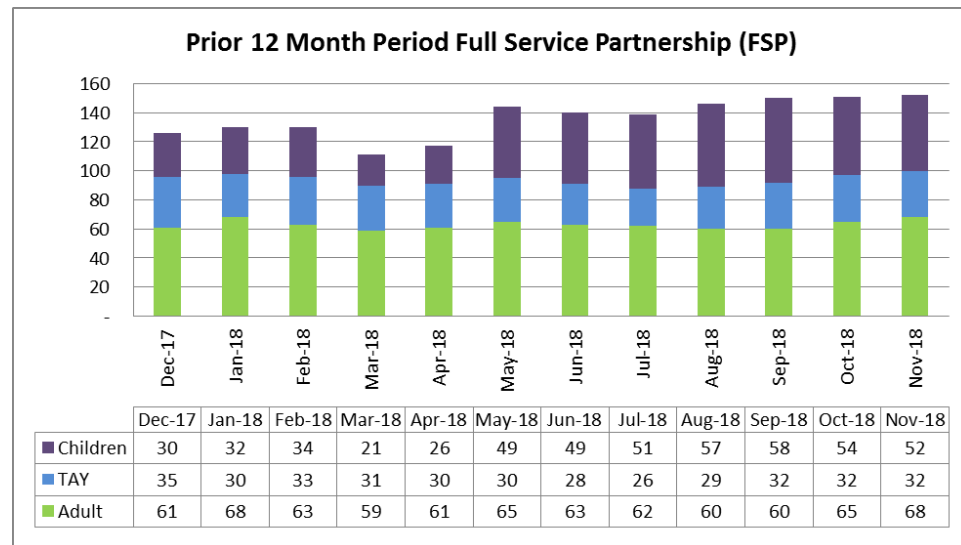
LPS Active Clients:

60 LPS Conservatorships
 1 Temporary Conservatorships

LPS Terminations:

0 LPS Terminations
 1 Pending LPS Terminations

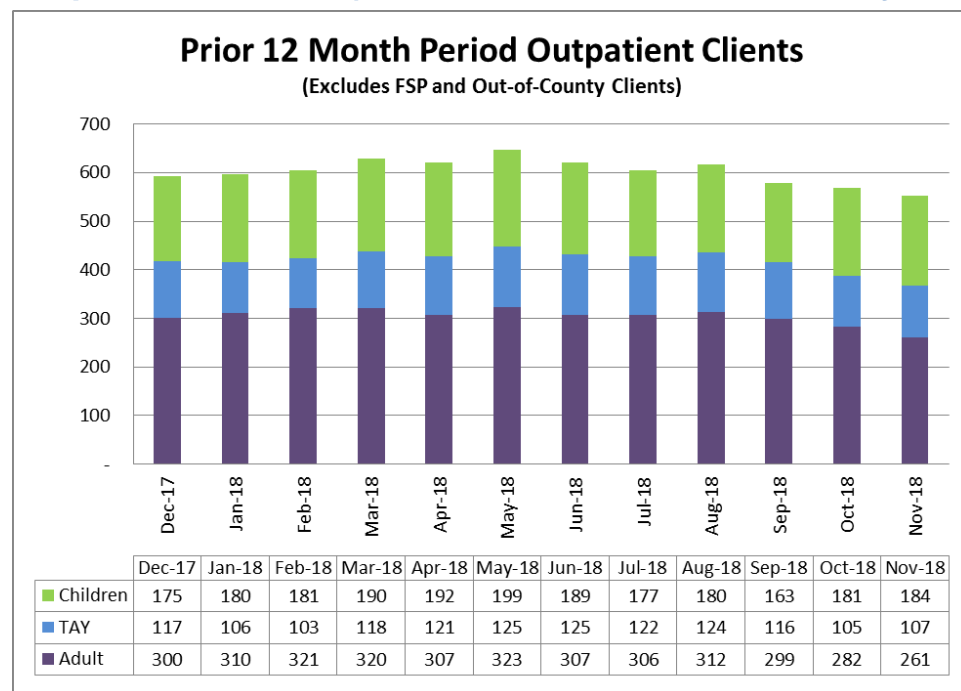
Full Service Partnership (FSP) and Intensive Case Management (ICM) (Nicole Cable and Sabrina Owen)



