Behavioral Health Division Update Behavioral Health Commission November 2019 Data January 22, 2020 Meeting

ASSISTANT & DEPUTY DIRECTOR UPDATES (Katy Eckert & Jamie Samboceti)

• Please see December 2019 Data Report

EL DORADO COUNTY BEHAVIORAL HEALTH DIVISION STAFFING

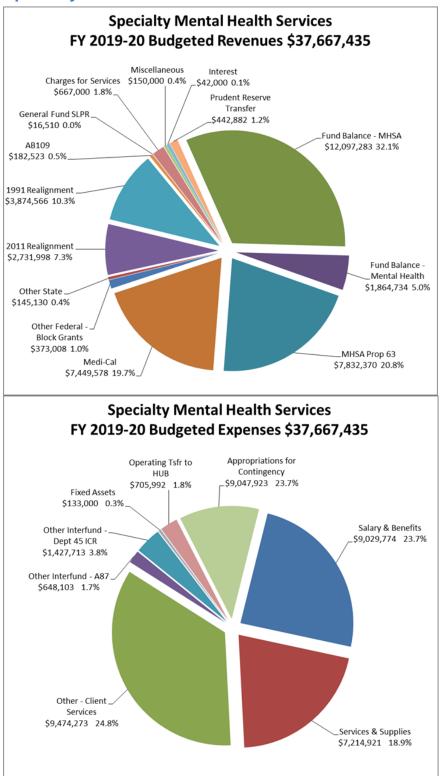
- New Hires:
 - o None
- Promotions:
 - Jacob Rodgers, Mental Health Worker, SLT ICM, from extra help to permanent
- Recruitments:
 - Ongoing
 - WS Mental Health Clinicians (Extra Help and Regular)
 - WS MH Workers (Extra Help and Regular)
 - WS MH Aides (Extra Help and Regular)
 - WS Medical Office Assistant (Extra Help and Regular)
 - SLT Mental Health Coordinator & Extra Help Clinicians, Workers and Aides
 - WS Health Education Coordinators SUDS
 - WS Mental Health Clinician SUDS
 - WS Health Program Specialist SUDS
 - New
 - WS Analyst (Extra Help and Regular)
- Separations:
 - Arturo Rangel, MH Clinician
- Position Changes:
 - o None

EL DORADO COUNTY BEHAVIORAL HEALTH FINANCIAL UPDATE

General Information:

- Most funding coming into Behavioral Health is tied to delivery of services for specified programs.
- Base funding levels for individual counties are now set for 2011 Realignment.
- The County budgets full use of fund balance on the revenue side and an appropriation for contingencies on the expense side to allow flexibility throughout the year.

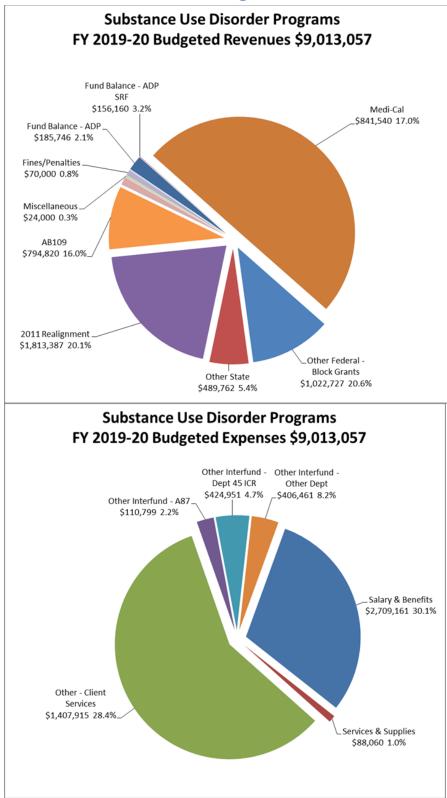
• When the economy slows down and sales tax receipts drop statewide, we will experience a reduction in 1991 & 2011 Realignment.



Specialty Mental Health Services

- MHSA Revenues are paid at an estimated rate throughout the year, and a true up occurs in the July/August timeframe. The true up can either greatly increase or decrease revenues received for the year.
- When the economy slows and California millionaires' income levels drop, MHSA revenues will likewise drop.

