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only to the extent provided for in Memoranda of Understanding and/or administrative procedures, shall be limited to activities pertaining directly to the employer-employee relationship and such internal employee organization business as soliciting membership, compaigning for office, and organization meetings and elections, and shall not interfere with the efficiency, safety and security of County operations.

Section 16. Administrative Rules and Procedures

The County Administrative Officer is hereby authorized to establish such rules and procedures as appropriate to implement and administer the provisions of this Resolution after consultation with affected employee organizations.

ARTICLE IV -- IMPASSE PROCEDURES

Section 17. Initiation of Impasse Procedures

If the meet and confer process has reached an impasse as defined in this Resolution, either party may initiate the impasse procedures by filing with the other party a written request for an impasse meeting, together with a statement of its position on all disputed issues. An impasse meeting shall then be scheduled by the Employee Relations Officer. The purpose of such impasse meeting shall be:

> To identify and specify in writing the a. issue or issues that remain in dispute.

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- b. To review the position of the parties in a final effort to resolve such disputed issue or issues; and
- c. If the dispute is not resolved, to discuss arrangements for the utilization of the impasse procedures provided herein.

Section 18. <u>Impasse Procedures</u>

Impasse procedures are as follows:

- a. If either party requests to submit the dispute to mediation, the dispute shall be submitted to mediation through the California State Mediation and Conciliation Services. All mediation proceedings shall be private. The mediator shall make no public recommendation, nor take any public position at any time concerning the issues.
- b. If neither party requests mediation or the impasse has not been resolved through mediation, or if the parties agree to submit the impasse directly to the Board of Supervisors, the Board of Supervisors shall take such action regarding the impasse as it, in its discretion, deems appropriate as in the public interest. Any legislative action by the Board of Supervisors on the impasse shall be final and binding.

Section 19. Costs of Impasse Procedures

Any mutually incurred costs for impasse procedures shall be