Intensive Case Management

- West Slope: Serving **45** clients
- SLT: Serving **17** clients

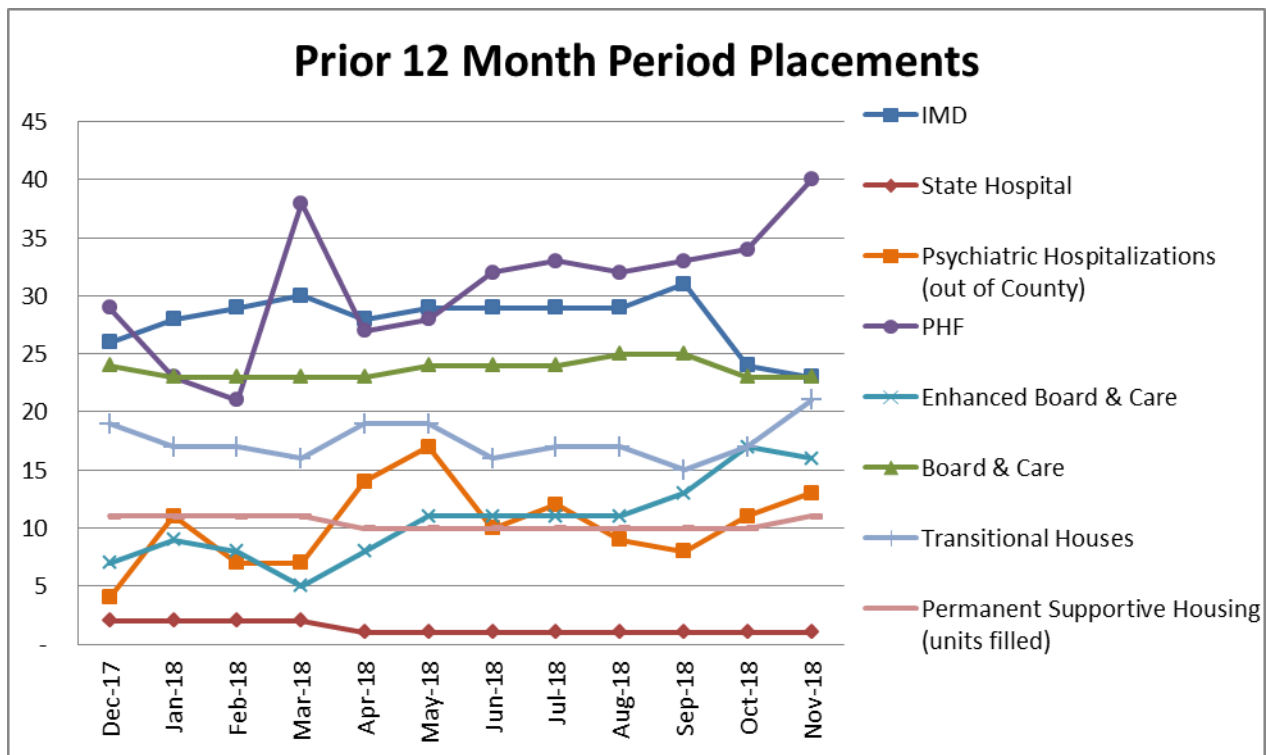
Outpatient Services (excludes FSP and Out-of-County Placements)



Discharges:

- 19 Children discharged from all services**
 - 2 Tahoe
 - 17 West Slope
- 13 TAY discharged from all services**
 - 4 Tahoe
 - 9 West Slope
- 22 Adults discharged from all services**
 - 10 Tahoe
 - 12 West Slope

PLACEMENTS



Board and Care / IMDs / Secure Placements (Nicole Cable)

- **23** IMD beds - Crestwood/Canyon Manor/California Psychiatric Transitions (CPT)
- **1** State Hospital
- **16** Enhanced Board and Care beds including Willow Glen & Silver Ridge
- **23** Board and Care - Sacramento & Galt (including Grace Home)
- **Total:**
 - **57** Out of County Placements
 - **6** In County Placements (Silver Ridge)

Transitions Treatment Program / MIOCR (Nicole Cable / Sabrina Owen)

- **WS:** 12 of 15 beds filled:
 - T1 1 openings,
 - T2 1 Female openings,
 - T3 1 Male openings,
 - T4 0 openings
- **SLT:** 9 of 12 beds filled:
 - T1 2 openings,
 - T2 (MIOCR) 1 opening

Permanent Supportive Housing (Heather Longo / Sabrina Owen)

Trailside Terrace

Clients receive services from the Wellness and Recovery team or from community based supports

- **5 of 5** units occupied
- Wait List:
 - 1 bedroom: **17**
 - 2 bedroom: **7**
 - 3 bedroom: **0**

The Aspens at South Lake

Clients receive ICM team coverage

- **6 of 6** units occupied
- Wait List: unknown #
 - The Aspens is a floating unit configuration based on household size rather than a specific number of apartments for each number of bedrooms