Substance Use Disorder Programs



CASELOAD AND NEW SERVICE REQUEST DATA

Unduplicated Caseload as of November 2019

ICM/FSP

Subtotal Adults

Children's Outpatient South Lake Tahoe	Clients	Children's Outpatient West Slope	Clients	Total
ТАҮ	7	TAY	24	31
Clinic*	0	Clinic*	3	3
Contractor: Sierra Child & Family Services (SCF)**	34	Contractor: Sierra Child & Family Services (SCF)**	82	116
Contractor: Tahoe Youth & Family (TY)**	0	n/a		0
		Contractor: Summitview (SV) **	75	75
		Contractor: New Morning (NM)**	21	21
Contractor: Stanford Youth Solutions (SYS)**	1	Contractor: Stanford Youth Solutions (SYS)**	10	11
Subtotal Children's	42	Subtotal Children's	215	257
Adult Outpatient South Lake Tahoe	Clients	Adult Outpatient West Slope	Clients	Total
Clinic	75	Clinic	211	286

Total South Lake Tahoe	131	Total West Slope	173	604
Total South Lake Tailoe	131	Total West Slope	473	004

ICM/FSP

Subtotal Adults

* Children who are seen by the Behavioral Health Division only (no Contracted Providers)

14

89

** May include children who are seen by the Behavioral Health Division's Psychiatrist

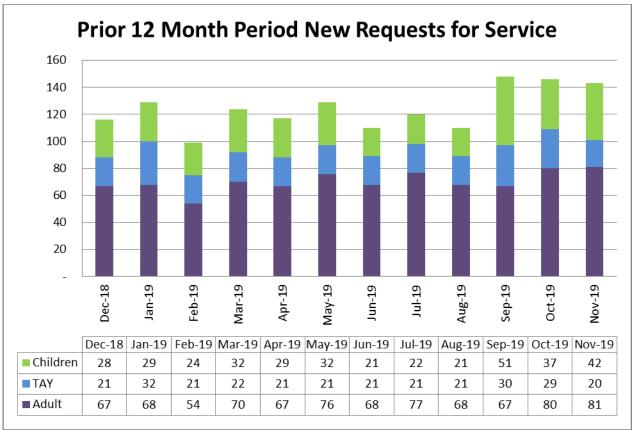
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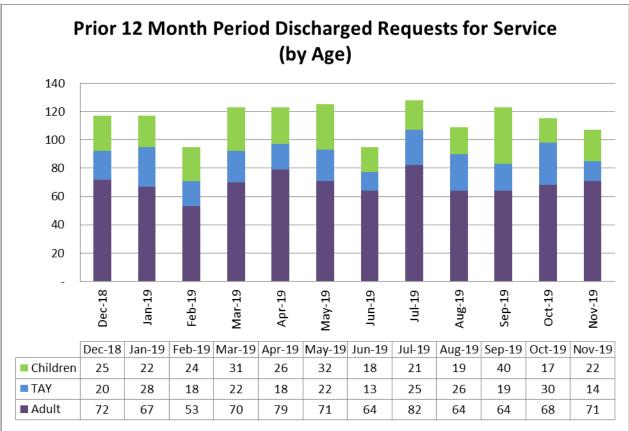
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347

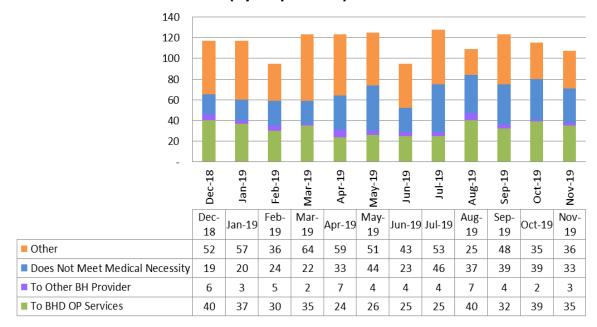
New Service Request Trends

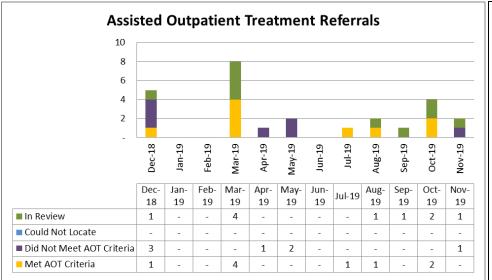


Discharged Service Request Trends

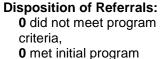


Prior 12 Month Period Discharged Requests for Service (by Disposition)





Assisted Outpatient Treatment: (Nicole Cable)



criteria,

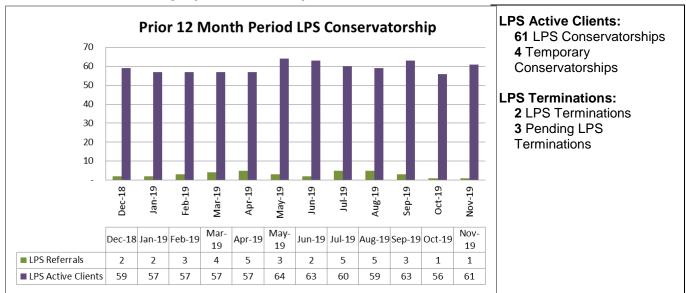
2 individuals voluntarily accepted outpatient services,