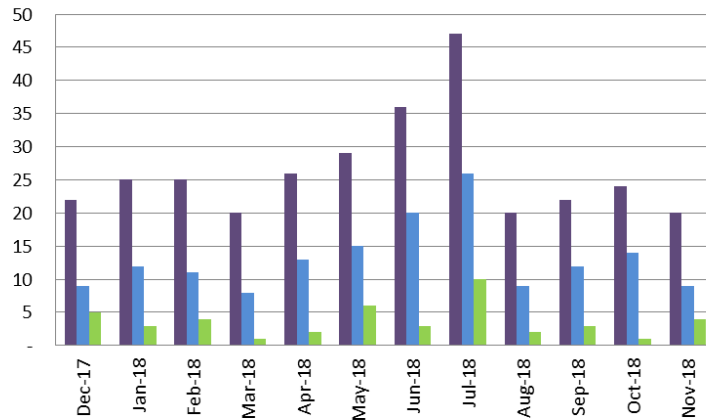
Psychiatric Health Facility (Nicole Cable)

- There were **40** Admissions; **17** Admissions were El Dorado County residents and **23** were Out of County residents.
- There were **20** El Dorado County residents discharged; **13** to Home with Support, **2** to Home without support, **1** MHRC/IMD, **1** Board and Care, **0** to ICM T-House, **0** to Shelter, **2** to Other, and **1** to Emergency Department.
- Upon discharge, **14** El Dorado County residents were insured and **5** El Dorado County residents were pending insurance; **1** insurance status not documented.
- There were **0** Seclusion Episodes, **0** Physical Restraint Episodes (**0** minutes), **1** Assaults (**1** clients), **0** Elopements, **1** Medication Errors (**0** medication errors with no patient involvement), Client Surveys **41**
- There were **2** denials of El Dorado County referrals: Primary Alcohol; Sex Offender.
- Average daily census was **10.5** (range **8 - 14**), with **6** average length of stay of days.

CRISIS SERVICES

Psychiatric Emergency Services (PES) (Sabrina Owen and Angie Larrigan)

Prior 12 Month Period Psychiatric Emergency Services - SLT



	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
■ Crisis Assessments	22	25	25	20	26	29	36	47	20	22	24	20
■ Hospitalizations	9	12	11	8	13	15	20	26	9	12	14	9
■ Referrals to Substance Use Treatment	5	3	4	1	2	6	3	10	2	3	1	4

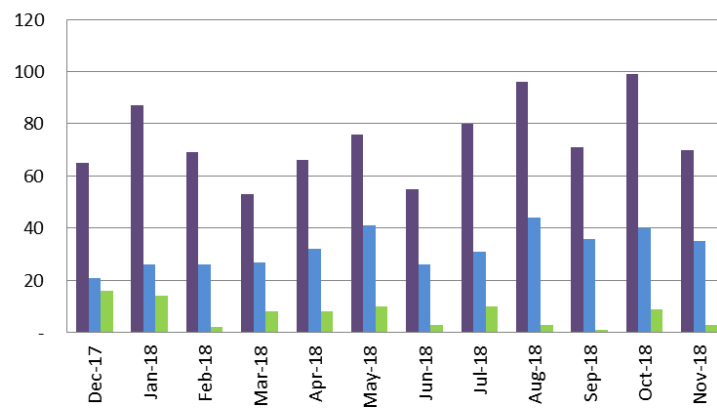
Crisis Assessments for Open Clients:

- SLT: 0
- West Slope: 7

Hospitalizations of Open Clients

- SLT: 0
- West Slope: 7

Prior 12 Month Period Psychiatric Emergency Services - WS



	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
■ Crisis Assessments	65	87	69	53	66	76	55	80	96	71	99	70
■ Hospitalizations	21	26	26	27	32	41	26	31	44	36	40	35
■ Referrals to Substance Use Treatment	16	14	2	8	8	10	3	10	3	1	9	3

Crisis Intervention Teams (CIT) (Angie Larrigan and Sabrina Owen)