0 individuals to proceed with the AOT process,1 applications in review process

Discharged AOT clients: 0 clients discharged: 0 to a lower level of

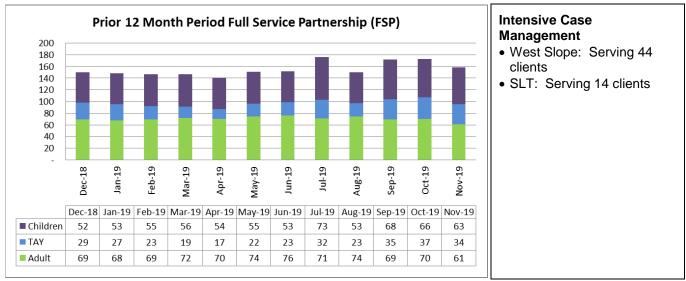
service, 1 out of services

There are currently **2** AOT clients receiving services voluntarily.

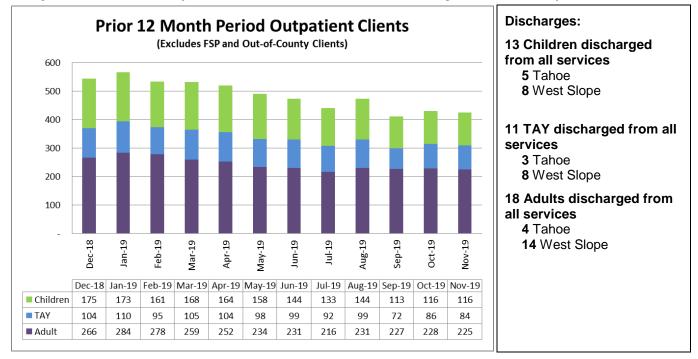


LPS Conservatorship: (Nicole Cable)

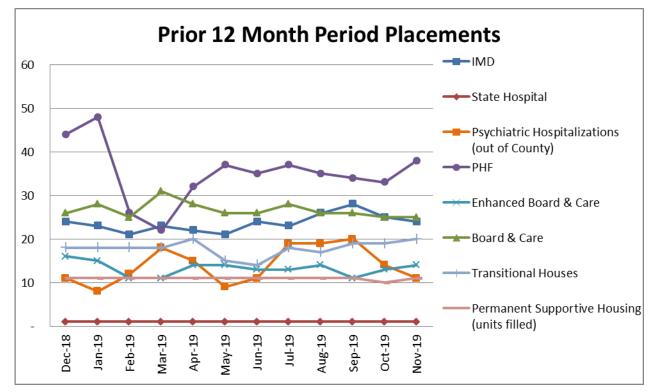
Full Service Partnership (FSP) and Intensive Case Management (ICM) (Nicole Cable and Sabrina Owen)



Outpatient Services (excludes FSP and Out-of-County Placements)



PLACEMENTS



Board and Care / IMDs / Secure Placements (Nicole Cable)

- 24 IMD beds
- 1 State Hospital
- 14 Enhanced Board and Care beds
- 25 Board and Care Sacramento & Galt
- Total:
 - 58 Out of County Placements
 - 6 In County Placements

Transitions Treatment Program (Nicole Cable / Sabrina Owen)

• WS: 18 of 18 beds filled:

- T1 0 openings,
- T2 0 Female openings,
- T3 0 Male openings,
- T4 0 openings
- SLT: 2 of 6 beds filled:
 - T1 openings: 4 openings

Several FSP individuals are being evaluated for and /or have been encouraged to accept T-house placement. For various reasons, some whom have been offered

have declined. Co-occurring substance use and unwillingness to engage in substance use treatment (concurrently) is the primary barrier to them accepting this level of support. The t-houses require the clients to refrain from all substance use while residing there.

WS currently has a short wait list with 2-3 clients expected to transition to Independent Living in early December and several people expected to step down from higher level placements.

Permanent Supportive Housing (Heather Longo / Sabrina Owen)

West Slope

Clients receive services from the Wellness and Recovery team or from community based supports

- 5 of 5 units occupied
- Wait List:
 - o 1 bedroom: 5
 - o 2 bedroom: 8
 - o 3 bedroom: 1

South Lake Tahoe

Clients receive ICM team coverage

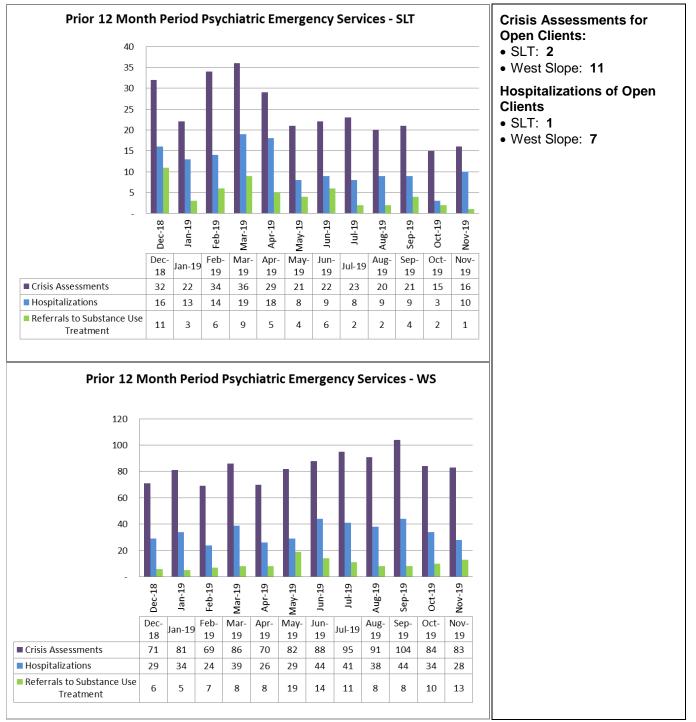
- 6 of 6 units occupied
- Wait List: unknown
 - This development is a floating unit configuration based on household size rather than a specific number of apartments for each number of bedrooms

Psychiatric Health Facility (Nicole Cable)

- There were **38** Admissions; **21** Admissions were El Dorado County residents and **17** were Out of County residents.
- There were **18** El Dorado County residents discharged; **14** to Home with Support, **1** to Home without support, **0** MHRC/IMD, **2** Board and Care, **0** to ICM T-House, 1 to Shelter, **0** to Other, and 0 to Emergency Department.
- Upon discharge, **14** El Dorado County residents were insured and **4** El Dorado County residents were pending insurance.
- There were 1 Seclusion Episodes, 1 Physical Restraint Episodes (6 minutes),1 Assaults (0 clients), 0 Elopements, 0 Medication Errors (0 medication errors with no patient involvement)
- There were **0** denials of El Dorado County referrals: Admissions held from 11/26-11/27 due to facility roof leakage
- Average daily census was **11.13** (range **9-13)** with **8.14** average length of stay of days.
- Concurrent Reviews resulting in no medical necessity found: 0

CRISIS SERVICES

Psychiatric Emergency Services (PES) (Sabrina Owen and Angie Larrigan)

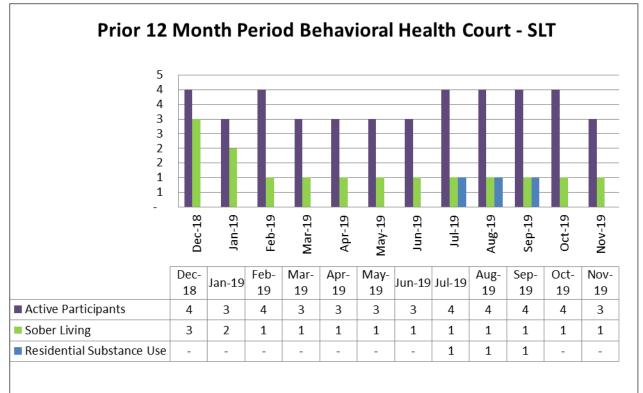


Crisis Intervention Teams (CIT) (Nicole Cable and Sabrina Owen)

- **SLT:** Due to staff absences and inclement weather, behavioral health did not attend the MDT meeting this month
- WS: MDT Meeting was cancelled for November .
- **PERT:** Not available for November.

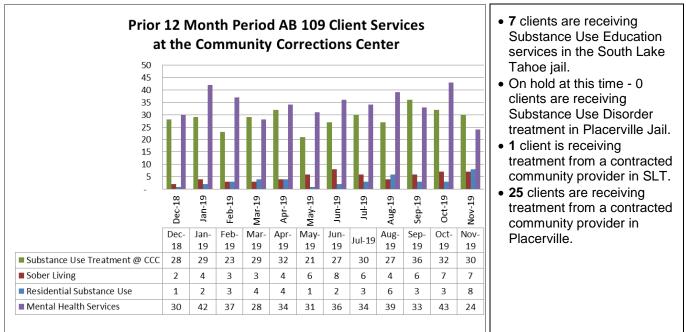
JUSTICE SERVICES

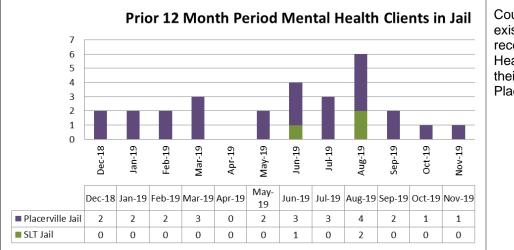
Behavioral Health Court (John Schumacher)