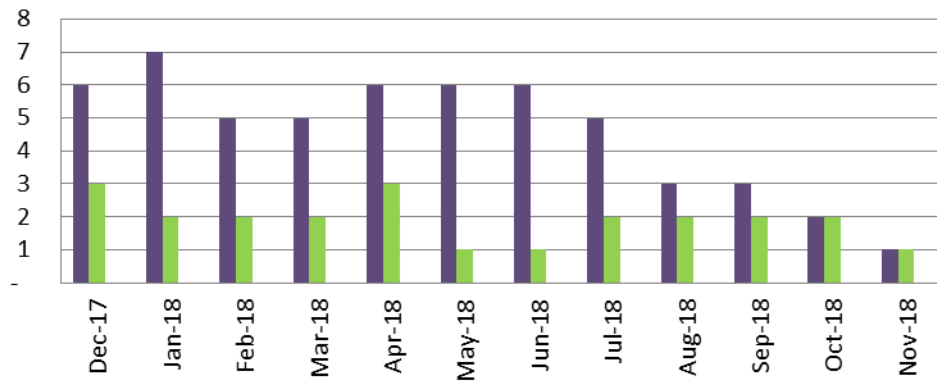
- **SLT:** MDT meeting in SLT continues to struggle with attendance by community partners. EDC Behavioral Health provides education to our community partners pertaining to 5150 laws, behavioral health services and offers suggestions for when they are engaging with individuals who appear to be experiencing mental health symptoms.
- **WS:** See December 2018 Data
- **PERT:**

Contacts for Month	73
Safety Plans	55
PERT Holds Written	0
Law Enforcement Would Have Held	43
Voluntary Transports to Emergency Department	4
Law Enforcement Holds Written	10
Behavioral Health Outpatient Holds Written	2
Other/Unable to Locate/Inaccurate Report for Service	0
Substance Use Admitted/Confirmed	34
Adult Protective Services (APS) Referrals	8
"Fit For" Jail Crisis Risk Assessments Conducted by PERT	0

JUSTICE SERVICES

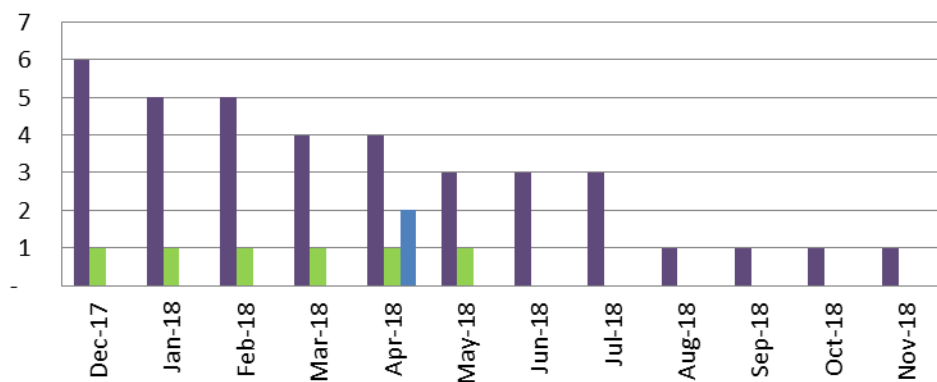
Behavioral Health Court (John Schumacher)

Prior 12 Month Period Behavioral Health Court - SLT



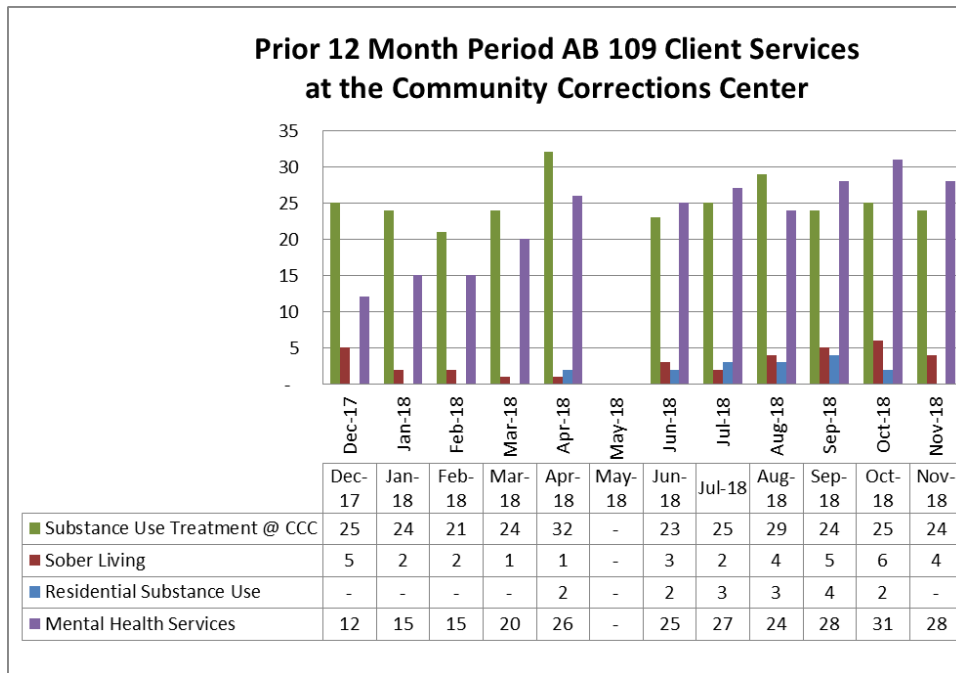
	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
Active Participants	6	7	5	5	6	6	6	5	3	3	2	1
Sober Living	3	2	2	2	3	1	1	2	2	2	2	1
Residential Substance Use	-	-	-	-	-	-	-	-	-	-	-	-