Prior 12 Month Period Behavioral Health Court - WS 4 3 3 2 2 1 1 Jan-19 Feb-19 Apr-19 Aug-19 Oct-19 Dec-18 Jun-19 Jul-19 Sep-19 Mar-19 May-19 Nov-19 Dec-Feb-Mar-Aug-Oct-Nov-Apr-May-Sep-Jan-19 Jun-19 Jul-19 18 19 19 19 19 19 19 19 19 Active Participants 2 2 3 2 2 2 2 2 2 2 3 3 Sober Living _ _ _ _ _ -_ 1 -_ _ _ Residential Substance Use 1 1 1 _ -_ _ _ -_ _ _

AB 109 (John Schumacher)





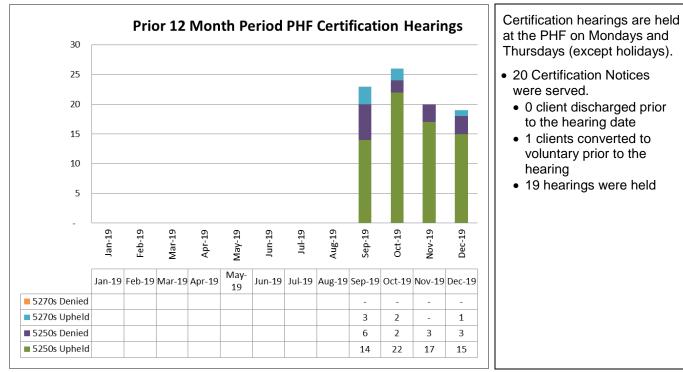
Mental Health Clients in Jail (Moriah Weldy)

Count of Behavioral Health's existing clients that were receiving Specialty Mental Health Services at the time of their incarceration in the Placerville or SLT Jails only.

Restoration of Competency (Nicole Cable)

- 0 Outpatient ROC referrals
- 1 Jail ROC referral
- 3 client receiving ROC Outpatient services
- **0** client receiving ROC Inpatient services

QUALITY ASSURANCE & PATIENT RIGHTS



Patients' Rights Advocate (Christina Hammel)

Quality Improvement/Utilization Review (Angelina Larrigan / Ren Strong)

- EDC BH has created a concurrent review tool to provide authorization for initial and continued stay IP PHF hospitalizations.
- EDC is in the process of finalizing a comprehensive inpatient PHF chart review tool.
- EDC BH implemented the mandatory use of the Adult Needs and Strengths Assessment (ANSA). ANSA is a multi-purpose tool developed for adult behavioral health consumers to support decision making, including level of care and service planning, to facilitate quality improvement initiatives, and to allow for the monitoring of outcomes of services. Additionally, ANSA was developed from a communication perspective with the vision of treatment plans including the application of evidence-based practices.
- EDC BH implemented the mandatory use of the Adverse Childhood Experience (ACE) questionnaire during the initial intake and assessment process on the West Slope (Tahoe already uses the ACE questionnaire). The ACE questionnaire is a 10-item self-report measure developed to identify childhood experiences of <u>abuse</u> and neglect. The study posits that childhood <u>trauma</u> and stress early in life, apart from potentially impairing social, emotional, and cognitive development, indicates a higher risk of developing <u>health problems</u> in adulthood.

Grievances/Appeals/Hearings (Christina Hammel/Ren Strong)

Month Filed	Month Completed	Туре	Торіс	Location	Outcomes (Appeals / Hearings Only)

PROGRAM ACTIVITY UPDATES

ALCOHOL AND DRUG SERVICES / SUBSTANCE USE DISORDERS (Salina Drennan)

Tahoe:

• Prevention staff meets weekly with 15 7th graders to help them develop life skills, and monthly with several middle and high school students to conduct peer reviews of informal probation cases

West Slope:

• Behavioral Health Court graduated a client who read an essay crediting the BHC program with giving him his life back and providing the skills for positive change

MENTAL HEALTH SERVICES ACT (MHSA) (Heather Longo/Tami Smith)

- The MHSA team attended and hosted Community Program Planning Process (CPPP) meetings for the MHSA Three-Year Program and Expenditure Plan for Fiscal Years 2020/21 - 2022/23. Meetings were held in Garden Valley, Placerville, Diamond Springs, South Lake Tahoe (via video-conference), and El Dorado Hills. Three individuals with lived experience presented at two of the meetings. MHSA also met individually with community members and service providers regarding input on the Three-Year Plan.
- The Wellness Center Peer Leaders hosted a MHSA Community Program Planning meeting at each Wellness Center.
- The MHSA team hosted a PEI Providers meeting to discuss the purpose, goals, and strategies of PEI projects.
- MHSA worked with a MHSA Housing provider to update the waitlist for the 1bedroom apartment and to certify potential tenants. A tenant was selected and moved in during November.

OUTPATIENT SERVICES (Sabrina Owen (SLT); Doris Jones and Nicole Cable (WS))

Wellness Center Activities:

Tahoe:

- A Thanksgiving feast for SLT wellness was held on November 21. Staff made lots of tasty dishes and wellness participants assisted with the party planning, food preparation and clean-up. We were excited to see many familiar faces as well as some new ones too.
- Thanks to the Western Slope Wellness Center for having us at their Thanksgiving feast held earlier in November. Great to see our friends on the Western Slope and enjoy a great meal with them.
- Due to requests we have decided to change our Saturday Friends and Fitness group from clients only group to a Wellness activity. Wellness participants can now join in the activities which include a physical activity (hiking, walks) usually outdoors with friends which aids in managing depression and reduces isolation.

West Slope:

- The Peer Leaders hosted an MHSA Community Program Planning meeting.
- Community Meal was hosted by the Wellness Center program on November 19, 2019 with over 100 guests in attendance. Special shout out to WS Staff for signing up to prepare delicious dishes and set-up, serve and clean up the event. The Dried Mangoes provided wonderful music to accompany the meal and a Wellness Client shared his special Thanksgiving Day Poem. SLT staff and clients joined us!

ICM Activities:

Tahoe:

• Clients continue to learn skills to manage their diagnosis' and life stressors to achieve their personal goals

West Slope:

 With all 4 WS t-houses at capacity, ICM staff are working extra hard to teach critical rehabilitation skills and provide support to clients learning to live independently as well as having fun and exciting outings on the weekends. Highlights for November outings included hiking, fishing, and indoor movies and mall trips when the weather wasn't cooperative.

Children's Services (Angie Larrigan)

- Direct referrals from EDC CWS to EDC BH has reduced the time it takes a beneficiary to be screened for SMHS medical necessity criteria and appropriately dispositioned to indicated support services.
- Monthly Children's SMHS Contract Provider Meetings continue to take place and are well attended by Sierra Children and Family Services, New Morning Youth and Family Services, Summitview Child and Family Services, and Stanford Youth

Solutions. The meetings focus on quality assurance, utilization review, resource sharing, and networking.

- A new focus for children's services surrounds Assembly Bill (AB) 2083. The intent of AB 2083 is to build upon the current Continuum of Care Reform implementation effort by developing a coordinated, timely, and trauma-informed system-of-care approach for children and youth in foster care who have experienced severe trauma, implementing related memoranda of understanding at the County level, and establishing a joint interagency resolution team at the State level to assist counties in serving those children and youth. More updates on this topic are expected soon.
- EDC BH is eager to implement the use of AVATAR EHR to Summitview Child and Family Services. Currently, Summitview is compiling data to determine how many AVATAR licenses will be needed.

TAY DBT/FEP Program (Sabrina Owen and Doris Jones)

Tahoe

• DBT groups in STHS have expanded due to demand. There are now four active DBT skills groups at STHS and one at Tallac. Staff have additionally attended a recent Early Psychosis Symposium to learn about recent advances in treatment and best practices.

West Slope

• An RFP for DBT/FEP services on the West Slope has been issued.