Prior 12 Month Period Behavioral Health Court - WS



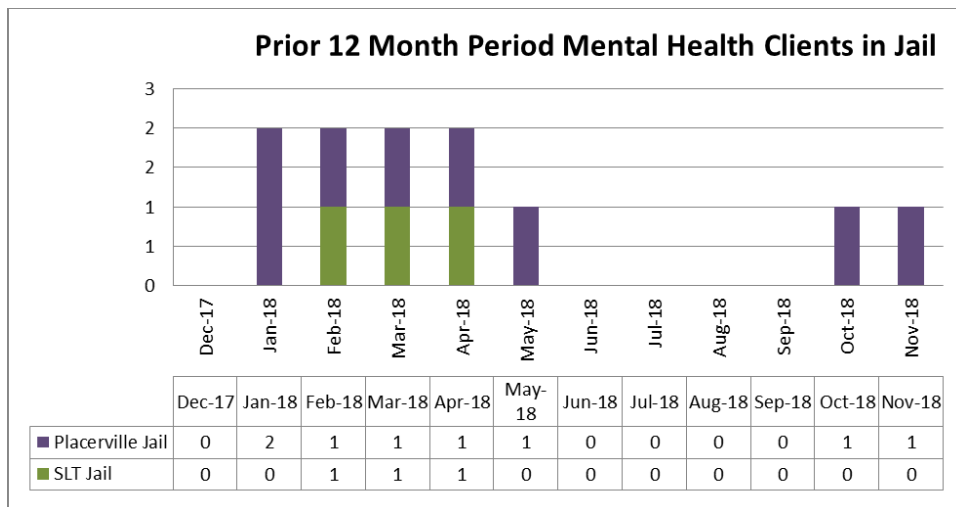
	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18
Active Participants	6	5	5	4	4	3	3	3	1	1	1	1
Sober Living	1	1	1	1	1	1	-	-	-	-	-	-
Residential Substance Use	-	-	-	-	2	-	-	-	-	-	-	-

AB 109 (John Schumacher)



- 6 clients are receiving Substance Use Education services in the South Lake Tahoe jail.
- 18 clients are receiving Substance Use Disorder treatment in Placerville Jail.
- 0 client is receiving treatment from a contracted community provider in SLT.
- 0 clients are receiving treatment from a contracted community provider in Placerville.

Mental Health Clients in Jail (Moriah Weldy)



Count of Behavioral Health's existing clients that were receiving Specialty Mental Health Services at the time of their incarceration in the Placerville or SLT Jails only.

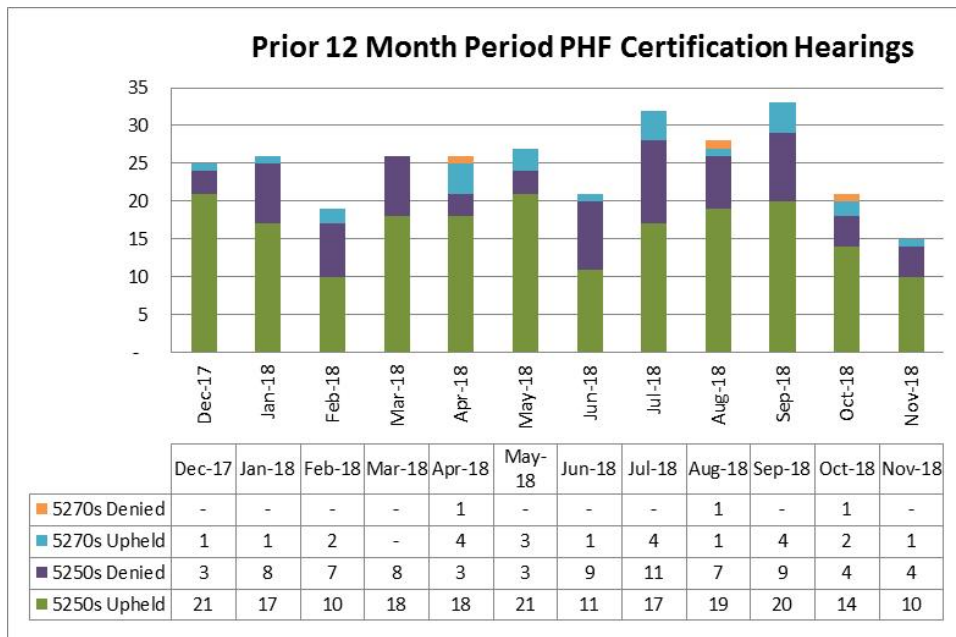
Restoration of Competency (Nicole Cable)