ADULT OUTPATIENT GROUP SCHEDULES

WS Adult Outpatient Services

Monday	
BHC/Wellness - Check In Group	10:30 am - 11:30 am
Anger Management	1:15 pm - 2:00 pm (Open to clients)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Exercise Group	2:00 pm - 3:00 pm (Wellness/Peer Led)
Basic Conversation Skills	2:00 pm - 3:00 pm (Wellness)
Stress Reduction	3:00 pm - 4:00 pm (Open to clients)
Play a Game Group	3:00 pm - 4:00 pm (Wellness)
Life Skills	3:00 pm - 4:00 pm
Tuesday	
Dried Mangoes Rehearsal Music Group	10:00 am - 11:00 am (Wellness)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Women's Co-Occurring Recovery Group	1:15 pm - 2:45 pm (ADP)
Art Group with Jan from NAMI	1:30 pm - 3:00 pm (Wellness/Peer Led)
Healthy Pleasures	1:30 pm - 2:30 pm (Staff and Peer Led)
Job Connections Group	1:30 pm - 3:30 pm (Wellness)
Smoking Cessation	3:00 pm - 4:00 pm (Wellness)
Wednesday	
DBT Skills Group - Skills Training	10:00 am - 12:00 pm
Transitional Housing Independent Living Skills	12:00 pm - 1:00 pm
Dual Recovery Anonymous - Peer Support Group	1:00 pm - 2:00 pm (Wellness/Peer Led)
Ted Talks	1:15 pm - 2:00 pm (Wellness/Peer Led)
Self-Care/ADLS Group	1:30 pm - 3:30 pm (Wellness)
Soothing Techniques	2:00 pm - 3:00 pm (Wellness)
Anger Management Group	2:00 pm - 3:00 pm
MH Peer Leadership Academy	2:00 pm - 4:00 pm
Thursday	
Seeking Safety Group	10:30 am-12:00 pm
Improv Music Group	10:00 am - 11:00 am (Wellness/Peer Led)
Women's Co-Occurring Recovery Group	1:15 pm - 2:45 pm (Seeking Safety, ADP)
Healthy Pleasures	1:30 pm - 2:30 pm (Wellness)
TAY DAY	2:00 pm - 4:00 pm (Wellness)
Anxiety and Depression Group	2:30 pm - 3:30 pm (Wellness/Peer Led)
Friday	
DBT Group - Skills Training	10:00 am - 12:00 pm (Closed)
Men's Co-Occurring Recovery Group	10:15 am - 11:45 am (ADP)
Ted Talks	1:30 pm - 2:00 pm (Wellness/Peer Led)
DBT Group - Skills Training	1:30 pm - 2:30 pm
Cinema Club	2:00 pm - 4:00 pm (Wellness)
Mindfulness Group (On hold)	2:45 pm - 3:30 pm (Wellness)

SLT Adult Outpatient Services

Monday	
Co-Occurring DBT	11:00 am - 12:00 pm
DBT - Mindfulness (modified)	1:00 pm - 2:30 pm
Women's Group	1:00 pm - 2:30 pm
DBT - Skill Building	1:30 pm - 2:30 pm (Wellness)
TED Talks - Information & Conversation	3:00 pm – 3:30 pm (Wellness)
Current Events Discussion	3:35 pm – 4:00 pm (Wellness)
Tuesday	
DBT - Mindfulness	1:00 pm - 2:30 pm
Health Awareness/Cooking	1:30 pm - 2:30 pm (Wellness)
Peer Leadership	3:00 pm - 3:30 pm (Wellness)
Just One Thing (Mindfulness)	3:35 pm - 4:00 pm (Wellness)
Wednesday	
DBT – Emotional Regulation	10:30 pm - 12:00 pm
DBT – Interpersonal Effectiveness	1:00 pm - 2:30 pm
Recovery Through Art	1:30 pm - 2:30 pm (Wellness)
Refuge Recovery	3:00 pm - 3:30 pm (Wellness)
Healthy Relationship Skills	3:35 pm - 4:00 pm (Wellness)
Thursday	
Co-occurring Women's Group	10:30 am - 12:00 pm (ADP)
DBT - Distress Tolerance	1:00 pm - 2:30 pm
Community Excursions	1:00 pm – 4:00 pm (Wellness)
Movement Mindfulness	1:30 pm - 2:30 pm (Wellness)
Stress Management/Coping Skills	3:00 pm - 3:30 pm (Wellness)
Social Awareness	3:35 pm - 4:00 pm (Wellness)
Friday	
BHC Group	12:30 pm - 1:00 pm
Volunteering	1:00 pm - 4:00pm (Wellness)
Anger Management	1:30 pm - 2:30 pm (Wellness)
Leisure Skills	3:00 pm – 3:30 pm (Wellness)
Paths to Recovery (Book Study)	3:35 pm - 4:00 pm (Wellness)
Men's Wellness	2:30 pm - 4:00 pm
Saturday	
Friends 'n Fitness	11:00 am - 12:30 pm

INITIALS & DEFINITIONS

Initials AB ACEs ADL ADP AMFT AOT APCC APS ARF B&C BHC BHD BOMUSD BSCC CaIMHSA CalQIC CANS CBHDA CBO CBT CCC CCP CCR CDCR CDCR CDCR CDCR CDCR CD	Definition Assembly Bill Adverse Childhood Experiences Activities of Daily Living Alcohol and Drug Programs Associate Marriage and Family Therapist Assisted Outpatient Treatment Associate Professional Clinical Counselor Adult Protective Services Adult Residential Facility Board and Care Behavioral Health Court Behavioral Health Division (formerly the Mental Health Division) Black Oak Mine Unified School District Board of State and Community Corrections California Mental Health Services Authority California Quality Improvement Coordinators Child and Adolescent Needs and Strengths County Behavioral Health Directors Association of California Community Based Organization Cognitive Behavior Therapy Community Corrections Center or California Conservation Corps Community Corrections Partnership Continuum of Care Reform California Department of Social Services California Forensic Medical Group Code of Federal Regulations Children and Family Teams Capital Facilities and Technology Needs California Highway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services Community Services and Supports Child Piotection Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services Community Services and Supports Child Piotection Services California Piphway Patrol Crisis Intervention Team Centers for Medicare & Medicaid Services Community Services and Supports Child Welfare Services
CPP	Community Planning Process
CPS	Child Protection Services
CSS CWS DBT DHCS DMC-ODS Dx ED EDC EDC EDCMH EDCOE EDCSO EDSO	Community Services and Supports Child Welfare Services Dialectical Behavior Therapy Department of Health Care Services (California) Drug Medi-Cal Organized Delivery System Diagnosis Emergency Department El Dorado County El Dorado County Mental Health El Dorado County Office of Education El Dorado County Sheriff's Office El Dorado Sheriff's Office
EDCVC	El Dorado Community Vision Coalition
EH	Extra Help
EHR	Electronic Health Record

EPSDT	Early and Periodic Screening, Diagnosis and Treatment
EQRO	External Quality Review Organization
ER	Emergency Room
FEP	First Episode Psychosis
FSP	Full Service Partnership
FTE	Full-Time Equivalent
FY	Fiscal Year
HHSA	Health and Human Services Agency
HOT	Homeless Outreach Team
Hubs	Reference to the Innovation Program "Community-Based Engagement and
11000	Support Services", also called "Community Hubs"
IA	Intergovernmental Agreement
ICC	Intensive Care Coordination
ICM	Intensive Case Management
IHBS	Intensive Home-Based Services
IMD	Institution for Mental Disease (facility)
ITWS	Information Technology Web Services
Katie A.	Katie A. vs. Bonta Lawsuit and/or resulting programs/services
LCSW	Licensed Clinical Social Worker
LL	Laura's Law
LOCUS	Level of Care Utilization System
LPCC	Licensed Professional Clinical Counselor
LPS	Lanterman Petris Short
LT	Limited Term
LTCC	Lake Tahoe Community College
MAR	Medication Administration Record
MDT	Multi-Disciplinary Team
M-F	Monday through Friday
MH	Mental Health
MHD	Mental Health Division
MHRC	Mental Health Rehabilitation Center (facility)
MHSA	Mental Health Services Act
MHSOAC	Mental Health Oversight and Accountability Commission
MHSUDS	Mental Health and Substance Use Disorder Services, a division of
10113003	
N 41 11 A /	the State's Department of Health Care Services (DHCS)
MHW	Mental Health Worker
MIOCR	Mentally III Offender Crime Reduction
MOA	Medical Office Assistant
MOU	Memorandum of Understanding
MRT	Moral Reconation Therapy
NACT	Network Adequacy Certification Tool
NM	New Morning Youth & Family
NOABD	Notice of Adverse Benefit Determination
OAC	Mental Health Services Oversight and Accountability Commission, also MHSOAC
OP	Outpatient
PA	Physician Assistant
PATH	Projects for Assistance in Transition from Homelessness
PCP	Primary Care Physician
PD	Police Department
PEI	Prevention and Early Intervention
PERT	Psychiatric Emergency Response Team
PES	Psychiatric Emergency Services
PG	Public Guardian

PHF PIP POC PPD PSC-35 QA/UR QI QI/UR QIC RIF RFI RFP RFQ ROI ROC RV SAMHSA SB SCF SLT SLTPD SO STHS STRTP SUD SV SYS T-House TAY TBD TCH TFC TYFS Tx TY UR VA WET WIA WOIA	Psychiatric Health Facility Primary Intervention Program or Program Improvement Plan Plan of Correction Placerville Police Department Pediatric Symptom Checklist Quality Assurance/Utilization Review Quality Improvement Quality Improvement/Utilization Review Quality Improvement/Utilization Review Quality Improvement/Utilization Review Quality Improvement Committee Reduction in Force Request for Information Request for Proposal Request for Proposal Request for Qualifications Authorization for Release of Information Restoration of Competence Remi Vista Substance Abuse and Mental Health Services Administration Senate Bill Sierra Child & Family South Lake Tahoe South Lake Tahoe Police Department Sheriff's Office South Tahoe High School Short-Term Residential Therapeutic Program Substance Use Disorders Summitview Child & Family Stanford Youth Solutions Transitional Housing Transitional Housing Transitional Age Youth To Be Determined Tahoe Coalition for the Homeless Therapeutic Foster Care Tahoe Youth and Family Services Treatment Tahoe Youth and Family Services Utilization Review United States Department of Veterans Affairs Workforce Education and Training Workforce Invoxations and Opportunities Act
WS	West Slope