- 1 Outpatient ROC referrals
- 1 Jail ROC referral
- 1 client receiving ROC Outpatient services
- 1 client receiving ROC Inpatient services (CPT)

Currently there is one client placed at CPT for ROC services, one client receiving jail-based ROC services and one client receiving outpatient ROC services. One new referral received in November 2018.

QUALITY ASSURANCE & PATIENT RIGHTS

Patients' Rights Advocate (Ren Strong)



Certification hearings are held at the PHF on Mondays and Thursdays (except holidays)

- 18 Certification Notices were served.
- 2 client discharged prior to the hearing date
- 1 clients converted to voluntary prior to the hearing
- 15 hearings were held

Quality Improvement/Utilization Review (Angelina Larrigan / Ren Strong)

- The County is awaiting the report from the State with the results of the System and Chart Review.
- Mental Health continues to work on standardizing processes and enhancing reporting capabilities based on areas of focus identified during the System and Chart Review and in compliance with newly issued State Information Notices.
- The Cultural Competency Plan was updated and submitted to the State.

Grievances/Appeals/Hearings (Ren Strong)

Will be reported in February 2019.

PERFORMANCE IMPROVEMENT METRICS (reported quarterly)

Will be reported in February 2019.

PROGRAM ACTIVITY UPDATES

ALCOHOL AND DRUG SERVICES / SUBSTANCE USE DISORDERS (Salina Drennan)

Tahoe:

- See December 2018 Data Report

West Slope:

- See December 2018 Data Report

MENTAL HEALTH SERVICES ACT (MHSA) (Heather Longo/Tami Smith)

- Heather participated in a 2-day California Institute for Behavioral Health Solutions Fiscal Leadership conference. The conference included behavioral health updates from Department of Health Care Services, a behavioral health “lived experience” presentation, overviews of housing and homeless funding, overviews of legislative updates, and audits and cost reporting for mental health.
- The MHSA Team continued to schedule upcoming Community Program Planning Process meetings, to take place in December and January.
- MHSA assisted with updating the annual Cultural Competence Plan for 2018.
- The MHSA Team is awaiting the report from the State with the results of the MHSA Review.

OUTPATIENT SERVICES

(Sabrina Owen (SLT); Lesly Van Sloten and Nicole Cable (WS))

Wellness Center Activities:

Tahoe:

- Thanksgiving feast was enjoyed with so much food the t-houses had leftovers for several meals.

West Slope:

- See December 2018 Data Report

ICM Activities:

Tahoe:

- Managing the first of many winter snow storms and lots of colds.

West Slope:

- See December 2018 Data Report

Children’s Services (Angie Larrigan)

- See December 2018 Data Report

TAY DBT/FEP Program (Sabrina Owen and Lesly Van Sloten)

Tahoe

- There are active DBT groups at Tallac and STHS, with a second STHS group being considered. FEP clients have been difficult to engage. A TAY wellness event was planned in November and had no attendance. Another is planned for January and two TAY/FEP clients have reported they plan to attend. Placerville
- See December 2018 Data Report

ADULT OUTPATIENT GROUP SCHEDULES

WS Adult Outpatient Services

Monday	
BHC/Wellness - Check In Group	10:30 am - 11:30 am
Anger Management	1:15 pm - 2:00 pm (Open to clients)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Exercise Group	2:00 pm - 3:00 pm (Wellness/Peer Led)
Basic Conversation Skills	2:00 pm - 3:00 pm (Wellness)
Stress Reduction	3:00 pm - 4:00 pm (Open to clients)
Play a Game Group	3:00 pm - 4:00 pm (Wellness)
Life Skills	3:00 pm - 4:00 pm
Tuesday	
Dried Mangoes Rehearsal Music Group	10:00 am - 11:00 am (Wellness)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Women's Co-Occurring Recovery Group	1:15 pm - 2:45 pm (ADP)
Art Group with Jan from NAMI	1:30 pm - 3:00 pm (Wellness/Peer Led)
Healthy Pleasures	1:30 pm - 2:30 pm (Staff and Peer Led)
Job Connections Group	1:30 pm - 3:30 pm (Wellness)
Smoking Cessation	3:00 pm - 4:00 pm (Wellness)
Wednesday	
DBT Skills Group - Skills Training	10:00 am - 12:00 pm
Transitional Housing Independent Living Skills	12:00 pm - 1:00 pm
Dual Recovery Anonymous - Peer Support Group	1:00 pm - 2:00 pm (Wellness/Peer Led)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Self-Care/ADLS Group	1:30 pm - 3:30 pm (Wellness)
Soothing Techniques	2:00 pm - 3:00 pm (Wellness)
Anger Management Group	2:00 pm - 3:00 pm
MH Peer Leadership Academy	2:00 pm - 4:00 pm
Thursday	
Seeking Safety Group	10:30 am-12:00 pm
Improv Music Group	10:00 am - 11:00 am (Wellness/Peer Led)
Women's Co-Occurring Recovery Group	1:15 pm - 2:45 pm (Seeking Safety, ADP)
Healthy Pleasures	1:30 pm - 2:30 pm (Wellness)
TAY DAY	2:00 pm - 4:00 pm (Wellness)
Anxiety and Depression Group	2:30 pm - 3:30 pm (Wellness/Peer Led)
Friday	
DBT Group - Skills Training	10:00 am - 12:00 pm (Closed)
Men's Co-Occurring Recovery Group	10:15 am - 11:45 am (ADP)
Ted Talks	1:30 pm - 2:00 pm (Wellness/Peer Led)
DBT Group - Skills Training	1:30 pm - 2:30 pm
Cinema Club	2:00 pm - 4:00 pm (Wellness)
Mindfulness Group (On hold)	2:45 pm - 3:30 pm (Wellness)

SLT Adult Outpatient Services

Monday	
Co-Occurring DBT	11:00 am - 12:00 pm
DBT - Mindfulness (modified)	1:00 pm - 2:30 pm
Women's Group	1:00 pm - 2:30 pm
DBT - Skill Building	1:30 pm - 2:30 pm (Wellness)
TED Talks - Information & Conversation	3:00 pm – 3:30 pm (Wellness)
Current Events Discussion	3:35 pm – 4:00 pm (Wellness)
Tuesday	
DBT - Mindfulness	1:00 pm - 2:30 pm
Health Awareness/Cooking	1:30 pm - 2:30 pm (Wellness)
Peer Leadership	3:00 pm - 3:30 pm (Wellness)
Just One Thing (Mindfulness)	3:35 pm - 4:00 pm (Wellness)
Wednesday	
DBT – Emotional Regulation	10:30 pm - 12:00 pm
DBT – Interpersonal Effectiveness	1:00 pm - 2:30 pm
Recovery Through Art	1:30 pm - 2:30 pm (Wellness)
Refuge Recovery	3:00 pm - 3:30 pm (Wellness)
Healthy Relationship Skills	3:35 pm - 4:00 pm (Wellness)
Thursday	
Co-occurring Women's Group	10:30 am - 12:00 pm (ADP)
DBT - Distress Tolerance	1:00 pm - 2:30 pm
Community Excursions	1:00 pm – 4:00 pm (Wellness)
Movement Mindfulness	1:30 pm - 2:30 pm (Wellness)
Stress Management/Coping Skills	3:00 pm - 3:30 pm (Wellness)
Social Awareness	3:35 pm - 4:00 pm (Wellness)
Friday	
BHC Group	12:30 pm - 1:00 pm
Volunteering	1:00 pm - 4:00pm (Wellness)
Anger Management	1:30 pm - 2:30 pm (Wellness)
Leisure Skills	3:00 pm – 3:30 pm (Wellness)
Paths to Recovery (Book Study)	3:35 pm - 4:00 pm (Wellness)
Men's Wellness	2:30 pm - 4:00 pm
Saturday	
Friends 'n Fitness	11:00 am - 12:30 pm

INITIALS & DEFINITIONS

Initials	Definition
AB	Assembly Bill
ACEs	Adverse Childhood Experiences
ADL	Activities of Daily Living
ADP	Alcohol and Drug Programs
AMFT	Associate Marriage and Family Therapist
AOT	Assisted Outpatient Treatment
APCC	Associate Professional Clinical Counselor
APS	Adult Protective Services
ARF	Adult Residential Facility
B&C	Board and Care
BHC	Behavioral Health Court
BHD	Behavioral Health Division (formerly the Mental Health Division)
BOMUSD	Black Oak Mine Unified School District
BSCC	Board of State and Community Corrections
CalMHSA	California Mental Health Services Authority
CalQIC	California Quality Improvement Coordinators
CANS	Child and Adolescent Needs and Strengths
CBHDA	California Behavioral Health Directors Association
CBO	Community Based Organization
CBT	Cognitive Behavior Therapy
CCC	Community Corrections Center or California Conservation Corps
CCP	Community Corrections Partnership
CCR	Continuum of Care Reform
CDCR	California Department of Corrections and Rehabilitation
CDSS	California Department of Social Services
CFMG	California Forensic Medical Group
CFR	Code of Federal Regulations
CFT	Children and Family Teams
CFTN	Capital Facilities and Technology Needs
CHP	California Highway Patrol
CIT	Crisis Intervention Team
CMS	Centers for Medicare & Medicaid Services
CPP	Community Planning Process
CPS	Child Protection Services
CPT	California Psychiatric Transitions
CSS	Community Services and Supports
DBT	Dialectical Behavior Therapy
DHCS	Department of Health Care Services (California)
DMC-ODS	Drug Medi-Cal Organized Delivery System
Dx	Diagnosis
ED	Emergency Department
EDC	El Dorado County
EDCMH	El Dorado County Mental Health
EDCOE	El Dorado County Office of Education
EDCSO	El Dorado County Sheriff's Office
EDSO	El Dorado Sheriff's Office
EDCVC	El Dorado Community Vision Coalition
EH	Extra Help
EPSDT	Early and Periodic Screening, Diagnosis and Treatment
EQRO	External Quality Review Organization

ER	Emergency Room
FEP	First Episode Psychosis
FSP	Full Service Partnership
FTE	Full-Time Equivalent
FY	Fiscal Year
HHSA	Health and Human Services Agency
HOT	Homeless Outreach Team
ICC	Intensive Care Coordination
ICM	Intensive Case Management
IHBS	Intensive Home-Based Services
IMD	Institution for Mental Disease (facility)
ITWS	Information Technology Web Services
Katie A.	<i>Katie A. vs. Bonta</i> Lawsuit and/or resulting programs/services
LCSW	Licensed Clinical Social Worker
LL	Laura's Law
LOCUS	Level of Care Utilization System
LPCC	Licensed Professional Clinical Counselor
LPS	Lanterman Petris Short
LT	Limited Term
LTCC	Lake Tahoe Community College
MAR	Medication Administration Record
MDT	Multi-Disciplinary Team
M-F	Monday through Friday
MH	Mental Health
MHD	Mental Health Division
MHOAC	Mental Health Oversight and Accountability Commission
MHRC	Mental Health Rehabilitation Center (facility)
MHSA	Mental Health Services Act
MHSUDS	Mental Health and Substance Use Disorder Services, a division of the State's Department of Health Care Services (DHCS)
MHW	Mental Health Worker
MIOCR	Mentally Ill Offender Crime Reduction
MOA	Medical Office Assistant
MOU	Memorandum of Understanding
MRT	Moral Reconciliation Therapy
NACT	Network Adequacy Certification Tool
NM	New Morning Youth & Family
NOABD	Notice of Adverse Benefit Determination
OP	Outpatient
PA	Physician Assistant
PATH	Projects for Assistance in Transition from Homelessness
PCP	Primary Care Physician
PD	Police Department
PEI	Prevention and Early Intervention
PERT	Psychiatric Emergency Response Team
PES	Psychiatric Emergency Services
PG	Public Guardian
PHF	Psychiatric Health Facility
PIP	Primary Intervention Program or Program Improvement Plan
POC	Plan of Correction
PPD	Placerville Police Department
PSC-35	Pediatric Symptom Checklist
QA/UR	Quality Assurance/Utilization Review

QI	Quality Improvement
QI/UR	Quality Improvement/Utilization Review
QIC	Quality Improvement Committee
RIF	Reduction in Force
RFI	Request for Information
RFP	Request for Proposal
RFQ	Request for Qualifications
ROI	Authorization for Release of Information
ROC	Restoration of Competence
RV	Remi Vista
SAMHSA	Substance Abuse and Mental Health Services Administration
SB	Senate Bill
SCF	Sierra Child & Family
SLT	South Lake Tahoe
SLTPD	South Lake Tahoe Police Department
SO	Sheriff's Office
STHS	South Tahoe High School
STRTP	Short-Term Residential Therapeutic Program
SUD	Substance Use Disorders
SV	Summitview Child & Family
SYS	Stanford Youth Solutions
T-House	Transitional Housing
TAY	Transitional Age Youth
TBD	To Be Determined
TCH	Tahoe Coalition for the Homeless
TFC	Therapeutic Foster Care
TYFS	Tahoe Youth and Family Services
Tx	Treatment
TY	Tahoe Youth & Family
UR	Utilization Review
WET	Workforce Education and Training
WIA	Workforce Investment Act
WOIA	Workforce Innovations and Opportunities Act
WS	West Slope